

**Correspondence - 5/76**

Folder Citation: Collection: Records of the 1976 Campaign Committee to Elect Jimmy Carter ;  
Series: Noel Sterrett Subject File; Folder: Correspondence – 5/76; Container 73

To See Complete Finding Aid:

[http://www.jimmycarterlibrary.gov/library/findingaids/Carter-Mondale%20Campaign\\_1976.pdf](http://www.jimmycarterlibrary.gov/library/findingaids/Carter-Mondale%20Campaign_1976.pdf)

*Dr. Titus Podca*  
*817 Fifth Avenue*  
*New York 21, N.Y.*

May 10th, 1976

Hon. Governor J. Carter  
Plains, Georgia

Dear Governor Carter:

In business we place value on integrity. We depend on consistent performance and single out for leadership those whose qualities endure. We call the reliable. In fact, they are "predictable". Jefferson, Lincoln, Franklin were predictable. Mahatma Gandhi revealed himself in no uncertain terms. Above them all Jesus, the Man, was predictable. One could always tell in what direction He would move. The former United States senator from Arkansas, W. Fullbright consistently dared to stand isolated on beliefs which won for himself the name of a "man of principle".

It was the protestant spirit of the early American which was predictable and made this country free. It was the inventive mind which was predictable and which later made this country rich.

A people who cannot predict their leaders are but a mob. Leaders who cannot predict their people's hope will not long endure. All useful knowledge implies direction or choice of best action along a path. This <sup>is</sup> of direction then, is all important. It forms the central idea which binds general principles into a cohesive system or unitary pattern of which there can only be one. To this supporting unit our individual actions are fastened as if woven in a fabric of our own design. The true pattern thus reveals itself in time, grows and takes shape in accordance with the direction of the "next step" or the inevitable path.

I am sending you a set of charts which show in cogent terms the direction of political forces and serve as a constant reminder of the implications carried by our decisions when acting to achieve a stated objective. Immediate objectives are not always consistent with our distant goals. History has consistently recorded failure in leadership when immediate objectives and distant goals have not been in the same direction. Do our decisions carry us around in circles?

Or do they lift us up an open ever widening opportunities  
of progress? This question is inescapable, and within the  
charts (that I am sending you) IS ITS INESCAPABLE ANSWER.

I am Wishing you success in completing your task

sincerely yours

A handwritten signature in cursive script, appearing to read "W. H. ...", with a long horizontal flourish extending to the right.

# SYNTACTICS, SEMANTICS, PRAGMATICS

Languages are not inventions designed to suit particular purposes. They are systems evolved from the continual interplay of the multifarious needs of innumerable people. They grow! They are molded by social needs and become adapted as social conditions vary. We create an invisible semantic environment which is part of our existence in as important ways as is the physical environment. The words and phrases of a linguistic community form a sort of index of the experience of all the members of that community including their past and imagination of the future

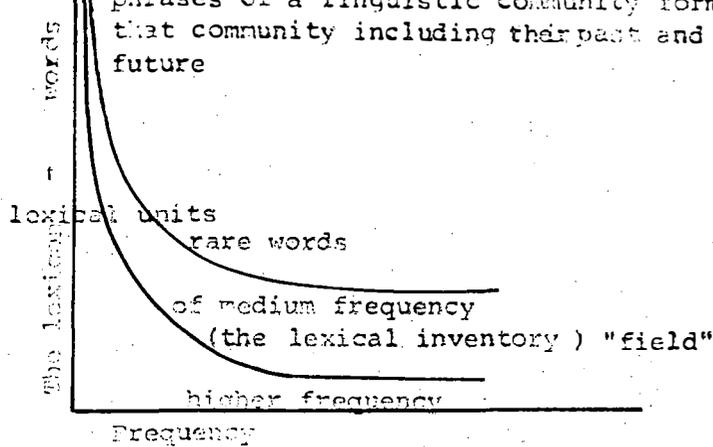


Fig.1

The accumulation of vocabulary items follows some sort of solidarity mechanism.

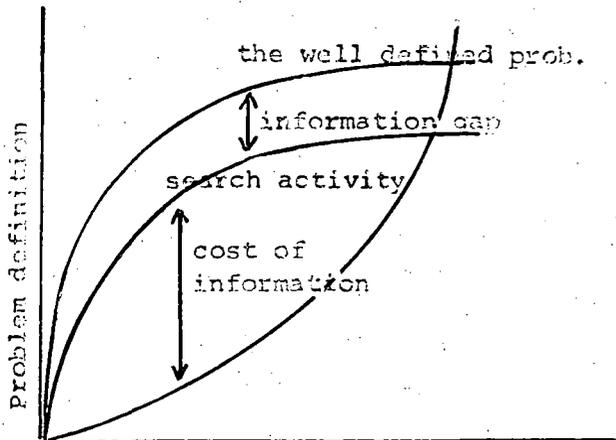


Fig.3

The value of inquiry and amount of information.

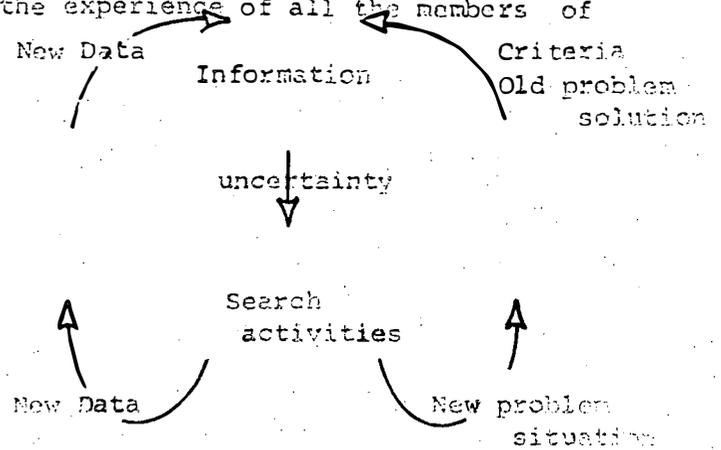


Fig.2

Man is a system that needs to learn.

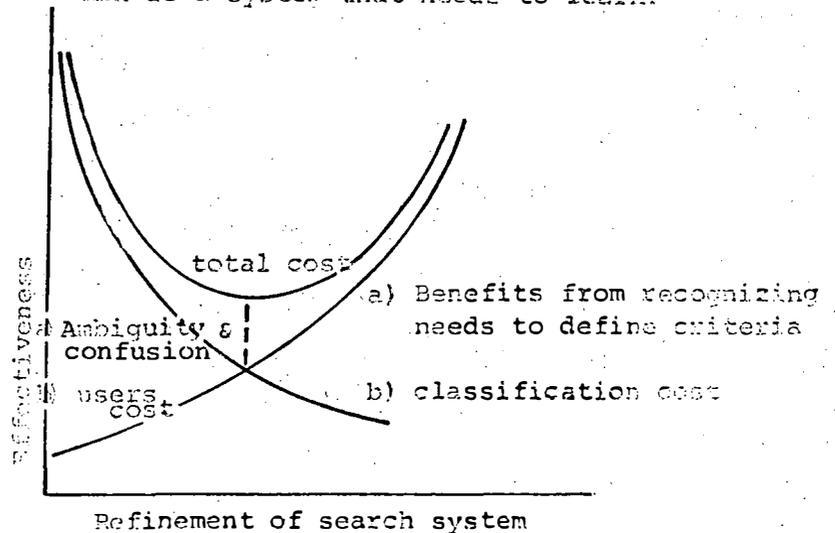


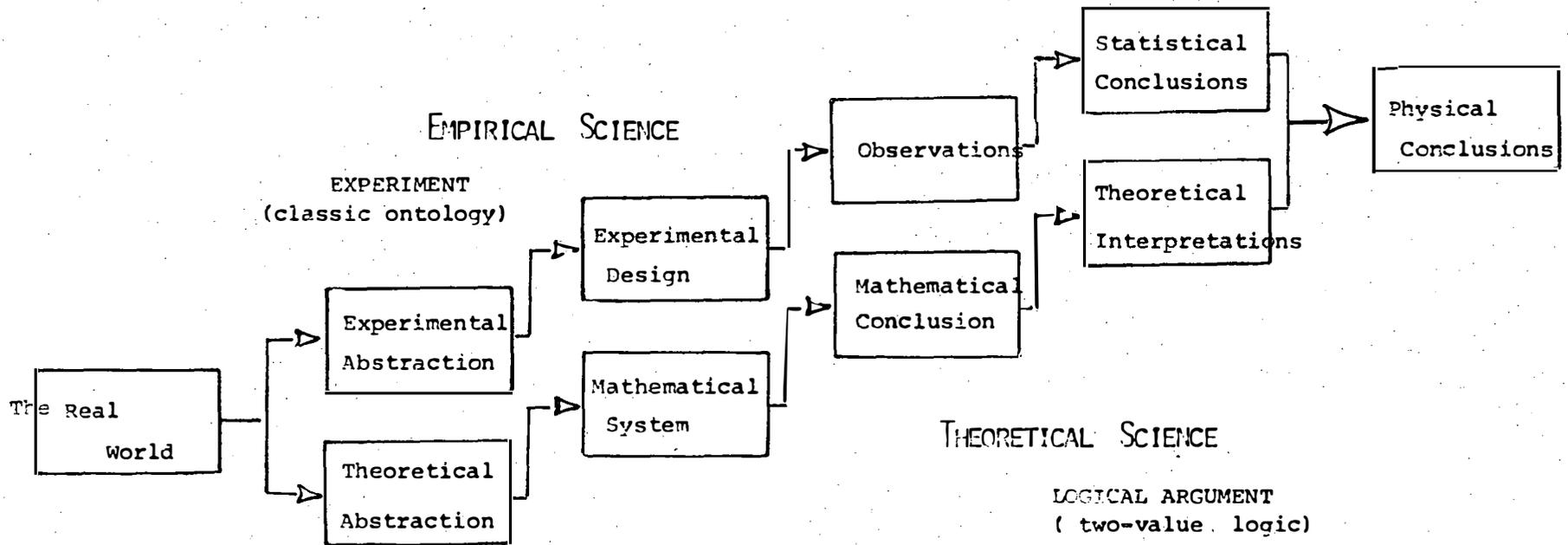
Fig.4

The value of exact information.

CHART 2

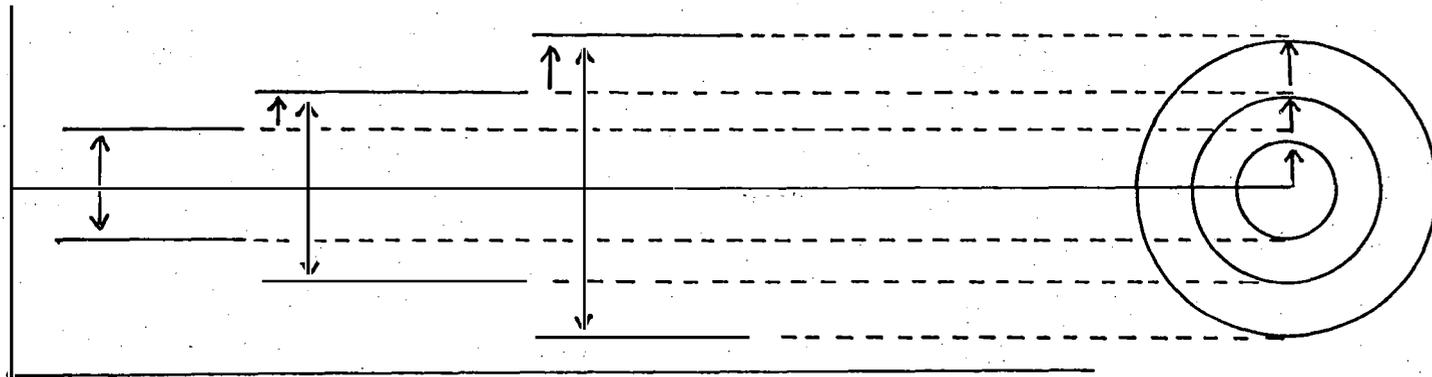
FROM THE REAL WORLD ... TO PREDICTIONS ABOUT IT.

AN OBJECT SYSTEM VIEWED AS AN EXPERIMENT AND/OR A LOGICAL ARGUMENT, AN ENANTIOMORPHIC SYSTEM OF RATIONALITY.

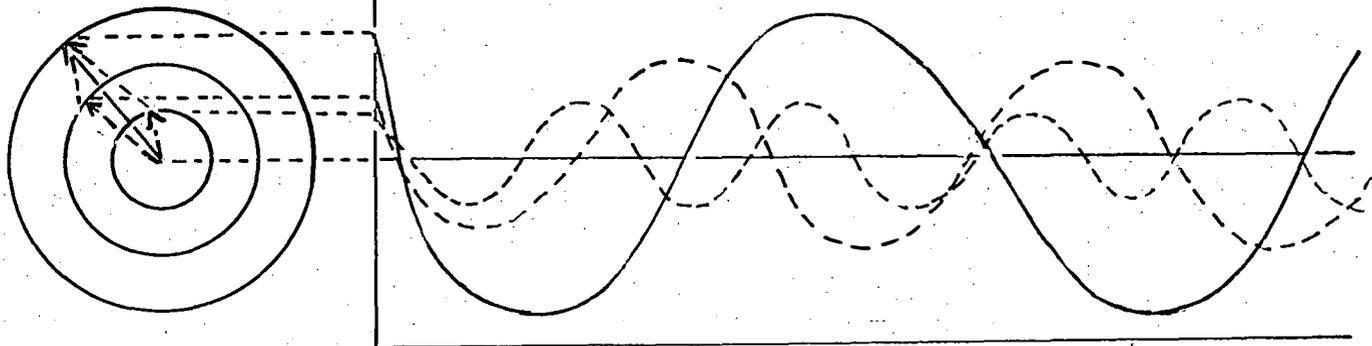


## VECTORIAL CONFIGURATION AND CONCEPTUAL ROTATION.

IN ORDER FOR ANY IDEAL CONCEPT TO BE GRASPED THROUGH A MEDIUM OF REPRESENTATION, IT MUST BE ARTICULATED IN SUCH A WAY AS TO MAKE IT AMENABLE, THROUGH THE PARTICULAR MEANS AVAILABLE IN THAT MEDIUM, TO REPRESENTATION. JUST AS A GIVEN CONFIGURATION UNDERGOES VEHICULAR ROTATION AS IT IS EMPLOYED TO REPRESENT DIFFERENT CONCEPTIONS, SO DOES A CONCEPT UNDERGO CONCEPTUAL ROTATION, THAT IS, IT CHANGES IN CONNOTATIONS, AS A FUNCTION OF CHANGES IN THE VEHICLES REPRESENTING IT. AN IMPORTANT FACTOR UNDERLYING THESE VARIOUS MODES OF APPREHENDING A CONCEPT IS THE STRIVING OF THE SUBJECTS TO MAKE IT FIT FOR REPRESENTATION BY A GIVEN CONFIGURATION.



THERE IS NO SUCH THING AS CONSTANCY IN REAL LIFE. THERE IS HOWEVER SUCH A THING AS A CONSTANT-CAUSE SYSTEM. THE RESULTS PRODUCED BY A CONSTANT-CAUSE SYSTEM VARY AND IN FACT MAY VARY OVER A WIDE BAND OR NARROW BAND. THEY VARY BUT THEY EXHIBIT AN IMPORTANT FEATURE CALLED "STABILITY". AS LONG AS THE CONSTANT-CAUSE SYSTEM CONTINUES TO OPERATE THE VARYING RESULTS CONTINUE TO FALL WITHIN THE SAME PERCENTAGE BETWEEN ANY GIVEN PAIR OF LIMITS. IT IS THE DISTRIBUTION OF THE RESULTS THAT IS CONSTANT OR STABLE. RULES FOR ESTABLISHING THE "CONTROL LIMITS" STRIKE A TRADE-OFF BETWEEN COSTS DUE TO ERRORS OF SEARCH FOR CHANGE AND ERRORS OF LEAVING THE PROCESS ALONE.

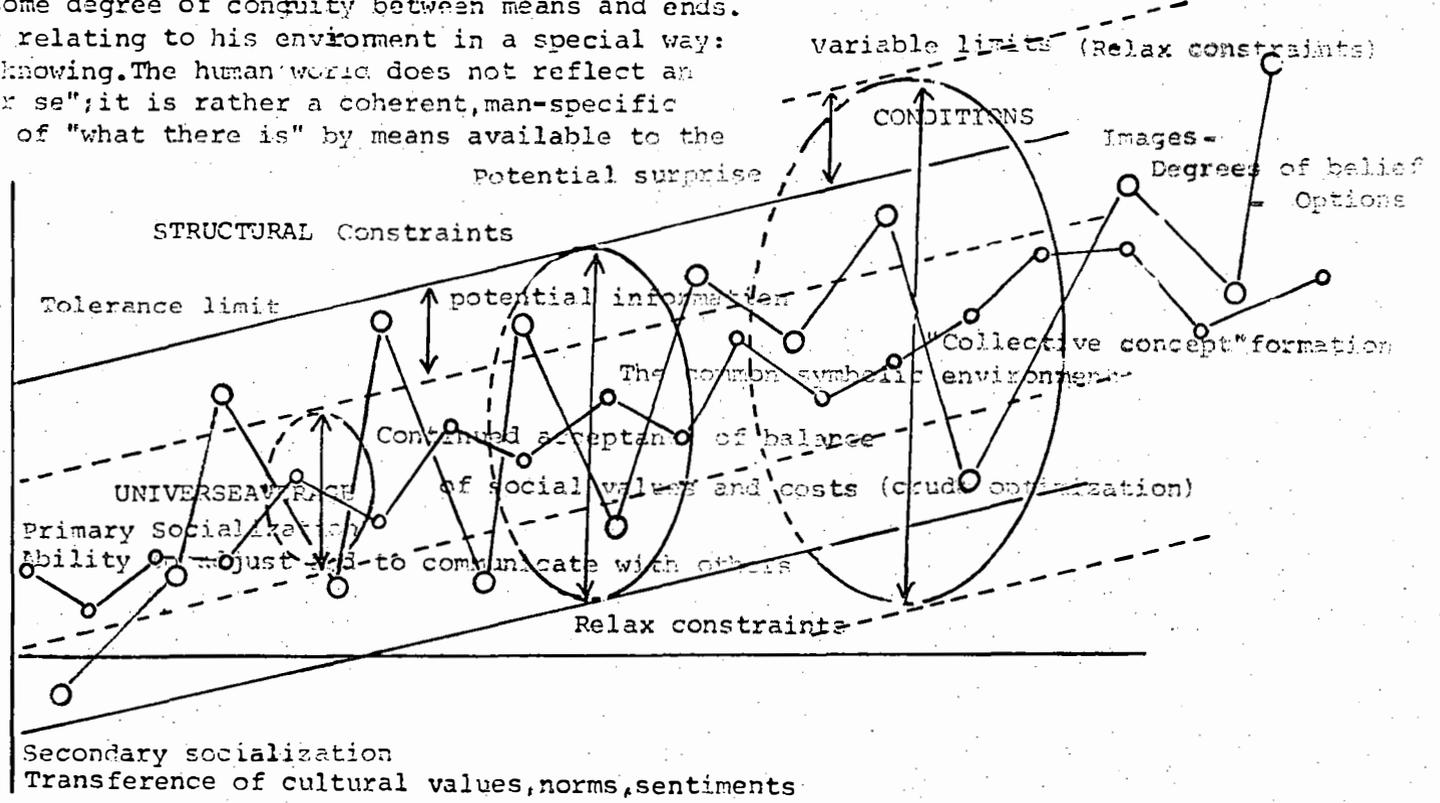
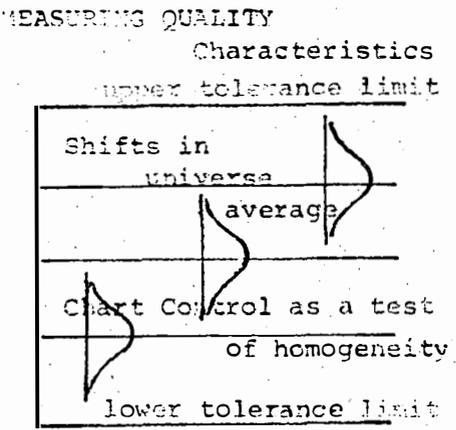
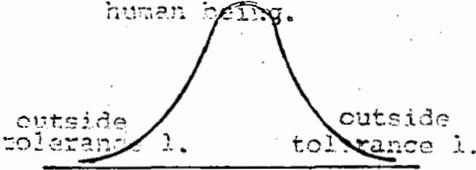


The sum of two sinusoidal components of the same frequency is represented by the vector that is the diagonal of the parallelogram whose adjacent sides are vectors representing the components. Representing time-functions involved in the behaviour of a system by vectors is a convenient means.

THE SEMANTIC ENVIRONMENT: IMAGE MAINTAINING AND TRANSFORMING

A GENERAL SOCIAL PROCESS THE SEQUENTIAL METHOD OF DECIDING BETWEEN EXPECTATION AND REALIZATION, PERSISTENTLY AND CONSISTENTLY FULFILLED EXPECTATIONS MAKE FOR PROGRESS, FALSE EXPECTATIONS LEAD TO BREAKDOWN IN THE SYSTEM IMAGE, THE DIRECTIVENESS ASSUMPTION. There is a reciprocal relationship between Man and his environment, his "Umwelt", not a mere physical-geographical environment, but one to a large extent determined by its ends and its specific means for engaging in transactions with its surroundings. There is a tendency to conserve its integrity on the one hand, in the face of variable conditions and to develop towards a relatively mature state undergoing transformations to relatively higher differentiated and integrated forms. The process of forming one's Umwelt requires some degree of congruity between means and ends.

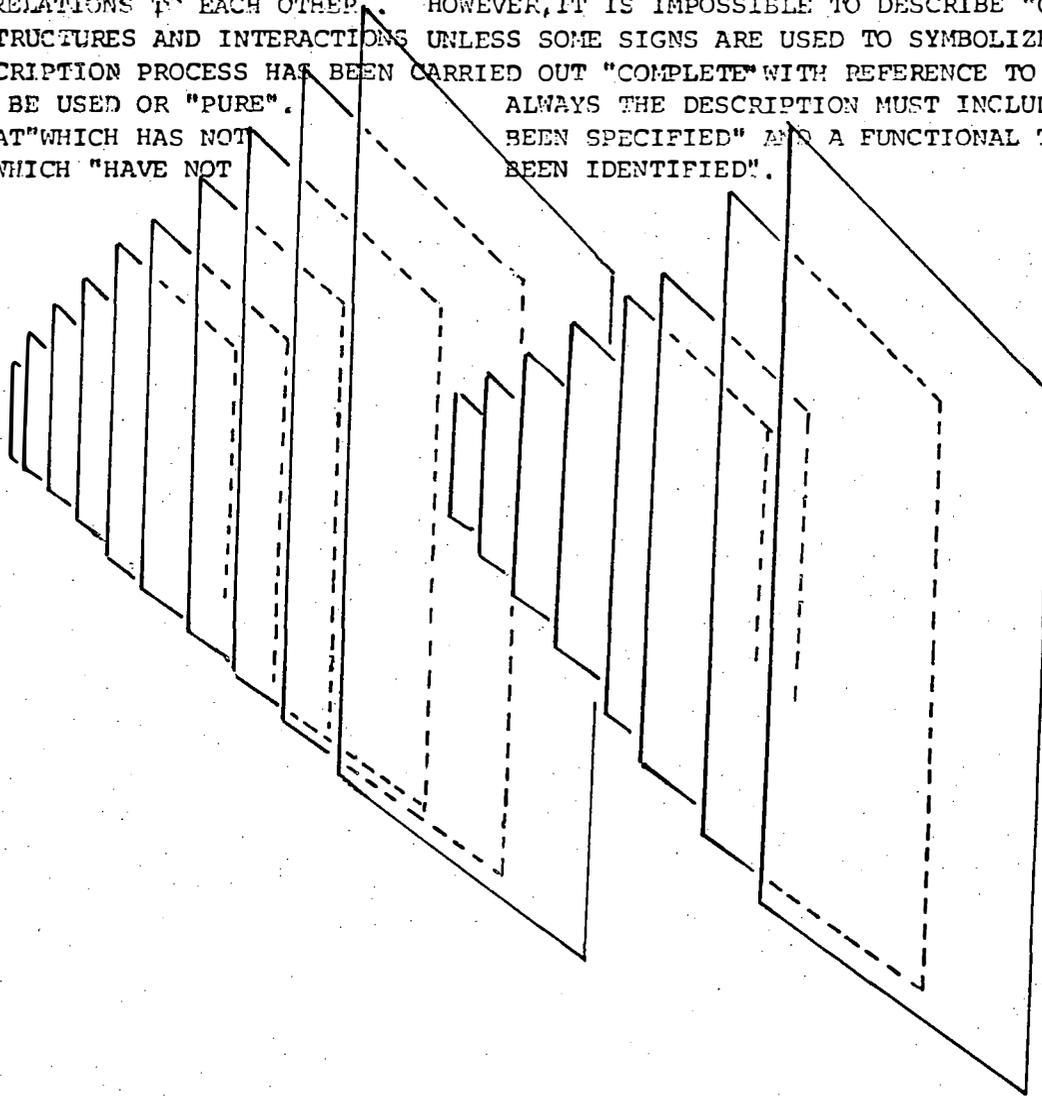
Man forms his Umwelt by relating to his environment in a special way: he is directed towards knowing. The human world does not reflect an independent "reality per se"; it is rather a coherent, man-specific Umwelt, a representation of "what there is" by means available to the human being.



Dynamic-vectorial characteristics inhere in the objects and events of our perceptual experience as much as do geometric-technical properties. An underlying process of schematization gives form, structure and meaning to objects and events. However, material patterns become infused with meaning in the process of culture-bound or culturally constrained actions-infused to the extent that one cannot separate pattern from meaning; the result a unity of form and content. It is this transcendence of expressive qualities which prompts the formation of similes, metaphors, analogies and models. It should be emphasized here that expressive similarity of two entities does not suffice to establish one of the entities as a symbolic vehicle for the other. In order for a symbolic relationship to be established, an intentional act of denotative reference is required. through its productive nature, it brings to the fore latent expressive qualities in both vehicular material and referent that will allow the establishment of semantic correspondence.

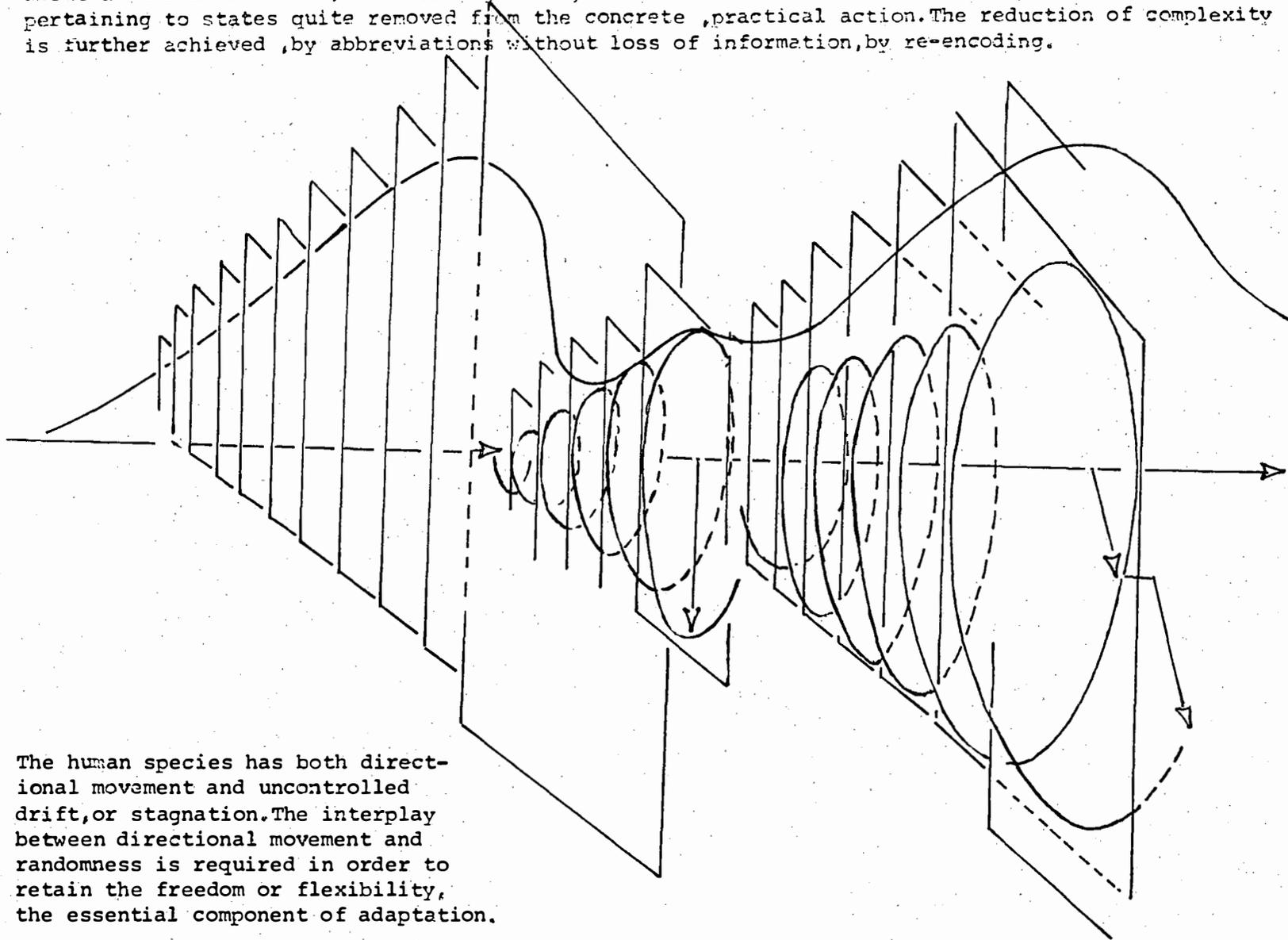
## THE ESTABLISHMENT OF SEMANTIC CORRESPONDENCE

SPACE AND TIME CONSTITUTE THE FUNDAMENTAL FRAMEWORK FOR ESTABLISHMENT OF OUR HUMAN WORLD OF ACTION AND THOUGHT. WITHOUT THIS FRAMEWORK, THE FLUX OF SENSUOUS EXPERIENCE WOULD REMAIN FOREVER UNDIFFERENTIATED AND UNARTICULATED, AND WE WOULD NOT BE ABLE TO EXPERIENCE THE UNIVERSE BUT AS CHAOS OF FORMLESS, FLEETING, UNRELATED HAPPENINGS. WITHOUT SOME SORT OF REPRESENTATION OF SPACE AND TIME—HOWEVER CRUDELY AND FRAGMENTARY—THERE WOULD BE NO COGNITION OF A WORLD OF OBJECTS, NO CONSCIOUSNESS OF SELF OR OTHERS; WE WOULD NEVER BE ABLE TO REACH THE HUMAN LEVEL OF KNOWLEDGE ABOUT REALITY. LANGUAGES, BASIC INSTRUMENTS OF COGNITIVE CONSTRUCTION AND ORGANIZATION, POSSESS MEANS OF GREATER OR LESSER EFFICACY FOR REPRESENTING EVENTS AND OBJECTS IN SPATIAL AND TEMPORAL RELATIONS TO EACH OTHER. HOWEVER, IT IS IMPOSSIBLE TO DESCRIBE "COMPLETELY" IN TERMS OF IDENTIFIABLE SUBSTRUCTURES AND INTERACTIONS UNLESS SOME SIGNS ARE USED TO SYMBOLIZE "EVERYTHING THAT IS LEFT OVER" AFTER THE DESCRIPTION PROCESS HAS BEEN CARRIED OUT "COMPLETELY" WITH REFERENCE TO THE WHOLE OTHERWISE THE WORD "PERFECT" MUST BE USED OR "PURE". ALWAYS THE DESCRIPTION MUST INCLUDE A STRUCTURAL COMPONENT SPECIFYING THAT "WHICH HAS NOT BEEN SPECIFIED" AND A FUNCTIONAL TERM OR TERMS SIGNIFYING THOSE INTERACTIONS WHICH "HAVE NOT BEEN IDENTIFIED".



## THE SYMBOLIC FIELD WITH ITS FUNCTIONAL SHIFTS.

With symbolic units one uses the symbolic field to build up substructures which serve to represent referential reality, a human action model. The development of technology and advancement of civilized life with ever growing complexities, demanding the articulation of more abstract relations, brings about a functional shift, transforming the system so that it becomes fit for expression of judgements pertaining to states quite removed from the concrete, practical action. The reduction of complexity is further achieved, by abbreviations without loss of information, by re-encoding.



The human species has both directional movement and uncontrolled drift, or stagnation. The interplay between directional movement and randomness is required in order to retain the freedom or flexibility, the essential component of adaptation.

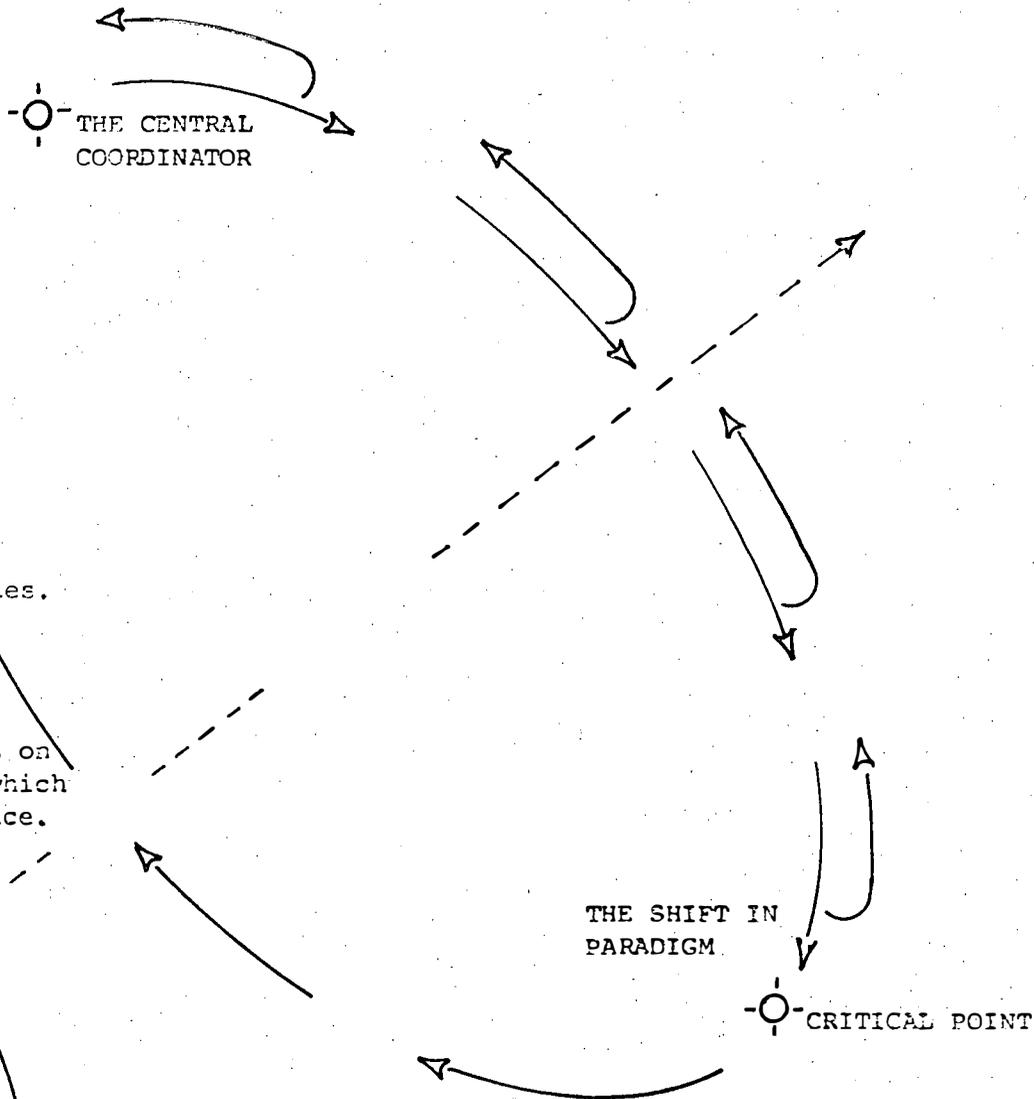
# THE DECOMPOSITION PROCESS

The collective goal is not the simple sum of the objectives of the individual decision makers as the decision of one decision maker affect and are affected by the decisions of the other decision makers; therefore, the interdependencies of the decisions and their consequent impact on the collective goal must be expressly taken into account.

The problem of achieving the system's objective is one of choosing operating rules for the decision makers and enforcement rules for the operating rules.

The feasibility of implementing the procedure of decomposition in decision making so that the system may reach its goals depends on a central coordinating mechanism which alone can bring a speedy convergence.

The SYSTEM generates its successive phases beginning with "the prime mover".





# THE POLITICAL VECTORS

To understand the use of power in society it is necessary to study administrative communication. The legitimation of authority is based on persuasion. The political leader goes to the people in search of power on rational grounds. However, the qualities of legitimate authority may be acquired by traditional rituals or may be charismatic and the appropriation of the powers of control may be sanctioned by a process of legalization.

Perceptions of a "Just world"

Political leaders seek to legitimize their authority over others on the basis of service to a "higher" ideal of community.

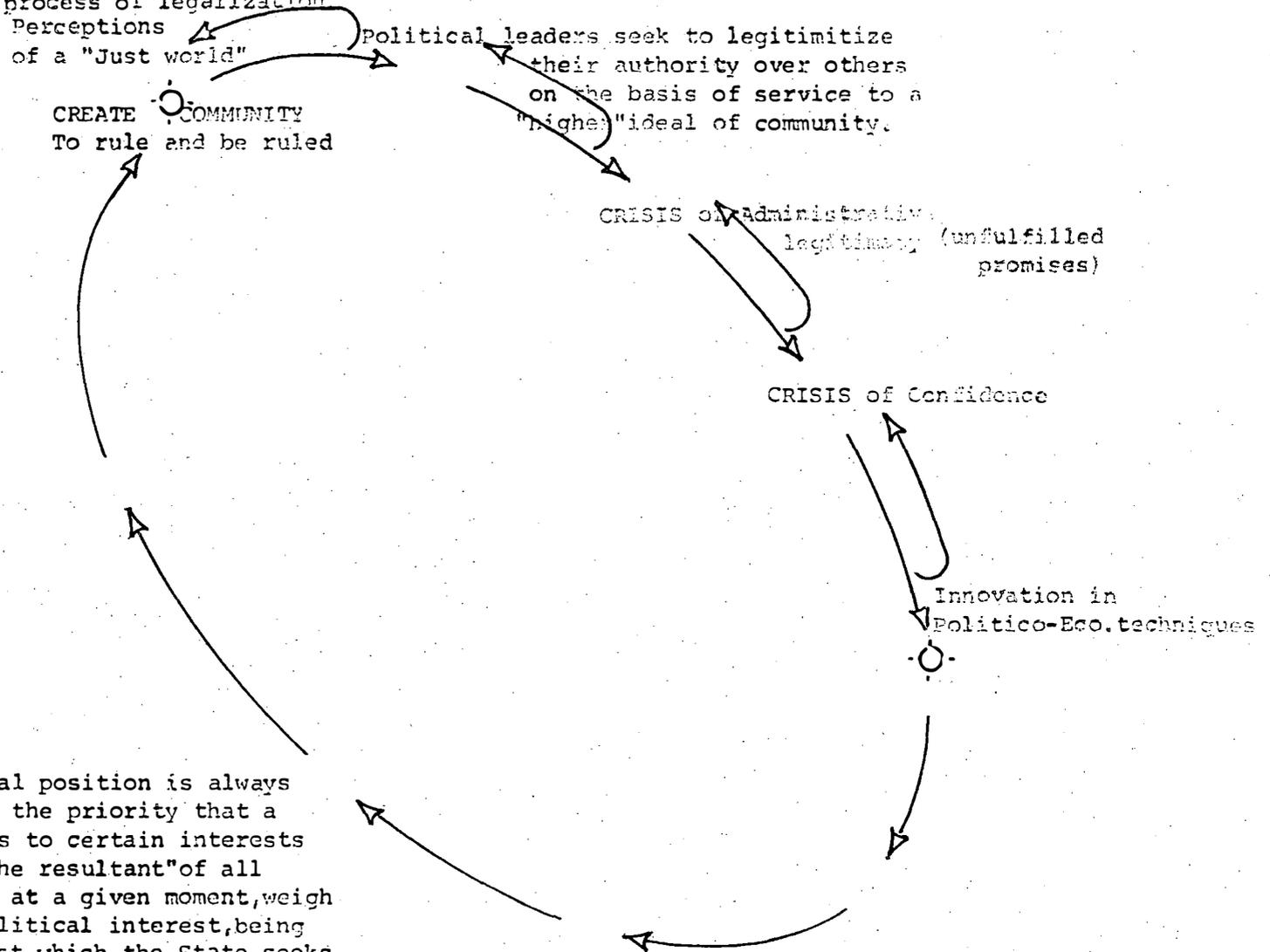
CREATE COMMUNITY  
To rule and be ruled

CRISIS of Administrative legitimacy (unfulfilled promises)

CRISIS of Confidence

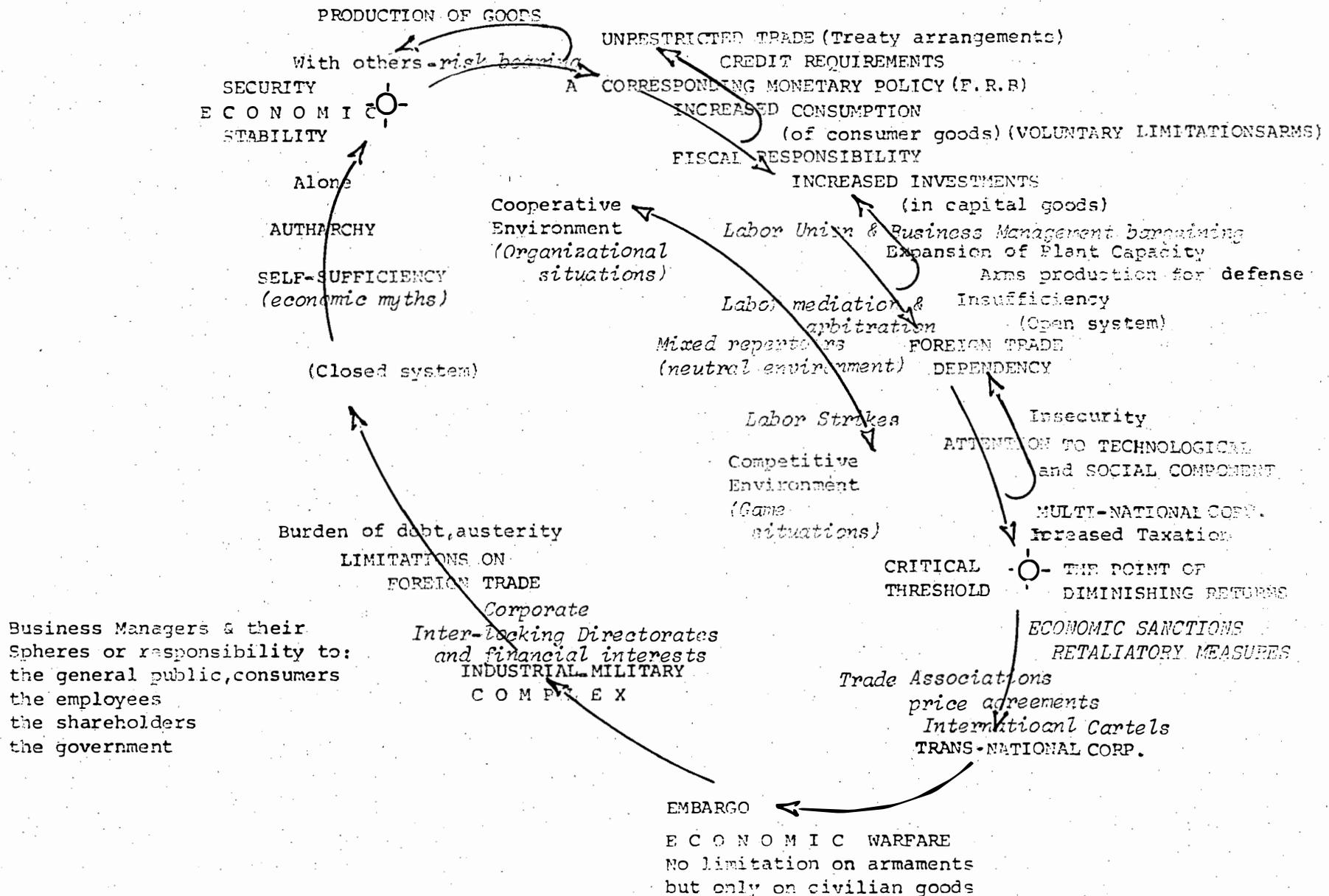
Innovation in Politico-Eco. techniques

Taking a political position is always an expression of the priority that a government assigns to certain interests of State. It is "the resultant" of all the forces which at a given moment, weigh upon decision. Political interest, being by definition that which the State seeks to retain discretionary judgement, escapes any conventional regulation that would restrain this power. This feature is especially notable in the clauses of collective conventions that make provisions for amendment. Political conventions retain the unanimity rule.

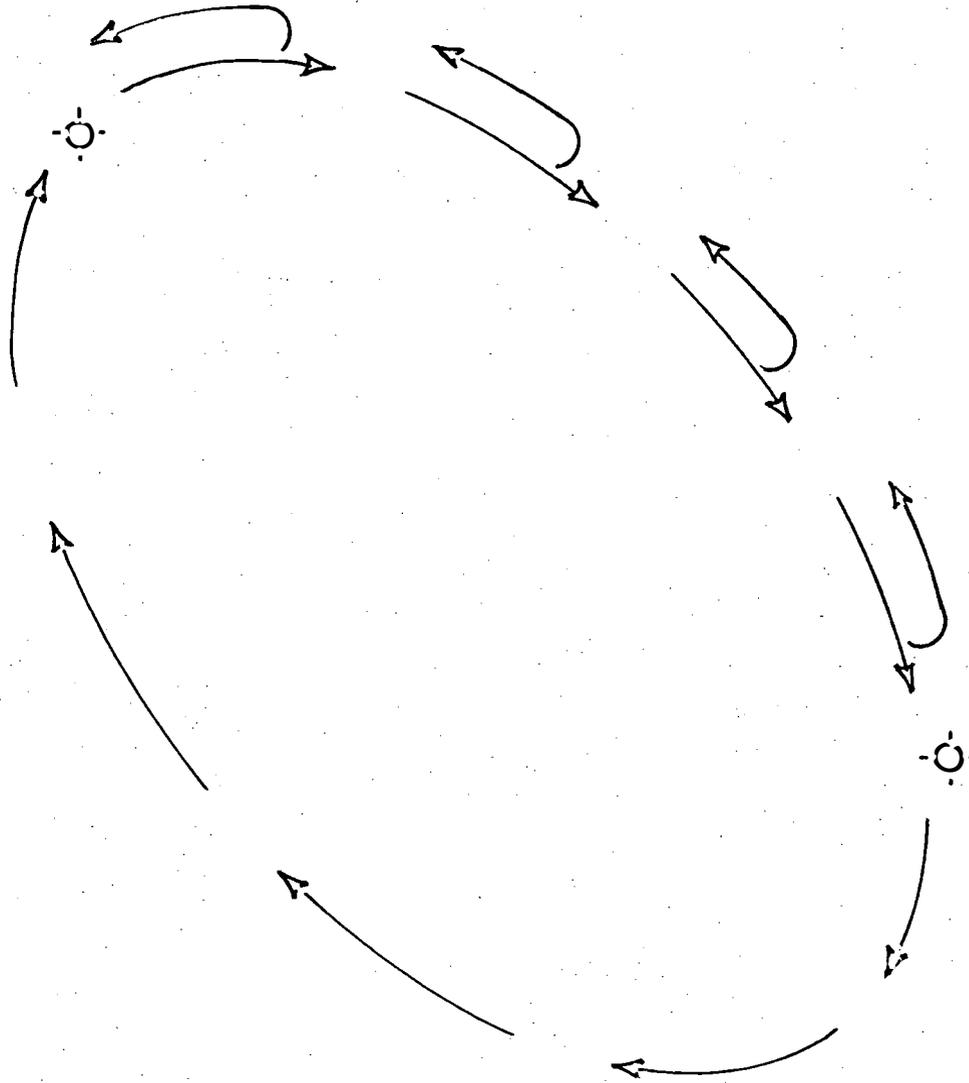


# THE ECONOMIC VECTORS.

THE MOVEMENT OF GOODS AND PEOPLE. ECONOMIC ACTION INVOLVES A CONSCIOUS PRIMARY ORIENTATION TO ECONOMIC CONSIDERATIONS

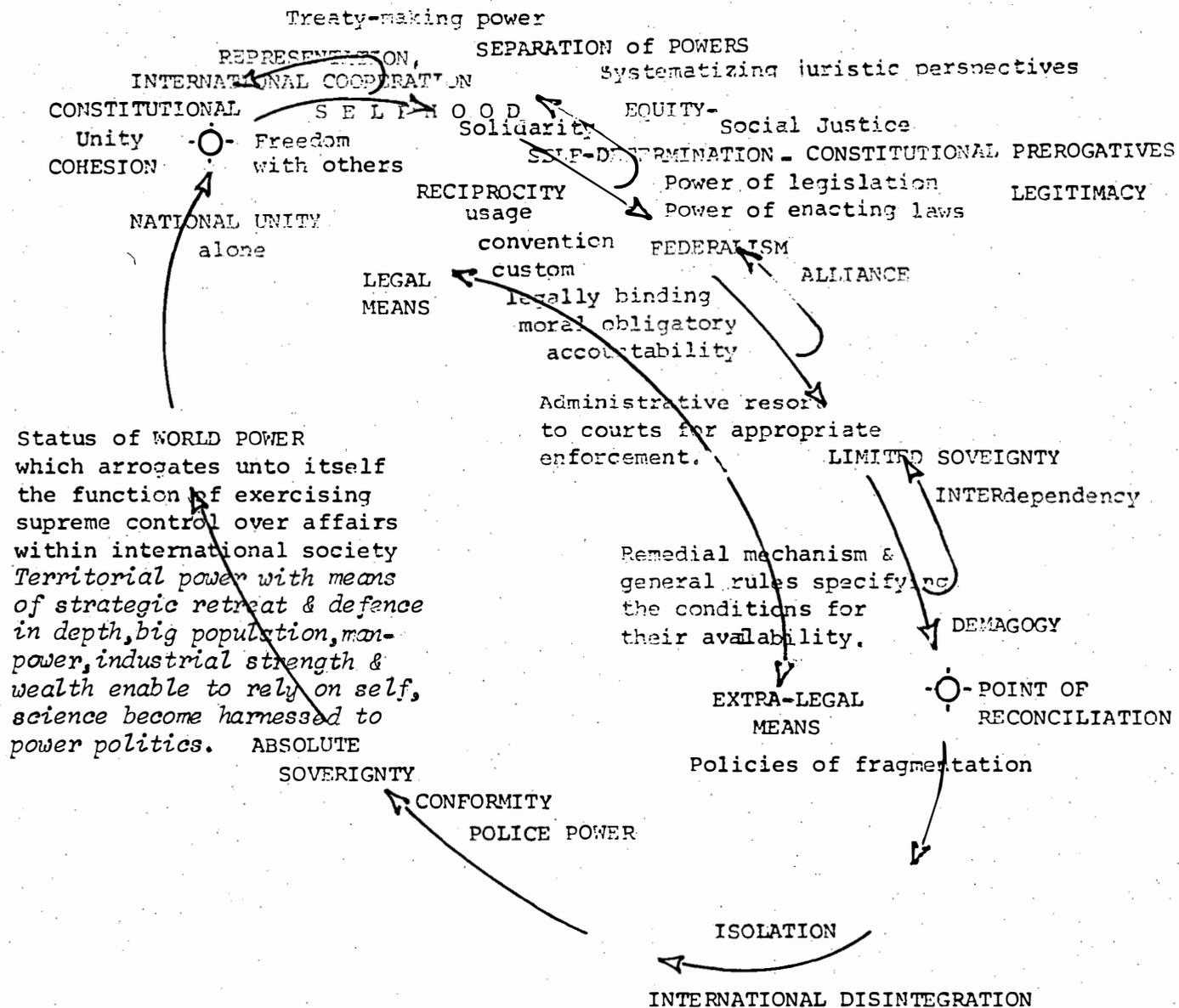


THE ECONOMIC VECTORS.

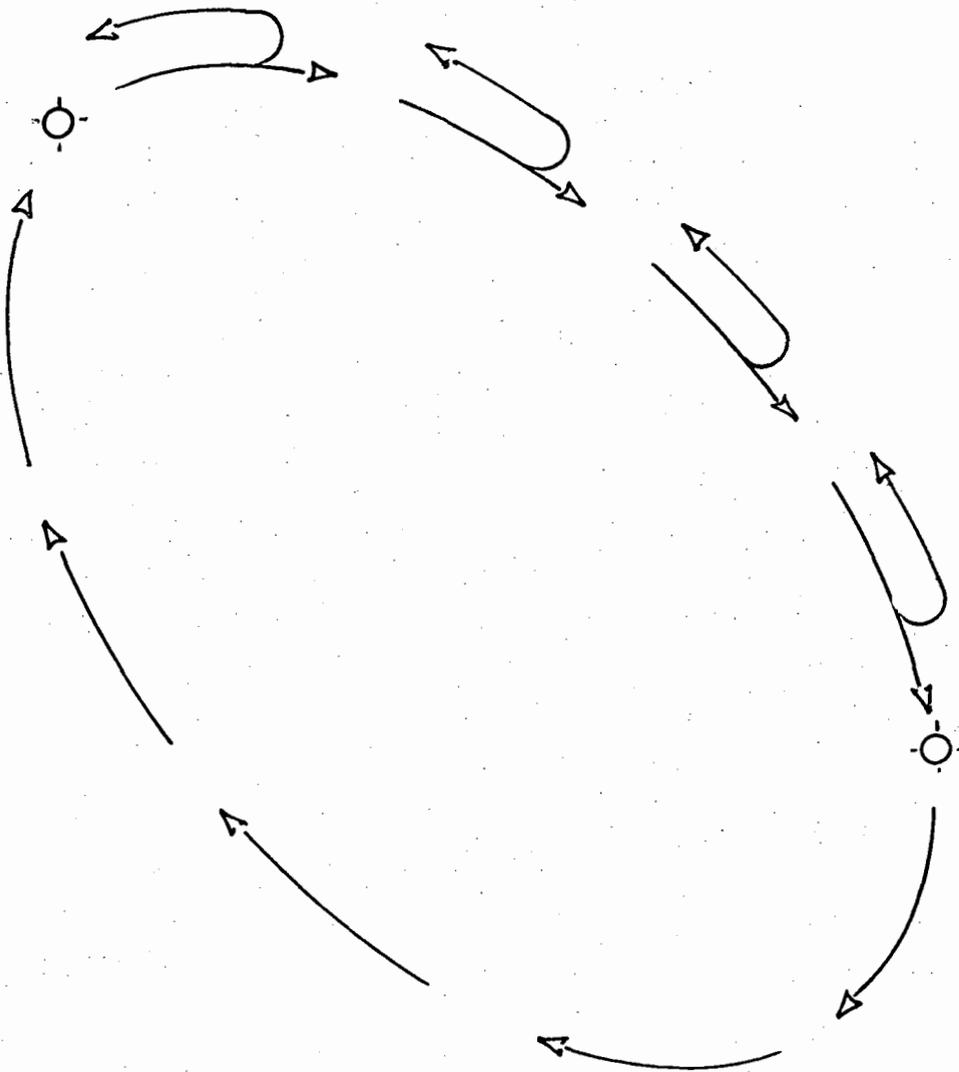


THE CONSTITUTIONAL VECTORS.

DEGREES OF FREEDOM AND CONSTRAINTS IN THE CONSTITUTING OF THE SYSTEM OF SELFHOOD.



THE CONSTITUTIONAL VECTORS



# THE SOCIETAL AND INSTITUTIONAL VECTORS,

SOCIETY ARISES IN, AND CONTINUES TO EXIST THROUGH THE COMMUNICATION OF SIGNIFICANT SYMBOLS. COMMUNICATION THUS DETERMINES SOCIAL RELATIONSHIPS BECAUSE LANGUAGE GIVES US THE CAPACITY TO INDICATE TO OURSELVES WHAT OTHER PERSONS ARE GOING TO DO, AND THEN TO ASSUME THEIR ATTITUDES ON THE BASIS OF THAT INDICATION. MAN CREATES THE SYMBOLS HE USES IN COMMUNICATION AND THEY MUST ALWAYS PASS THE TEST OF RELEVANCE, I.E. THEY MUST HELP MEN TO DEAL WITH PROBLEMS WHICH ARISE AS MEN ACT TOGETHER. WHILE ACTION MAY BE FIXED IN TRADITION, IT IS FIXED ONLY SO LONG AS TRADITIONAL FORMS OF EXPRESSION HELP TO ORGANIZE ACTIVITY IN A PRESENT. THE PRESENT, IN WHICH MAN COMMUNICATES WITH OTHER MEN IS THE LOCUS OF SOCIAL INTERACTION.

ANTICIPATION - ○ -  
 Adaptation - Selectivity

C O N T R O L: altering expectations & responses  
 Recognition of acting on information, communications or symbols  
 some unique signal that coordinates the expectations of each other.

Reciprocity

Level of Macro - Social behavior

Informal Rules Substance

Rules of conduct impinge upon the individual in two ways: as obligations, how he is morally constrained to conduct himself; as expectations, how others are morally bound to act in regard to him.

Level of Micro - Social behavior

C O N F L I C T  
 Grievances accumulate & the established rules become inept instruments for achieving the purpose toward which they were originally directed.

INDULGENCES

Humans seek satisfactions of anticipations; Anticipation in the human realm appear in the form of purpose, needs, desire, will, or simply consciousness of continued existence. In its cognitive and symbolic form it confers a time-binding capacity on human behaviour. Much human behavior is devoted to reordering phenomena i.e. adapting to the environment, endeavoring to learn, manipulate, or change rules in order to realize goals, satisfy needs or maintain a degree of freedom of choice and action.

Formal Rules Ceremony

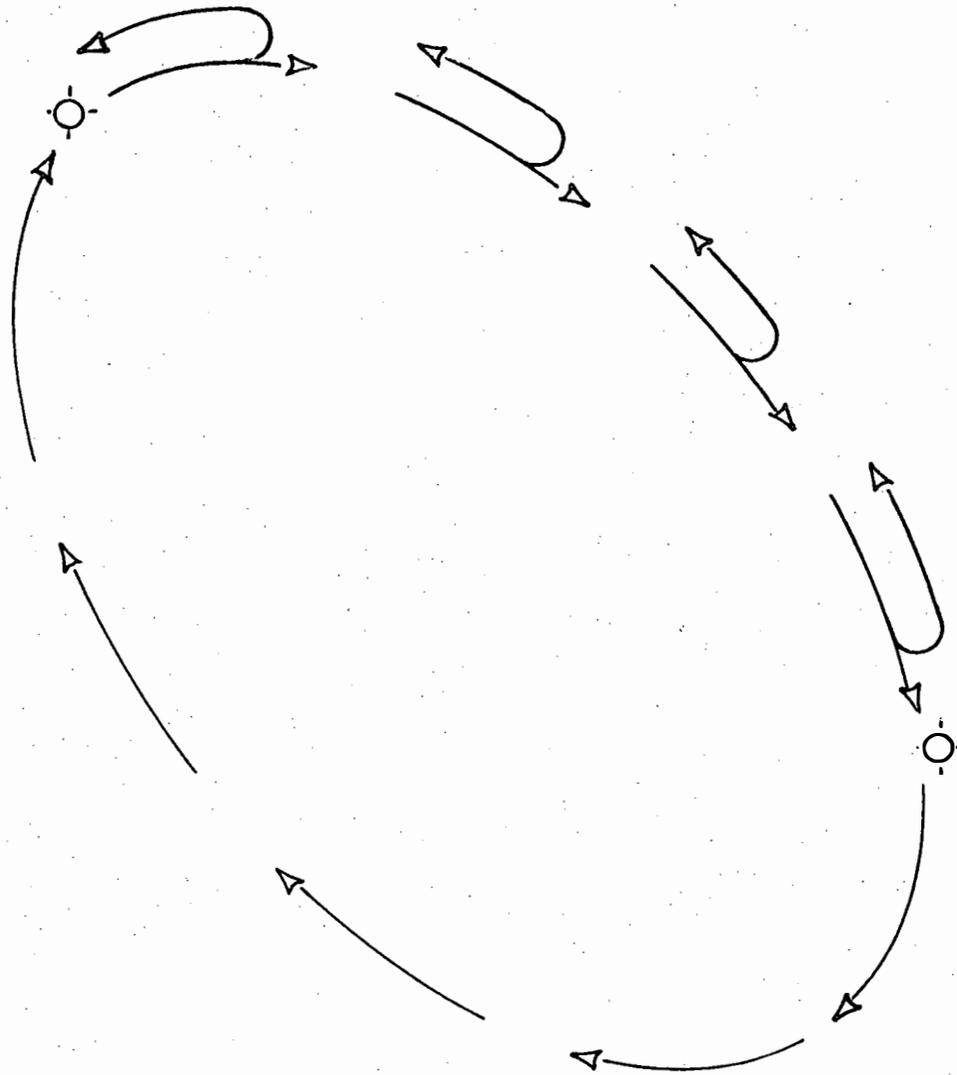
TERMINAL POINT BEYOND RECALL ○ MOMENT OF TRUTH

AUTHORITY always serves in some measure to block communication between those possessing it and those subject to its exercise.

Deference and demeanor institutionalized; reminding the individual that the social function is based on a proper ritual basis. Ceremonial transgression

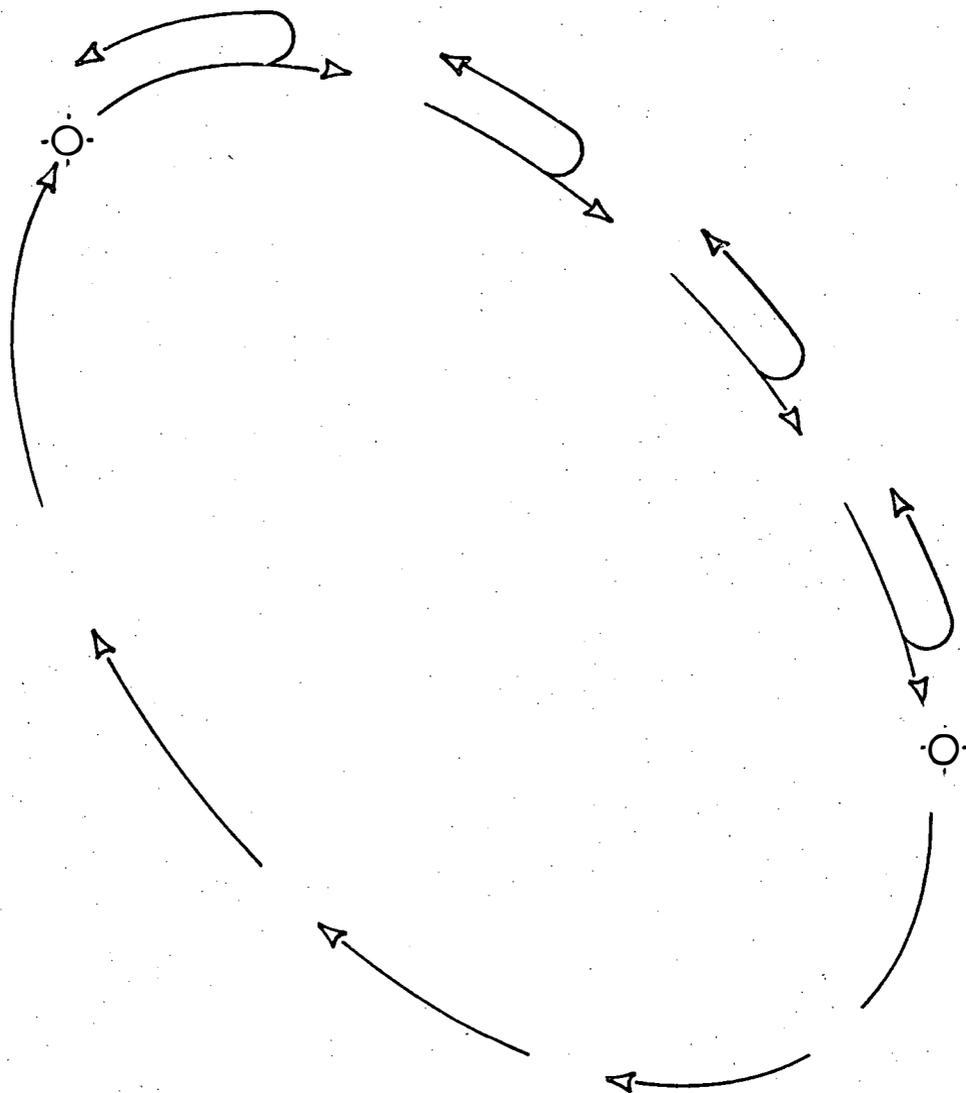
PURE CONFLICT

THE SOCIETAL AND INSTITUTIONAL VECTORS.



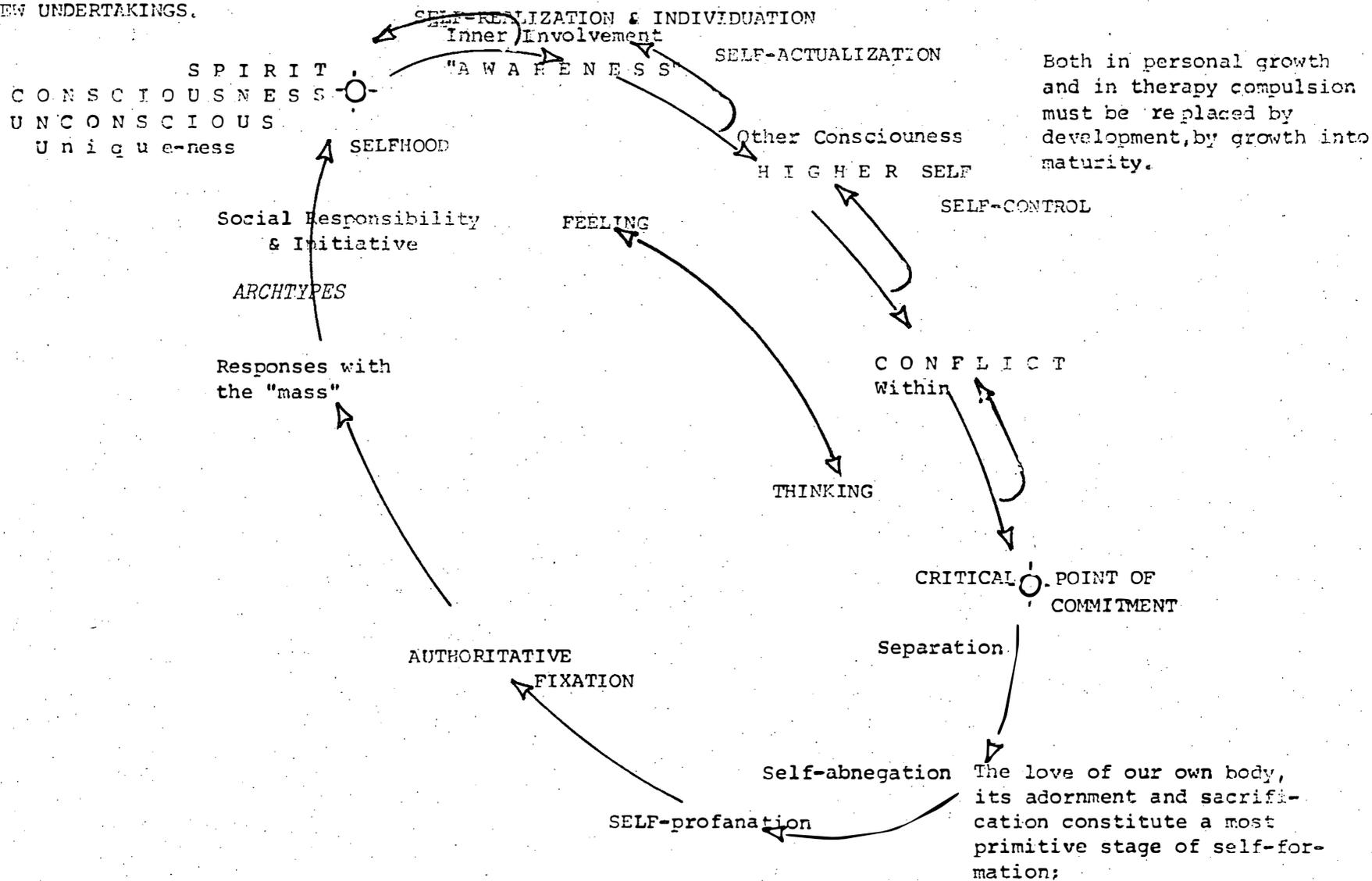


THE LEGAL VECTORS.

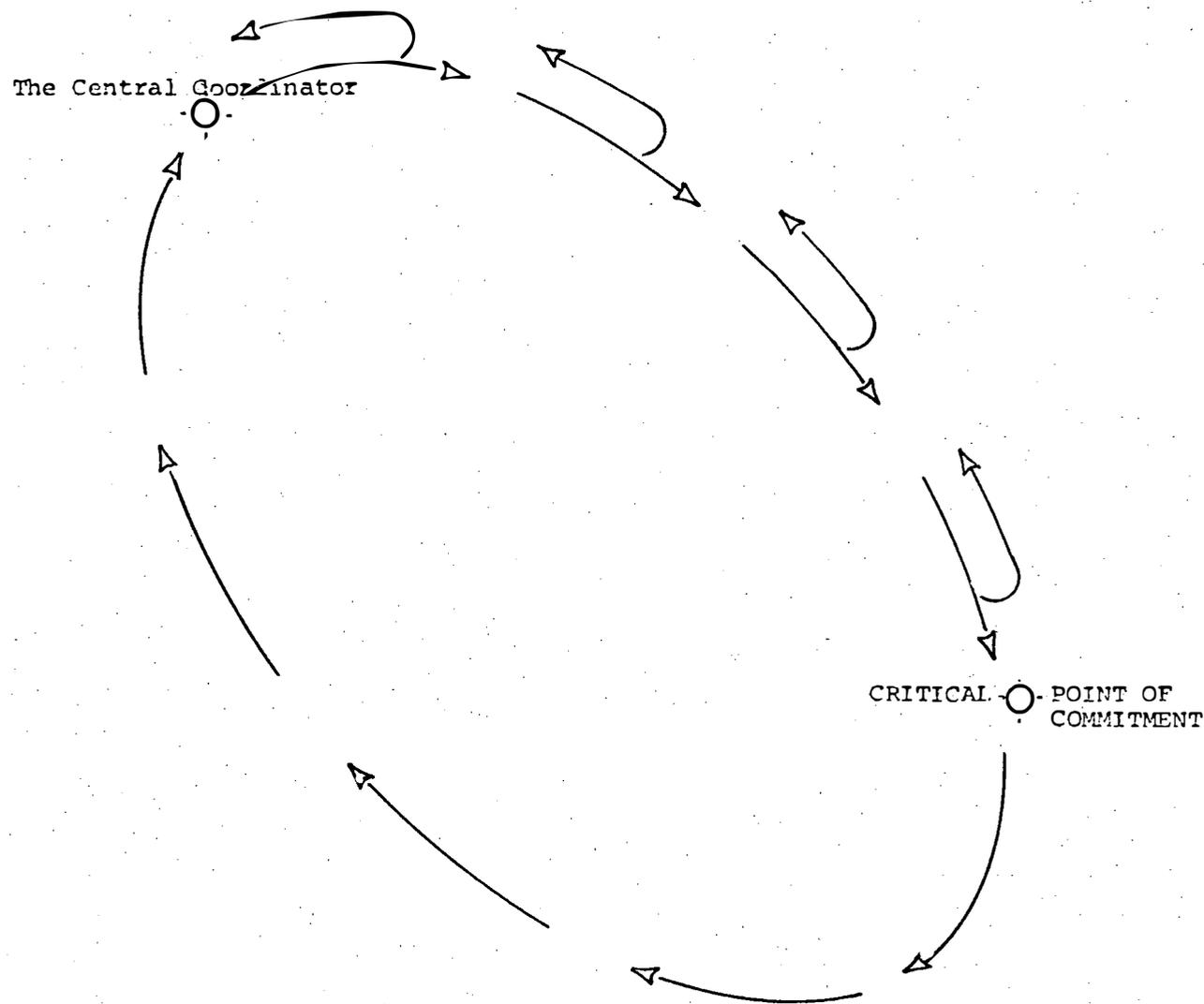


# THE PSYCHOLOGICAL VECTORS.

PSYCHIC ENERGY MOVES IN A POLAR PATTERN, BETWEEN EXTRAVERSION AND INTROVERSION AND BETWEEN REGRESSIVE AND PROGRESSIVE RHYTHMS. THE LATTER IS A MOVEMENT IN TIME AND FORWARD INTO LIFE IN THE SENSE OF FURTHER DEVELOPMENT, WHILE THE FORMER IS A TEMPORARY WITHDRAWAL TO PAST LIFE-FORMS TO BRING UP VALUES LEFT BEHIND AND INCORPORATE THEM INTO THE PRESENT PSYCHIC SITUATION, TO BE ABLE TO DISPOSE OF THEIR ENERGY FOR NEW UNDERTAKINGS.



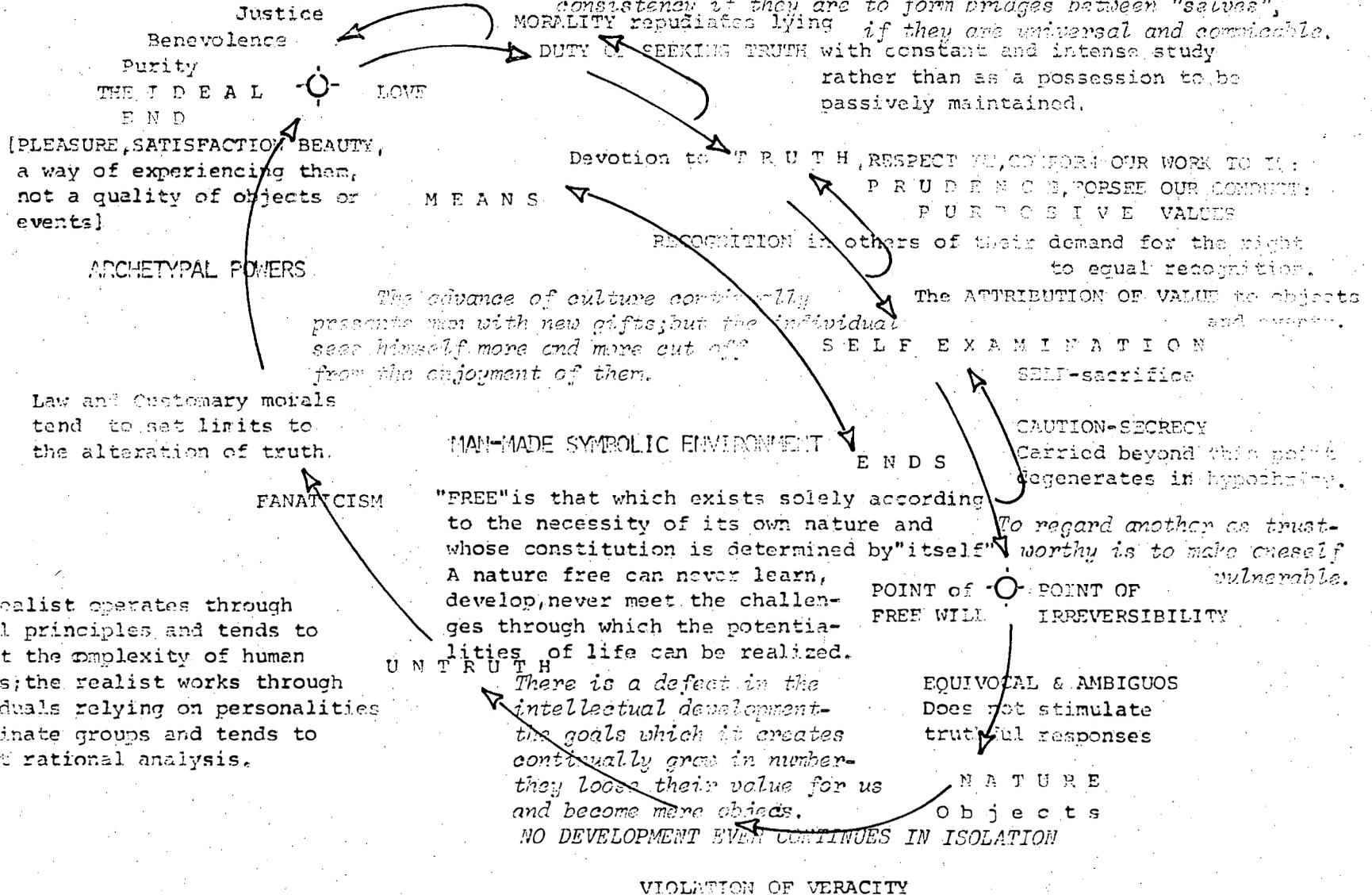
THE PSYCHOLOGICAL VECTORS.



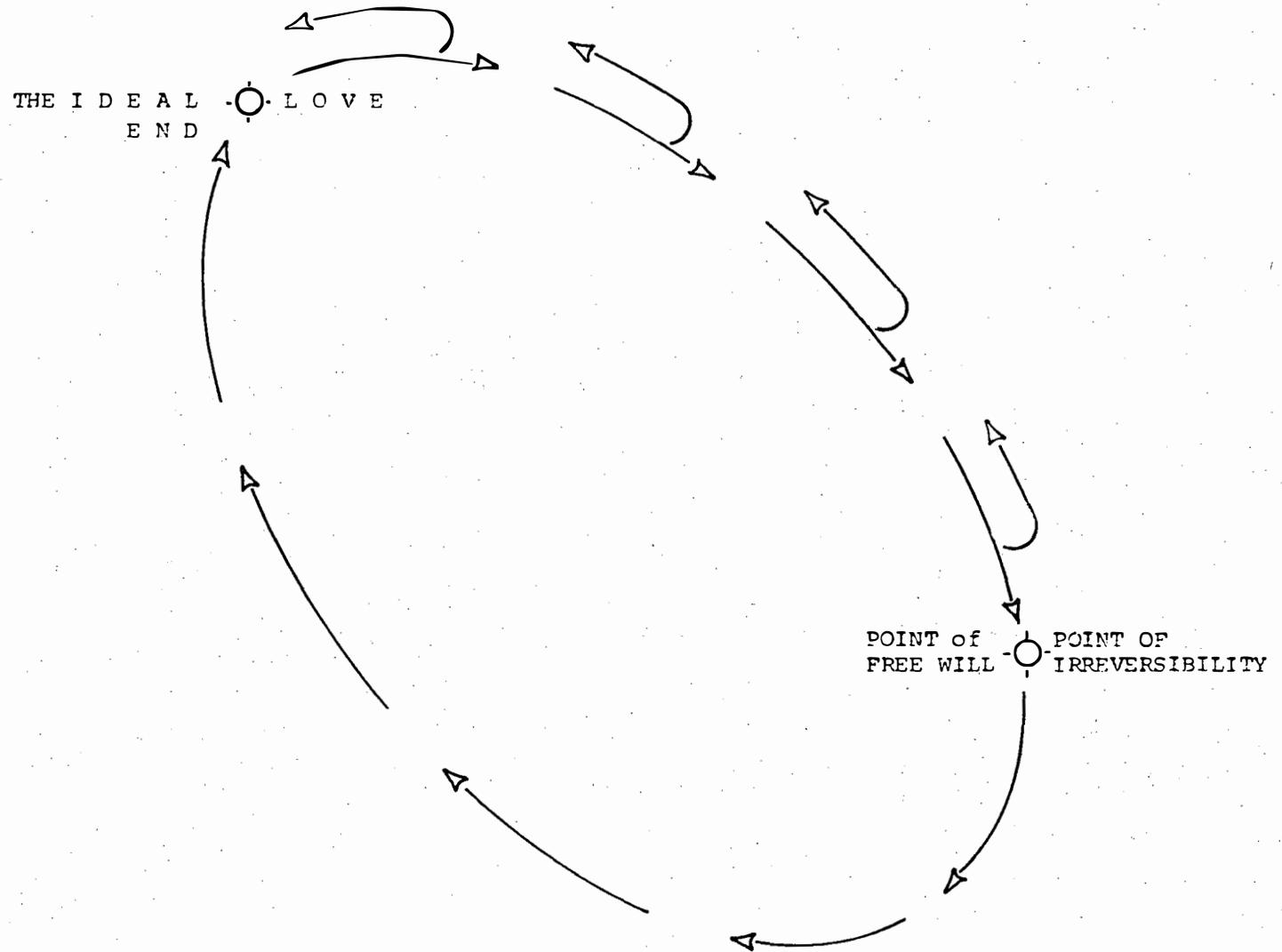
# THE ETHICAL AND AESTHETICAL VECTORS.

NO OBEDIENCE TO MORAL RULES CAN TAKE THE PLACE OF LOVE! BUT LOVE CAN GENERATE WHATEVER MORAL RULES ARE NECESSARY. ALL THAT IS IDEAL IS ALSO UNITY, SELF-ENCLOSED AND THEREFORE SELF SUFFICIENT AS A "WHOLE". WE FIND BEAUTY ONLY IN TERMS OF OUR ABILITY TO DISCOVER IT, FAITH IS MORE THAN INQUIRY OR CONTEMPLATION: IT IS AFFIRMATION AND CALLS FOR COMMITMENT OR DECISION.

BEAUTY ennobles man's nature: *art forms must of necessity possess inner fixity and consistency if they are to form bridges between "selves", MORALITY repudiates lying if they are universal and communicable.*

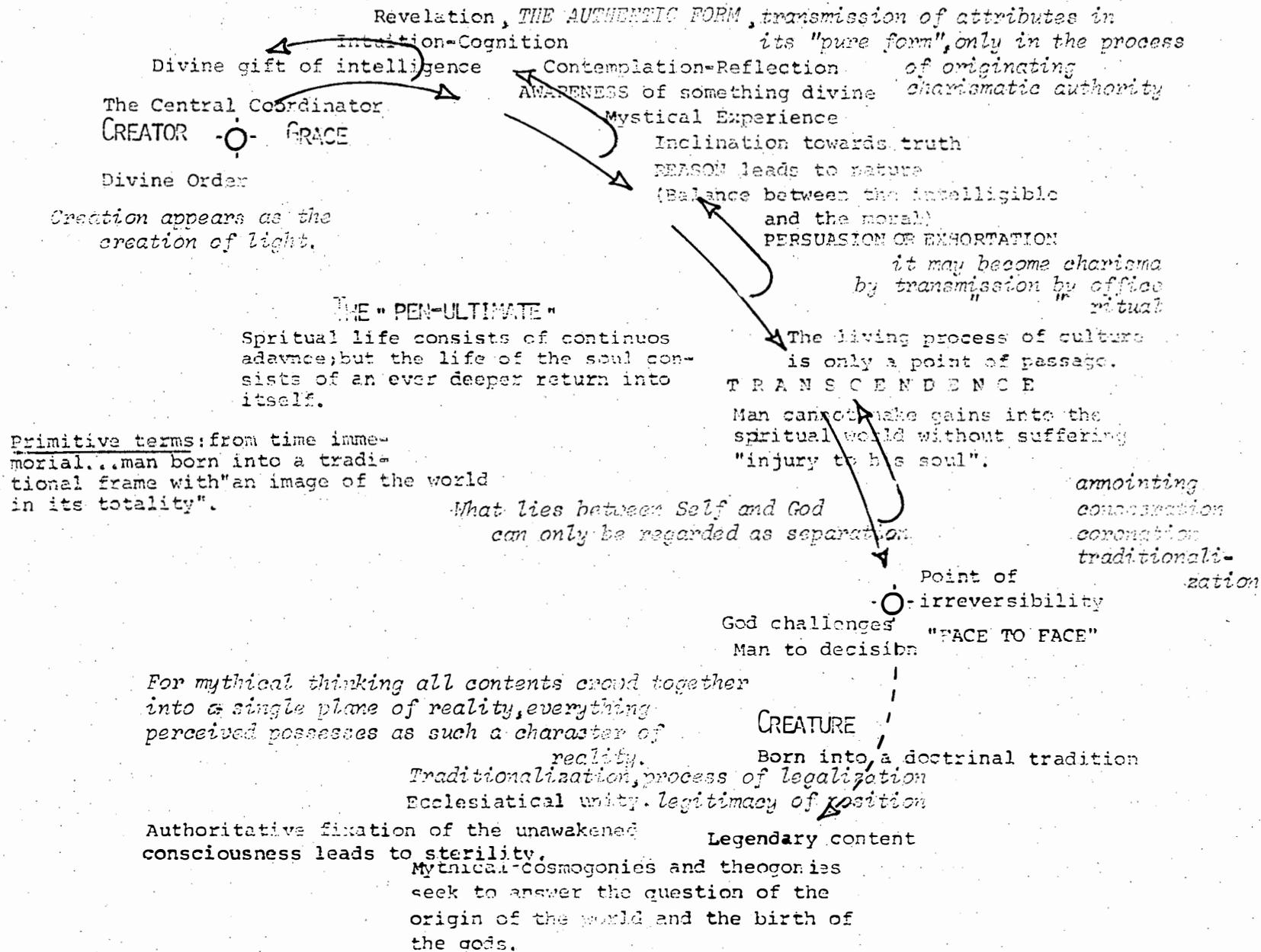


THE ETHICAL AND AESTHETIC VECTORS.

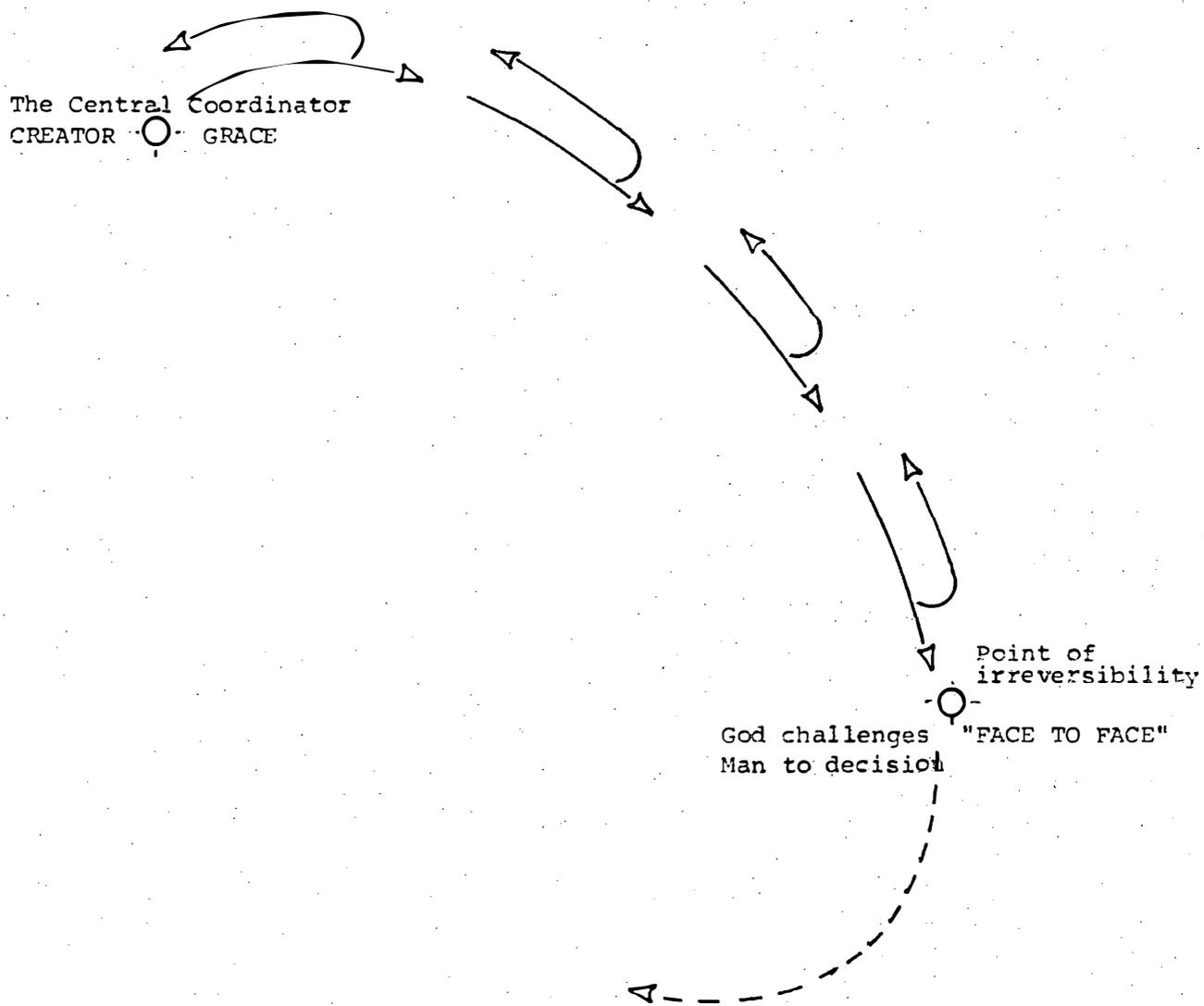


# SPIRITUAL VECTORS

IT IS THE SACRED YEARNING OF EVERY MYSTIC TO BECOME PURELY AND SOLELY ABSORBED IN THE ESSENCE OF THE "I", IN ORDER TO FIND THE ESSENCE OF GOD. THE ARTIST, THE SCIENTIST ARE ABLE TO PERFORM TRULY GREAT ACHIEVEMENTS ONLY IF THEY ABANDON THEMSELVES COMPLETELY TO THEIR WORK, IF THEY NEGLECT THEIR OWN BEING FOR IT.



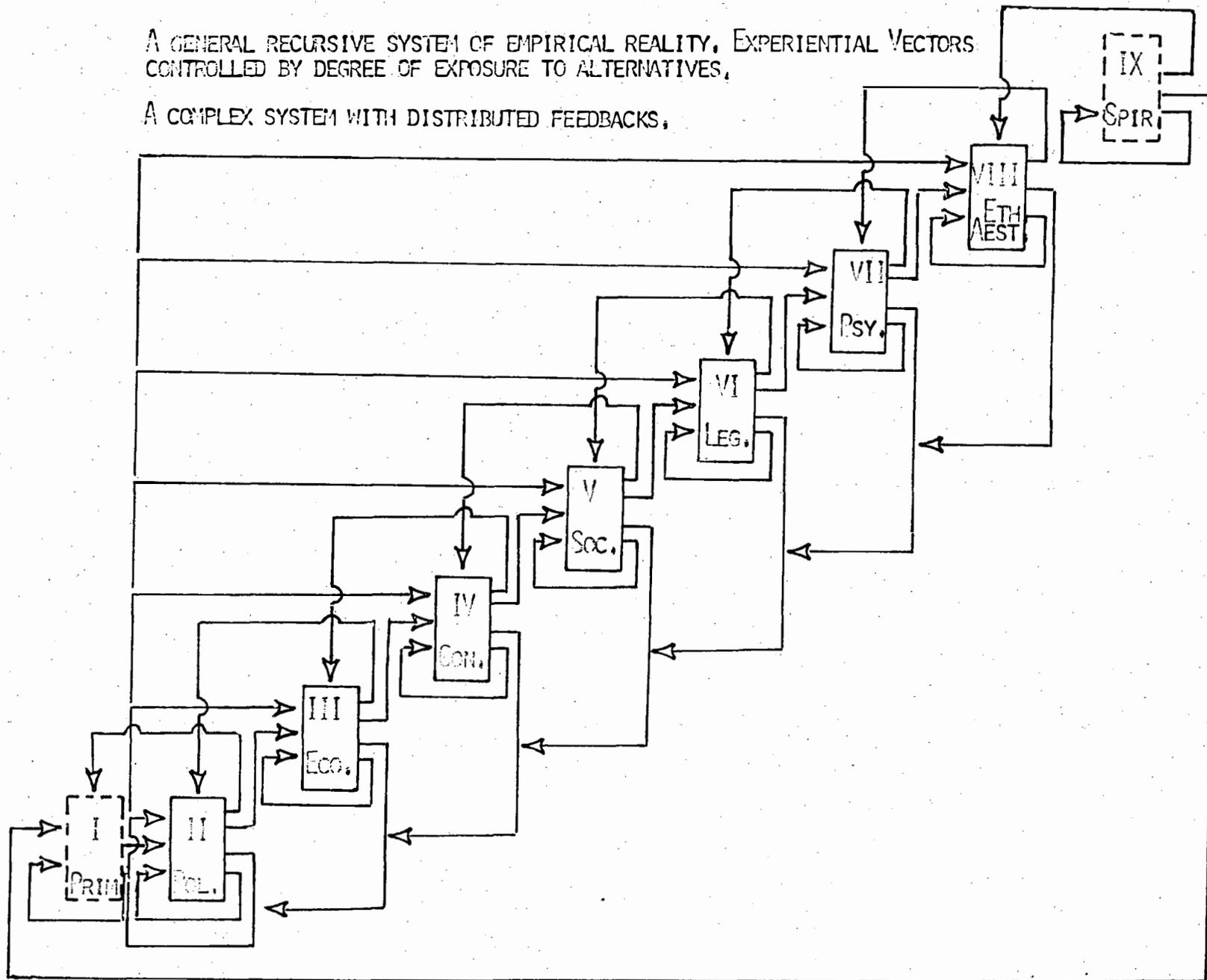
SPIRITUAL VECTORS.



# INTERFACES IN HUMAN ACTION AND ORGANIZATION

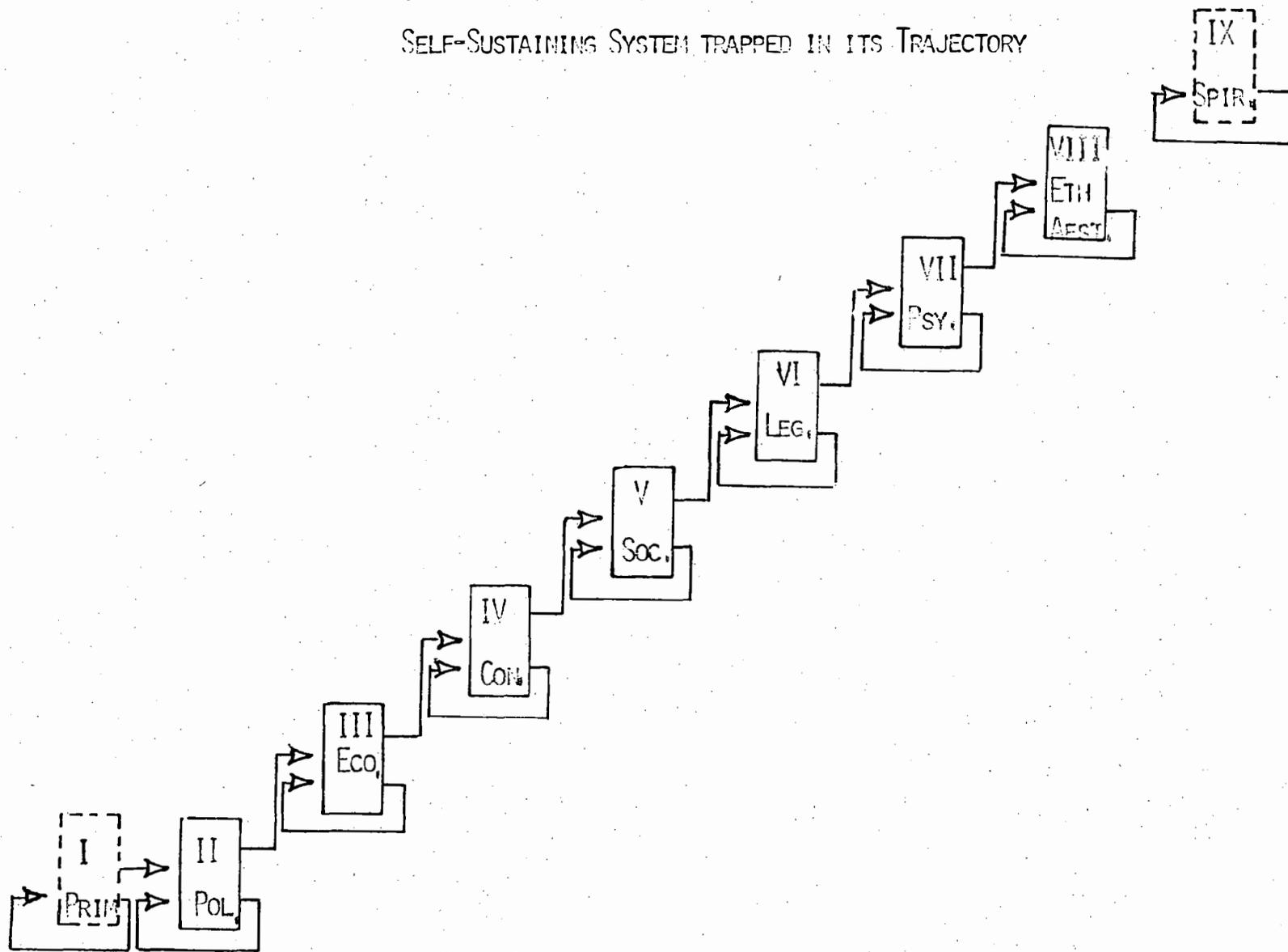
A GENERAL RECURSIVE SYSTEM OF EMPIRICAL REALITY, EXPERIENTIAL VECTORS  
 CONTROLLED BY DEGREE OF EXPOSURE TO ALTERNATIVES,

A COMPLEX SYSTEM WITH DISTRIBUTED FEEDBACKS,



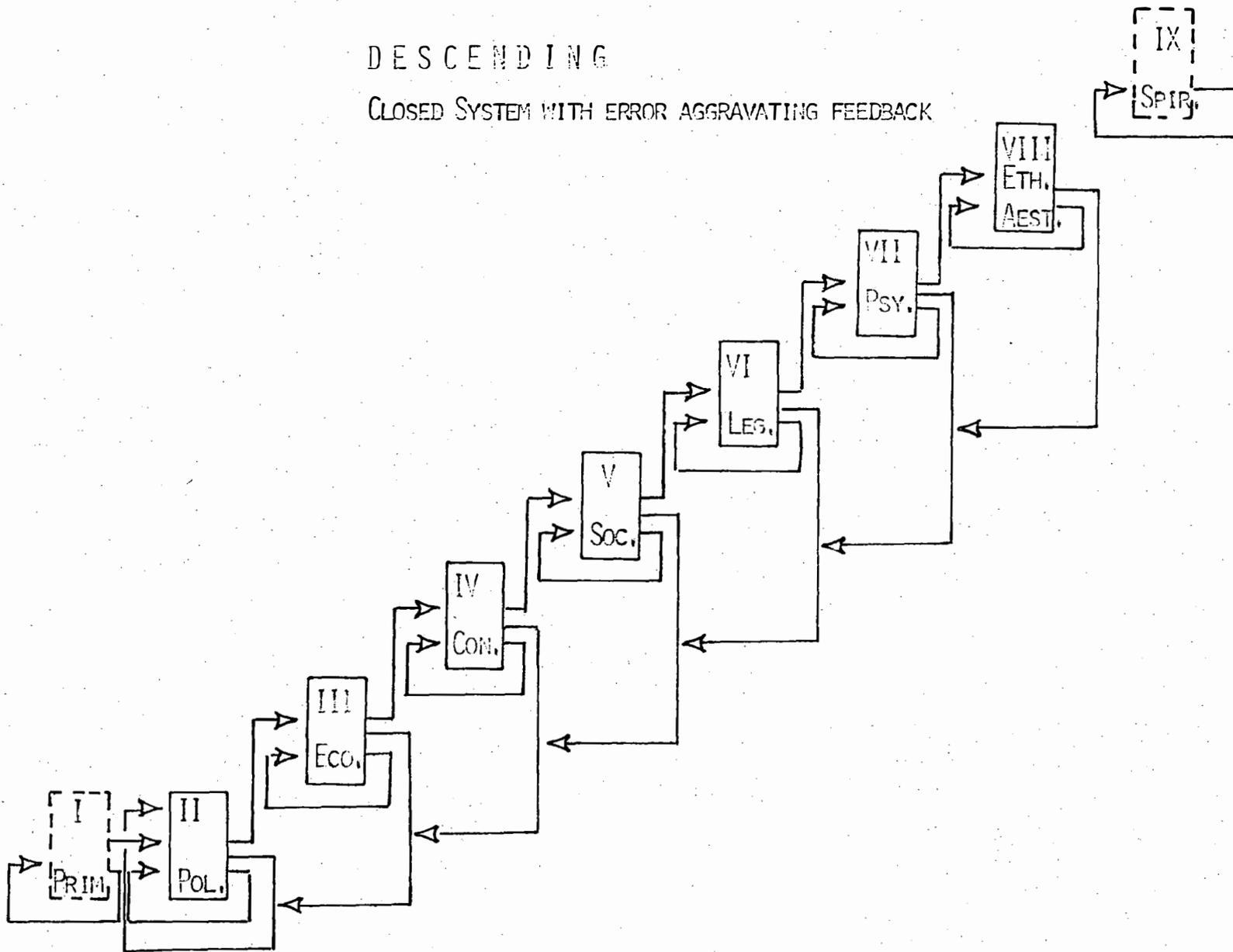
STATIONARY

SELF-SUSTAINING SYSTEM TRAPPED IN ITS TRAJECTORY

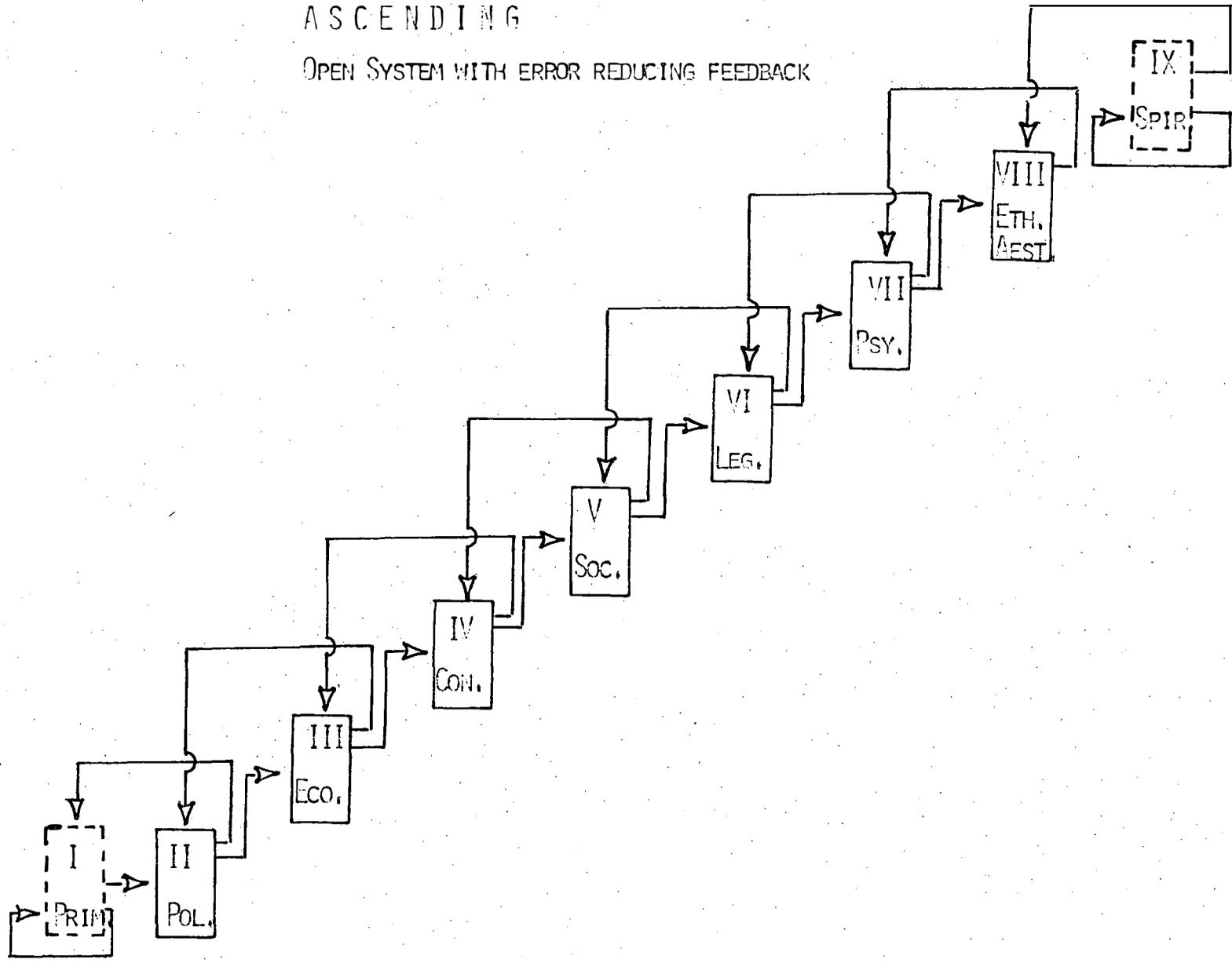


DESCENDING

CLOSED SYSTEM WITH ERROR AGGRAVATING FEEDBACK



ASCENDING  
OPEN SYSTEM WITH ERROR REDUCING FEEDBACK



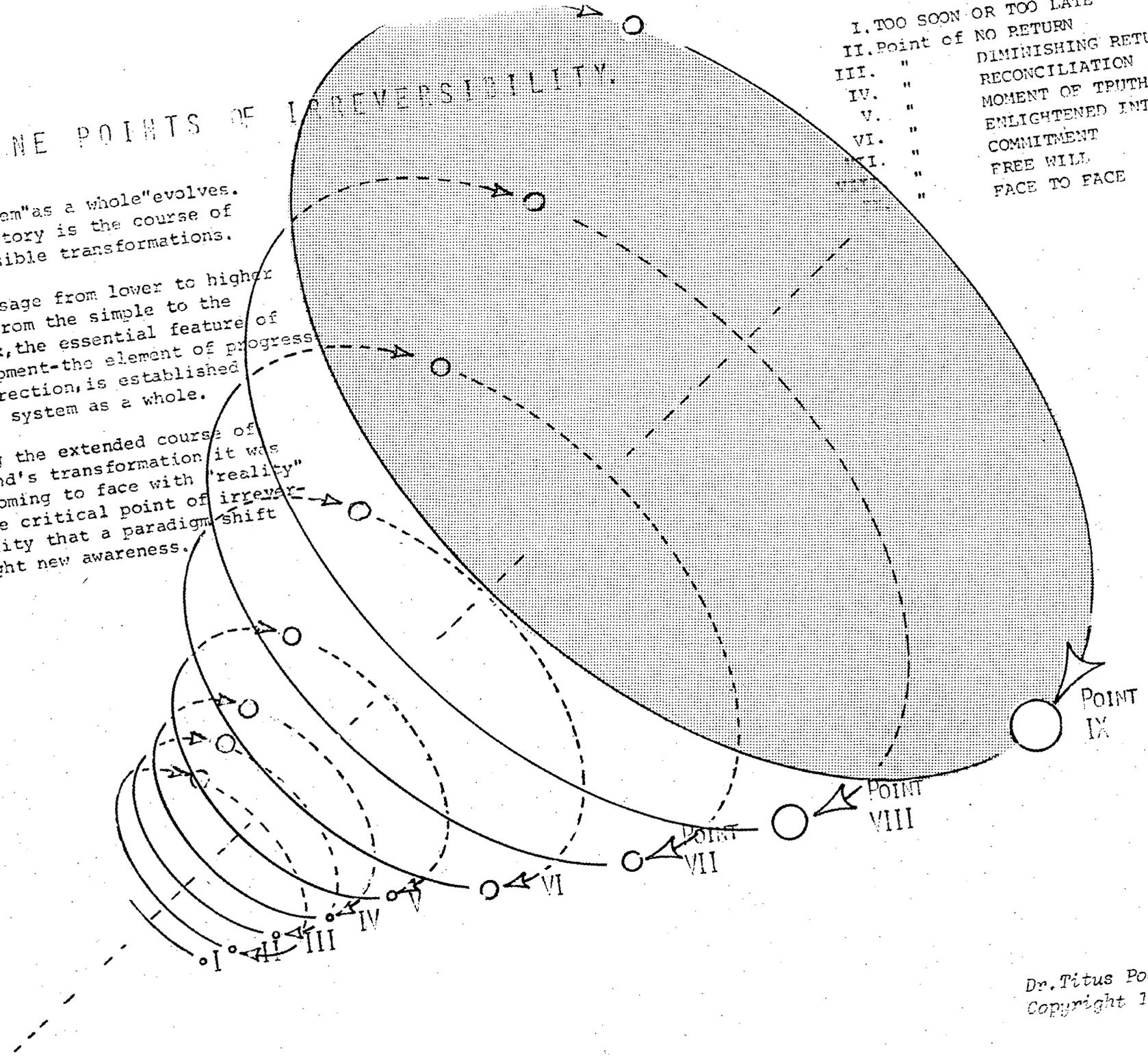
# THE NINE POINTS OF IRREVERSIBILITY.

The system "as a whole" evolves.  
It's history is the course of  
irreversible transformations.

The passage from lower to higher  
forms, from the simple to the  
complex, the essential feature of  
development-the element of progress  
the direction, is established  
by the system as a whole.

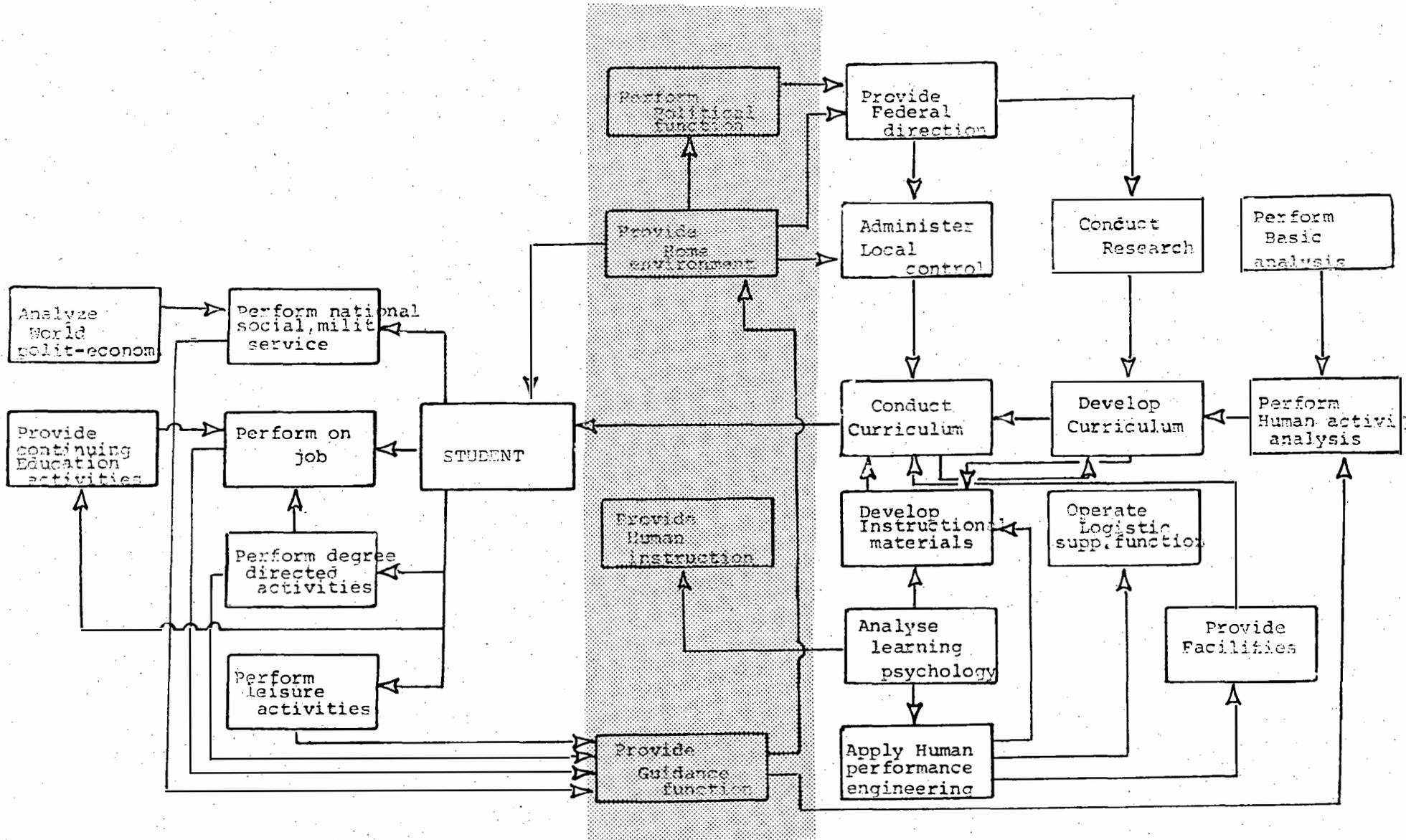
During the extended course of  
Mankind's transformation it was  
the coming to face with "reality"  
at the critical point of irrevers-  
sibility that a paradigm shift  
brought new awareness.

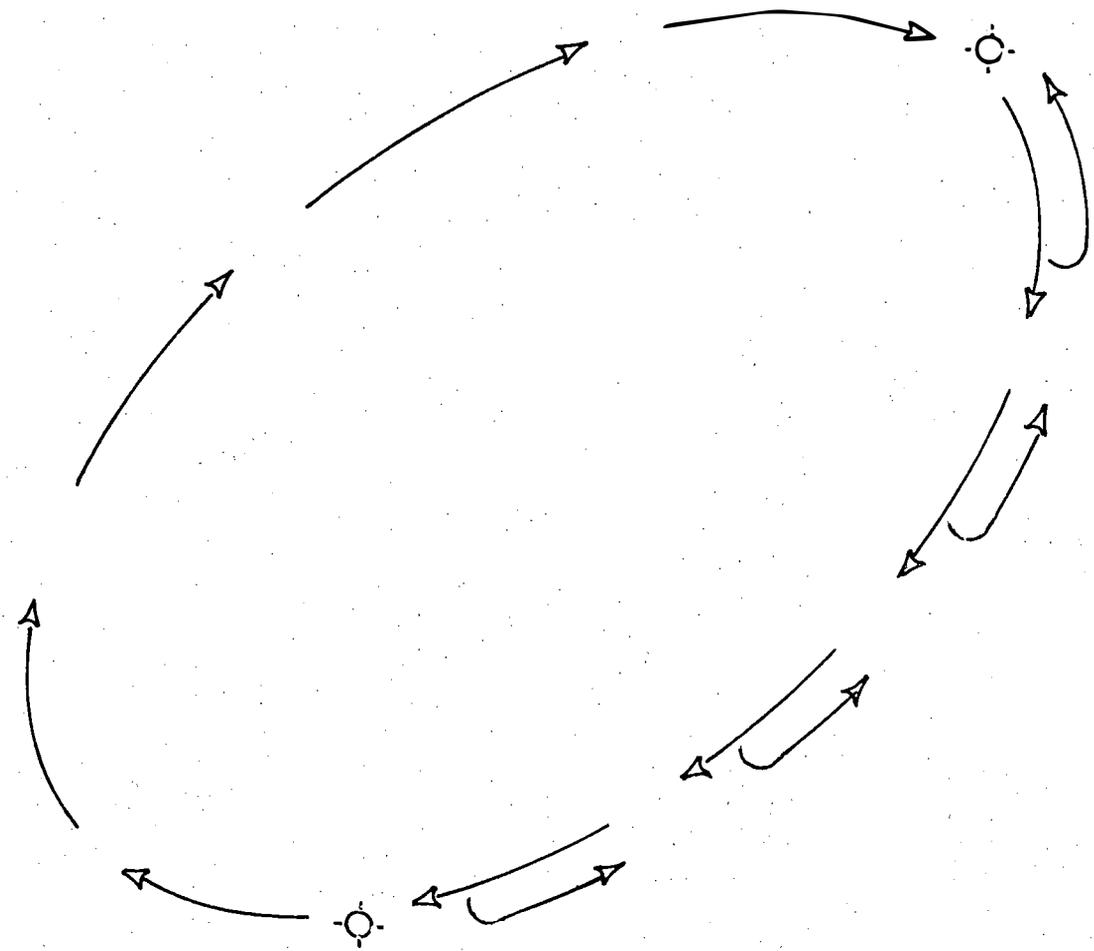
- I. TOO SOON OR TOO LATE
- II. Point of NO RETURN
- III. " DIMINISHING RETURNS
- IV. " RECONCILIATION
- V. " MOMENT OF TRUTH
- VI. " ENLIGHTENED INTERES
- VII. " COMMITMENT
- VIII. " FREE WILL
- IX. " FACE TO FACE





EXPANDING UNIVERSE OF EDUCATIONAL METHODOLOGY





May 1976

STRUCTURE OF OUR NATIONAL ECONOMY  
1907-1976

Many politicians and bureaucrats, through their inability to understand the simplicity of our national economy, constantly discuss the importance, measurement and interpretation of pseudo-statistics. Every citizen must adequately determine his policies and objectives to guarantee their future survival despite the confusion of this irresponsibility.

What does any good manager of home or enterprise require to properly keep their operation within the boundaries of the national economic structure? They constantly fight spooks. For their needs are identical to types of information and analysis of national statistics in order to guarantee absolute operating control of their home and enterprises.

Prime operating statistics of any enterprise are:

1. Activity of Production
2. Activity of Demand for Production
3. Activity of Price Structure (raw and finished products)
4. Activity of Inventory (raw and finished products)
5. Activity of Interest Rates (needed to finance plant, production, and reasonable raw and finished product inventory)
6. Activity of Consumer Confidence (in the utilization of products produced)

Prime operating statistics of the individual home are:

1. Activity of Employment and Rates of Pay
2. Activity of Demand for skills and employment
3. Activity of Prices (food, clothing and shelter)
4. Activity of Inventory (savings, food, clothing, home and furnishings)
5. Activity of Interest Rates (for short and long term purchases)
6. Activity of Confidence of relatives, friends, and neighbors concerning the future

These six statistical activities are required and necessary for the proper and adequate functions of home and enterprise. They should be the identical activities required and necessary for the measurement and interpretation of our composite national economy. It takes the same ingredients to bake a little cake as a large cake, the only difference being in the volume of ingredients.

Now, to get back to the basic study of the national economy and its important fundamentals. The prime operating statistics of a national economy are identical to those used and needed by managers of home and enterprise for its general operations to guarantee efficiency of policies and objectives. The prime concern of government is to disseminate accurate and useful statistics that measure the

national economy--not those that politicians and bureaucrats contaminate for the ultimate confusion of citizens. This is the only honesty needed in the direction of a national economy--the freedom of every citizen to create his own policies and objectives to provide for his current and future needs and requirements. There should be absolutely no more federal interference into operations of citizens' homes and enterprises by the use of 'gobbledygook' statistics.

These are the most simple and important statistical fundamentals required and necessary for maximum operating efficiency in economic guidance. The statistical elements are shown in the enclosed study, "Measurement and Interpretation of the Business and Financial Structure of the National Economy."

Prime operating statistics of the national economy:

1. Composite of Business Activity
2. Activity of Demand for Commodities
3. Activity of Price Structure of Commodities
4. Pressure on the Business Structure (to define "Periods of Excessive Inventory Accumulation" and the density of Consumer Confidence)
5. Timing of Investment Risk--Bonded Debt (to define the long term influence and direction of interest rate significance)
6. Activity of these economic measures reveal the changes in General Confidence; Minimum and Maximum Pressure on the Financial Structure; the readjustment in Operating Policies of Business and Finance; and the prime objectives of the Money Market

Shown in the study are the results from 1906 to date, with A Comment about the Present.

As of this date, May 1976, our National Economy has entered a period of "Maximum Pressure on the Financial Structure" in April 1976, which means that interest rates or yields should increase from present levels and bond prices will naturally decline. That credit and money needed to operate business will be tight and hard to obtain. Production of goods will be slowed down. Stock market prices should adjust to lower levels. Another condition of serious concern is that additional inflation as shown by the GNP growth is in a galloping upward move. That's bad! The index measuring the "Pressure on the Business Structure" moved into the "Excessive Inventory" area at excessive prices. Expansion above the zero level, normally means under a noninflationary atmosphere, that national business activity will begin to enter an "Adjustment" period--one of pulling in and tightening up operations.

Each change in designated periods has its own policy and objectives. All these changes cannot be contained in this simple note of explanation. Our economy is not some kind of a monster!

Earl A. Orye  
Columbia, Missouri

Notations in green refer to documents accompanying this paper.

To : Jimmy Carter & "Issues" Staff- Carter-for-president

From : Anna Elisa Trimble, Rt.1, Woodstock Rd., Roswell, Ga..30075

993-6126

Regarding: National Education Association as a proper influence in controlling Federal education policy.

III According to NEA Reporter, Jimmy Carter(1) "supports the right of public employees to organize and bargain collectively....and would not interfere with teachers' right to strike." (2) is "in favor of creating a separate cabinet-level Department of Education". (3) "will consult with the NEA on matters of policy and before making educational appointments."

It is the purpose of this paper to furnish material to the candidate and his advisors that may be of help to them by giving the position of an educator, who feels that the future president should approach any liaison with NEA leadership with caution and full understanding of the present situation of the NEA.

VIII-A I. The NEA was chartered by the U.S.Congress for a two-fold purpose: (1) to elevate p.5. the character and advance the interests of the profession of teaching; (2) to promote the cause of education in the United States.

II A, C V It is the belief of this writer that the NEA has prostituted its charter by embarking on a course over the past fifteen years, more or less, that has resulted in the organization abandoning the basic purpose for which it was chartered, and enabled it to become an instrument of the leadership to build its own power structure. To accomplish this take-over, the leadership used funds supplied by membership dues to create a self-perpetuating control group which has used unionizing tactics to intimidate the public and consequently has destroyed the faith of the public in the efficacy of the public school systems of many states and localities.

I As a particular case in point, the writer emphasizes the activity of the NEA in trying to create dissention in the DeKalb School System. This was a clear case of exploiting one system in order to establish a hold in the area for the NEA to come in and serve as a professional negotiator; all against the wishes of the overwhelming majority of the members of the system.

The result of this was (1) to cost the leadership of the association many hours of work to build their defense; (2) to cost the DeKalb Education Association thousands of dollars to defend itself; (3) to alienate thousands of teachers from joining NEA in the future; (4) to create a climate which made it difficult to get public support for improving an already excellent system, trying to expand its services.

IV III II. Since the writer has had eight years of involvement with the NEA's unionizing activities, she urges the presidential candidate to emphasize the policy he stated in the NEA Journal: "I will seek out experts in every field of education including NEA teacher-leaders. I will make all appointments on strict basis of merit."

(Note: Mr. Nixon appointed former NEA President Elizabeth Koontz to an administrative position with the women's division of the Labor Department.)

VII III. The writer urges the presidential candidate to consider the possibility of a merger of NEA with AFT. Should this occur, the charter should surely be revoked and the millions of dollars of property be passed to a new organization with the avowed purpose as set out in the original charter and for which teachers for many years paid their dues.

Once a working relationship is established giving the NEA prior claim in determining policy and appointments, it would be very difficult to curb the thrust of the power that organization would enjoy and use to increase its hold on the educational systems of the Nation.

Anna Elisa Trimble

June 1, 1976.



# Jimmy Carter

## Presidential Campaign

For America's third century, why not our best?

28 May 1976

To Dr Titus Podesa

I have received your letter, and I appreciate your kind words.

The charts you mentioned did not arrive with your letter. They will be examined when they do arrive.

Your friendship and support are very valuable to me, and I will do my best to deserve your confidence.

Sincerely,

Jimmy Carter

Jc/mh

~~PROBING~~ Plains, Ga. 31780 912/824-4022

August 26, 1976

Mr. R. Lanier Jones, MDD.  
Internal Medicine  
2981 Church Street  
East Point, Georgia 30344

Dear Dr. Jones:

Thank you for your letter of May 10, 1976 to Governor Carter. It has been referred to me, as I am in charge of Health Issues for the fall campaign.

We have been fortunate to have the advise and suggestions of knowledgeable persons in many important policy areas throughout the campaign, and I would appreciate any further ideas you may wish to offer.

I am enclosing a copy of Governor Carter's speech of April 16 on health care reform for your information and review. Thank you again for your letter.

Sincerely,

Robert S. Havelly  
Issues Staff

RSH/bt

Operator

① I am enclosing a copy of Gov Carter's speech of April 16 on health care reform for your information & review.  
 Thank you again for your letter.

Message

		RETURNED YOUR CALL	
	URGENT	WANTS TO SEE YOU	
	WILL CALL AGAIN	CALLED TO SEE YOU	
	PLEASE CALL	TELEPHONED	

Area Code      Number      Extension

Phone \_\_\_\_\_

of \_\_\_\_\_

M \_\_\_\_\_

WHILE YOU WERE OUT

Date \_\_\_\_\_

To \_\_\_\_\_

Dear Dr. Jones:

(H) Thank you for your letter of May 10 to Business Center. It has been referred to me as I am in charge of health issues for the fall campaign.

(H) We have been fortunate to have the advice and suggestions of knowledgeable persons in many important policy areas throughout the campaign, and I would appreciate any further ideas you may wish to offer.

OVER

R. LANIER JONES, M. D.  
INTERNAL MEDICINE  
2981 CHURCH STREET  
EAST POINT, GA. 30344  
762-8211

Bob

10 May 1976

Honorable Gov. James Carter,  
Plains,  
Georgia

Dear Governor Carter:

I am a physician who practices Internal Medicine which is a specialty that provides primary care for adults, which of course includes a high proportion of older persons. Entering medical school (Emory) in 1951 I received much of my early training in a segregated city-county hospital which was under-funded, understaffed, and was the only medical facility for huge numbers of Fulton-DeKalb citizens and am aware of the inadequacies and injustices that were then present. I have experience in Federal medical programs with a training period in a V.A. Hospital (old No. 48 V.A. Hospital) and almost four years as a physician in the Army in the United States and abroad, with duties including hospital Chief of Medicine, Chief of Professional Services and various other responsibilities.

On my entry into private practice there was no Medicare or Medicaid. I have been able to observe the impact of these programs on my primarily older age patients. I do not feel that I am a "captive" of organized medicine.....for several years I have not been a member of A. M. A., in protest of its status quo policies, but I am extremely interested in physicians working together to improve medical care. I have served my local hospital (South Fulton in East Point) as Chief of Medicine, Chief of Staff, and chairman of various important committees of the hospital and in the Medical Association of Atlanta. My private practice of over thirteen years has long been filled to capacity and my economic status is stable. I do not feel that new Federal programs will significantly damage my income which is roughly average for a busy practitioner of my specialty and age.

I am not opposed to Federal programs in the medical field, however, some features of these programs are unwise and result in poor care for the patients, excessive expense and financial difficulty for the taxpayer, potential bankruptcy for the nation, and some proposed regulations for hospitals and physicians are frankly ridiculous. Roughly, Medicare Part A is a fine program. The principle of Medicare Part B is worthwhile, however, this is such an administratively expensive program that most elderly are short changed; a vast majority of patients pay into the program, from very meager resources, much more than they receive in benefits and this part of the program needs revision. Medicaid

is another worthy ideal which has not worked as well as it should. Its faults are due to the structure of the program (government responsibility); abuse by a very small minority of low principled physicians, labs, nursing homes, etc.; and abuse by patients who exert pressure for really unnecessary services (illusion of being free). To say that failure of this government program means that we should have a total Federal medical system seems to me to be an extremely twisted system of logic. Federal major medical (disaster type) insurance for citizens of all ages is probably needed. From my comments you can see that I do not reject a role for the Federal Government in medical delivery to our citizens.

My major motive in writing this letter is to urge that proposals for further programs to provide medical care to all citizens should not be made a political issue in this presidential campaign. Discussion of care of the ill often provokes a strong emotional response rather than a rational analysis of the best system of care. Health care is too important to become an expedient used to achieve election. In my opinion vague and indefinite promises to the people are extremely unwise and I believe that a person can be nominated and subsequently elected without making such sweeping promises to the electorate.

I have the opinion that the Federal social planners primarily consult the wrong physicians when considering medical programs. The research physicians, medical school deans and teachers and physicians in administrative positions may have never had personal experience of actually delivering medical care over a long period and may not really know well the needs and desires of the average citizen. These men may be renown in their area of expertise but may have little concept of the actual problems that face practicing physicians and their patients. Our health delivery system has faults that should be intensively studied but it also has very strong advantages which must not be sacrificed in order to experiment with innovations which are theoretical and untested. Gradual adoption of new policies after thorough feasibility studies will not have as much political drama but should avoid the sorry mistakes of some of the previously adopted sweeping programs which have shown so many tragic defects.

I applaud your willingness to champion improvements in health care for our people, however, I deplore your implied condemnation of my profession. I regret the small minority of physicians who are inadequately qualified and especially those whose primary interest is to make as much money as possible.....some undoubtedly using semi-legal or even frankly illegal (and immoral) methods. The overwhelming majority of physicians would like to correct these abuses, however, the legal processes available to the profession to achieve truly effective peer review and revocation of license makes this

exceedingly difficult to do and exposes good, well motivated physicians on peer review committees to serious legal problems and possible disastrous financial loss. At all levels the profession is working hard improving the peer review mechanisms. I hope that you will become thoroughly knowledgeable about this problem and join with physicians to further improve this system.

It would be a tragedy for organized medicine and government to become alienated to the point that constructive joint efforts to improve health care are blocked. No one wants to see the development of physician unions, strikes, excessive pressure groups, etc., however, it seems to me that this is a terrifying possibility. We need cooperation and not confrontation.

Again, may I beg that a promise of a system of federally directed and financed medical care not be made to the electorate or be put in the party platform for election 1976.

I hope that my letter has not been offensive to you.....it is an honest opinion and springs from a deep desire that all our citizens receive the best of medical care. This is a long letter but touches on only a few ideas that I hold strongly.

I realize and marvel at the strenuous schedule of your campaign and other activities. You may feel that you cannot pursue this matter further in the near future, however, I wish to offer any help to you that you feel will be of value in arriving at a proper position for the party to take relating to medical legislation.

Sincerely,



R. Lanier Jones, M. D.

CC:

Dr. Max A. Parrott  
President, American Medical Association  
535 N. Dearborn St.  
Chicago, Illinois 60610

Dr. Fleming Jolley  
President, Medical Association of Georgia  
Emory University Clinic  
Atlanta, Georgia 30322

Mailing Address

Joseph Rios  
GPC Box 1948  
Brooklyn N.Y. 11202

May 9, 1976

The Hon. Jimmy Carter  
Next President of the U.S.  
Election Headquarters  
Atlanta, Georgia

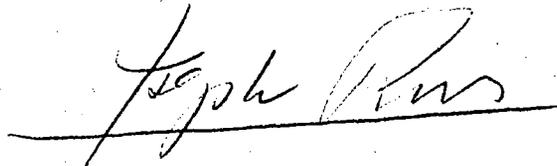
Dear Sir-

In view of that much of your activities to gain the Presidential nomination have been taken to imply a religious connotation in your personal background, and since any shenanigans involving the findings of the Mars bound Viking/76 spacecraft (like claiming seeing a cockroach or other vermin) can make all Christians a bunch of provincialists and stupid believers of Babylonian mythology, I find it my duty as a Christian and supporter to inform you of this matter, --see material enclosed.

Since billions of dollars are involved for the scientific, and also the Presidential office, I think it might be advisable for you to take some kind of exception to their schemes, and keep a big eye on them.

As for my references, I am certain that Senator Proxmire can vouch that my information is accurate and reliable. Please inform where to mail you other important information.

Respectfully Yours

A handwritten signature in cursive script that reads "Joseph Rios". The signature is written in dark ink and is positioned below the typed name "Joseph Rios" in the address block. A horizontal line is drawn under the signature.

# Jimmy Carter Presidential Campaign

June 18, 1976

Dear Friend,

I have received your letter, and I appreciate your advice.

I regret that the volume of mail and my extensive travel schedule prevent my answering in a more personal way.

Your friendship and support are very valuable to me, and I will do my best to deserve your confidence.

Sincerely,

  
Jimmy Carter

JC/ cm

P.O. Box 1976 Atlanta, Georgia 30301 404/897-7100

A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C.



Joseph Rios  
GPO Box 1948  
Brooklyn N.Y. 11202

March 30, 1976

Viking/76 mission to Mars,- to prove that creation,  
as given in Genesis, is the real history of mankind.

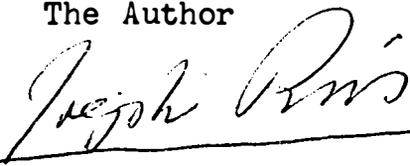
Come next July, and the one billion dollar spacecraft  
Viking/76 will be testing for life in Mars. Its failure  
to find any trace of life in the planet Mars will serve  
to prove that the Old Testament is the history of ancient  
times.

Viking/76 coming failure is postulated on the fact that  
physicists, cosmologists, and other space experts, have  
been totally brainwashed into believing that the biblical  
"firmament of heaven" has been correctly defined as follows,-  
"the arch or vault of the sky, or the joyful abode of  
the blessed dead".

Since its real meaning, based on the biblical account "that  
God created the firmament of heaven in the midst of the waters,  
to divide the waters from the waters", makes the firmament  
a sort of organism similar to a placenta, therefore, postu-  
lating that there is no life in Mars comes from the fact  
that Mars does not have a "firmament of heaven".

It is as simple as that.

The Author

  
A handwritten signature in cursive script, reading "Joseph Rios", is written over a horizontal line.

N Y Times  
April 18, 1976  
News Clip

Joseph Rios  
GPO Box 1948  
Brooklyn N.Y. 11202

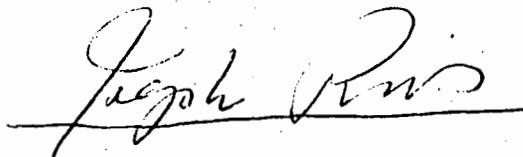
May 6, 1976

**Consequences Called Major MOUNTAIN VIEW, Calif.,**  
April 17 (UPI)—The chief scientist for the Viking project asserts that there will be tremendous consequences if America's first unmanned interplanetary mission lands on Mars and finds living organisms there.  
Dr. Gerald Soffen said Thursday that such a discovery could "change life from a miracle to a statistic" by demonstrating that the chemical processes that give rise to biological life are not unique to earth, but may well be happening all over the universe.  
Dr. Soffen and William J. Boyer, Viking's deputy project engineer, came to the San Francisco Bay area to talk to colleagues who also are involved in the unmanned journey to earth's neighboring planet.

The enclosure is a copy of letter sent to the Viking/76 project scientists, President Ford, NASA, and others. The above news clip shows their reaction, and apparently, are ready to face the Almighty, - "miracle vs. statistic".

These scientists were discredited when the space findings established that daylight on Earth is not the product of solar radiations, therefore, their "miracle vs. statistic" is nothing more than a show of arrogance and stupidity. So, 15 yrs. later and \$200 billions inside the garbage can, the only scientific breakthroughs we have are by the grace of God. For certain, they would have learned more reading the Old Testament and we would have been billions of dollars ahead.

Respectfully Yours



Joseph Rios  
GPC Box 1948  
Brooklyn N.Y. 11202

July 2, 1976

NASA Headquarters  
Washington D.C. 20546

Att- Mr William Der Bing  
Public Affairs Office  
(Code SN)

(Please forward this letter to your supervisors,  
it is no reflection on you)

Dear Sir-

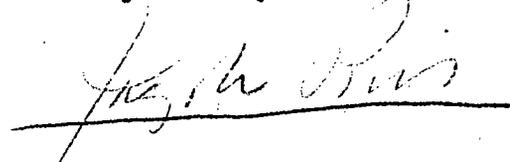
I have your letter of June 29/76. Also, I have the enclosure,  
thanks.

I see that the latest reorganization at NASA, as far as I am  
concern, amount to "open season on suckers". I realize it has  
been the product of such high pressure situations like that of  
"Mr Ford vs. Mr Reagan for the presidential nomination, and "the  
fact that the Executive Office, for the next 20 years beginning  
next Jan., will be fully under the control of Mr Jimmy Carter  
and the Democratic Party.

Open season on suckers means NASA has now instituted the old  
National Inventors Council system. The old National Inventors  
Council was the place where the buzzrds came to scavenge on  
anybody not belonging to the inner circle. Anyway, it will not  
be such a long wait for the end of an Administration operating  
under "benign regulations" pronouncements.

(The most ridiculous bicentennial activity this July  
is that of Viking/76 looking for a cockroach down  
in Mars)

Respectfully Yours

  
A handwritten signature in cursive script, appearing to read "Joseph Rios", is written over a horizontal line.

August 26, 1976

Mr. Thomas H. Foreggex  
390 Morris Avenue, Apt. 13  
Summit, New Jersey 07901

Dear Mr. Foregger:

Your letter has been referred to me for treatment. As stated in the position paper which you received, Mr. Carter favors a drastic simplification of the tax system. He is not able at this time to answer your questions concerning his position upon specific provisions of the present tax law. Until he has spent a large amount of time with a large number of advisors analyzing the entire tax structure, he can not discuss one small part of the overall tax reform package. Any tax reform measure must be presented and viewed as a balanced and comprehensive entity. Any committed position that is taken on specific provisions will come along after careful and responsible analysis.

Sincerely,

Anne Moss  
National Issues & Policies

AM/bt

390 Morris Ave. Apt. 13  
Summit, New Jersey 07901

May 21, 1976

Jimmy Carter  
P.O. Box 1976  
Atlanta, Georgia 30301

Dear Mr. Carter:

I wrote to your campaign headquarters in Atlanta to obtain a copy of your "complete and comprehensive" tax reform position paper. I received the statement shown in Attachment I. It is doubtful that any intelligent voter could consider the observations shown there to be a complete and comprehensive statement. Let me now consider your position on tax reform.

1. "Subject to some exceptions," you favor "a simplified tax system which treats all income the same." A comprehensive statement would state the exceptions. Do you favor elimination of the special rate for capital gains? Do you favor Federal taxation of interest from State and municipal bonds? Your observations lead me to believe you do, since this is one means by which high income families reduce their effective tax rate. Would your simplified tax system eliminate deductions for interest on home mortgages? Eliminate deductions for medical and dental expenses? Home offices? Would you favor elimination of provisions for individual retirement accounts? With regard to corporations, what changes in the investment tax credit do you favor, if any? What would you do about accelerated depreciation allowances? Your observation about large corporations with extremely high profits that "pay virtually no tax at all" leads me to believe that you favor reducing or eliminating these investment incentives. Do you believe this would reduce unemployment? On all of these questions your "comprehensive" statement is silent.
2. You favor "a system which does not encourage corporations to locate plants abroad." I presume this means you favor elimination of DISC provisions. Do you believe in the principle of comparative advantage? If not, do you also favor high import tariffs and quotas? If you believe in the principle, then how do you reconcile your DISC-elimination position with the belief?

The "complete" statement ignores other important tax issues completely. For example, do <sup>you</sup> favor reduction of social security taxes? Surely this tax is regressive and shifts the total tax burden to low income workers. Reduction of this tax might also stimulate employment. How would you then fund social security?

Let's hear from you, Mr. Carter. Leadership for America has to be more than a warm handshake and a big smile.

Sincerely,

*Thomas Foregger*

Thomas H. Foregger

## Attachment I

### TAX REFORM

Our national tax system is a disgrace. The most surely taxed income is that which is derived from the sweat of manual labor. Carefully contrived loopholes let the total tax burden shift more and more toward the average wage earner. Some of our largest corporations with extremely high profits pay virtually no tax at all. The average family earning \$10,000 per year pays a larger portion of its income in taxes than a family with an annual income of \$1 million or more. When a business executive can charge off a \$50 luncheon on a tax return and a truck driver cannot deduct his \$1.50 sandwich--when all companies pay less than 5% on their earnings while employees of the company pay at least three times this rate--when many pay no taxes on incomes of more than \$100,000--then we need basic tax reform.

A piecemeal approach to change will not work. Basically, subject to some exceptions, I favor a simplified tax system which treats all income the same, and a system which does not encourage corporations to locate plants abroad, while people who want to work are begging for jobs back home.

August 26, 1976

Mr. Rueben Gremillion  
2013 8th Street  
Bremerton, Washington 98310

Dear Rueben,

The purpose of this letter is to respond to your inquiry concerning Senator Kennedy. As I am sure your studies have shown, Senator Kennedy has been a leading advocate of a national health program. Because of his interest and expertise in this area, many Democrats look to him for advice and guidance.

Sincerely,

Patrick J. Weagraff

PJW/mg

Send  
"Th"  
post card

May 5, 1976

Rueben Gremillion  
2013 8th. St.  
Bremerton, Wash.  
98310

Dear Mr. Carter,  
I have been studying  
the democratic presidential  
campaign of 1976 and  
nowhere does one see the  
name of senator Edward  
Kennedy being mentioned.  
Do you feel that  
he will have any affect  
on the nomination and  
have you felt his  
presence thus far?  
I thank you very much  
for taking the time to  
read my letter.

Sincerely,  
Rueben Gremillion