

Task Forces

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14 - SCIENCE POLICY TASK FORCE

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President
Rensselaer Polytechnic Institute
Troy, New York 12181

June 18, 1976

Dear Colleague,

Please forgive me for not writing separately to each of the 15 distinguished and public-spirited scientists and engineers to whom I write. I am eager to reach you quickly to ask you to join me in an important effort in behalf of the cause of good government and the fruitful development of American science.

Governor Carter has asked me to coordinate his taskforce on Science and Technology. This taskforce will offer advice on the issues which he needs to think through now so that they will be constructively addressed during the campaign and so the foundations for building a new administration are soundly laid.

Taskforces are also being organized on energy, food, health, education and government organization. Since we look at science and technology as a whole, some overlap is inevitable. We are not restricted from such areas, and the issues staff in Carter headquarters in Washington can put us in touch with the work of these other groups.

If you agree to join, or have already agreed, then I have a first request. Please write to me (at the address on the letterhead, not my daytime office) and tell me what you would recommend to Mr. Carter are the 4 or 5 key issues concerning science and technology on which he should be working and speaking out. We will share these views within the task force (and of course we will give you the names and phones of the other members).

I anticipate that we will want to prepare a very small number of short but carefully thought out "white papers" on the biggest issues. These will be circulated in the taskforce, and everyone given the chance for changes, agreements or disassociation. Such papers may form the basis for a major speech or be released as the work of the taskforce.

But our primary mode of operation will be as individuals making inputs on more specific matters (e.g. earthquake prediction), which can be used in speeches. I will coordinate these contributions to check to see if they are potentially controversial within the taskforce. But in the main I would hope we can minimize the bureaucracy (there is no staff to cope with extra unneeded paperwork) and you can work directly with Carter's staff on specific issues once we define them.

Some of you have expressed concern about the character and public visibility of the political commitment that might be implied by association with the taskforce. No such commitment is required or implied.

The taskforce is not a means for fundraising or exploiting your name or institutional affiliation for political purposes. There is no plan to publicize the names of the taskforce members, although secrecy would obviously be inappropriate, and the press may well inquire about who the members are. They will be told, but they will also be told that members serve as individuals, and their institutional affiliation is for identification purposes only. Any "scientists for Carter" organization needed for the campaign will be quite separate and distinct from our taskforce.

We don't seek to discourage your overt political support, only to insure that the taskforce is competent to cover a broad spectrum of views and can accommodate participation from people whose primary responsibility calls for a non-partisan role.

You will have heard from Mr. Dennis Brezina, Issues Coordinator in the Washington Jimmy Carter office. (2000 P. St. N.W., Suite 425 Washington D.C. 20036. Tel 202/659-9610.) Dennis' work at Harvard and George Washington in history of science and in science policy, and subsequent experience in the Science Policy Research Division, Library of Congress, and with COPEP of the National Academy of Engineering well qualify him to support and help guide our efforts.

Best wishes,

L. Branscomb, IBM	phys	
Harold Brown, Cal Tech	phys	NY
Aaron Gellman, Gellman Assoc	eng	Ca
Ivan Bennett, NYU Med. Center	med	Md?
Edwin Land, Polaroid	phys/eng	NY
John Bardeen, U. Illinois	phys	Ma
David Baltimore, MIT	biochem	IL
Leo Goldberg, Kitt Peak Nat Obs, Tucson	astron	Ar
Margaret Mead, Mus Nat HIs, NYC	anthrop	Ny
Helen Whitely, U. Washington	microbiol	Wa
Cecile Barker, OAO, Baltsville Md	phys/eng	Md
Eleanor Sheldon, Soc. Sci Res Council	soc.sci	Ny
Michael Michaelis, A.D. Little		DC
George Pake, Xerox, Palo Alto	phys	Ca
William Bevan, Duke	psychol	NC
Walter Munk, UCSD	oceanog	Ca
Peter Schneider, NCAR	atmosph. sci	Co
Ray Bowers, Cornell	physics	Ny
Mel Kransberg, Ga. Tech	phys.	Ga
George Low, R.P. I.	aeronaut.eng.	Ny

Herb Fusfeld, Kennecott Copper, NY
 Harrison Brown, Cal Tech, Ca (Pres. ICSU)
 Steven Berry, U.CHI., IL (chemist)
 Gerald Edelman, Rockefeller U. NY
 Dorothy Lindberg, Harvard MA
 Eugene Skolnikoff, MIT, Ma
 Luis Alvarez, U.CAL. Berkeley, Ca
 Gilbert White, U. Colo, Co
 Willy Fowler, Cal Tech, Ca
 Audrey Manley, Emory Med. School, Ga

Paul Flory Stanford U. CA
 D.Z. Robinson Carnegie Fnd. NY
 Frank Long, Cornell
 R. Revelle, Harvard
 Bill Hewlett (H.P. Corp) CA.
 Bill Miller, Stanford U. Ca
 Hohn Toll, Stonybrook, SUNY Ny
 Carl Djerassi, Stanford U. Ca
 Bob Marshak, CCNY Ny
 Bill Carey, AAAS D.C.
 Frank Press, MIT
 Frank Westheimer, Harvard
 Dick Bolt, BBN, Boston
 ol

Graham Allison, Harvard
 Herb Simon, Carnegie Mellon
 John Ullman, U. Oregon
 Richard Mewontin, MIT
 James Fay MIT
 Herb Hollomon, MIT

Thompson 8/12

I can be reached in Aspen Colorado
at Fasching House until 17th -
then back to New York

Harry Schwartz
Carter Campaign
Washington D.C.

Dear Harry

1) Received list of task force members. I think you should delete Wiesner's name from this list. It will surely migrate to the press sooner or later. We did assure him that his participation would be informal -- as an "adviser" or "consultant"

2) I have received inputs from a good many of the members now. I believe all have copied you. They are:

Zinberg, Low, Baltimore, Bowers, Barker, Sponsler, Goldberg, Pake, Brown

We have phone confirmation from Schneider, Brooks, Sheldon, Bennett.

I have not heard from Ed David since the letter went out, but he called me a few days earlier, said he was eager to help and wanted to make a substantial campaign contribution (which he did through Bourne) as well.

If you have other confirmations, let me know.

3) I enclose the expanded discussion of issues based on the meeting last weekend with Sheldon, Brooks, Wiesner. It reflects some of the letter inputs from the members, but not all their suggestions. I suggest that you look it over. If you think it ok, and can get it copied, I suggest it be mailed out to the members, as a rough summary of the issues - a framework to identify issues missing or issues with which people disagree. Especially, I would hope it would stimulate volunteers to do a good job on one or more of them.

4) Not proposing to wait for volunteers, I suggest ~~writing~~ send out Mailgrams (or phone calls if you can make them) to all members and suggest that they prepare an issue paper in a specified area according to the enclosed sheet. * This list reflects the items they mentioned in their letters, plus my knowledge (sometimes limited) of their interests and special capabilities. This will get them busy and get the ball rolling. At that point it will be essential that we all get some feedback on what is useful to Atlanta.

5) I met with Harold Brown, who was in Plains with the defense/foreign affairs group. He showed me a letter to Jack Watson, who asked him for names and issues in science to use in transition planning. He told Watson about the Task force and tossed in some additional names, all of whom are well known and capable. I think it would be a mess, however, if Watson organizes a different task force to look at issues pertinent to transition. Our panel is designed for its competence in public policy and government R and D activities. It is a blue ribbon group. They are not political tacticians (which I am afraid limits our usefulness to Atlanta now) = I urge you to discuss this with Stu. I mentioned it to Carl.

Hastily,

Zaw

ps: I know you have inadequate secretarial support. I have none. Any chance the New York Carter organization could be asked to help, or even that a little money could be loosed up so I could get our briefing papers typed here?

PPS: Frank Press should be asked to write a briefing paper on Earthquake warning and prediction. If appropriate to add to the panel, we should invite him to join. He is quite distinguished.

* And ask for a previous date.

SUGGESTED ASSIGNMENTS FOR SCIENCE POLICY T.F. MEMBERS

Name	Topic	Suggested	Submitted	Promised	Comment
Branscomb	issues overview				
Brown	space exploration		8/12		
			8/11		New missions
David	Policy generation: OSTP role	LMB			
Bennett	Health care/biomed science	LMB			
Gellman	Sci, technol, & the economy	LMB			
Brooks	Reorganization	LMB			
Sponsler	Reorganization/ Natl Security	GCS			
Sheldon	Soc Scie and Managemetn of New Social programs	ES			
Barker	Space ? Sci and small business?				* I did not get lts ref. in his of 8/4
Zindberg	Scientific manpower development	DZ			
Bowers	Academic Science and basic res.				
Baltimore	Biomed science	DB			*A short position sttment on DNA exp'ts would help for Q and A's
Goldbergg	Fed funding for sci: general & strategic considerations	LG			
Pake	Basic science / sci and the economy	GP			
Schneider	Climatology	SS		X	
Low	Space	GL		8/11	

Not heard from: A.Purcell, Land, Whiteløy, Naftalin, Kransberg, White , Bardeen, Michaelis, Beman. Munk

THESE SUGGESTIONS ARE NOT MEANT TO BE A CONSTRAINT. NEW IDEAS ARE NEEDED. INDIVIDUALS ARE ENCOURAGED TO COLLABORATE.

Lewis M. Branscomb
5 Hidden Oak Lane, Armonk, New York 10504
(914) 273-8018

8/12/76

Mr. Jack H. Watson, Jr.
2500 Trust Company Tower
Atlanta, Georgia 30303

Dear Mr. Watson

Harold Brown showed me his letter to you and we went over the names he suggested. I know all but one or two quite well; they are distinguished and experienced. All could be quite helpful to the new Carter administration.

I suggest you also take a look at the people we have assembled for the science policy task force for Stu Eizenstat. I am confident you will find them equally well qualified because they each have a background of involvement with governmental transition in prior years.

The issues we are developing are probably more useful in connection with giving early policy direction to the new administration - and to organizing and staffing it - than they are to the campaign tactics. In a way that is too bad, for we would like to be as helpful to the campaign as we can. Thus you may also find it helpful to get our materials from Stu as we develop them. Harold, of course, is a member of our task force and will be kept well informed.

Sincerely,

cc: Stuart Eizenstat



Noel

KING & SPALDING

2500 TRUST COMPANY TOWER

ATLANTA, GEORGIA 30303

404/658-1350

August 2, 1976

Mr. Harold Brown
California Institute of Technology
Pasadena, California 91125

Dear Harold:

Thank you for your letter of July 28, 1976; I could hardly ask for a more prompt and thorough response to my inquiry on the bus on Monday. I appreciate very much your taking the time and trouble to pass on those names and advice to me and will follow through on all of your suggestions.

It would be helpful to me for you to come up with some additional names for possible use as science and technology advisor. I am not familiar with the Science and Technology Advisory Group (I suspect that that is something Stu is forming), but it would be helpful for us to have some names in that area to whom we might refer for our own policy planning efforts. I have made a note to ask Stu about the advisory group.

It was a pleasure to meet and be with you on Monday, and I look forward to seeing you again soon.

Warm personal regards,

Sincerely,

Jack H. Watson, Jr.

JHWJr:jb
cc: Mr. Stuart Eizenstat ✓

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CALIFORNIA INSTITUTE OF TECHNOLOGY

PASADENA, CALIFORNIA 91125

OFFICE OF THE PRESIDENT

July 28, 1976

Mr. Jack Watson
2500 Trust Company Tower
Atlanta, Georgia 30303

Dear Jack,

Your request for a list of issues for early action and a list of people expert in them is still fresh in my mind, along with the genuine inspiration that I feel as a result of Monday's meeting with Governor Carter. I am writing to make a number of suggestions.

Note
all these
names --
for our
policy planning
work.

1) You will recall that I mentioned Spurgeon Keeny of MITRE Corporation and Phil Farley, who is at Brookings, as two people who are expert in the question of nuclear proliferation. Keeny is Chairman and Farley a member, along with me and others, of a Nuclear Energy Policy Study, funded by the Ford Foundation, that is currently underway. The Study deals with the risks, economic costs and benefits, and likely future of civilian nuclear power in the U. S., and also with the foreign policy questions associated with it. Inevitably the group, in working on this problem, has examined many of the more general energy issues. This leads me to suggest that energy policy is one subject on which it may be desirable to get a panel of experts started. For that, Keeny, along with George Rathjens of MIT, who is also a member of the Nuclear Energy Policy Study Group, would be useful participants, though neither is the right one to chair such a group.

yes

I would also like to suggest that Mr. James Glanville, a Senior Partner of Lehman Bros., and one of the three or four top people in that firm, would be a useful addition to some advisory group, perhaps that on energy. Jim is an enthusiastic supporter of Governor Carter and an alumnus of Caltech. He came into the investment banking business from the oil business (Mobil, if I remember correctly) and his advice will have to be considered in that context. However, it is clear that the advisory pattern that Governor Carter is establishing is that of getting a broad spectrum of views. In this context, I think it no problem to have someone like Jim Glanville included. Moreover, Jim is well

July 28, 1976

respected in the business community in New York (though certainly he is not of the same stature as Tom Watson, about whom I know Cy Vance has spoken with you) and I believe that he could prove useful in that context.

2) Another subject which was touched on peripherally in our Monday discussions by Jim Woolsey, and which may deserve more attention before the end of the year, is defense research and development. In this connection, I would suggest the names of Herbert York of the University of California at San Diego (my predecessor as Director of Defense Research and Engineering) and Dr. Eugene Fubini, my deputy when I was DDR&E. (Dr. Herbert F. York, University of California, San Diego, Post Office Box 109, La Jolla, California 92037, Phone: (714) 452-3357; Dr. Eugene F. Fubini, E. G. Fubini Consultants, Ltd., 1901 N. Fort Myer Drive, Suite 1200, Arlington, Virginia 22209, Phone: (703) 527-8888. They represent respectively a rather dovish position and strong concern with the Soviet threat.

3) In connection with our brief discussion of the SALT negotiations, I believe that it may be feasible for you, Stu, or someone else on the staff to try to see a draft copy of the book that Gerard Smith has written on the SALT I negotiations. Though Gerry plans to withhold publication until after the election, he may be willing to make it available on a not-for-attribution basis. It has a good deal to say about the deficiencies in the negotiating procedures that were imposed during SALT I by the White House, and contains some useful lessons for the future.

4) Finally, I would like to repeat a name I passed on to the Washington Office as a possible member for the Science and Technology Advisory Group that I believe may be in the process of formation. (I understand that Lewis Branscomb of IBM is taking the leading role in this activity). My suggestion is Professor Harry Gray, Kenan Professor of Chemistry at the California Institute of Technology. Harry is one of the most brilliant and charismatic leaders in chemistry research. He has a national reputation, is extremely energetic and articulate, and is a strong Carter supporter (he's from Kentucky originally). Harry would be a most useful addition to any such group. If you think it useful, I would be happy to try to come up with some additional names.

Mr. Jack Watson

-3-

July 28, 1976

It was a pleasure to meet you, and I look forward to working with you, Stu, and other members of Governor Carter's staff.

Sincerely,

Harold Brown

Harold Brown

cc: Mr. Stuart Eizenstat

Jimmy Carter Presidential Campaign

Noel:

8/24

Andy Young ✓

F.P.

US House of Rep
WDC 20515

Walter Stocumbe not
defence

1101 + 75th NW
WDC 20036

done — no address.

done

Jimmy Carter Presidential Campaign

August 23, 1976

OK
Noel

☒

Dear ☒:

I apologize for the delay in writing but I want you to know how much I appreciate your participation in the ☒ briefing in Plains.

I found your comments very useful and believe that the meeting was extremely productive.

I hope to be able to call on you for advice in the future.

Sincerely,

Jimmy Carter

JC/al

P.O. Box 1976 Atlanta, Georgia 30301 404/897-7100

Jimmy Carter Presidential Campaign

Sept. 8, 1976

TO: NOEL STERRET
FROM: CONNIE PLUNKETT *CP*
RE: COMPLETE ISSUE PACKETS

When the issue packets (full length, and shortened Speakers Bureau form) come in from Philley, I need 160 off the top to go immediately to State Democratic Party Chairs, Vice-Chairs, and State Party headquarters.

They've been waiting for them for 6 weeks, to begin speaking for the campaign.

P.O. Box 1976 Atlanta, Georgia 30301 404/897-7100

A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C.



Noel: ~~XXXXXXXXXX~~
Dr.

8/23

Mr. Wilson Files not done
superint of Public Inst. SA of Ed
No address. Name not
retained by Computer. Sacramento
Ann

P.O. Box 1976 Atlanta, Georgia 30301 404/897-7100

600

Sam Halpern

833 1737

D.C.

Foreign Policy

- ① Zbigniew Brzezinski
- ④ ~~②~~ Milton Katz
- ② ~~③~~ Robert Pastor
- ⑥ ~~④~~ Ruth Morgenthau
- ~~⑤~~ Anthony Lake
- ④ Henry Owen
- ⑦ Michael Oksenberg
- ⑩ Andrew Young
- ② ~~⑧~~ Peter Teal Butcher
- ③ Dick Holbrooke

Defense

✓ Dick Holbrook 4

~~Paul Nitzel~~ 5

~~Paul Warnke~~ 8

✓ Barry Blackman 1

~~Harold Brown~~ 2 (H A E)

~~Walter Stocumbe~~ 6

Cy Cyrus Vance 7

Lynn Davis 3

Jim James Woolsey 4

Carter Announces the Creation of
National Policy Task Forces

Jimmy Carter announced today the creation of ten national blue-ribbon task forces which will provide expert advice on major national policy issues.

"These task forces along with five additional ones yet to be created, will form the backbone of the development of my position on issues throughout the campaign," noted Carter.

"Several have already helped tremendously in foreign policy, government reorganization, and education."

The Presidential candidate noted that contrary to some people's perception of his thinking, "I am fully committed to getting the best advice on national issues and problems now, after the convention, and during my Presidency."

When all task forces are created within the next two weeks they will comprise a total of over 300 of the recognized authorities from all facets of American life. The areas covered are: foreign and defence policy, government reorganization, education, economics, nuclear disarmament, housing and community development, agriculture and food, urban policy, energy, health care, environment, transportation, human welfare and poverty, crime and criminal justice, and science policy.

A listing of these official members of the task forces is attached.

**MEMBERSHIP ON A TASK FORCE DOES NOT IN ANY WAY IMPLY
ENDORSEMENT OF THE PRESIDENTIAL CANDIDATE.**



FOREIGN AND DEFENSE POLICY TASK FORCE *all*
MEMBERS *J*

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FOREIGN AND DEFENSE POLICY TASK FORCE

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BARRY M. BLECHMAN	Senior Fellow, The Brookings Institution Former defense analyst, Center for Naval Analysis.
HAROLD BROWN	President, California Institute of Technology Former Secretary of Air Force.
ZBIGNIEW BRZEZINSKI	Herbert Lehman Professor of Government Director, Research Institute of International Change, Columbia University.
GOLER TEAL BUTCHER	Attorney, Washington, D.C. Former staff consultant, U.S. House Foreign Affairs Committee, Subcommittee on Africa.
ABRAM CHAYES	Professor of Law, Harvard Law School
JEROME ALAN COHEN	Professor of Law, Harvard Law School Director of East Asian Legal Studies, Harvard Law School.
RICHARD GARDNER	Henry L. Moses Professor of International Law, Columbia University; former Deputy Assistant Secretary of State.
LARRY HARGROVE	Director of Studies, American Society of International Law; former Assistant Legal Advisor, Dept. of State.
W. AVERELL HARRIMAN	Former Governor of New York; Ambassador to the Soviet Union; Assistant Secretary of State.
RICHARD HOLBROOKE	Editor Foreign Policy Magazine; former State Department
SAMUEL HUNTINGTON	Frank C. Thompson Professor of Government; Harvard University Associate Director, Center for International Affairs, Harvard University.
MILTON KATZ	Henry L. Stimson Professor of Law; Director, International Legal Studies, Harvard Law School; former U. S. Special Representative in Europe (Marshall Plan).
ANTHONY LAKE	Director of International Voluntary Services; former State Department and National Security Council official.
LEONARD MEEKER	Former legal advisor, Department of State; former Ambassador to Rumania.

RUTH MORGENTHAU Chairman, Politics Department, Brandeis University; Adlai Stevenson Professor of Politics.

JAMES MORLEY Chairman, Dept. of Political Science, Columbia University; former Director of East Asian Institute, Columbia University.

PAUL NITZE Attorney, Washington D.C.; Former Deputy Secretary of Defense; Sec. of Navy and Director Policy Planning Staff, Dept. of State.

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Jimmy Carter Presidential Campaign

For America's third century, why not our best?

MEMORANDUM

To: Dick Creecy
From: Mary E. King *mk*
Subject: Representative Advisors from the Health Policy Group
Date: May 20, 1976

The following individuals are indicative of those who have been consulted on behalf of Governor Carter to date. As the work of policy formulation changes, the constitution of the group will change. In addition, it should be remembered that there are a number of sub-groups that have been formed. As different individuals have been differently utilized, you might want to refer callers to me for initial clarification on the way we operate.

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Jimmy Carter Presidential Campaign

August 13, 1976

MEMORANDUM

TO: Noel Sterrett

FROM: Carl Shepherd
Task Forces Staff

RE: Association for Cooperation in Engineering Science
and Technology Policy Questioner.

Enclosed is a questionnaire from the above association which, as it indicates, is well connected. Circulation of their publication and any other subsidiary publications reaches, so they claim, well over a million readers. Some of the questions are clearly referable to other generalists - OSHA to Bob Havelly, etc. They desire an answer by August 20 but I believe it can be stretched to the 25th. They also request some kind of action photo of Carter for publication

RE: Science and Technology Matters in General.

Lacking any specific science policy person in Atlanta until now, I've been dealing with the calls and varied requests (now increasing) in that area in addition to helping put together and mechanically coordinating the science task force. Considering other task force responsibilities, it's something I don't have time to concentrate on as much as I'd like and I'm glad to see science policy is rated high enough to deserve its own generalist. Although you have no doubt spoken to Harry Schwartz and/or Lewis Branscomb, we should touch base to open channels and to avoid crossed wires.

When you have time, please give me a call at 202-387-8484.

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302
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July 27, 1976

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3. Al Sommers
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5. Jerry Jasinowski
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3. Honorable David Boren
4. Mr. Wilson Clark
5. Ms. Joan Claybrook
6. Mr. D. K. Davis
7. Mr. Gerald Decker
8. Mr. Edward Fried
9. Mr. James Griffin
10. Mr. Shearon Harris
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3. Robert Pastor
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Dick Helbrock

*Dick -
Are these
PLAINTEXTS
complete?*

*I only can
say for the
For. PD - That
is fine.
Kitty says
Energy is
complete*

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3. Honorable David Boren Governor, State of Oklahoma.
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7. Mr. Gerald Decker Dow Chemical Company, Midland, Michigan.
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11. Ms. Barbara Heller Director, Environmental Policy Center Washington, D.C.
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13. Mr. Carlton Neville Coordinator, Carter Energy Task Force.
14. Mr. Thomas Sigler Vice President, Continental Oil Company Houston, Texas.
15. Mr. Charles Warren Assemblyman, California Legislature, Chairman, Energy Task Force, National Conference of State Legislatures.
16. Dr. Alvin M. Weinberg Director, Institute for Energy Analysis Oak Ridge Associated Universities, Oak Ridge, Tennessee.

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- 1 C. Fred Bergsten Senior Fellow, The Brookings Institution; former Assistant for International Economic Affairs, National Security Council
- 2 Michael Blumenthal Chairman and Chief Executive Officer, Bendix Corporation; Chairman of U.S. Delegation to the Kennedy Round of Trade Negotiations, 1963-1967
- 3 D.W. Brooks Chairman, Gold Kist Corporation (agricultural commodities)
- 4 Richard Cooper Professor of Economics, Yale University; former Deputy Assistant Secretary of State
- 5 Clyde Ferguson Professor of Law, Harvard Law School; former U.S. Ambassador to the Economic and Social Council of the United Nations, 1973-1975; former Deputy Assistant Secretary of State for African Affairs, 1972-1973
- 6 Edward Fried Senior Fellow, The Brookings Institution; former Assistant for International Economic Affairs, National Security Council
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16. Dr. Alvin M. Weinberg Director, Institute for Energy Analysis Oak Ridge Associated Universities, Oak Ridge, Tennessee.

Attendance at Plains Economic Briefing
July 27, 1976

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2. Dr. Richard Cooper
3. Al Sommers
4. Arthur Okun
5. Jerry Jasinowski
6. Les Thurow
7. Bernard Anderson
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2) Economics	J. Bowles H. K. Schwartz	Lawrence Klein	Complete
3) Food & Agriculture	C. Shepherd	P. R. Smith	Existing list to be supplemented
4) Housing	H.K. Schwartz	C. Haar	Complete
5) Urban Policy	J. Bowles H. K. Schwartz	J. C. C. Edelstein	To be supplemented as needed
6) Energy	C. Shepherd	----	Carlton Neville to supply lists from which 2 additional members will be chosen
7) Education	C. Shepherd	W. Friday S. Halperin	May require expansion - private universities, women
8) Health care	----	M. King	Complete
9) Environment	C. Shepherd	J. Yarn	Incomplete, J. Yarn is contacting additional members
10) Transportation	----	J. Kramer	To be supplemented as needed
11) Human welfare	----	M. Lewis	May require expansion
12) Crime & Criminal justice	J. Shorthall	A. Sagalyn	Complete
13) Government reorganization	----	C. Schultze	Campaign will be adding members
14) Tax policy	H. K. Schwartz	J. Pechman S. Surrey	Invitation letters going out

(page 2)

15) Science

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Expansion to be discussed with Branscomb.

16) 51.3%

M. King

Complete

17) Arts

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Awaiting suggestions from Liz Stevens

18) Consumer affairs

E. Peterson

Awaiting memo from E. Peterson

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Nuclear Disarmament

Food/Agriculture

Land use, housing

Urban policy

energy

education

health care

environment

transportation

welfare & poverty

criminal justice

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science & technology)

tax reform) - under creation

consumer protection)

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"Science, Technology, and the U.S. Economy"

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"Climatology"

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In some instances participants wish to remain anonymous. Further additions to the task force are possible.

IN HOUSE ECONOMY

ECONOMIC TASK FORCE

PROFESSOR LAWRENCE KLEIN	President-elect, American Economic Association; Benjamin Franklin Professor of Economics and Finance, University of Pennsylvania.
CAROLYN SHAW BELL	Catherine Colmans Professor of Economics, Wellesley College; ex-commissioner, American Economic Association.
RICHARD COOPER	Professor of Economics, former Provost, Yale University; former Deputy Assistant Secretary of State.
JULIUS EDELSTEIN	Dean of Urban Policy and Programs, The City University of New York.
MARTIN FELDSTEIN	Professor of Economics, Harvard University.
ALBERT T. SOMERS	Vice President Chief Economist, The Conference Board.
LESTER THUROW	Professor of Economics, Massachusetts Institute of Technology; former staff member, Council of Economic Advisors.
MICHAEL WACHTER	Associate Professor of Economics, University of Pennsylvania.

CARTER TASK FORCE ON CRIMINAL JUSTICE AND CRIME PREVENTION

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John Doar
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Item: Memo on US Bases Abroad, written by Roland A. Paul,
former Senate Foreign Relations Committee staff
Submitted by: Zbigniew Brzezinski
Contents: Broad overview on rationale for American presence abroad
--Europe and Asia--

Item: Comparing Soviet and American Defense Efforts , Fact Sheet
Submitted by: Office of Rep. Les Aspin, (D-Wisc.) member House Armed Services
Committee
Contents: detailed comparison of US/USSR military expenditures by
variety of yardsticks, e.g. % of GNP, manpower, numbers of
strategic and conventional weapons

Item: Memo on Foreign Trade & Investment
Submitted by: Sherwood B. Smith, Jr. -- partner, Kaler, Worsley, Daniel,
and Hollman, Washington, D.C. -- corporate-administrative
law practice
Contents; general outline of possible positions on foreign trade &
investment issues with background fact sheet --- covers
Arab boycott, Cuba, North Vietnam, and pending legislation

Item: Open letter to Democratic Presidential candidates,
written by Norman Birnbaum, Institute for Advanced Study,
Princeton University
Submitted by: Submitted with cover note to Peter Bourne
Contents: general philosophy of what's gone wrong in foreign and defense
policy thinking, calls for a "new conception of the public interest,
a new idea of political community..."
recommends going beyond the National Security apparatus and
foreign policy establishment for new Secretary of State --
the new secretary should be a person with a "large commitment to
our country's ideals & a practical sense of what our people will
endure"

Item: The Middle East: An Alternative to the Step by Step Approach
Submitted by: Robert Ginsburg, Cravath, Swaine, & Moore, New York City,
general corporate practice (Harvard Law, '69, Princeton M.A., '65)

Contents: Step-by-step approach to Mideast conflict "fails to meet basic needs of parties involved and ...carries substantial dangers." --
Dangers: continued US/USSR competition, slow, piecemeal return of occupied territories, pressure on Israelis to withdraw without adequate safeguards or guaranties in return, shunting aside of the Palestinian question--

Suggests that the U.S. propose a specific "structure for peace:"

1. Separate Israeli peace agreements with Egypt and Syria -- providing for return of all occupied territories in the Sinai and Golan Heights and total demilitarization of the Golan Heights the Sinai east of the Suez Canal -- Israel receives rights to maintain limited military outposts at Sharm el Sheikh and on the ridge of the Golan , and conduct surviellance flights and maintain unarmed observers in the Sinai and Golan
2. Formation of Palestinian State -- in the West Bank and the Gaza Strip, state is demilitarized, Palestinians renounce all other territorial claims
3. Jerusalem -- Israel retains political sovereignty, guarantees full access to holy sites, with physical and administrative control over specific sites to appropriate Moslem & Christian authorities
4. US, USSR, Arab states, and outside arms suppliers sign separate protocol bolstering the agreement
(submitted 1/6/76)

Item: Cruise Missiles Will Enhance Our Ability to Deter Nuclear Attack
Submitted by: Robert Ginsburg (see above), 1/6/76

Contents: Strong defense of the Cruise missile as enhancing nuclear deterrent-- asserts that deployment of cruise missiles would neither destabilize nor accelerate the arms race -- characteristics of low cost, high accuracy, difficulty of constructing adequate defense make cruise missiles desirable --
contends that deployment would not provoke Soviet fears of U.S. acquiring 1st-strike capability

asserts that basic threat to nuclear stability is Soviet advance in throwweight capability -- contends that US should not abandon cruise missiles without appropriate quid pro quo from Soviets re throwweight step-up

--Does not deal in specifics with arguments advanced against cruise missiles as destabilizing and triggering a new potentially unstoppable round of the arms race

Item: Foreign Policy Questions and Answers for League of Women
Voters Debate, Chicago, May 3, 1976

--Gov. Carter did not participate, Rep. Udall & Sen. Church
were only participants--

Submitted by: _____ ?

Contents: Series of suggested responses to foreign policy questions:

1. World Trade: support commodity agreements for some items, utilize technology to inject the "wealth-creating" process into now stagnant countries
2. Detente: mutual advantages of detente must be apparent or American public will not support it-- Nixon/Ford/Kissinger approach encourages Soviets to see detente as an opportunity to be exploited, -- suggests inviting Brezhnev to US -- not to sign agreements but to explore common understanding of detente and arms control -- ARMS REDUCTIONS are core of detente
3. US/Soviet Trade: little short term advantage to US economically-- a greater political advantage, grain deal taught us a lesson, US will not submit its people to hardship for fleeting benefits
4. Policy re Intra-NATO Disputes: NATO must be an alliance of equals if it is to remain viable, disputes may be a healthy sign, US should act sensitively, settle disputes within Nato councils
5. Communists in Western European Gov'ts.: US should coordinate its response with other Nato members, should not panic or overreact, deal with each situation individually on basis of situation; we should recall that Iceland -- a Nato member -- has had Communist participation in the government for 20 years
6. Eastern Europe: sympathy for Eastern European aspirations for freedom and independence, need to make Eastern Europe part of a larger cooperative European framework -- Moscow must understand that to attempt to dictate a solution by force of arms to Rumania and Yugoslavia would be viewed gravely by the West
7. Taiwan: support for plebiscite to determine wishes of native Taiwanese; they are the only group with a right to decide the island's political future
8. Korea: prompt removal of all US nuclear weapons, gradual reduction of US forces coupled with bolstered guarantees for security of Japan
9. Philippines: Phillipines is an old friend not to be abandoned, but it is reasonable to expect that size of forces are ^{to} be reduced --
10. Iran: support for negotiation of regional conflicts, concern about growing arsenals in the region
11. White regimes in Africa: US must not subordinate principles to geopolitics and strategic concerns, South Africa must change

Note: recommends a significant policy departure with serious ramifications

Note: recommends no mention of problem of repression by Marcos, only passing mention re Park in Korea

Item: Comments on the President's Executive Order of 2/18/76
Re United States Foreign Intelligence Activities

Submitted by: Robert Amory

Contents: (to be read in conjunction with the Exec. Order)

Order seems unlikely to achieve basic objective of "effective Oversight because it provides for "too many chiefs and too many pow-wows"

recommends that Defense Intelligence Agency should be only substantive representative of the military -- says Treasury & ERDA should be only ad hoc associate members (Sec.2(a) of EO Sec.3(c): renames "40 Committee" but does require that members meet and consider covert operations as a group

Sec. 6: adding an Oversight Board on top "crowns an organization chart that resembles a gangster's daughter's wedding cake" -- first head designated by the President is 82 years old!

Concludes that on the whole the Exec. Order will do no harm, and will palliate problems until an elected President and different Congressional leadership can agree on reorganization & control --is critical of Church and Pike's leadership--

Item: Materials on Congressional efforts toward withdrawal of troops
from South Korea (Fraser/Solarz, Sen. Cranston amendments)

Submitted by: Memo from John Kotch to Steve Stark

Contents: Memo is critical of Congressional efforts to achieve substantial reduction of forces by mid-1977, within an 18-month framework-- contends amendment would render existing mutual security treaty moot figure critical psychological element of existing defense /security questions --discusses need for North Korean quid pro quo in any withdrawal of of forces, need to attain prior Japanese understanding and approval of intentions

Memorandum: To: Dr. Brzezinski and Professor Gardner
From: John Kotch
Washington, D.C.
May 11, 1976

TENTATIVE ASSIGNMENT LIST

FOREIGN POLICY AND DEFENSE TASK FORCE MEMBERS

1. C. Fred Bergsten - Multinationals and Trade Policy
2. Barry Blechman - Defense Paper & Memorandum on the Navy
3. Harold Brown - SALT
4. Goler Butcher - The Black Stake in U.S. Foreign Policy/
U.S. Policy toward Africa
5. Abram Chayes - Nuclear Energy/Proliferation Speech
6. Jerome Cohen - Normalization of Relations with the Peoples'
Republic of China
7. Larry Hargrave - Foreign Policy and the Oceans: Management, Development
and Environmental Preservation
8. Richard Holbrooke - Mideast Policy; Domestic Support for Foreign Policy
9. Samuel Huntington - Defense Policy speech
10. Milton Katz - Reorganization in Foreign Affairs
11. Anthony Lake - U.S. Policy toward Africa
12. Leonard Meeker - Human Rights
13. James Morley - The Next Phase in U.S.-Japanese Relations
14. Ruth Morgenthau - U.S. Policy toward Africa
15. Paul Nitze - The Future of the Navy
16. Michael Oksenberg - The Internal Power Struggle in China and Foreign
Policy Implications for the United States
17. William Overholt - Future U.S. Policy toward East & Southeast Asia
18. Henry Owen - Defense policy paper
19. Robert Pastor - Cuba, Panama
20. William Roth - International Trade Policy
21. Ben Stefansky - U.S. Policy toward Latin America in the Next Decade
22. Theodore Sorensen - Improper Corporate Payments Abroad/Foreign Policy in a
Presidential Campaign

FOREIGN POLICY AND DEFENSE TASK FORCE MEMBERS
TENTATIVE ASSIGNMENT LIST, continued:

- 23. Cyrus Vance - Nuclear Energy speech, U.S. Soviet Relations
- 24. Paul Warnke - U.S. Arms Sales Policy
- 25. Charles Yost - The Mideast

INFORMAL PARTICIPANTS

Bayless Manning

Don McHenry

20 August 1976

MEMORANDUM TO: Members of Carter/Mondale Science Policy Task Force

FROM: Lewis Branscomb and Michael Michaelis
Coordinator Deputy Coordinator

1. Attached is a paper by Lew Branscomb entitled, "Ten Issues in Science Policy". We would like, from each of you, comments on the issues, presented in the form of suggestions for which of these issues you believe should be highlighted in specific policy papers from Task Force members, and we would also like suggestions for issues that may have been omitted from this listing and issues which should be dropped.

Attached for your information is a list of the present Task Force members and their office addresses.

2. The following guidelines should be observed in the preparation of briefing papers. Each paper should be kept as brief as possible preferably no more than 4 or 5 pages in length. The format of each paper should be as follows:
 - a. Issues - description of the most salient factors that illustrate the urgency and importance of the subject under discussion.
 - b. Brief analysis of the factors (technical, economic, social, political, financial, etc.) that bear on resolution of the issues cited.
 - c. Recommendations for public policy measures and/or private sector action to resolve the issues.
 - d. Appendix 1 -- shortcomings of the Nixon and Ford administrations in regard to the subject under discussion.
 - e. Any other brief appendices to amplify any of the foregoing chapters of the policy paper.

The policy papers should be written in a succinct, factual style, and should be regarded as non-public matter. All papers presently assigned are due September 2, 1976.

3. We would welcome any suggestions any of you might have on additional members for the Task Force to provide balance on a geographical, racial, sex, and age basis. Please do not contact your candidates, but let us see them first so that an appropriate screening can be made and the letters of invitation sent from Headquarters.