

**3/1/79**

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WITHDRAWAL SHEET (PRESIDENTIAL LIBRARIES)

FORM OF DOCUMENT	CORRESPONDENTS OR TITLE	DATE	RESTRICTION
telegram w/att.	<p>From Blumenthal to The President (3 pp.) re: Meeting with Hua Guofeng</p> <p><i>opened per RAC NLC-126-16-26-1-5 8/6/13</i></p>	2/28/79	A

FILE LOCATION  
 Carter Presidential Paper4s- Staff Offices- Office of the Staff Sec.- Pres. Handwriting File  
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RESTRICTION CODES

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THE PRESIDENT'S SCHEDULE

Thursday - March 1, 1979

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8:30 Governor Reubin Askew. (Mr. Stuart Eizenstat).  
(5 min.) The Oval Office.

9:00 Dr. Zbigniew Brzezinski - The Oval Office.

9:30 Mr. Frank Moore - The Oval Office.

10:15 Mr. Jody Powell - The Oval Office.

11:00 Presentation of Diplomatic Credentials.  
(25 min.) (Dr. Zbigniew Brzezinski) - The Oval Office.

12:30 Lunch with Ms. Rosalynn Carter - Oval Office.

THE WHITE HOUSE  
WASHINGTON

3-1-79

Lunch w/ Ste. Ed. Sol. Has. Futz

Suggestions: re Mid East

- a) Defuse tension
- b) Acknowledge mutual help
- c) PLO - Iran → PLO - Wk/I
- d) Inc. US mil in Israel
- e) 20-40 year impact
- f) Tie econ aid to (David accords
- g) US/Is mutual defense agreement
- h) Masada Complex - be careful
- i) Attend Sabbath Supper

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Credentials 3-1-79

Norway - Hedemann<sup>(Gro)</sup>  
King Olav V  
College in Minn.  
VP April

- Panama López-Guevara<sup>(Rosa)</sup>  
Pres ROYO - GEN Torijos

Panama treaty

- PRC - Chai<sup>(Li)</sup>  
Hua - DENG  
Blumenthal -  
V Nam

diplomatic credentials  
presentatio 3/1/79

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THE WHITE HOUSE  
WASHINGTON

01 Mar 79

Hugh Carter

The attached was returned in the  
President's outbox today and is  
forwarded to you for mailing.

Rick Hutcheson

The First Lady  
Charles Kirbo  
Bob Lipshutz  
Susan Clough  
Phil Wise

THE WHITE HOUSE  
WASHINGTON

March 1, 1979

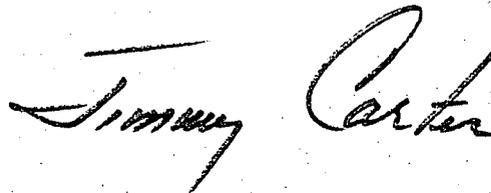
To Carroll Hart

I understand that all of my files which are on deposit with the Georgia Archives are closed, except my Governor's papers.

As directed either by me, Charles Kirbo, Rosalynn Carter or Bob Lipshutz in accordance with limits specified below, Susan Clough, Phil Wise, or Jean Bray are authorized to have access to my closed files. The following limits are to be observed:

- (1) Originals may not be removed, nor copies made unless specific authority is so provided.
- (2) Designation of authorization for access to specified material must be in writing and for a limited, specific period of time.
- (3) Access will be under the supervision of the appropriate officials of Georgia Archives.

Sincerely,

A handwritten signature in cursive script that reads "Jimmy Carter". The signature is written in dark ink and is positioned below the typed name "Jimmy Carter".

Ms. Carroll Hart  
Director  
Georgia Department of  
Archives and History  
330 Capitol Avenue, S.E.  
Atlanta, Georgia 30334

THE WHITE HOUSE  
WASHINGTON

To Carroll Hart

*h*  
I understand that all of my files which are on deposit with the Georgia Archives are closed, except my Governor's papers.

*Insert* { Other than myself, I would like to designate *Phil Wise and Susan Clough*  
~~Mr. Robert Lipshutz, Mr. Charles Kirbo or Mrs. Rosalynn Carter, or specific persons designated by them,~~ to have access to my closed files, subject to the following conditions:

- material* {
- (1) Originals may not be removed, nor copies made unless specific authority is so provided.
  - (2) Designation of authorization for access *to specified* must be in writing and for a limited, specific period of time.
  - (3) Access will be under the supervision of the appropriate officials of Georgia Archives.

Sincerely,

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Ms. Carroll Hart  
Director  
Georgia Department of  
Archives and History  
330 Capitol Avenue, S.E.  
Atlanta, Georgia 30334

THE WHITE HOUSE  
WASHINGTON

Electrostatic Copy Made February 9, 1979  
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*Susan -  
Call Kirby - see  
whom he would  
actually want  
to send -  
J*

MEMORANDUM FOR THE PRESIDENT

FROM: HUGH CARTER *HC*

SUBJECT: Access to the Georgia Archives

A while back I sent you a memo regarding staff members needing access to your 1976 campaign records which are on deposit with the Georgia Archives. You returned the memo asking "who" and "why". They are as follows:

- (1) Bob Lipshutz -- anticipates needing campaign financial records (a) to use in answering follow-up questions from the Federal Elections Commission and (b) to use in checking records to insure that responses to press inquiries are accurate.
- (2) Rick Hutcheson -- feels it would be useful in the 1980 re-election effort to have a list of 1976 Carter delegate candidates - both those who won delegate seats and those who lost. The only list known to him is in the Georgia Archives.
- (3) Tim Kraft -- would like to have access to the files of each state coordinator from the 1976 campaign.
- (4) Anne Wexler -- feels she may need to retrieve files of campaign participants who might be contacted as she develops broad-based support for various priority issues. Says need for access is secondary to the memories of other senior staff members though.

*Susan - Retype =*  
*either by me,  
 Charles Kirby,  
 Rosalynn Carter or  
 Bob Lipshutz*  
 "As directed in accordance with  
 limits specified below, either Susan Clough  
 Phil Wise, or Jean Bray are authorized  
 to have access to my closed files.  
 The following limitations  
 to ~~these~~ be observed:

Should you decide to allow access, Bob Lipshutz and I drew up the attached letter for your signature. It would also have to be notarized. (Ms. Hart, at the Georgia Archives, says she must have a letter signed by you before they will allow any access at all.)

We feel the procedures outlined in the letter will properly protect your records, and at the same time make them available to certain staff people who may have a bonafide need for them.

THE WHITE HOUSE  
WASHINGTON

11/6/78

Bob Lipshutz  
Hugh Carter

The attached was returned in the President's  
outbox today and is forwarded to you for  
appropriate handling.

Rick Hutcheson

cc: Hamilton Jordan  
Tim Kraft

THE WHITE HOUSE

WASHINGTON

November 1, 1978

*Hugh -  
C*

MEMORANDUM FOR THE PRESIDENT

FROM: HUGH CARTER *HC*

SUBJECT: Access to the Georgia Archives

Several staff members have asked me to make arrangements for them to have access to your 1976 campaign records, which are on deposit with the Georgia Archives. Bob Lipshutz and I discussed it, and drew up the attached letter for your signature. (Ms. Hart, at the Georgia Archives, says she must have a letter signed by you before they will allow any access at all.)

*Who?  
Why?*

We feel the procedures outlined in the letter will properly protect your records, and at the same time make them available to certain staff people who may have a bonafide need for them.

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THE WHITE HOUSE

WASHINGTON

To Carroll Hart

I understand that all of my files which are on deposit with the Georgia Archives are closed, except my Governor's papers.

I would like to designate Mr. Robert Lipshutz, Mr. Charles Kirbo or Mrs. Rosalynn Carter, or specific persons designated by them, to have access to my closed files, subject to the following conditions:

- (1) Originals may not be removed, nor copies made unless specific authority is so provided.
- (2) Designation of authorization for access must be in writing and for a limited, specific period of time.
- (3) Access will be under the supervision of the appropriate officials of Georgia Archives.

Sincerely,

Ms Carroll Hart  
Director  
Georgia Department of  
Archives and History  
330 Capitol Avenue, S.E.  
Atlanta, Georgia 30334

4:00 PM

THE WHITE HOUSE

WASHINGTON

February 28, 1979

VIDEO-TAPE MESSAGE FOR LOS ANGELES DINNER

Wednesday, February 28, 1979

4:00 (15 minutes)

The Map Room

From: Jerry Rafshoon 

PURPOSE

To film and tape a short message to be shown at the Los Angeles Dinner on Friday, March 2, 1979.

BACKGROUND

The tone of your statement is the right one. There are too many people who will paint you as ducking the dinner and therefore this should be brief, thoughtful and should highlight the Mid-East talks and our other challenges today. It can turn your absence into a plus.

TALKING POINTS

The script is attached. We will have it on teleprompter -- one in which you look directly into the camera.

For logistical reasons, we will have to do this twice -- once on film and once on tape.

NSC has approved the Middle East portions of this statement.

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2/28/79

STATEMENT TO LOS ANGELES DEMOCRATIC PARTY DINNER

*Good Evening,*

*I'm* ~~I am~~ sorry I can't be with ~~so many of my friends in~~

*you*  
~~the California Democratic Party~~ tonight. Nothing would

have kept me away but the most urgent concerns of our

country. And there is *no concern* ~~none~~ more important to our ~~Nation~~ --

and I know to you and me -- than our search for lasting  
peace in the Middle East.

It was a Democratic President -- Harry Truman -- *who*  
first recognized the newly-created State of Israel in the  
first minutes of its birth. Today, we carry on that legacy  
*as we seek a*  
~~in the search for a secure and lasting Middle East peace~~ *ful*  
~~agreement.~~ *future for Israel.*

In my two years as President, I have devoted more time  
and invested more personal effort in the Middle East peace  
negotiations than in any other international problem. *During*  
the ~~last~~ *last* six months, we have ~~begun to~~ *built* bridge <sup>d</sup> chasms of  
suspicion and mistrust that have ~~been building~~ *built* for

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generations. We have <sup>now</sup> come within inches of reaching a final agreement between Israel and Egypt. ~~And~~ I am determined to carry on this effort.

Prime Minister Begin and I are meeting <sup>now</sup> ~~this weekend~~ to discuss <sup>our</sup> ~~the~~ goal we share of a lasting peace agreement. I need your prayers and your support. Throughout the peace process, one constant will ~~always~~ remain.

America's unshakeable commitment to the security of Israel will always be assured.

For 30 years, the people of Israel and Egypt have known suffering and war. Now the time has come for peace. As President, I will spare no effort, <sup>and</sup> <sup>continue to</sup> ~~I~~ will pursue every possible avenue to bring peace in the Middle East.

The problems of the Middle East are a symbol of our times -- ~~They are~~ difficult, deep-rooted, and complex. <sup>P</sup> Around the world, and here at home, we face new, <sup>and</sup> unprecedented challenges as we begin our third century as a <sup>nation</sup> ~~people~~. We face the challenge

*controlling*  
of inflation, of *resolving* an energy crisis, of revitalizing *our* government  
and restoring the public's trust. And we face the daily, awesome  
challenge of *insuring* ~~building a permanent~~ peace for future generations  
in a dangerous nuclear age.

The challenges of our times cannot be solved overnight  
by quick fixes or miracle cures. They demand from each of us  
our perseverance, our commitment, and our sense of common  
purpose. ~~We must put the nation's interest first and the  
needs of the next generation.~~

We have no illusions that the world has become a safe,  
or easy, or manageable place to live. But today, after years  
of drift, we see an America standing up to face the *difficult domestic* challenges  
*of government,* *of peace.*  
~~of inflation, of energy, and in government.~~ Around the world  
we see an America--not at war--but using its vast influence  
and strength for arms control and peace. And we see a nation  
that has regained its special place of leadership in the struggle  
for human rights. Together we are meeting the challenges of our  
time, ~~and the Democratic Party is leading the way.~~

For more than two years, you have given me <sup>and our party</sup> your encouragement, your counsel, and your support. I am grateful for the support you have shown tonight. I especially want to thank my good friend, ~~and a great Democrat~~ Lew Wasserman,  and all those who worked so hard to make this dinner a success.

I envy you all tonight. You get to hear two great American voices--Diana Ross and Fritz Mondale. My warmest best wishes are with you all. Goodnight and enjoy your evening.

# # #

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THE WHITE HOUSE  
WASHINGTON

3/1/79

Frank Press

The attached was returned in the President's outbox today and is forwarded to you for appropriate handling.

Rick Hutcheson

cc: The First Lady  
Phil Wise  
Fran Voorde

FOR STAFFING
FOR INFORMATION
FROM PRESIDENT'S OUTBOX
LOG IN/TO PRESIDENT TODAY
IMMEDIATE TURNAROUND
NO DEADLINE
LAST DAY FOR ACTION -

ACTION  
FYI

ADMIN CONFID
CONFIDENTIAL
SECRET
EYES ONLY

VICE PRESIDENT
EIZENSTAT
JORDAN
KRAFT
LIPSHUTZ
MOORE
POWELL
WATSON
WEXLER
BRZEZINSKI
MCINTYRE
SCHULTZE

ARAGON
BOURNE
BUTLER
H. CARTER
CLOUGH
COSTANZA
CRUIKSHANK
FALLOWS
FIRST LADY
GAMMILL
HARDEN
HUTCHESON
JAGODA
LINDER
MITCHELL
MOE
PETERSON
PETTIGREW
PRESS
RAFSHOON
SCHNEIDERS
VOORDE
WARREN
WISE

ADAMS
ANDRUS
BELL
BERGLAND
BLUMENTHAL
BROWN
CALIFANO
HARRIS
KREPS
MARSHALL
SCHLESINGER
STRAUSS
VANCE

THE WHITE HOUSE

WASHINGTON

March 1, 1979

*Frank*  
*J*

MEMORANDUM TO: THE PRESIDENT  
FROM: Frank Press *FP*  
RE: Closed Circuit TV of Voyager-Jupiter Encounter,  
March 5 and 6

As you approved, a closed circuit TV monitor will be installed in the residence (little theater) March 5 and 6, which will enable you to view real time photographs received from Voyager as it makes its historic, closest approach to Jupiter and its moons. NASA Administrator Bob Frosch will be present for the key event Monday morning.

The enclosed encounter time line shows the schedule of events. The most important scientific events which you may wish to see are:

March 5 7:35-7:45 a.m. closest approach accompanied by close-up  
Jupiter images  
March 5 8:10-8:30 a.m. first close-ups of Io and coverage of  
other moons

You and your family may wish to view the events between 7:30 and 8:57 p.m., Monday evening. There will be background films, an imaging summary and zoom movie of Jupiter in color, and a repeat of the Io close-ups, key event will occur at 8:04 p.m., real time close-up of Ganymede.

*Yes*

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DE WHEAS #0246 #501308  
O 281508Z FEB 79  
FM USLO PEKING

TO THE WHITE HOUSE IMMEDIATE

~~CONFIDENTIAL~~ VIA VOYAGER CHANNELS

PEKING 246 FEBRUARY 28, 1979

TO : THE WHITE HOUSE  
FOR : THE PRESIDENT  
FROM : SECRETARY BLUMENTHAL  
SUBJECT : MEETING WITH HUA GUOFENG

1. 0: ENTIRE TEXT.

2. IN MY HOUR AND A HALF MEETING WITH PREMIER HUA GUOFENG THIS AFTERNOON (FEB 28), HE TOOK THE INITIATIVE IN RAISING THE VIETNAM ISSUE. NOTING THAT HE WAS AWARE ONE OF MY TASKS WAS TO CONVEY A MESSAGE FROM YOU TO CHINESE LEADERS ON THIS SUBJECT. HE SAID HE WAS AWARE OF MY REMARKS TO VICE PREMIER DENG, ADDING THAT CHINESE VIEWS HAD ALREADY BEEN CONVEYED TO US IN AN ORAL MESSAGE TO YOU AND DURING DENG'S CONVERSATION WITH ME.

3. HUA THEN REVIEWED THE CHINESE POSITION IN SOME DETAIL ALONG THE SAME LINES THAT DENG HAD TAKEN THE DAY BEFORE. A FEW POINTS WERE OF INTEREST. IN STRESSING THAT THE CHINESE ACTION WAS LIMITED IN SCOPE, HE NOTED THAT THE CHINESE DID NOT INTEND TO FIGHT TO HANOI. TO ILLUSTRATE THAT THERE WERE CROSS-BORDER INCURSIONS ON BOTH SIDES, HE CLAIMED THAT SEVERAL BATTALIONS FROM THE VIETNAMESE 330 DIVISION HAD RAIDED THE BANIAN AREA OF CHINA SEVERAL DAYS AGO. HE OFFERED NOTHING NEW ON CHINESE WITHDRAWAL PLANS, ASSERTING THAT THE CHINESE ACTION WOULD NOT LAST LONG BUT THAT THE TIMING OF WITHDRAWAL DID NOT DEPEND ON CHINA ALONE. LIKE DENG, HE LINKED CHINA'S MOVE AGAINST VIETNAM NOT ONLY TO VIETNAMESE PROVOCATIONS BUT ALSO TO THE NEED TO STAND UP TO HEGEMONISM. EVEN AFTER WITHDRAWAL, HE SAID, CHINA WOULD BE FORCED TO COUNTERATTACK VIETNAM AGAIN IF HANOI KEPT UP ITS PROVOCATIONS ON THE BORDER.

4. NOTING THAT I HAD ALREADY CONVEYED THE DETAILS OF YOUR CONCERNS TO DENG THE DAY BEFORE, I NEVERTHELESS STRESSED OUR STRONG BELIEF IN THE PRINCIPLE THAT DISPUTES SHOULD BE SETTLED PEACEFULLY AND NOT

\*\*\*\*\*WHSR COMMENT\*\*\*\*\*

ZB.AAR.IND.GATES

PSN:025253 PAGE 01 TOR:059/16138Z DTG:1281#08Z FEB 79

BY INCURSIONS ACROSS NATIONAL BORDERS. I POINTED TO THE RISK THAT THE NEGATIVE PUBLIC REACTION IN VARIOUS COUNTRIES COULD AFFECT CHINA'S MODERNIZATION PLANS AND DISTURB OUR ABILITY TO DEVELOP OUR BILATERAL RELATIONS AS FAST AS WE WOULD LIKE. I ALSO REFERRED TO THE POSSIBILITIES PRESENTED TO THE SOVIETS FOR EXPANDING THEIR INFLUENCE IN THE AREA AND EMPHASIZED THAT FOR THIS AND OTHER REASONS WE HAD URGED A SPEEDY WITHDRAWAL OF VIETNAMESE FORCES FROM KAMPUCHEA AND OF CHINESE FORCES FROM VIETNAM.

6. HUA SAID THE CHINESE UNDERSTOOD OUR POSITION AND HAD TAKEN NOTE OF YOUR VERBAL MESSAGE. THE CHINESE HAD GIVEN CAREFUL THOUGHT TO THE POSSIBLE REACTIONS, HE SAID, AND IN GENERAL CONSIDERED THE WORLD RESPONSE TO HAVE BEEN GOOD, WITH CERTAIN OBVIOUS EXCEPTIONS. HE ACKNOWLEDGED THAT CERTAIN FRIENDLY COUNTRIES HAD EXPRESSED CONCERN, ADDING THAT CHINA FELT THE US ATTITUDE ON THIS QUESTION FELL INTO THE CATEGORY OF A FRIENDLY COUNTRY EXPRESSING CONCERN. ON THE QUESTION OF PRINCIPLE, HE SAID THAT CHINA WAS OPPOSED TO BIG COUNTRIES BULLYING SMALL COUNTRIES AND SUPPORTED THE SETTLEMENT OF BOUNDARY QUESTIONS THROUGH NEGOTIATIONS, BUT ADDED THAT CHINA HAD BEEN FORCED TO RETALIATE AGAINST VIETNAM BY THE MOUNTING THREAT TO CHINESE LIFE AND ECONOMIC ACTIVITY ALONG ITS BORDER WITH VIETNAM.

7. HUA REITERATED THAT CHINA DID NOT LINK ITS WITHDRAWAL FROM VIETNAM TO VIETNAMESE WITHDRAWAL FROM KAMPUCHEA. AT THE SAME TIME, HE MADE IT CLEAR THAT CHINA APPRECIATES CALLS FOR MUTUAL WITHDRAWALS. HE EXPRESSED CONCERN THAT IN THE UN SECURITY COUNCIL DEBATE SOME COUNTRIES APPEARED AFRAID TO PROPOSE A RESOLUTION CALLING FOR CHINESE WITHDRAWAL FROM VIETNAM AND VIETNAMESE WITHDRAWAL FROM KAMPUCHEA. HE EXPRESSED THE HOPE THAT THE US AND CHINA COULD BOTH HELP TO INFLUENCE THIS SITUATION.

8. HUA ASKED ME TO CONVEY HIS BEST WISHES TO YOU AND VICE PRESIDENT MONDALE AND SAID HE WAS LOOKING FORWARD TO YOUR VISIT. IN CONCLUSION HUA STATED THAT THE CHINESE IN GENERAL FELT THAT MATTERS HAD DEVELOPED SATISFACTORILY AFTER NORMALIZATION. HE SAID THE MOST IMPORTANT THING WAS FOR GOVERNMENT LEADERS IN OUR TWO COUNTRIES TO ESTABLISH CONFIDENCE IN EACH OTHER.  
END OF MESSAGE.  
BT

# MORNING DIGEST

# Foreign Media Reaction

February 27, 1979

CHINA-VIETNAM--World-wide coverage of Vietnam developments was prominent. Commentators in various capitals expressed differing views on the possibility of an increasing international involvement in the conflict.

London's conservative Daily Telegraph said Treasury Secretary Blumenthal "went too far in his public rebuke of China." It observed that "the stronger China becomes, the more will Russia be inhibited in her designs in Asia.... Mr. Carter cannot afford not to play the China card--though he must do so with iron nerves, caution and skill."

West Berlin's independent Der Abend asserted that "the politicians in Peking are not gamblers; they will keep the conflict under control."

A correspondent report from New York in prestigious Corriere della Sera of Milan said yesterday that "the general feeling among diplomatic observers is that there is no danger of escalation and that all the protagonists agree on keeping the conflict limited." Communist L'Unita of Rome said Sunday that the "imprudent ambiguity by which American diplomacy thought it could profit from these clashes (among Communist countries) has accelerated the process of deterioration."

In Japan, Tokyo Shimbun and Sankei cited Chinese Vice Premier Deng as saying the punitive action against Vietnam would last ten more days.

New Delhi's Statesman expressed concern that the Chinese might "have in mind some more intensive 'punishment' for Vietnam which may bring in Vietnam's Soviet allies..." Bombay's left-center Free Press Journal ran a Hong Kong correspondent's assertion that a Soviet attack on China "is considered imminent."

\* \* \* \* \*

ADMINISTRATION POLICIES--Various papers speculated on recent foreign policy statements by President Carter, Secretaries Schlesinger and Brown, and by Vice President Mondale. The statements were judged somewhat conflicting and left many observers wondering how far words of action might go.

This summary is based on ICA field reports received by 8 a.m. EST. It does not represent a complete sampling of the world press. Questions on content and sources should be directed to PGM/RC: phone 724-9057

**International Communication Agency**

London's influential Guardian said that "the United States... makes it clear... it would be prepared to use military force to protect oil supplies from Saudi Arabia" and quoted from television interviews with Defense Secretary Brown and Energy Secretary Schlesinger. However, the conservative Daily Telegraph said the Schlesinger-Brown statements were softened by Vice President Mondale's assertion that "we do not want to send American troops anywhere except under the most extreme, compelling circumstances." The paper concluded that "this contrast in tone can only deepen growing uneasiness among regional leaders about American steadfastness in their support..."

In West Germany, independent Stuttgarter Zeitung speculated on the Carter Administration's use of "vital interests" as key words to define possible use of U.S. military power. The paper held that the older term, "national interests," had become a "rubber term" during the time America considered itself the world's policeman, and spoke of the "tug of war among members of the Carter Administration over the question of how much further America's vital interests go."

Prominent French headlines included: "Oil: Carter's Threat to Send Marines to the Gulf" (Liberation), "U.S. Troops in the Gulf?" (Le Monde), and "Two of Carter's Ministers Openly Foresee Sending U.S. Troops to the Gulf" (Humanite).

Influential Le Monde felt that the Administration "is advertising ostentatiously that it will do its utmost to stabilize the situation in the Middle East," but added that "it remains to be seen if Mr. Carter will... convince and reassure his friends and if he will discourage his enemies."

The Qatar News Agency cited Kuwait's Al-Anba as quoting Deputy Prime Minister (and Foreign Affairs Minister) Sheik Sabah al-Ahmad as saying that Administration statements on safeguarding Middle East oil have no significance except to increase tension, and that they are irresponsible and inconsistent with the principles of the U.N. and the freedom of states and peoples. Independent Al-Watan of Kuwait reportedly called for vigilance against the "dreadful plans" with which "U.S. imperialism" is preparing to destroy the area's stability.

Moscow TASS in English today cited a Pravda commentary as saying that the statements of Messrs. Brown and Schlesinger "are an added proof that the Pentagon is ready to go further in its interference in Middle East affairs... (The statements) run counter to the relaxation of international tensions."

THE WHITE HOUSE  
WASHINGTON

3/1/79

Frank Moore

The attached was returned in  
the President's outbox today  
and is forwarded to you for  
your information.

Rick Hutcheson

THE WHITE HOUSE  
WASHINGTON

MARCH 1, 1979

*Good!*  
J

MR. PRESIDENT

FULL APPROPRIATIONS COMMITTEE UPHELD  
NACHER'S SUB-COMMITTEE REQUEST BY  
VOICE VOTE UNDER STRONG LOBBYING  
PRESSURE FROM NURSES, ETC.  
ADDITIONAL HUD RESCISSION FOR A  
TOTAL OF \$700 MILLION.

FRANK

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THE WHITE HOUSE

WASHINGTON

February 24, 1979

MEMORANDUM FOR THE PRESIDENT

FROM: JERRY RAFSHOON  
BERNIE ARONSON

SUBJECT: Remarks To California Democratic Party  
Fundraising Dinner; March 2, 1979

Enclosed is a first draft of your speech. It includes the points which the Vice President said you wanted to stress:

Inflation  
Budget  
Decency To Those In Need

Foreign Policy  
Strong Defense  
Middle East  
SALT

The sponsors of the dinner all agreed that there should be a strong section on support for Israel. Events at the Camp David summit might require some changes in this wording. We have bracketed part of this section which you could include or exclude as you choose. After we get your comments we will have another draft on Monday.

REMARKS TO CALIFORNIA DEMOCRATIC PARTY FUNDRAISER

(Recognition of Notables and Jokes To Come.)

It is an honor and a privilege as President to join my friends in one of the most progressive, open, and honest political organizations anywhere...the California Democratic Party.

The spirit of California has been the spirit of the Democratic Party, and of America, itself;...a spirit of optimism, and pioneering;...the courage to confront new challenges;...to build for the future with hope.

Today, as a party and a people, we face a new series of challenges...in inflation, in an energy crisis, and keeping the peace in a dangerous nuclear age. They are as profound and complex, as filled with danger and opportunity, as the modern, ever-changing technological age in which we live.

But the Founders of our Nation never promised us that freedom would be easy or that democracy offered simple solutions. They talked instead of duty, vigilance, and sacrifice. We must meet the challenges of our time -- you and I as leaders -- and ~~the~~ <sup>as</sup> Americans -- with vision and courage and leadership. And we will do it.

The American people are searching for a new definition of their future today, they cannot be met by a party whose horizons are set on the past. We ourselves must change to master change while we hold true to those ideals of justice and decency, freedom and ~~industrial~~ <sup>individual</sup> opportunity, human rights and peace which have always been our Nation's greatest strengths.

Our party, which led America out of the misery of the Depression, must today lead our Nation out of the ravages of inflation. And we will do it.

Today, as in the past, the American people are summoning the Democratic Party to restore this nation's economic health. Together, we are building a new foundation for economic prosperity in America. A strong, prosperous, growing economy with stable prices offers hope and opportunity in which all Americans can share. That is the goal we are moving toward today.

In the past two years, we have led America out of the worst recession in more than 40 years. Each of you can be proud that across this State tonight there are 1,100,000 men and women at work, supporting their families with dignity and pride who had no job just 25 months ago.

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But we must do more. The days when unemployment was the only problem facing a new Democratic Administration are gone. To restore our nation's economic strength today, the inflation which has been wracking our country for more than 10 years -- the inflation which threatens all our hopes for jobs and social progress -- can and must be stopped.

Inflation undermines our Nation's economic leadership. It eats away at investment and productivity. It crushes and squeezes small business cruelly. It destroys the dream of home ownership.

Most of us in this room could learn to live with rising prices. But if you are an elderly American or disabled, or living on a fixed income; if you are unemployed or part of the working poor, struggling to raise a family, inflation is a personal disaster that cripples and impoverishes your life.

For more than 200 years, our strength, our prosperity, our very identity as a people has rested in the faith we share that through hard work and sacrifice the days of our children will be better than our own. Runaway inflation will destroy that dream and the best in the American spirit. We as Democrats, and I as President, will never permit that.

I have no higher domestic goal as President...and no firmer personal conviction: I am committed to bringing inflation under control.

The American people are asking that we restrain federal spending, reduce the federal deficit, and dampen the fires of inflation. And we will respond with commitment, with courage, and always with compassion.

My 1980 budget cuts the deficit \$36 billion lower than it was when I was running for President. We have already cut the deficit more than 55 percent.

My budget also reduces the proportion of the total Nation's income that is collected and spent by the Federal government to the lowest level it has been in over seven years. In the past that trend was upward. We have turned that around, and the trend is now in the right direction. It is falling.

I set forth a goal in my campaign/and I am using the powers of my office to move our Nation toward it: the goal of a balanced Federal budget. starting in 1975

My budget is tight and fair. But as in every other year, the inevitable pressures to spend just a little more here or just a little more there, for someone's pet project, or for someone's favorite interest group, have already begun.

I am determined to fight these pressures. I am determined to stand firm. I am determined to use the full powers and resources of my office to hold the line on the Federal budget.

From our earliest days, students of American democracy have warned that our freedom and our prosperity might tempt our citizens to get so caught up in their own personal pursuit of happiness and wealth that they would neglect the public business.

The challenge for us today is to put aside temporary gratifications for the sake of the long-term public good. The job will not be glamorous, and the results will not come quickly or easily and may not always even be detectable. So long as I am President--the nation's interest--not any private interest--will come first in the fight against inflation.

The American people are not asking...nor will our party lead this Nation into a period of retrenchment. Even in a period of austerity -- we have preserved -- and even strengthened the efforts we have made these past two years to educate the handicapped and the disadvantaged; to train unemployed teenagers in a skill; and provide jobs for the unemployed.

The American people are not asking, nor will our party ever abandon its commitment to equal opportunity and civil rights. Barriers of prejudice and discrimination based on race or sex or creed...have no place in American society. And I will use the full powers of my office to continue to strike them down. This year, we must plow under the last legal vestiges of sexual discrimination, by ratifying the Equal Rights Amendment.

In a period of austerity it is especially important that we make every federal dollar count. The fight for social justice is as much a fight for good management today as it is for good legislation. Every dollar that we save by curbing waste and fraud; every dollar that we save by cutting bureaucracy and red tape is another dollar we can use to educate a child...provide health care for an older American...or housing for the poor.

I have now appointed Inspectors General in every major Federal agency to root out fraud and to bring to justice those who are responsible for it. We are already uncovering abuses in agencies like the General Services Administration. And I intend to see these investigations of fraud and abuse pursued aggressively, wherever they lead -- let the chips fall where they may.

Our goal is not just a reduction of the figures on the Consumers Price Index, but a renewed and revitalized American economy.

To reach it, we must meet the challenge of the energy crisis. A nation representing 6 percent of the world's population can no longer waste and exhaust 40 percent of the world's energy supplies. Here in California and throughout America, we must conserve. We must stimulate new production. And we must develop -- as I call for in my budget -- the promise of solar power to heat our buildings and homes.

We must maintain the strength of the American dollar in money markets abroad. Under my Presidency, the dollar is and will remain strong and secure.

We must restore America's leadership in the new technologies of the future. And through new federal support which I have called for California can help to lead the way.

We must expand and increase our foreign trade. For the first time in decades we have strong, and growing friendships with the three largest nations in Asia: India, China and Japan; the most rapidly expanding economic area in the world. We've opened up a new dialogue with our neighbors in Mexico. California can be a bridge to Asia and this hemisphere -- a bridge for expanded trade, for expanded opportunities, and expanded prosperity.

A strong and vital economy will provide the substance for America's growth and security. But the path to the future must be charted in peace.

I am proud that after more than 2 years as your President, I can still say tonight that America is at peace everywhere in the world. We live in peace...not at the expense of America's military strength...but as a consequence of our strength.

In my budget,  
/I have proposed a substantial increase for national defense. The President of the United States has no greater responsibility and the Congress of the United States has no greater responsibility than to provide for the assurance of the defense of this Nation; together, the Congress and I will meet this responsibility and we will keep a strong America.

We are a peace-loving people, but we live in a dangerous and unpredictable world. The maps of the post-war world have been rewritten in the space of 40 years as -- new, independent nations have claimed their national identity. The tides of change towards political independence -- for a new economic order -- and self-determination are irreversible. And we must have the courage and the wisdom to see the world as it exists today.

In such a revolutionary world we cannot try -- nor should we -- to turn back the clock to a simpler bygone era or control every event in the world.

The agenda of America is to help guide the forces of change in the service of our ideals. We will not retreat into a new isolationism which ignores our responsibilities to other nations around the world. Nor will we succumb to those who would dangerously involve American forces in crises and conflicts in which our own vital interests are not at stake. Under my Presidency, I will not involve America in a new war between Asian communist nations.

As we meet our obligations around the world, we will abandon neither America's military strength nor America's ideals, for both are a force for stability and peace and freedom around the world. As I said at Georgia Tech last week: "In the Middle East, in Southeast Asia, and elsewhere in the world, we will stand by our friends -- we will honor our commitments...and we will protect the vital interests of the United States."

And there is no commitment more fundamental to the purpose of this nation than the security and survival of a free and independent state of Israel. In a world of sudden change, Israel is a rock of freedom and stability, a firm friend of the United States and an inspiration to all people who love liberty. In each of the last two years under my

Presidency, America's economic and military aid to Israel has reached historic height. Our commitment to Israel's security is unshakeable.

There is no single issue on which I have spent more time during my Presidency than to help win a truce peace... a lasting peace...a secure peace for the nations of the Middle East. To promote peace and reconciliation in that region, America must retain the trust and confidence both of Israel and the Arab Nations which are sincerely searching for peace today. (Lines about Camp David depending on where it stands.) I have no more fervent dream than to live behind a nation of Israel free from the daily fear of war and bloodshed which has weighed on the shoulders of Israel, and all who love her, for too many decades. I will spare no effort to bring that peace about. ]

But lasting peace for any nation in the world today must mean peace between the superpowers. For 30 years, America has pursued the goal of peace through arms control backed by a strong defense. We must continue on that path this year.

We do not seek a new SALT Treaty as a favor to the Soviet Union or as another chip in a global bargaining game. We seek a new SALT Treaty because it increases the security of the United States. SALT II will not free our world from the spectre of nuclear holocaust, but it will lessen the danger.

It will mean both superpowers will continue on the path of restraint and reason and understanding. And that nation holds the best hope of holding back the hand of mankind's final war.

And SALT II holds out new hope of restraining the dangerous spread of nuclear weapons to any new nations on earth. We dare not allow our children or our grandchildren, to grow up in a new, plutonium age with dozens of nations, large and small, led by sane leaders or mad, armed with deadly nuclear weapons. In such a world there would be no real security, no true stability, and no chance for effective arms control. We must restrain the arms race -- and halt the spread of nuclear weapons -- so all the world's children may live in hope.

We have no illusions in the Democratic Party that the world has become a safe or easy or manageable place to live. All around us, we see a world in which change comes swiftly and old certainties appear outdated overnight.

But as Democrats, and Americans, we have learned to master change, not fear it. Where others see only complexity, we also see challenge and hope.

We see an American nation, after many years of drift, standing up to face the difficult challenges of our times in/ energy and inflation.  
And we will overcome them.

In the Middle East, in Latin America, and around the world, we see an America...not at war...but using its great power and influence in the pursuit of justice and peace.

We see an America which has reclaimed its special place of pride and leadership in the struggle for human rights. We have no illusions, as Americans, that this struggle will be won easily or overnight. Our nation cannot control every event around the world. But there is a new, world-wide awakening to the claims of human rights today.

The winds of freedom and progress and justice blow across the highest battlements, and enter at every crevice, are carried by radio and satellites and even the air we breathe. Tyrants, dictators, and totalitarian regimes are on the defensive in the court of world opinion. And I pledge to you, and to all Americans, that so long as I am President this Nation will always help lead the struggle for human rights.

The challenges we face are great. But the basic strengths of the American Nation and people endure: the strength of our economy, the strength of our defenses, and most important, the strength of our ideals.

Now, as the in past, the last words written by Franklin Roosevelt speak to us tonight: "The only limits to our

realization of tomorrow will be our doubts of today. Let us move forward with strong and active faith."

For two years, your support has helped me shoulder the burdens of my office. Together, with faith in our Nation and in ourselves, we will meet the challenges of our time and fulfill the legacy of the Democratic Party.

# # #

THE WHITE HOUSE  
WASHINGTON

3/1/79

Tim Kraft  
Arnie Miller

The attached was returned in the President's outbox today and is forwarded to you for appropriate handling.

Rick Hutcheson

THE WHITE HOUSE  
WASHINGTON

C

MEMORANDUM FOR THE PRESIDENT

FROM: TIM KRAFT TK  
ARNIE MILLER AA

SUBJECT: Postal Rate Commission

There are two Democratic vacancies on the Postal Rate Commission (PRC). One of these nominees should be designated Chairman.

In 1977, you appointed Simeon Bright to the PRC and in 1978, you nominated and later withdrew the nomination of Al Gandal as chairman.

Chairman

Dr. A. Lee Fritschler is currently Acting Dean of the College of Public Affairs at American University. His academic training is in public affairs and to a substantially lesser degree, economics. His strengths are in administration and policy development. He has written and lectured extensively on management techniques and process and is a student of the regulatory process. His book Smoking and Politics is a study of how the various levels of government "regulate" a business. For the last five years he has lectured at Brookings in their Government-Business Relations Program. He would not be an over-regulator, and understands the necessity of writing regulations in plain English.

Fritschler has no direct experience in postal matters. We do not see this as a disadvantage. He understands the unusual role of a rate-making Commission to a quasi-public industry. He will be objective and open to new approaches to old problems. The PRC has a limited authority and it is important that the Commission work in harmony with the Postmaster General and the Board of Governors.

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Stu joins us in the following recommendation.

RECOMMENDATION

Nominate A. Lee Fritschler to be a Member of the Postal Rate Commission, and designate him as Chairman.

      ✓       approve                                         disapprove

Member

James Duffy currently works on Senator Robert Byrd's staff. He is an attorney, and was in private practice for seven years. He has served in a variety of legal and administrative positions in the Senate. In 1977, he was elected by the Democratic Senators to the prestigious position of Secretary for the Majority. His appointment would be well received by the Senate, particularly Senators Byrd and Cannon. Mr. Duffy's legal and political experience will complement Dr. Fritschler's management and regulatory expertise.

Frank Moore joins us in this recommendation.

RECOMMENDATION

Nominate James H. Duffy to be a Member of the Postal Rate Commission.

      ✓       approve                                         disapprove

5



JAMES H. DUFFY  
Bethesda, Maryland

EXPERIENCE

1977 - Present	Secretary for the Majority, United States Senate
1975 - 1977	Legislative Assistant to Senate Majority Whip, Senator Robert C. Byrd
1955 - 1975	Chief Counsel, United States Senate Subcommittee on Privileges and Elections
1948 - 1955	General Practive of Law, Providence, Rhode Island
1943 - 1946	U.S. Army, Service in U.S. and Pacific Theater
1942 - 1943	Teacher of English and History, Cranston High School, Cranston, Rhode Island

EDUCATION

Boston University Law School, LL.B.  
Rhode Island College, Ed.B.  
Providence College, Ph.B.

ACTIVITIES

Member, Rhode Island Bar  
Member, Federal Bar

PERSONAL

White Male  
Age 60  
Democrat

COMMENTS ON A. LEE FRITSCHLER

Alan K. "Scotty" Campbell, Director, Office of Personnel Management

"Lee Fritschler is a good administrator who has done respectable work as a scholar. He is easy to work with and has a good feel for quality work. I do not know what he knows about postal rate setting -- maybe not much -- but he can learn very quickly and bring a good judgmental quality."

Donna Shalala, Assistant Secretary for Policy Development and Research, Department of Housing and Urban Development

"Lee Fritschler is one of the few individuals in the entire country who genuinely knows what public administration is about. He is a top-notch professional in the field and I am absolutely certain that he can perform admirably as Chairman of the Postal Rate Commission. In fact, he could do a superb job as senior administrator in most government agencies."

K. O. Michell, Manager, Executive Education Operation, General Electric, Inc., Ossining, New Jersey

"For several years, Lee has been an invaluable part of our Business and Government Relations training program for operations managers throughout the company. His thorough understanding of business mechanisms and what is required in a profit-making environment have made him a most effective contributor."

Murray Comarow, Counsel, vom Baur, Coburn, Simmons & Turtle, Washington, D.C.

"Lee Fritschler knows a good deal about government, especially government regulation. He combines respected, productive scholarship with the ability to manage a sizeable organization effectively. He is correctly perceived as an independent man, with strong well-defined views, yet with an easy manner. His judgment is sound. I think the Administration would be lucky to get Fritschler to run the Postal Rate Commission."

COMMENTS ON JAMES H. DUFFY

The Honorable Claiborne Pell, United States Senator

"I have known Jim for over eighteen years and strongly recommend him for the Postal Rate Commission. He is a personal friend of many years standing and a man of unquestioned integrity and unusual competence and ability."

Marty Gleason, Director of Legislation, American Federation of State, County and Municipal Employees

"Jim's background would best be put to use on the Federal Election Commission, but he is the kind of person you should bring into the Administration in some capacity. He is very thorough, and never tries to put himself in the limelight. He is highly regarded by Hill staffers, as well as lobbyists."

Paul Myers, Governmental Affairs, American Broadcasting Corporation

"I would not put him in a major management role; he has never managed a large staff. As a member of the Postal Rate Commission, he should do quite well. Some people may underrate Jim because he just gets the job done and isn't concerned with who gets credit for it. He is a thoughtful analyst and will always be objective."

Joe Stewart, Assistant to the Majority Leader, United States Senate

"Frankly, I would be sorry to see him leave the Senate. He has been an effective Secretary and that is a very difficult job. If Jim wants to be on the Postal Rate Commission, I know he would go with Senator Byrd's blessing. I hope you are considering him for Chairman."

THE WHITE HOUSE  
WASHINGTON

3/1/79

Frank Moore/Ev Small

The attached was returned in the President's outbox today and is forwarded to you for appropriate handling.

Rick Hutcheson

cc: Zbig Brzezinski

THE WHITE HOUSE

WASHINGTON

ACTION

February 28, 1979

MEMORANDUM FOR: THE PRESIDENT  
FROM: ZBIGNIEW BRZEZINSKI   
SUBJECT: Letter to Senator Kennedy

On February 20, Senator Kennedy wrote to you commending your Georgia Tech speech and expressing strong agreement on SALT (Tab B).

A letter of thanks to Senator Kennedy has been prepared.

Recommendation

That you sign the letter to Senator Kennedy (Tab A).

The text has been cleared with Bernie Aronson. and CL.

THE WHITE HOUSE

WASHINGTON

March 1, 1979

To Senator Ted Kennedy

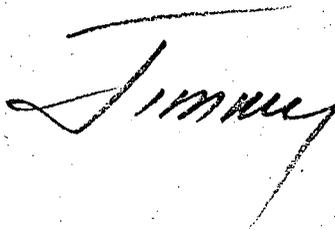
Thanks for your gracious letter about my Georgia Tech speech--and also for quoting from it in your own speech to the Arms Control Association. You made a clear and bold case for getting a good SALT II agreement and seeing it through to ratification in the Senate.

No foreign policy issue this year will demand more of us than SALT, and none holds out more hope for contributing to a peaceful future. Your leadership in stressing the importance of controlling the arms race has long been of great benefit to the country, and I am glad you are already playing such an active and responsible role in the developing national debate on SALT.

I want to continue working closely with you in bringing to fruition the long years of work on SALT II. I also agree with you on the importance of building broad bipartisan support for SALT and would welcome your suggestions on how best to do it.

With warmest regards,

Sincerely,

A handwritten signature in cursive script, appearing to read "Jimmy", written in dark ink.

The Honorable Edward M. Kennedy  
United States Senate  
Washington, D.C. 20510

THE WHITE HOUSE  
WASHINGTON

01 Mar 79

FOR THE RECORD

A COPY WAS GIVEN TO FRANK MOORE.

MEMORANDUM

THE WHITE HOUSE  
WASHINGTON

CONGRESSIONAL TELEPHONE CALL

*done -  
They'll give  
me written  
recommendation  
J*

TO: Congressman Benjamin Gilman (R-N.Y.) <sup>no</sup>  
Congressman Jonathan Bingham (D-N.Y.) *done*

DATE: As soon as possible

RECOMMENDED BY: Frank Moore/Bob Beckel *F.M./BR*

PURPOSE: To hear their report on their recent trip to Cuba and prisoner exchange problems.

BACKGROUND: The Congressmen have been requesting a personal meeting to report to you. They recently visited Cuba and spoke with Castro. We believe they will try to persuade you to release the Puerto Rican prisoners, recognizing that Larry Lunt and other U.S. prisoners will be released at the same time. We believe that it would be useful for you to talk to them. They have been helpful to us on the Committee and we will need them in the future.

TOPICS OF DISCUSSION: Cuba  
Puerto Rican prisoner release

DATE OF SUBMISSION: February 28, 1979 *US prisoners to be released if US release P.R. prisoners*

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RICHARD NIXON

LA CASA PACIFICA  
SAN CLEMENTE, CALIFORNIA

February 14, 1979

C  
✓

Dear Mr. Chairman:

With regard to your letter of February 2, I must respectfully decline your invitation to testify before your subcommittee. I see no useful purpose to be served by my trying to second-guess President Carter's P.R.C. normalization decision. Any one of us might have handled the situation differently, but now that the decision has been made we should look to the future and not to the past.

With regard to the questions you raised in your letter, Dr. Kissinger and I had extensive discussions with Chairman Mao and Premier Chou En-lai on the Taiwan issue in 1972. We could not reach an agreement and consequently stated our positions separately in the Shanghai Communique. In that document the U.S. "reaffirmed" its support of a peaceful resolution of the Taiwan issue. I consider that to be an unequivocal moral commitment. In my view U.S. policies toward the P.R.C. and Taiwan in the future should be formulated in a way to honor that commitment.

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The Honorable Lester L. Wolff  
February 14, 1979  
Page -2-

Normalization of U.S. relations with the P.R.C. is indispensable in furthering our goal of building a structure of peace in Asia and the world. But at a time when U.S. credibility as a dependable ally and friend is being questioned in a number of countries, it is also vitally important that the Taiwan issue be handled in a way which will reassure other nations -- whether old friends, new friends, potential friends or wavering friends -- that it is safe to rely on America's word and to be America's friend.

Sincerely,



The Honorable Lester L. Wolff, Chairman  
Subcommittee on Asian and Pacific Affairs  
House of Representatives  
Washington, D. C. 20515

HARVARD UNIVERSITY

JOHN KING FAIRBANK  
Francis Lee Higginson Professor  
of History, Emeritus

1737 CAMBRIDGE ST., ROOM 618D  
CAMBRIDGE, MASS. 02138  
PHONE (617) 495-5722

February 14, 1979

9

The Honorable Lester L. Wolff  
Asian Subcommittee  
Foreign Affairs Committee  
U.S. House of Representatives  
Washington, DC 20515

Dear Mr. Wolff:

The historic importance of the current discussion of China policy leads me to offer some points that seem under-represented, even unknown, among otherwise well-informed citizens.

1. The growing nationalism among one billion Chinese is the biggest political force in Asia. It focuses on national unity expressed as "One China." This sentiment is so universal that Chiang Kai-shek and Mao Tse-tung agreed on it. American policy should not confront or deny it.

2. Thus the issue over Taiwan has not been independence (unity or disunity). The issue has been which party should rule the One China. For thirty years we supported the defeated claimant. Gradually the rest of the world accepted the Chinese Communist Party's victory of 1949. The Kuomintang on Taiwan never asked us to support Taiwan's independence. They wanted us to support their claim still to be the one and only China. They refused to discuss alternatives such as we have now worked out for them.

3. Fortunately, we have now got the best possible solution for Taiwan, far better than most of us in the China field had dared hope for. The key is the American determination to keep Taiwan supplied with defensive arms, which Peking tacitly accepted during the negotiations and cannot now prevent in any case.

Behind this lies the one great fact about Taiwan as a province of China-- it is the only province completely surrounded by water and therefore susceptible (more than Vietnam or even South Korea) to our naval influence.

In sum, since Peking now has latent sovereignty, we need not confront Chinese nationalism. Since Taiwan will be defensible, we have not "abandoned" it.

This will go down in the history books as a great diplomatic achievement.

Sincerely,

*John K. Fairbank*

John K. Fairbank

JKF:jh

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THE WHITE HOUSE  
WASHINGTON

3/1/79

The Vice President

The attached was returned in  
the President's outbox today  
and is forwarded to you for  
your information.

Rick Hutcheson

FOR STAFFING
FOR INFORMATION
FROM PRESIDENT'S OUTBOX
LOG IN/TO PRESIDENT TODAY
IMMEDIATE TURNAROUND
NO DEADLINE
LAST DAY FOR ACTION -

ACTION  
FYI

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CONFIDENTIAL
SECRET
EYES ONLY

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THE VICE PRESIDENT

WASHINGTON

March 1, 1979

*ok  
J*

*only one woman?*

TO: THE PRESIDENT  
FROM: THE VICE PRESIDENT *W*  
RE: Citizen Delegation for Trip to Latin America

In consultation with Tim Kraft and other members of the White House staff, I have asked the following individuals to accompany me to Venezuela and Brazil (March 11-16).

Reuben Askew - Former Governor of Florida

Maurice Ferre - Mayor of Miami

Dr. Arnold Gonzales - Texas State Representative

Neil Hartigan - Former Lt. Governor of Illinois and Senior Vice President First National Bank of Chicago

Robert Keefe - Washington political consultant

Luis Lauredo - Chairman of the Cuban American Coalition and an executive committee member of Hispanic American Democrats (HAD)

David Lizarraga - President of the East Los Angeles Community Union and Southern Chair of the California Democratic Party

Libby Maynard - Co-Chair of the Michigan Democratic Party and Lt. Governor candidate in 1978.

David McLaughlin - Chairman of the Board, The Toro Company

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*g*  
THE WHITE HOUSE  
WASHINGTON

01 Mar 79

Stu Eizenstat

The attached was returned in the President's outbox today and is forwarded to you for your information. The signed original has been given to Bob Linder for appropriate handling.

Rick Hutcheson

cc: Bob Linder

THE WHITE HOUSE

WASHINGTON

February 28, 1979

MEMORANDUM FOR THE PRESIDENT

FROM: STU EIZENSTAT *Stu*  
KATHY FLETCHER

SUBJECT: Third Environmentalists' Memorandum

Attached is the third summary memorandum sent to you from the conservation community (75 organizations). A proposed response is attached. We are also working with Fran Voorde and Anne Wexler's office to set up another meeting with environmental leaders.

There is one action item associated with the response to the conservation community. During the past few months breakdowns in communication between the Interior Department and other agencies interested in wildlife preservation led to the Interior Department making a unilateral proposal to the international body which regulates trade in endangered species. This proposal would have substantially weakened protection for a number of species. After the other agencies, particularly CEQ and Commerce, objected, the proposals were withdrawn, but the incident revealed the need for better interagency procedures. The environmentalists' letter raises this point, and we have prepared a memorandum from you to Secretary Andrus and CEQ Chairman Warren asking them to institute appropriate procedural reforms. They support the issuance of such a memorandum and have already begun to comply with it.

I believe this action will help indicate your willingness to take action based on these memos from the environmental community.

DECISION

\_\_\_\_\_ Approve response with Andrus/Warren memorandum  
\_\_\_\_\_ Approve response with modifications  
\_\_\_\_\_ Other

THREE SIGNATURES REQUESTED

THE WHITE HOUSE

WASHINGTON

To Brock Evans

Thank you for again serving as convener of the conservation community and summarizing for me a number of important concerns.

The FY1980 Budget has now been transmitted to the Congress. I believe that within the constraints imposed by our essential efforts to reduce the deficit and to fight inflation, it is a Budget sensitive to environmental concerns and consistent with continued progress in environmental programs.

Specifically, while I have not proposed new cuts in water projects, I have proposed funding new starts which meet water policy criteria and I have included funding for new initiatives such as the water project review function and new water planning grants administered by the Water Resources Council. I am also again proposing termination of the Clinch River Breeder Reactor.

The Budget also supports National Park land acquisition. While the overall level of the Land and Water Conservation Fund is below the amount requested last year, the Budget includes funding for staff and initial land acquisition for 27 newly-enacted National Park areas. The Budget also includes a modest increase in the Endangered Species Program and the continuation of the Marine Mammal Commission.

You also expressed concern about funding under the Surface Transportation Act. My budget request in this area is below the authorized level, and I requested no funding for sign removal pending a comprehensive review of the beautification program.

You mentioned your interest in natural resources reorganization. I am pleased to announce that I have decided to create a Department of Natural Resources which consolidates the Interior Department, the

Forest Service and the National Oceanic and Atmospheric Administration. I will soon be submitting this plan to the Congress. I believe that environmental protection will be enhanced with more efficient management of natural resources and I hope you will support this effort.

You raised two specific concerns about wildlife matters. First, you pointed out the need for procedural reforms to ensure the soundness of United States positions on matters before the Convention on International Trade in Endangered Species (CITES). My staff has already worked with CEQ and the Interior Department to ensure that proposals for the next CITES meeting do not detract from protection of certain species. Interior and CEQ are now developing a Memorandum of Understanding concerning procedures for formulating U. S. government positions in the future. In response to your request I have directed those agencies to institute reformed procedures which would involve interagency resolution of differences of opinion between the Management Authority and the Endangered Species Scientific Authority as well as to require appropriate public participation.

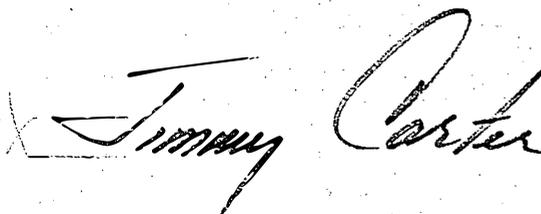
You also mentioned the problem of certain nations engaged in whaling activities outside the purview of the International Whaling Commission (IWC). In December of last year, Secretary Kreps did certify that Peru, Chile and the Republic of Korea are diminishing the effectiveness of whale conservation programs. I am pleased to report that now all three of these nations have either joined or expressed their intention to join the IWC before its next meeting in June. This will make their whaling operations subject to the quotas and other restrictions imposed by the IWC and should contribute substantially to our efforts to save these magnificent animals.

Finally, you requested that natural resources agencies be excluded from the Senior Executive Service established in the recent Civil Service Reform Act. While there are procedures for agencies to request exemptions, in general I believe that such exemptions should be

granted sparingly. I am convinced that civil service reform, specifically the establishment of the Senior Executive Service, will lead to more effective performance by high-level personnel in the government, including those who serve in natural resource agencies. The Senior Executive Service is designed to assure that well-qualified people carry out their assigned jobs in the best way possible. There will be increased emphasis on professionalism and excellent performance.

I want to thank you again for the hard work and determination the environmental community has demonstrated on a number of issues of mutual interest. I am very hopeful about the coming year and look forward in particular to passage of legislation which will finally resolve land designations in Alaska so that these outstanding areas can be protected for generations to come.

Sincerely,

A handwritten signature in cursive script that reads "Jimmy Carter". The signature is written in dark ink and is positioned below the word "Sincerely,".

Mr. Brock Evans  
Convener of the Conservation Community  
330 Pennsylvania Avenue, S. E.  
Washington, D. C. 20003

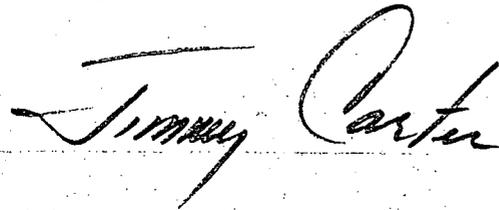
THE WHITE HOUSE

WASHINGTON

MEMORANDUM FOR THE SECRETARY OF THE INTERIOR  
THE CHAIRMAN OF THE COUNCIL ON  
ENVIRONMENTAL QUALITY

I am aware that your two agencies are developing a Memorandum of Understanding to improve procedures to develop United States positions on issues which come before the Convention on International Trade in Endangered Species, given that occasional disagreements may arise between the Management Authority within Interior and the interagency Endangered Species Scientific Authority. In consultation with concerned public groups, I would like you to establish procedures through the Memorandum of Understanding or regulations which assure interagency resolution of disputed matters and adequate public participation prior to final decisions.

I am pleased that agreement was reached between your agencies on recent proposals. At the same time those discussions illustrated the need for improved procedures in the future.

Jimmy Carter

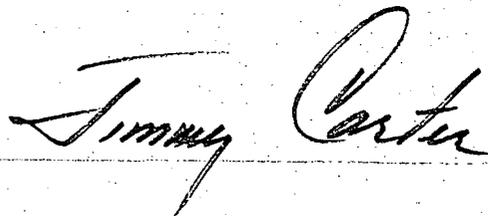
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Jimmy Carter

THE WHITE HOUSE  
WASHINGTON

01 Mar 79

Frank Moore

The attached was returned in the  
President's outbox today and is  
forwarded to you for appropriate  
handling.

Rick Hutcheson

832

	FOR STAFFING
	FOR INFORMATION
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*Cable wants  
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	H. CARTER
	CLOUGH
	COSTANZA
	CRUIKSHANK
	FALLOWS
	FIRST LADY
	GAMMILL
	HARDEN
	HUTCHESON
	JAGODA
	LINDER
	MITCHELL
	MOE
	PETERSON
	PETTIGREW
	PRESS
	RAFSHOON
	SCHNEIDERS
	VOORDE
	WARREN
	WISE

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	HARRIS
	KREPS
	MARSHALL
	SCHLESINGER
	STRAUSS
	VANCE

THE WHITE HOUSE  
WASHINGTON

TO: THE PRESIDENT

FROM: FRANK MOORE

I suggest that you add the following  
postscript:

P.S. I look forward to working  
closely with you.

THE WHITE HOUSE  
WASHINGTON

February 28, 1979

To Congressman Dave Obey

Congratulations on your election as Chairman  
of the Democratic Study Group. It was an  
impressive victory.

Sincerely,

*Jimmy Carter*

The Honorable David R. Obey  
2230 Rayburn House Office Building  
Washington, D. C. 20515

*p.s. I look forward to  
working closely with you -*

*J*

THE WHITE HOUSE  
WASHINGTON

3/1/79

Zbig Brzezinski  
Frank Press

The attached was returned in the President's outbox today and is forwarded to you for appropriate handling.

Rick Hutcheson

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SCHLESINGER
STRAUSS
VANCE

THE WHITE HOUSE

WASHINGTON

February 28, 1979

MEMORANDUM FOR: THE PRESIDENT  
FROM: Frank Press *FP*  
Zbigniew Brzezinski *ZB*  
SUBJECT: Skylab Action Plan

*C*

In December you approved the NASA recommendation to terminate efforts to control Skylab's reentry. You also directed that NASA prepare an Action Plan for your approval on warning and cleanup procedures.

*The sooner the better*

NASA currently estimates that Skylab may reenter the earth's atmosphere as early as the middle of 1979. In preparation, NASA is chairing an interagency group to coordinate eventual reentry. The Action Plan--developed in collaboration with the Departments of Defense, State, and Justice and the Federal Preparedness Agency--has two major aspects:

- It establishes agency responsibilities, determines contingency procedures for impact situations in the US and abroad, establishes a legal plan for claims, and establishes a planned offer of assistance to any country which might suffer damage or injury from Skylab.
- It sets forth steps being taken to sustain on-board electrical power and explores whether the final orbits of Skylab could be altered by some exercising of the on-board gyroscopes. At best, we would be only able to change the reentry by one or two revolutions, but it may be desirable to do this. The criteria to be used for deciding whether to use this procedure have not been developed.

We believe the Skylab reentry Action Plan is sound. However, there is great political sensitivity connected with Skylab's reentry. Accordingly, we believe the criteria to be used in deciding whether to influence the reentry should be carefully developed and submitted for your review.

Recommendations

That you instruct us to approve the Action Plan.

Approve  Disapprove \_\_\_\_\_ Other \_\_\_\_\_

That you instruct us to direct NASA to provide you with the criteria to be used in deciding whether to alter reentry.

Approve  Disapprove \_\_\_\_\_ Other \_\_\_\_\_

12:28 PM

THE WHITE HOUSE

WASHINGTON

March 1, 1979

PHOTOGRAPH WITH KEN DREW

Thursday, March 1, 1979

12:28 p.m.

Oval Office

From: Betty Ubbens *Betty Ubbens*

I. PURPOSE:

Courtesy Call

II. BACKGROUND, PARTICIPANTS, PRESS:

- A. Background: Ken Drew, of Americus, GA, is an intern in Senator Talmadge's office. In a note to the First Lady he indicated "John and Betty wanted me to stop in and see you while ... up here." Mrs. Carter invited him to come for a photograph with you. A tour has been arranged for him following the photograph.
- B. Participants: The President  
Mrs. Rosalynn Carter  
Ken Drew
- C. Press: White House Photographer Only.

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12:00 PM

THE WHITE HOUSE

WASHINGTON

March 1, 1979

MEETING WITH BOBBY CRIM AND BILL FAUST

Oval Office  
12:00 noon (3 minutes)

by : Tim Kraft TK

I. PURPOSE: Brief greeting with leaders of both Houses in Michigan legislature

II. BACKGROUND, PARTICIPANTS, PRESS:

A. BACKGROUND: Bobby Crim (Speaker, MI House) and Bill Faust (Majority Leader, MI Senate) are in Washington, visiting with several White House staff members to discuss budgetary concerns in Michigan. They will be meeting with Jack Watson and Stu Eizenstat on these matters, then touch base with Tim Kraft and Mike Berman.

B. PARTICIPANTS: The Honorable Bobby Crim, Speaker of the Michigan House  
The Honorable William Faust, Majority Leader of the Michigan Senate  
Tim Kraft, Assistant to the President  
Michael Berman, Legal Counsel to the Vice President

C. PRESS: White House Photo

III. TALKING POINTS: These two are meeting with the Michigan Congressional Delegation in the morning. They are concerned about the impact of the Fiscal '80 budget on Michigan, in relation to the state unemployment rate ( 6.7% as of 12/78) (The Speaker does not get along with Coleman Young/ Mr. Faust is in a wheelchair permanently) They will have discussed Seafarer, CETA funds a budget specifics with Jack and Stu. The Senate Finance Committee passed the revenue sharing legislation on 2/27, but we do not yet have a schedule on when it will reach the floor. Crim recently made public his doubts about your ability to carry Michigan, which you may want to dispute.

12:15 PM

THE WHITE HOUSE

WASHINGTON

February 26, 1979

MEMORANDUM FOR THE PRESIDENT

FROM: LOUIS MARTIN

SUBJECT: Meeting with Clarence Mitchell, retired Director of the Washington Office of the NAACP, Oval Office, Thursday, March 1, 1979, 12:15 p.m.

I. PURPOSE

To meet with Clarence Mitchell recently retired as the Director of the Washington Office of the NAACP for a brief exchange of views.

II. BACKGROUND, PARTICIPANTS AND PRESS

- A. Background: He is a veteran civil rights leader and his lobbying activities in the Senate have earned him the title of "101st Senator." In 1969, he was awarded the Spingarn Medal, highest achievement award in Black America.

He is a consultant to his replacement, Althea Simmons, Acting Director of the NAACP Washington Office. Mr. Mitchell is also practicing law in Baltimore with his wife and son who are also lawyers. He retains the Chairmanship of the Leadership Conference on Civil Rights here.

Mitchell was born in 1911 in Baltimore where he makes his home. One of his sons is in the State legislature and he is the brother of Representative Parren Mitchell.

- B. Participants: Clarence Mitchell  
White House Staff: Louis Martin
- C. Press: White House Photographer

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12:05 p.m.

THE WHITE HOUSE

WASHINGTON

March 1, 1979

MEMORANDUM FOR THE PRESIDENT

FROM: TIM KRAFT *TK*

SUBJECT: Drop-by Visit of Dominic Baranello (New York State  
Chairman)

---

PARTICIPANTS: Dominic Baranello -- Democratic State Chairman since February 1977, he is a long-time Carey supporter and a close friend of Meade Esposito.

Mel Schwietzer -- This very astute attorney (Counsel to New York City for municipal bonds and Counsel to the N.Y. state party) organized the legal task force and masterminded the effort to get McCarthy off the ballot in N.Y. in '76 (a feat for which Mark Siegal took the credit).

BACKGROUND: Loyal to Carey, Baranello is not, however, his Harvey Thiemann. The county chairs like him and he does not like to be looked upon as Carey's puppet; against Carey's wishes, he supported us on the budget resolution in Memphis.

Schwietzer never received much recognition for his role in getting McCarthy off the ballot (thanks to Siegal). He would be interested in working for the Administration, and we are looking for a responsible assignment.

TALKING POINTS:

- 1) Thank both of them for their support in Memphis, particularly on budget resolution.
- 2) Tell Baranello that you've directed me to keep him posted on our plans; I would suggest you tell him we're going to move early and hard, and that I will fill them in on it today. (I won't give them anything they could leak).

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- 3) Carey has been publicly critical lately, and is exploring a favorite son challenge. Ignore that, and just indicate their crucial role and your desire for their help and support.

THE WHITE HOUSE  
WASHINGTON

*Sta -  
Status?*

*J*

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# The Federal Diary

By Mike Causey

## **Pension Price Tag Worries White House**

Inflation is driving the cost of the federal civilian pension program up at the rate of \$60 million to \$80 million every 12 months.

The pension price tag will jump \$37.9 million today when a cost-of-living raise for retired civil service and postal workers goes into effect. Costs for military retirees, who also will get the increase, could add another \$25 million or so to the federal retirement package.

Federal civilian retirees living in Washington, Maryland and Virginia will get a before-taxes annuity increase of \$5.9 million effective today. The extra money will show up in checks mailed to the 100,000-plus retirees in the immediate metro area for delivery in early April.

Although federal retirees are suffering from the effects of inflation and high cost of living, they are fortunate to be linked to the Consumer Price Index, which measures living cost changes. Retirees get two automatic raises each year, effective March 1 and Sept. 1. The March 1 increase of 3.9 percent reflects the increases in living costs for the previous six months as measured by the Consumer Price Index.

Carter administration officials, worried about the cost and compounding effect of the semi-annual retiree raises, had planned to ask Congress to cut it back to one raise a year.

But Defense Department officials protested the plan, arguing that with all the problems of the all-volunteer military, and various military retirement studies going on, this is not the time to act.

In effect that left the administration with the option of asking Congress to eliminate the twice-yearly raises for civilian retirees while keeping them for the military.

Insiders expect the White House, perhaps next year, to revive the pension cutback proposal to include both civilian and military retirees. In the meantime, both groups will continue to get two raises a year based on living cost changes.

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12:10 PM

THE WHITE HOUSE

WASHINGTON

February 27, 1979

MEETING WITH EASTER SEAL CHILD

Thursday, March 1, 1979

12:10 p.m.

OVAL OFFICE

From: Anne Wexler *AW*

I. PURPOSE

To greet Claire Huckel, the 1979 National Easter Seal Child, and to receive the first sheet of 1979 Easter Seals.

II. BACKGROUND

The White House visit by the Easter Seal Child is a traditional event that calls national attention to the Easter Seal Society's annual fund raising drive. This year's child, seven-year-old Claire Huckel of Philadelphia is the third Easter Seal Child to be greeted by President Carter.

III. TALKING POINTS

- A. Easter Seal Societies throughout the country provide comprehensive services to 350,000 persons with physical handicaps caused by any source; cerebral palsy, muscular dystrophy and birth defects.
- B. Easter Seal Societies are governed by volunteer boards involving 30,000 volunteers in addition to the 800,000 volunteers involved in fund raising and other services.
- C. Claire Huckel, 1979 National Easter Seal Child, suffers from a disabling condition resulting from damage to the central nervous system. Today she actively participates in school activities such as swimming, dance and school plays.

IV. PARTICIPANTS AND PRESS PLAN

A. Participants

- Claire Huckel                      National Easter Seal Child
- Charles and  
  Mary Claire Huckel              Parents of the National Easter Seal Child
- Charles Huckel                    Brother of the National Easter Seal Child
- Johanna Plaut                     President (pronounced PLOW)

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8:30 am 5 min

THE WHITE HOUSE  
WASHINGTON

2/28/79

Mr. President:

Gov. Askew will be in town tomorrow and leave for Mexico early next week to talk with Lopez Portillo about immigration. Did you want to see Askew while he is in town?

Phil

yes  no

*5 min*  
*J*

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THE WHITE HOUSE  
WASHINGTON

01 Mar 79

Jim McIntyre

The attached was returned in the President's outbox today and is forwarded to you for appropriate handling.

Rick Hutcheson

Tim Kraft  
Fran Voorde  
Phil Wise

FOR STAFFING
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NO DEADLINE
LAST DAY FOR ACTION -

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VICE PRESIDENT
EIZENSTAT
JORDAN
✓ KRAFT
LIPSHUTZ
MOORE
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BRZEZINSKI
✓ MCINTYRE
SCHULTZE

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GAMMILL
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JAGODA
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MITCHELL
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PETERSON
PETTIGREW
PRESS
RAFSHOON
SCHNEIDERS
✓ VOORDE
WARREN
✓ WISE

*John Hall*  
*8/10*  
*only*

ADAMS
ANDRUS
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BERGLAND
BLUMENTHAL
BROWN
CALIFANO
HARRIS
KREPS
MARSHALL
SCHLESINGER
STRAUSS
VANCE



EXECUTIVE OFFICE OF THE PRESIDENT  
OFFICE OF MANAGEMENT AND BUDGET  
WASHINGTON, D.C. 20503

*ok for  
interviews  
JC*

February 23, 1979

MEMORANDUM FOR THE PRESIDENT

FROM: James T. McIntyre, Jr. *JTM*  
SUBJECT: Candidates for GSA Administrator

Judge Bell and I have interviewed Mr. Martin Danziger, Director of the United Mine Workers Pension Funds, and Rear Admiral Rowland G. Freeman III, and have had substantial discussions with both men.

We believe that both candidates should be interviewed by you early next week. I am attaching resumes of both individuals and comments made by people whom we have asked to comment on the qualifications of both men.

Attachments

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Martin Danziger

The following persons have been asked their opinion of Mr. Danziger.

Attorney Henry Ruth, of Shea and Gardner, Washington, D.C.

Mr. Ruth was General Counsel of the UMWA Pension Fund from September, 1976 to September, 1978, working daily with Mr. Danziger. He said that "Danziger is a dynamic manager, with lots of ideas and very good at choosing people to work for him." Ruth stated that Danziger took over an old-fashioned operation plagued with problems and built it up in asset value, installed modern equipment for claims processing and built a structure a thirty field offices where there had been none. The fund handles 85,000 checks to beneficiaries a month. Ruth believes the percentage of income spent on administrative costs to be the lowest among pension trusts. Danziger is very firm, has a temper and "runs a tight ship." Ruth also believes that Danziger is a good negotiator, citing as evidence the fact that he had to continually reach agreement among three trustees who represented different interests (labor, management and the public).

John Koskinen, President of Victor Palmieri Associates, Washington

The Palmieri firm is often appointed by the court to take over the operation of a distressed firm or fund -- such as the Teamsters Central States Pension Fund. Koskinen states that Danziger is well known as a man of extraordinary integrity and respected for the job he has done in cleaning up the UMWA Fund.

Attorney Harry Hugel, of Rogovin, Stern and Hugel, Washington

Hugel hired Danziger to take over the operation of the UMWA Fund. Hamilton spoke with Hugel, and was told that "Danziger is tops in every way. He came in and tackled a very tough job and did it well. His integrity is unquestioned. He has great ability and management skills." Hamilton asked if there were any weaknesses and Hugel said: "None that are glaring. Some people might say that he is too abrupt, but I suspect that might be an asset working in a tough position in government."

J.T. Smith, partner, Covington and Burling, Washington

Smith is a close associate of Elliott Richardson and worked with Danziger at Justice when Richardson was Attorney General. Says that Danziger is "tough, bright and has impeccable integrity." Smith believes that Danziger's work as a policy planner at Justice was sometimes "disappointing." He goes on to say, however, that his judgment may be unfairly influenced by his need to compare Danziger's work with that of Richard Darman, another long-time Richardson associate. Richardson and Smith relied heavily on Darman and were distracted from Danziger's efforts by the Watergate events of the time. Smith has not had experience with Danziger as a manager.

Judge Bell believes that Danziger's Justice Department experience is an advantage, and points out that he was Associate Deputy Attorney General

under Attorney Generals Ruckleshaus and Richardson.

Rowland G. Freeman III, Rear Admiral, U.S.N.

Our effort to interview people about the qualifications and reputation of Admiral Freeman is still underway. A check of Defense Department officials who know the Admiral indicates that he has a general reputation of professional competence -- especially in the field of weapons systems acquisition.

Fred P. Wacker, Assistant Secretary of Defense (Comptroller)

Wacker has known Freeman casually for many years, and now observes his performance as Director of the Defense Systems Management College at Fort Belvoir closely, since Wacker is a member of the Oversight Board. He says that Freeman is doing an excellent job, and that he has extremely broad experience in procurement and acquisition work. Wacker believes that Freeman was chosen for his current position because he is a good manager and because he is a recognized expert in the Defense Department. Knows of nothing derogatory about the Admiral.

Calls have been placed to Charles Bowsher of Arthur Anderson and William Perry, Director of Defense Research and Engineering. The results of those calls and other reference checks will be available Monday, February 26th.

## RESUME

### ROWLAND G. FREEMAN III

Born: New York City, N.Y. 4 Feb. 1922

Married - Dorothy G. Freeman

4 children, all married

### Job desires

Challenging work in the managing of the system acquisition process in either commercial or federal projects. Long term sales strategy, program planning, acquisition strategy. Salary - open.

### Work experience

June 1977 - Present

Commandant, Defense Systems Management College.

Responsible for the education and training of Department of Defense, Industry and other agency personnel of the federal government in the tools and techniques of system acquisition management. Instituted program of research in the field of acquisition with emphasis on quantitative modeling techniques for program management. A principal advisor to the Under Secretary of Defense (Research & Engineering) and the Deputy Under Secretary of Defense R & E (Acquisition Policy) on Acquisition Policy. Principal advisor to the Federal Acquisition Institute and the Office of Federal Procurement Policy on matters of project management training.

June 1974 - June 1977

Commander, Naval Weapons Center, China Lake.

The largest full spectrum i.e. (basic research to full scale development and support) laboratory in the Armed Services. Instituted a program for management by objectives and zero based budgeting that resulted in the first long range advanced planning system for the Navy Research and Development laboratories. This system became a model for other laboratories. Instituted a Financial Management Improvement System for better control of the Centers \$200 million budget. Instituted procedures for performance monitoring of \$60 million of annual R&D contracts placed by the Center. These actions resulted in reductions in staff and cost avoidances of over \$4 million annually. Instituted a research program for energy self-sufficiency, resulting in a major multi-federal agency program to develop the extensive geothermal area located on the Center. Managed the activities of over 4000 civilian

engineers and scientists and 1000 military plus the operational and environment management of 1700 square miles of natural test ranges. Performed the duties of Mayor of China Lake Community of 8000 residents. Administered the Elk Hills Oil Reserve.

1968 - 1973

Deputy Chief of Naval Material Procurement and Production. Responsible for procurement policies, approval of each major procurement in excess of 5 million dollars placed by a Naval activity, Navy wide Contract Administration, Armed Services Procurement Regulation implementation and revision, contractor financing, contract adjustment and debarment board, industrial mobilization and other critical facets of the acquisition process. Made major improvements in the acquisition cycle within the Navy, as well as representing the Secretary of the Navy at Secretary of Defense level in generating new acquisition policy. Instituted new management procedures to review contractors performances and improve contract administration. Such procedures included Navy Industrial Management Reviews, a new manual for contract administrators with emphasis on subcontractor evaluation and performance. Interfaced with the Defense Contract Administration Service to improve cross service contract administration and improved monitoring of contractor technical performance. Negotiated major interservice agreements on contract administration and interservice product procurement responsibilities. 1973 - 1974 Headed Navy Enlisted Occupational Classification Study Group of 35 military and civilian to make recommendations to the Chief of Naval Operations regarding improvements in the enlisted rating system. This study resulted in a major revision of the rating and classification structure, creating a more efficient use of scarce manpower resources. After the study was approved, I was assigned to the Chief of Naval Personnel to implement the study recommendations.

1965 - 1968

Project Manager of the Navy F-111B program. Assigned to the joint Air Force/Navy program at Wright-Patterson AFB. This program was a \$500 million research and development, \$3 billion production program. I was responsible for all phases of the acquisition of this aircraft system including the establishment and management of a contract administration office at the prime contractors plant. Established a financial management system for processing and accounting for development accomplished versus established goods. Actions taken resulted in substantial modifications of the test program and procurement specifications to define an aircraft that could be built. Evaluation of both the aircraft performance and resulting specifications resulted in the latter cancellation of the program and a substantial cost avoidance since the defined aircraft would not meet Navy requirements. Established an integrated support plan which served as a model for future complex aircraft procurements.

1965 - 1966

Commanding Officer of a Refrigerator Ship with two deployments to Southeast Asia. Responsible for planning and scheduling of underway replenishment with major components of the Seventh Fleet. Planned the breakout of 5,000 tons of dry and perishable provisions as well as other logistic support items. Responsible for pre-overhaul planning and planning of yard work package.

1963 - 1964

Bureau of Naval Weapons Representative. Responsible for supervision of the operations of a major airframe contractor during the performance of government contracts. Acted as a contract officer for Navy and Administrative Contracting Officer for accelerated production and joint logistic support for the Air Force/Navy F-4 Phantom Program.

1962 - 1963

Air Officer and Navigator on USS Oriskany, CVA-36. Responsible for the efficient and effective operation of the flight deck of combat attack carrier. Responsible for the safe navigation of a large aircraft carrier on the high seas and in coastal waters. This included the planning for the logistical support of the catapults, arresting gear as well as Airgroup maintenance facilities during an 8 month Western Pacific deployment. USS Oriskany awarded the Flatley award for aircraft safety during this tour.

1960 - 1961

Squadron Commanding Officer. Responsible for the training of officers and enlisted personnel in a nuclear attack squadron. At completion of training cycle squadron was awarded the Commander, Naval Air Force Pacific Fleet "E" for combat efficiency.

1957 - 1960

Head, Astronautics and Missile Departments, Pt. Mugu, Ca. Responsible for development of test plans and execution of same for air-to-air missiles such as Sparrow, Regulus I and II and Bullpup. Established Astronautics Department and drew up Technical Development Plans and logistics plans for anticipated Navy programs such as TRANSIT and Navigational Satellite Program.

1954 - 1957

Head, Workload and Components Purchase Section.  
Bureau of Aeronautics. Responsible for the work of negotiators handling contracts for aircraft, aircraft components, including engines and facilities. Unlimited authority as a plenary contracting officer.

Provided assistance to ASN(I&L) during Congressional hearings on aircraft procurements.

1952 - 1953

Graduate student - Harvard Graduate School of Business. Student under instruction, courses were Business Policy, Economic Factors, Management, Collective Bargaining, Manufacturing, Research in Statistical Quality Control, Finance and Cost Control. Awarded Masters Degree.

1950 - 1951

Assembly Division Officer, Overhaul and Repair , Norfolk. Supervised one Master Mechanic and three Foremen in the overhaul and emergency repair of aircraft and engines. Responsible for production schedules, assembly and shift operations, directly supervised foremen to ensure production schedules were met.

1949 - 1950

Student, General Line School. Student under instruction in General Line Subjects such as Naval Administration, Ordnance and Gunnery, Naval Engineering, Operations and Command Seamanship.

1948 - 1949

Inspection Officer, Overhaul and Repair Department, NAS Jacksonville. Supervised the work of the Chief Inspector and 5 CAF-10's and 11 Supervisory Inspectors. Responsible for the quality inspection of aircraft engines and aircraft components, incoming material to the Air Station as well as Petroleum products. Acted as Survey and Disposal Officer.

1943 - 1947

Naval Aviator. Served in various carrier squadrons as Night Fighter, Radio Officer, Material Officer and Gunnery Officer. Supervised work of Chief Petty Officers and both rated and non-rated enlisted personnel.

1942 - 1943

Aviation Cadet. Student Naval Aviator in both Ground School and Flight Training. Commissioned Ensign, USNR and designated Naval Aviator on 14 May 1943.

#### Education

University of Massachusetts 1940-1942  
Harvard Graduate School - MBA (High Distinction) 1953  
Various procurement and acquisition management courses

### Special Qualifications

Naval Aviator - Combat experienced

5000 flight hours in both reciprocating and jet aircraft

Teaching experience at graduate level - 5 years

Extensive speaking experience on a variety of subjects in the area of system acquisition management, including contracting, contract administration, financial management, logistic support, life cycle costing, etc.

### Societies

Fellow and Member of the Board of Advisors - National Contract Management Association

Member and Member of the Board of Advisors - Society of Logistic Engineers

Member - American Institute of Aeronautics and Astronautics

Member - American Society of Naval Engineers

R E S U M E

Name: Martin Braitel Dansiger  
Residence: 2909 Brandywine Street, N. W.  
Washington, D. C. 20008  
Telephone: Residence - (202) 686-5285  
Business - (202) 452-5044

Marital  
Status: Married; no children

Age: 47

Bar  
Membership: New York Bar, 1958  
Florida Bar, 1959  
Supreme Court Bar, 1968  
District of Columbia Bar, Sept. 15, 1973  
Education: New York University, BA 1955; LL.B 1958

Employment:

February 1974<sup>1/2</sup> to Present Director, United Mine Workers of America  
Health and Retirement Funds

Director of four multiemployer Trust Funds that administer the pension, health and survivor benefits for 850,000 beneficiaries. Created by the collective bargaining process between the 3,000 signatory employers and an international labor organization, the Trusts are independently administered by a three-person Board of Trustees. As Director, I report to the Board and am charged with the day-to-day operations of the twenty-four offices and 600 employees. Overall responsibilities include, but are not limited to, cash and equity management of both the short and long term portfolios, monitoring and evaluating investment managers, operational and fiscal audit, financial and government reporting, cash receipts and disbursement, banking relations, staff training, long range and policy planning, budgeting, evaluations and systems development.

June 1973  
to February 1974 Associate Deputy Attorney General  
United States Department of Justice

Director of the Office of Criminal Justice, a staff arm to the Office of the Attorney General. The Office is responsible for developing planning, monitoring and evaluation capabilities for the Department of Justice. In addition to the role in the planning process, the Office assists in the formulation of Departmental policy through special studies and analyses for the Attorney General.

September 1971 to June 1973      Assistant Administrator, National Institute of Law Enforcement and Criminal Justice, Law Enforcement Assistance Administration, Department of Justice

Directed the National Institute which has the responsibility of encouraging "research and development to improve and strengthen law enforcement" from prevention through post adjudication. The RDT&E program is budgeted at over 30 million dollars and is conducted through in-house research and through grants and contracts. The professional and support staff of approximately 90 persons is inter-disciplinary including physical and behavioral scientists, attorneys and systems analysts. The program is focused on the development of techniques to reduce crime and improve the quality of justice.

June 1971 to September 1971      Director, Technical Assistance Division, Law Enforcement Assistance Administration

Supervised agency technical assistance efforts in the areas of prevention and target hardening detection, deterrence and apprehension, adjudication, and post-adjudication including treatment and rehabilitation. Developed and coordinated a grant and technical assistance program in conjunction with the regional offices, state and local law enforcement agencies and selected federal officials.

January 1968 to June 1971      Chief, Organized Crime Program Division, Law Enforcement Assistance Administration

Supervised a technical assistance division charged with the responsibility of developing and improving state and local effort to contend with organized crime. Worked closely with representatives of state and local government, business and academic community. Responsibilities included systems development, training, technical assistance and evaluations.

September 1967 to January 1968      Executive Assistant to the Special Assistant to the Secretary (For Enforcement), U. S. Treasury Department

Representing the Secretary, maintained direct liaison with the enforcement bureaus in the Department and other Government agencies to assist in planning investigations of racketeering and wagering to assure optimum benefits from joint and cooperative utilization of law enforcement resources. Reviewed and appraised reports on racketeering and wagering activities and recommended courses of action to the Special Assistant, including information and development of basic law enforcement policy and procedures. Prepared or reviewed legislative proposals affecting the enforcement activities of the Treasury Department, pursuant to general guidance concerning policy objectives. Prepared comments and statements for Treasury spokesman relating to proposed legislation dealing with organized crime.

October 1961 to - Senior Trial Attorney, Rackets Bureau,  
September 1967 New York County District Attorney's Office

Work embodied the supervision of investigations into organized crime, its infiltration and control of legitimate business, corruption of public officials, labor unions; and usury, commercial bribery and homicides, including presentation of evidence to the Grand Jury. Prosecuting Attorney in numerous felony jury and non-jury trials before the New York County Supreme Court, and misdemeanor trials and hearings in the Criminal Court of New York City, Preparation of search warrants and other documents relating to investigatory techniques and methods of surveillance. Extensive motion practice requiring preparation of briefs in the areas of coram nobis, search and seizure and discovery.

1959 to 1961 - Kimmel & Rogers  
475 Fifth Ave., New York, New York

Research, drafting legal memos and briefs, prepared all papers and negotiated all questions pertaining to real estate transactions. Federal, New York and Florida income, estate, gift and corporate taxation. Corporate agreements. Contract negotiations. Managed personnel and purchasing. Trial experience.

Published Work: Mineral Rights Under Railroad Land Grants,  
Intramural Law Review, New York University.

Newspaper articles, editorials and features.

Committee Membership: American Bar Association, Liaison, Department of Justice, 1973;  
Organized Crime Committee of the Criminal Law Section, Chairman.

Special Advisor to Chamber of Commerce of the  
United States Crime Prevention & Health Committees.

Smithsonian Scientific Information Exchange,  
Department of Justice Representative.

Lecturer: Practicing Law Institute;  
Boston, West Virginia and New York University Law Schools;  
United States Treasury Law Enforcement School;  
International Foundation of Employee Benefit Plans.

8:30 AM

①

THE WHITE HOUSE  
WASHINGTON  
February 28, 1979

MEMORANDUM FOR: THE PRESIDENT  
FROM: STU EIZENSTAT *Stu*  
FRANK WHITE  
SUBJECT: Your 8:30 a.m. Meeting with  
Governor Askew

During your trip to Mexico you indicated to President Lopez Portillo that you intended to appoint Governor Askew to head the new Select Commission on Immigration and Refugee Policy and that you would ask Governor Askew to consult with him and appropriate Mexican officials and to assist you in developing a policy for the immigration question. Your reference to Governor Askew has been reported in the media.

Arnie Miller hopes that you will be able to formally announce the members of the Commission by the end of next week. In the interim, however, Governor Askew is scheduled to see President Lopez Portillo on Wednesday, March 7, on behalf of a private client. He expects his role in the immigration issue is likely to arise and anticipates at least a general discussion of principles. He wants to be able to tell President Lopez Portillo that he has talked with you about the subject and this is why he has requested this meeting.

We have briefed Governor Askew about the conversations that were held in Mexico and, in particular, about your desire that there be close bilateral consultations. He wants to hear your view of those conversations and to talk with you more precisely about the role you want him to play.

You may want to remind Governor Askew of your agreement with President Lopez Portillo for our two governments to exchange information and research on the immigration issue and to undertake a joint study. Our expectation is that the consultation mechanism will do both tasks, but it is possible that Askew's commission may play a role. We will work this out in the future.

Since the Commission has not yet been appointed, the Governor intends to characterize this trip as simply on behalf of his private client. He expects to make an official trip sometime after his formal appointment.

THE WHITE HOUSE  
WASHINGTON  
3/1/79

Secretary Califano

The attached was returned in the President's outbox today and is forwarded to you for appropriate handling.

Rick Hutcheson

cc: Stu Eizenstat

		FOR STAFFING
		FOR INFORMATION
	/	FROM PRESIDENT'S OUTBOX
	/	LOG IN/TO PRESIDENT TODAY
		IMMEDIATE TURNAROUND
		NO DEADLINE
		LAST DAY FOR ACTION -

ACTION  
FYI

	ADMIN CONFID
	CONFIDENTIAL
	SECRET
	EYES ONLY

	VICE PRESIDENT
	/ EIZENSTAT
	JORDAN
	KRAFT
	LIPSHUTZ
	MOORE
	POWELL
	WATSON
	WEXLER
	BRZEZINSKI
	MCINTYRE
	SCHULTZE

	ARAGON
	BOURNE
	BUTLER
	H. CARTER
	CLOUGH
	COSTANZA
	CRUIKSHANK
	FALLOWS
	FIRST LADY
	GAMMILL
	HARDEN
	HUTCHESON
	JAGODA
	LINDER
	MITCHELL
	MOE
	PETERSON
	PETTIGREW
	PRESS
	RAFSHOON
	SCHNEIDERS
	VOORDE
	WARREN
	WISE

	ADAMS
	ANDRUS
	BELL
	BERGLAND
	BLUMENTHAL
	BROWN
	/ CALIFANO
	HARRIS
	KREPS
	MARSHALL
	SCHLESINGER
	STRAUSS
	VANCE



THE SECRETARY OF HEALTH, EDUCATION, AND WELFARE  
WASHINGTON, D. C. 20201

FEB 24 1979

cc Joe -  
Good - he  
innovative &  
aggressive -  
J

MEMORANDUM FOR THE PRESIDENT

FROM: JOE CALIFANO 

You asked me to provide a brief review of Blue Cross/Blue Shield's effort to cut medical costs by restricting payment for certain diagnostic medical tests.

The action proposed by Blue Cross/Blue Shield is an excellent, although relatively small, effort to stop paying for "mindless medicine" -- the ordering of tests or performing of procedures automatically without a doctor deciding that it is called for in the case of the particular patient involved.

We are also moving in this area -- both in the specific area that Blue Cross/Blue Shield identified as well as in a number of others.

The Blue Cross/Blue Shield (BC/BS) Proposal

Blue Cross/Blue Shield has set out a two-part proposal:

- o First, BC/BS proposed that the 130 independent local BC/BS plans stop paying routinely for diagnostic tests that are simply performed automatically when a non-surgical patient is admitted to a hospital. (These tests traditionally include chest x-rays, urinalysis, syphilis screening, blood test, etc.) Blue Cross/Blue Shield proposed that its member plans pay for these tests only if a doctor specifically ordered them, rather than on a routine basis.
- o Second, Blue Cross/Blue Shield listed 26 medical procedures that it believes are obsolete. The national organization recommended that its local BC/BS plans eliminate payment for these procedures unless doctors provide specific justification. This list adds to 28 procedures that BC/BS identified last year as obsolete.

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The national Blue Cross/Blue Shield announcement is only a recommendation to local BC/BS plans. It will take local plans about a year to implement the proposal fully.

#### HEW ACTIONS

Last year, when Blue Cross/Blue Shield announced its list of obsolete procedures, we reviewed these procedures and eliminated payments for them in the absence of special medical justification.

This year we had begun to act in this area before the BC/BS announcement, but we will pursue their proposal.

First, we agree that Federal programs should not pay for admissions tests for non-surgical patients when those tests are not needed and are simply ordered automatically.

For three of the most common tests (urinalysis, hemoglobin, and chest x-rays) we are already taking steps to stop paying for them when they are ordered automatically and routinely.

- o By the end of March, Medicare will notify its administrative agents that we will not pay for routine chest x-rays when a non-surgical patient is admitted to a hospital.
- o By the end of April, we will eliminate Medicare's current requirement that hospitals order urinalysis and hemoglobin for every admission.

For the remaining admissions tests that BC/BS identified, I have directed the Public Health Service, working with the Health Care Financing Administration, to evaluate whether ordering any of them on a routine basis constitutes good medical practice. Where appropriate, we will stop routine reimbursement.

There may, however, be some tests performed routinely -- for example, syphilis screening -- which we may choose to continue to reimburse because they are extremely low cost (e.g., twenty-nine cents per test) and yet provide a very valuable preventive health benefit.

Second, PHS will also evaluate the 26 procedures that BC/BS has determined are obsolete, and we will stop paying for them without special medical justification if our medical experts concur with the BC/BS judgment that they are obsolete.

In addition, the new National Center for Health Care Technology will undertake a systematic assessment of medical procedures to determine their effectiveness and cost effectiveness. Findings of the Center will be used to determine what Medicare and Medicaid should pay for.

#### Other HEW Initiatives

While important, the action taken by BC/BS affects only tests that are performed when a patient is admitted to a hospital.

We are also moving aggressively in many other areas to cut costs, and we are providing an extensive list of our administrative actions in this area to Fred Kahn. Some of the steps we have taken to reduce wasteful and unnecessary medical costs include:

- o Limiting reimbursement under Medicare and Medicaid for 19 common laboratory tests and for medical equipment to the lowest commonly available price in an area.
- o Encouraging patients to seek a second opinion for elective surgery in order to cut down on unnecessary surgery. We have established a national physician referral hotline as well as referral centers in every state.
- o Negotiating specific objectives for all PSROs which commit them to eliminating excessive or inappropriate hospital services in their own areas.
- o Developing criteria to encourage physicians to limit the use of overused, expensive tests and procedures such as emergency room skull x-rays.

A handwritten signature in cursive script, appearing to be 'J. F. Kahn', located at the bottom center of the page.

THE CHAIRMAN OF THE  
COUNCIL OF ECONOMIC ADVISERS  
WASHINGTON

9  
1

EYES ONLY

February 28, 1979

MEMORANDUM FOR THE PRESIDENT

From: Charlie Schultze <sup>CLS</sup>

Subject: Leading Economic Indicators in January

Tomorrow (Thursday, March 1) at 9:30 a.m., the Commerce Department will release its index of leading economic indicators. The index declined by 1.2 percent in January, a fairly sharp drop. This is the third consecutive decline in the series.

As we have indicated to you before, we assign little or no significance to the movements of this index. However, the steepness of the January decline, and the fact that it is the third in a row, will likely give rise to press comment that the economy is weakening significantly. This view would be, in my judgment, completely erroneous.

The components of the index principally responsible for the January decline were residential building permits, which fell partly because of very adverse weather. Two elements of the index that relate to money growth also fell. Growth in money balances has been extremely sluggish since September, but for reasons that have little or nothing to do with the state of the economy. We would be worried if sluggish money growth were being accompanied by sharply rising interest rates, but that has not been the case recently.

The principal indicators we look at suggest that growth may be slowing somewhat from the hectic pace of the first quarter, but we can't even be sure about that. Indeed, our main concern is that the economy is too strong early this year, with consequent adverse implications for inflation, and not that it is too weak.

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THE WHITE HOUSE  
WASHINGTON

3/1/79

Jack Watson  
Tim Kraft

The attached was returned in the  
President's outbox today and is  
forwarded to you for appropriate  
handling.

Rick Hutcheson

cc: Hamilton Jordan

	FOR STAFFING
	FOR INFORMATION
/	FROM PRESIDENT'S OUTBOX
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	IMMEDIATE TURNAROUND
	NO DEADLINE
	LAST DAY FOR ACTION -

ACTION  
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/	KRAFT
	LIPSHUTZ
	MOORE
	POWELL
/	WATSON
	WEXLER
	BRZEZINSKI
	MCINTYRE
	SCHULTZE

	ARAGON
	BOURNE
	BUTLER
	H. CARTER
	CLOUGH
	COSTANZA
	CRUIKSHANK
	FALLOWS
	FIRST LADY
	GAMMILL
	HARDEN
	HUTCHESON
	JAGODA
	LINDER
	MITCHELL
	MOE
	PETERSON
	PETTIGREW
	PRESS
	RAFSHOON
	SCHNEIDERS
	VOORDE
	WARREN
	WISE

	ADAMS
	ANDRUS
	BELL
	BERGLAND
	BLUMENTHAL
	BROWN
	CALIFANO
	HARRIS
	KREPS
	MARSHALL
	SCHLESINGER
	STRAUSS
	VANCE

THE WHITE HOUSE

WASHINGTON

February 28, 1979

MEMORANDUM FOR THE PRESIDENT

FROM: JACK WATSON *Jack*  
SUBJECT: Telephone Calls to Jane Byrne and Mayor Michael Bilandic

*Both done -  
work together - I  
told Jane to take  
the initiative in  
healing wounds.  
She will. J*

As you know, Jane Byrne has defeated Mike Bilandic in a very close race for the Democratic nomination for the Mayor of Chicago. With 96% of the vote counted, Ms. Byrne edged Bilandic with 398,742 (50.97%) to Bilandic with 383,715 (49.03%). Ms. Byrne was a former member of Mayor Daley's Cabinet and was fired by Bilandic shortly after he assumed office because of her public criticisms of Bilandic.

John White called Ms. Byrne this morning, congratulated her and offered to be of help in any way possible in the general election. John also has released a statement praising Mike for his public service as Mayor and saying that he knows Ms. Byrne will carry on in the great tradition of the Democratic Party.

Tim Kraft and I think it would be a good idea for you to call Ms. Byrne to congratulate her on her election and also to call Bilandic to thank him for all his help and support as Mayor.

cc: Hamilton Jordan  
Tim Kraft

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THE WHITE HOUSE  
WASHINGTON

3/1/79

Frank Moore

The attached was returned in  
the President's outbox today  
and is forwarded to you for  
your information.

Rick Hutcheson

THE WHITE HOUSE  
WASHINGTON

*done  
J*

February 28, 1979

TELEPHONE REQUEST

TO: Mr. Bruce Watkins  
Kansas City, Missouri

DATE: ASAP

RECOMMENDED BY: Frank Moore *F.M./pl*

BACKGROUND: Senator Tom Eagleton called you early this morning. I took the call. He wants you to call Bruce Watkins. Watkins is in a Kansas City, Missouri, mayoral run off with a white Republican named Berkley.

Watkins is a man who stood behind you with other black leadership in St. Louis the day after the ethnic purity blow up in the campaign. Eagleton is endorsing him and Mondale will call him and offer to campaign for him.

Eagleton says Watkins will probably lose because he is black. A quick phone call will have great and long-lasting benefits. The numbers are:

(816) 924-6646 (home)  
(816) 861-3030 (office)  
(816) 361-7771 (office)

DATE OF SUBMISSION: February 28, 1979

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for Preservation Purposes

THE WHITE HOUSE  
WASHINGTON

3/1/79

Frank Moore

The attached was returned in  
the President's outbox today  
and is forwarded to you for  
your information.

Rick Hutcheson

THE WHITE HOUSE  
WASHINGTON

done  
J

CONGRESSIONAL TELEPHONE REQUEST

TO: Senator Herman Talmadge

DATE: Thursday, March 1 (early morning)

RECOMMENDED BY: Dan Tate/Frank Moore *F.M./bx*

PURPOSE: To welcome him back to Washington and to express other appropriate pleasantries.

BACKGROUND: As you know Senator Talmadge returned to Washington Wednesday night. He will be in the office at 7:30 a.m. on Thursday morning and hopes to resume his Senate activities then. Among other things he will introduce his version of hospital cost containment on Thursday and will make a Senate floor speech on the need to reduce the cost and paper work of federal regulation. On Friday at 11:00 a.m. he will address a Joint Session of the Georgia General Assembly. (The General Assembly unanimously passed a resolution inviting him to do so.)

I recommend that you call him. He will thank you for arranging transportation for him from Washington to Long Beach last month.

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