

4/10/79 [1]

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THE PRESIDENT'S SCHEDULE

Tuesday - April 10, 1979

8:15 Dr. Zbigniew Brzezinski - Oval Office.

9:30 Mr. Frank Moore - The Oval Office.

10:10 Judge Taylor Rayburn and Honorable
(2 min.) Joe Evins. (Mr. James Free).
The Oval Office.

10:15 Drop-By Briefing for Newly Elected
(10 min.) Democratic State Chairmen. (Mr. Tim
Kraft) - The Roosevelt Room.

10:45 Senator Abraham A. Ribicoff. (Mr. Frank
(15 min.) Moore) - The Oval Office.

12:00 Lunch with Vice President Walter F.
(60 min.) Mondale - The Oval Office.

4:00 NEWS CONFERENCE. (Mr. Jody Powell).
(30 min.) Room 450, EOB.

COMMITTEE FOR AUSTRIAN WAR REPARATIONS

STATEMENT OF CASH RECEIPTS AND CASH DISBURSEMENTS

AND CHANGES IN CASH BALANCE

FOR THE PERIOD FROM JANUARY 1, 1975 TO SEPTEMBER 30, 1976

TOGETHER WITH

AUDITORS' REPORT

THE WHITE HOUSE
WASHINGTON

973

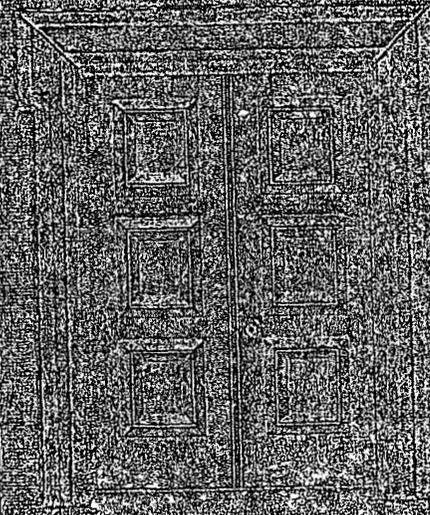
TO: The President

FROM: Bob Lyndelutz

For your information

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4/9/79



ARTHUR ANDERSEN & CO.

THE WHITE HOUSE
WASHINGTON

OUT APRIL 10, 1979

ARTHUR ANDERSEN & Co.

ATLANTA, GEORGIA

To the Committee for Jimmy Carter:

We have examined the statement of cash receipts and cash disbursements and changes in cash balance of the Committee for Jimmy Carter (the "Committee" - a political organization) for the period from January 1, 1975 to September 30, 1976. Our examination was made in accordance with generally accepted auditing standards and, accordingly, included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

As described in Note 1, the Committee's policy is to prepare its financial statements on the cash basis. This policy, although in compliance with the Federal Election Campaign Act, is not in conformity with generally accepted accounting principles. However, as indicated in Note 1, the difference between the cash and accrual basis of accounting for the Committee's operations is not significant.

As also described in Note 1, the Committee has defined and implemented internal control procedures considered practicable and reasonable for the organization. The nature of the Committee's operations precludes establishment of effective control over all cash contributions received and cash disbursements made by volunteer field personnel. Accordingly, our examination of contributions and disbursements was limited to the cash receipts forwarded to the Committee for recording in the accounts and the cash disbursements made by the Committee at the National Headquarters or at the state level from accounts authorized by the Committee.

In our opinion, the accompanying statement presents fairly the recorded cash receipts and cash disbursements and changes in cash balance of the Committee for Jimmy Carter for the period from January 1, 1975 to September 30, 1976.

ARTHUR ANDERSEN & Co.

Atlanta, Georgia,
September 15, 1978.

COMMITTEE FOR JIMMY CARTERSTATEMENT OF CASH RECEIPTS AND CASH DISBURSEMENTSAND CHANGES IN CASH BALANCEFOR THE PERIOD FROM JANUARY 1, 1975 TO SEPTEMBER 30, 1976(Notes 1 and 2)

RECEIPTS:

Contributions from individuals	\$ 7,884,100
Matching fund contributions	3,465,585
Contributions from committees	310,551
Loan proceeds	1,684,355

Total receipts	13,344,591
Less- Repayment of loans	1,680,405

Net receipts	11,664,186

DISBURSEMENTS:

Campaign expenditures-	
Media	2,759,195
Payroll and related costs	1,448,807
Communications	1,129,652
Transportation	1,014,194
Promotional materials	574,299
Convention	499,412
Legal, accounting, campaign and other consulting services	563,669
Materials, supplies and other	1,926,259

Total disbursements subject to expenditure limitation (Note 2)	9,915,487
Fundraising expenditures (Note 2)	1,211,175

Total disbursements	11,126,662

EXCESS OF CASH RECEIPTS OVER CASH
DISBURSEMENTS

537,524

Add- Cash balance at January 1, 1975

16,377

CASH BALANCE AT SEPTEMBER 30, 1976 (Note 4)

\$ 553,901

The accompanying notes are an integral
part of this statement.

COMMITTEE FOR JIMMY CARTER

NOTES TO STATEMENT OF CASH RECEIPTS

AND CASH DISBURSEMENTS AND CHANGES IN CASH BALANCE

FOR THE PERIOD FROM JANUARY 1, 1975 TO SEPTEMBER 30, 1976

1. THE COMMITTEE:

Organization-

The Committee for Jimmy Carter ("Committee") was established on November 8, 1974, as a political organization for the purpose of obtaining the nomination by the Democratic National Party of Jimmy Carter for the Office of The Presidency. The Committee's functions include the solicitation of contributions and the disbursement of funds for campaign efforts in compliance with the provisions of the Federal Election Campaign Act of 1971, as amended ("the Act"). After all obligations have been paid, the Committee will complete its affairs and be dissolved under the procedures provided by law. See Note 4 regarding disposition of excess funds.

Accounting Policies-

The Committee's policy is to prepare its financial statements on the cash basis. This policy, although in compliance with the Act, is not in conformity with generally accepted accounting principles. However, as indicated below, the difference between the cash and accrual basis of accounting for the Committee's operations is not significant.

Had the accompanying financial statement been presented on the accrual basis of accounting (where amounts receivable are recorded when due and expenses are recorded as incurred rather than when funds are received or disbursed as under the cash basis) there would have been \$395,000 of additional expenditures represented by accounts payable including \$3,950 of loans payable and \$222,000 of additional receipts, represented by accounts receivable at September 30, 1976.

The transportation costs incurred by the Committee include the use of chartered aircraft which transported Secret Service and media personnel. The Secret Service and media reimbursed the Committee based on miles flown by their representatives. Reimbursements of transportation costs from the Secret Service and media of \$589,910 have been applied as a reduction of transportation disbursements in the accompanying statement.

The Committee's accounting procedures include review of contributions to assure that they do not exceed the maximum amount allowable, or that they are not otherwise prohibited under the provisions of the Act. Excess contributions

returned to the contributors through September 30, 1976, have been applied as a reduction of contributions from individuals in the accompanying statement.

Controls Over Cash Receipts and Disbursements-

The Committee has established policies and procedures to control receipt and expenditure of funds and to comply with the accounting and reporting requirements of the Act.

The Committee believes such procedures represent effective controls over contributions forwarded to the Committee and expenditures made by the Committee.

Certain fundraising activities are conducted by volunteers and it is not practicable, from a cost standpoint, to implement controls which would give assurance that all procedures related to the fundraising activities are being followed. On occasion, unauthorized bank accounts are established by volunteers upon receipt of funds and/or contributions prior to authorization by the Treasurer of the Committee. Accordingly, it is not possible to determine if all contributions have been forwarded to the Committee for recording in the accounts or whether expenditures are made on behalf of the Committee without their knowledge. All known bank accounts, however, are brought under the control of the Committee, and the Committee's officers have no reason to believe that there are any unrecorded or unauthorized contributions or expenditures.

2. FEDERAL ELECTION CAMPAIGN ACT MATTERS:

The Act limits contributions to \$1,000 per individual donor and \$5,000 when the donor is a specifically defined "multicandidate committee". The Act provides that the U. S. Treasury will match the first \$250 contributed by an individual donor. Contributions from corporations and certain others are prohibited by the Act.

The Act defines qualified campaign expenditures as those incurred by the candidates and their authorized committees or agents to further the election of the candidates to the respective offices. The Act limits campaign expenditures, as defined, to \$10,910,000 with specific limitations also prescribed for campaign expenditures within each state. The Act further provides that the Committee can expend an additional \$2,182,000 for fundraising activities.

Although the Committee has expended considerable amounts of time and money in order to comply with the Act, the extensive use of volunteers, the temporary nature of political committees and other unusual aspects of a political campaign make it difficult to comply with all provisions of the Act. The Committee has made a best effort attempt to comply with the Act and believes it is in substantial compliance with the provisions of the Act.

3. INCOME TAXES:

The Committee has qualified as a political organization under Section 527 of the Internal Revenue Code. Under this Section, the Committee is not subject to Federal income taxes for political contributions and related political expenses. It is, however, subject to tax on certain types of receipts such as investment income, including the sale of contributed securities to the extent that the proceeds of sale exceed the Committee's tax basis. The Committee can deduct from any items subject to tax any expenses related to the production of this income. The Committee has no taxable income.

4. SUBSEQUENT EVENTS:

The Committee advanced \$150,000 in December, 1976 and \$150,000 in February, 1977 to the 1976 Democratic Presidential Campaign Committee, Inc. (the general election committee) in order to pay for certain compliance related expenses of the general election committee. The advance of funds was permitted by the Federal Election Commission (FEC).

An additional \$260,936 of matching funds was received in 1977. The Committee remitted \$126,515 to the U. S. Treasury in August, 1977 of which \$6,000 was returned to the Committee in March, 1978.

The Committee anticipates incurring additional expenses in connection with the winding down of the Committee's affairs which will substantially eliminate the funds remaining at September 30, 1976. Upon completion of the FEC audit, the Committee estimates a total repayment to the U. S. Treasury of approximately \$6,000, after consideration of the matters discussed above.

COMMITTEE FOR JIMMY CARTER

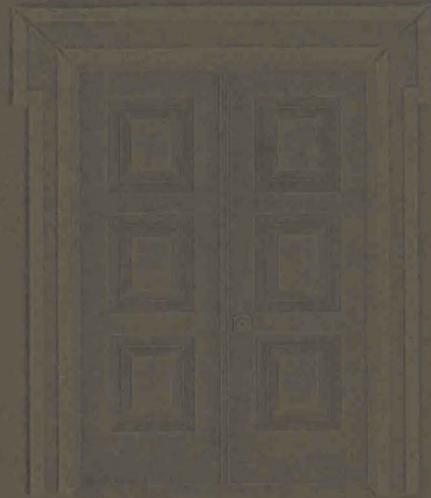
STATEMENT OF CASH RECEIPTS AND CASH DISBURSEMENTS

AND CHANGES IN CASH BALANCE

FOR THE PERIOD FROM JANUARY 1, 1975 TO SEPTEMBER 30, 1976

TOGETHER WITH

AUDITORS' REPORT



ARTHUR ANDERSEN & Co.

THE WHITE HOUSE
WASHINGTON

10 Apr 79

Stu Eizenstat

The attached was returned in
the President's outbox today
and is forwarded to you for
appropriate handling.

Rick Hutcheson

Hamilton Jordan

Jody Powell

1465



FOR STAFFING

FOR INFORMATION

FROM PRESIDENT'S OUTBOX

LOG IN/TO PRESIDENT TODAY

IMMEDIATE TURNAROUND

NO DEADLINE

LAST DAY FOR ACTION

ACTION

FYI

ADMIN CONFIDENTIAL

CONFIDENTIAL

SECRET

EYES ONLY

VICE PRESIDENT

JORDAN

EIZENSTAT

KRAFT

LIPSHUTZ

MOORE

POWELL

RAFSHOON

WATSON

WEXLER

BRZEZINSKI

MCINTYRE

SCHULTZE

ADAMS

ANDRUS

BELL

BERGLAND

BLUMENTHAL

BROWN

CALIFANO

HARRIS

KREPS

MARSHALL

SCHLESINGER

STRAUSS

VANCE

ARAGON

BUTLER

H. CARTER

CLOUGH

CRUIKSHANK

FALLOWS

FIRST LADY

GAMMILL

HARDEN

HUTCHESON

LINDER

MARTIN

MOE

PETERSON

PETTIGREW

PRESS

SANDERS

VOORDE

WARREN

WISE

THE WHITE HOUSE
WASHINGTON

4-10-79

To Stu

- a) Please organize & coord-
inate the effort for
passage of windfall
profits tax and (as
separately as possible)
establishment of the
energy security fund.
- b) Get everyone to use
same language as under-
lined.
- c) Advise on how to move
re Alaska - Mexico - Japan
Swap -

J. C.

THE WHITE HOUSE

WASHINGTON

April 9, 1979

*Jack done -
Jay will call
you - (brief
statement)
J*

MEMORANDUM FOR THE PRESIDENT

FROM: JACK WATSON *Jack*

SUBJECT: Telephone Call to Governor Jay Rockefeller

Jay would like you to call him (you would be returning his call to you which was referred to my office).

He wants to ask you to direct him and the Coal Commission which he chairs to hold public hearings on ways of making immediate use of the nation's coal resources in solving the energy problem. The Commission is planning to hold such hearings anyway, but Jay would appreciate your public direction to him during your press conference tomorrow.] *Proceed*

Stu joins me in recommending you do this.

Jay can be reached at 304/348-3588 (until 2:00 p.m or after 4:00 p.m.);

304/348-2000 (between 2:00 & 4:00 p.m.).

If you concur, I will draft an appropriate letter from you to Jay and a brief statement for you to make tomorrow.

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for Preservation Purposes**

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JORDAN

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LIPSHUTZ

MOORE

POWELL

RAFSHOON

WATSON

WEXLER

BRZEZINSKI

MCINTYRE

SCHULTZE

ADAMS

ANDRUS

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LINDER

MARTIN

MOE

PETERSON

PETTIGREW

PRESS

SANDERS

VOORDE

WARREN

WISE

THE WHITE HOUSE
WASHINGTON

2:15 p.m.
Monday - April 9, 1979

MR. PRESIDENT

YOU WERE AT LUNCH WHEN JAY
CALLED TODAY AND WE HAD JACK
TALK TO HIM.

PHIL

THE WHITE HOUSE
WASHINGTON

File - -

copy has gone to
JLP - please
notify Beaman
of President's
approval -

cc
Beaman

Meals -
H

4/9/79 ^c

Mr. President:

Nan and I would like to have her sister-in-law and two nieces spend Thursday and Friday nights of this week with us at Camp David.

Will you approve this request?

Yes
 No

Joly

THE WHITE HOUSE
WASHINGTON
10 Apr 79

Stu Eizenstat

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the President's outbox today
and is forwarded to you for
appropriate handling.

Rick Hutcheson



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LINDER

MARTIN

MOE

PETERSON

PETTIGREW

PRESS

SANDERS

VOORDE

WARREN

WISE

THE WHITE HOUSE

WASHINGTON

April 3, 1979

*See
info
J*

MEMORANDUM FOR THE PRESIDENT

FROM: BERNIE ARONSON *BA*

Ambassador Lucey asked that the enclosed memorandum be forwarded to you. I believe you discussed it with him on Saturday.

**Electrostatic Copy Made
for Preservation Purposes**

DATE: March 28, 1979
MEMO: Reelecting the President and the Energy-Inflation Nexus
FROM: Charles J. Cicchetti and Rod Shaughnessy (Tel. 608-266-1241)
TO: Interested Parties

Introduction

This memo deals only with the political issues related to the energy and inflation problems confronting the President's reelection bid. We will outline seven energy supply and demand steps that represent both good energy/inflation policy and good politics. We will not consider good energy policy when such a policy would fuel inflation, and/or represent political difficulties. Similarly rejected is any politically expedient policy which represents poor short or long term energy policy. Policies which may not bring about any major progress on the energy problem, but which are not negative, are considered in instances where short term political gains can be achieved.

Energy Supply

Before the 1980 election there are four policies which may increase U.S. energy supplies from sources which are secure, help to provide a favorable balance of payments, and are not controlled by member nations. First, contracts for the importation of gas and oil from Mexico should be negotiated before the end of 1979. Imports from Mexico are much preferred over imports from OPEC nations. The public and press has already grasped this political and economic fact.

Second, contracts for importing gas and oil from Canada which expire in the near future will not be easily renegotiated. The President should direct public attention at extending the life and increasing the size of these contracts. He should also pursue an agreement with Canada to exchange future deliveries of Alaskan gas for an amount of gas which would help reduce the current Canadian gas bubble.

After accomplishing these first two steps, the President will have earned the right to take credit for molding a secure, mutually beneficial energy and economic bloc in North America.

Economic difficulties in both countries will help the President's negotiations. But, sensitivity to the political difficulties confronting Mexico and Canada must be foremost during these efforts.

Third, the President should call in the Congressional Democratic leadership and get their support for loan guarantees for the financing of the Alaskan gas and coal gasification projects. Both projects are currently comatose. Neither can be awakened rapidly enough to show construction progress before the election. However, enabling legislation to help the West Coast, Midwest and East Coast energy consumers could be enacted with leadership cooperation. Both will be necessary for the late 1980's and early 1990's.

Fourth, swapping additional excess Alaskan oil for Mexican oil purchased by the Japanese could produce long term energy and economic benefits to the three nations. The President should criticize the choice of both the oil companies and President Nixon in supporting the "wrong route." But now that it has been built, the Nation has no choice but to make the best of it. By coupling such an Alaskan oil swap with a Mexican gas contract, which would be supported by the President's Congressional critics, the political gains for both can be reinforced.

Energy Demand and Pricing

First, despite Secretary Schlesinger's apparent eager support for \$1.00 a gallon gasoline, and even more recently for \$2.00 a gallon gasoline, the President should oppose this result. He should call it a "rip-off" and fight it. Deregulating oil should be opposed until an excess profits tax is enacted. In order to further limit unnecessary inflationary pressures only oil produced in quantities greater than current production should be allowed the higher price. Even then, a cost allocation analysis should be undertaken. It will show that \$1.00 gasoline is excessive. Claiming a shortage and prematurely anticipating higher prices only feeds inflation and helps oil companies and OPEC become excessively rich.

Second, the entitlement program and crude oil allocations that encourage imports and discourage domestic production should be eliminated. These steps should not be confused with deregulating energy prices.

Third, under the National Energy Act the President, through DOE, can intervene in electric utility rate cases before state regulatory commissions. Issues in these rate cases are politically and economically complex. However, two issues make political as well as energy/inflation sense. The President should direct, with fanfare and state-by-state press activity, two phase one interventions in electric and gas utility rate cases. These are:

*Support the elimination of all declining block, volume discount, utility pricing practices, while insisting on a fair-share policy which will not promote energy use.

*Demand strict adherence to price and/or profit guidelines by all utilities in the Nation by directing a formal federal intervention in all utility rate cases where the guidelines are likely to be ignored.

Needless to say both activities should be promoted in the press, and should be coordinated. Both efforts are currently floundering in the bowels of the federal bureaucracy and should be inaugurated by the President before year's end.

Fourth, there is a great deal of misunderstanding about the availability of natural gas. The public is confused and the Administration appears to be flip-flopping. 1975 was a weather aberration and an administrative and regulatory failure. That combination is not likely to be repeated. Secretary Schlesinger played on the gas shortage mentality to enact the Natural Gas Policy Act. Even at that time, the current gas bubble was known by some Administration critics.

Our current gas surplus could last three to five years. We need to push the alternatives stressed above to extend gas availability further into the future. The fact is, however, that the current gas surplus and the higher gas prices are a political liability. They can be made into a political plus by having the President credit conservation and the regulatory certainty created by his NFA. Using more gas will reduce the use of imported oil, and be consistent with the supply policies discussed above. However, to make gas be the desired fuel of the eighties, as it moves to world price equivalents, while oil prices are kept low, it will be necessary to adopt large industrial user fuel oil use permits for increased oil use. Such permits would not be granted, if gas is available. Such permits would guarantee that we could decrease oil imports by a pre-set amount. Rationality, without a free market, could result. Alternative schemes would be too inflationary. But that is not an excuse to do nothing.

Date: April 7, 1979

MEMORANDUM

FOR ACTION:

Eizenstat
Watson
Brzezinski
McIntyre

FOR INFORMATION:

Vice President
Lipshutz
Moore (Les)
Wexler
Schultze -nu
Kahn

FROM: Rick Hutcheson, Staff Secretary

SUBJECT: Schlesinger memo re Reducing Federal Energy Use

YOUR RESPONSE MUST BE DELIVERED
TO THE STAFF SECRETARY BY:

TIME: 9:00 am

DAY: Wednesday

DATE: April 11, 1979

ACTION REQUESTED:

 Your comments

Other:

STAFF RESPONSE:

 I concur. No comment.*Please note other comments below:***PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.**

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately. (Telephone 7052)



Department of Energy
Washington, D.C. 20585

April 6, 1979

MEMORANDUM FOR:

THE PRESIDENT

FROM:

JIM SCHLESINGER *JS*

SUBJECT: Reducing Federal Energy Use

On February 2, 1979, you asked all executive agencies for plans to increase energy conservation efforts in response to the curtailment in Iranian oil production. You cited specific actions and directed the agencies to develop additional measures which could be employed.

The resulting agency submissions reflect varying perceptions of the urgency and seriousness of the situation. It is clear that the Federal Government's actions in response to the continuing oil shortage must be visibly strengthened. This is necessary if the Administration is to set a firm example and fulfill its obligation to achieve the energy conservation objectives we are setting for the Nation.

For this purpose, I recommend that you sign the attached directive for executive agencies and establishments mandating a 5 percent agency reduction in overall energy consumption, excluding coal, by April 1, 1980, over the base period March 31, 1978 to April 1, 1979. The directive identifies specific actions which agencies must take as part of their reduction efforts: mandatory building and hot water temperature settings and a 10 percent reduction in automotive fuels. These actions will reduce overall Federal energy consumption by about 2 percent. The balance of the 5 percent target would be made up by agency identified activities. Credit to savings for fuel switching from oil to gas or coal will be allowed. Also, agencies will be required to strictly enforce existing parking and carpool regulations, to implement agency identified initiatives and designate individuals to monitor progress.

Achievement of the 5 percent reduction goal will save approximately 7 million barrels of oil equivalent annually or 19,500 barrels per day. The part of these savings to be

achieved through the mandatory actions is approximately 3 million barrels of oil equivalent annually or 8,000 barrels per day. Agency heads would advise you in the event that achievement of the reduction goal would cause adverse programmatic impact. The Department of Defense operational readiness activities, accounting for 52 percent of total Federal energy use, will continue to be excluded.

I have discussed with and provided a copy of this draft directive to the Administrator of the General Services Administration and the Secretary of Defense.

Attachment

DRAFT PRESIDENTIAL
DIRECTIVE

DIRECTIVE FOR THE HEADS OF

EXECUTIVE DEPARTMENTS AND AGENCIES

SUBJECT: Further Energy Conservation Actions by the Federal
Government

The Federal Government must demonstrate leadership in conserving energy as part of an overall national effort. Therefore, to follow-up my memorandum of February 2, 1979, I am further directing all Federal agencies to reduce overall energy consumption by an additional five percent as described in the attached instructions.

In achieving this reduction, the following three specific actions must be taken:

- o Thermostats in all federally-operated buildings, except where required for health and safety, should be set at not more than 65 degrees during working hours and 55 degrees during non-working hours for the heating season and at not lower than 80 degrees for the cooling season.
- o All hot water settings should be set at 105 degrees except where required for health and safety.
- o All automotive fuel use should be reduced by 10 percent.

Each agency must develop and undertake other conservation activities to achieve the full five percent reduction goal. Heads of agencies will be responsible for selecting initiatives to meet the reduction goal that will avoid severe programmatic impacts. If achievement of the reduction goal would adversely impact your mission after review of your complete operations, please submit a report to me outlining the actions that have been taken and the reasons why a five percent reduction cannot be achieved. Department of Defense operational readiness activities continue to be exempted from the requirements of this Directive.

I have directed the Secretary of Energy to monitor compliance with the provisions of this Directive. He will periodically report to me on accomplishments and further actions which may be required.

FURTHER ENERGY CONSERVATION ACTIONS BY THE FEDERAL GOVERNMENT

The 5 percent overall energy consumption reduction established by the basic directive is to be reached as soon as possible over the base period, March 31, 1978 to April 1, 1979. Plans should indicate quarterly reduction targets through the first quarter of 1980.

Implementation of the three mandatory actions will reduce energy consumption by approximately 2 percent. Each agency must develop and undertake other conservation activities to achieve the full 5 percent reduction goal. Coal use is excluded and credit will be given to your savings for fuel switching from oil to gas or coal.

Each agency head should designate an individual for each Federal building or facility to monitor compliance with the provisions of this directive. In addition, each agency head must ensure enforcement of existing Federal regulations concerning the allocation of 90 percent of available parking spaces for carpools and ensure that each employee is aware of the agency goals established and the actions taken to reduce energy consumption by 5 percent.

Each agency's plan and update of plans and the information provided in response to the February 2, 1979 Directive, including actions planned to achieve the 5 percent goal, should be provided to the Secretary of Energy within 30 days. Quarterly status reports should continue to identify actual savings attributable to this effort.

Attachment

MEMORANDUM
OF CALL

TO:

YOU WERE CALLED BY— YOU WERE VISITED BY—

Schultz

OF (Organization)

PLEASE CALL → PHONE NO. CODE/EXT. FTS

WILL CALL AGAIN IS WAITING TO SEE YOU

RETURNED YOUR CALL WISHES AN APPOINTMENT

MESSAGE



*no comment
on
Schlesinger memo
re. Fed Energy
JSK*

RECEIVED BY	DATE	TIME

1943

RECEIVED

1943

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RECEIVED

THIS NATION'S ENERGY POLICY HAS BEEN PARALYZED FOR YEARS OVER THE QUESTION OF CONTROLS OVER DOMESTIC ENERGY PRICES. I HAVE PUT THAT DECISION BEHIND US.

THE QUESTION IS NO LONGER WHETHER WE DECONTROL DOMESTIC OIL PRICES. CONGRESS MANDATED AN END TO CONTROLS IN SEPTEMBER, 1981, AND THEY WILL BE PHASED OUT TO AVOID A SUDDEN INFLATIONARY SHOCK IN 1981, AND TO PROVIDE THE PROPER INCENTIVES FOR PRODUCTION.

THE ISSUE NOW IS TO MAKE SURE THAT THIS NECESSARY STEP IS CARRIED OUT IN A WAY WHICH IS EFFECTIVE, FAIR, AND EQUITABLE.

(=OVER=) -- WHAT WE MUST DO NOW.....

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for Preservation Purposes

WHAT WE MUST DO NOW IS TO IMPOSE A WINDFALL PROFITS TAX ON THE EXCESS UNEARNED PROFITS OF THE OIL PRODUCERS, AND USE THE REVENUES TO CREATE AN ENERGY SECURITY FUND TO PROTECT OUR NATION'S ENERGY FUTURE.

~~WILL BE SENT TO CONGRESS IMMEDIATELY > EASIER ACCESS~~

THIS TAX, AND THIS FUND WILL LET US DO THREE CRITICAL THINGS:

-- HELP LOW-INCOME AMERICANS MEET THE INCREASED COSTS OF ENERGY;...

-- PROVIDE FOR BETTER MASS TRANSIT;...AND

-- GREATLY EXPAND RESEARCH AND DEVELOPMENT OF ALTERNATIVE FUTURE SOURCES OF ENERGY, WITH THE SAME SCIENTIFIC EFFORT THAT PUT A MAN ON THE MOON.

EVEN AFTER ALL OTHER TAXES AND ROYALTIES ARE TAKEN INTO ACCOUNT, THE WINDFALL PROFITS TAX WILL STILL LEAVE MANY BILLIONS OF NEW DOLLARS TO PLOW BACK FOR DOMESTIC OIL PRODUCTION AND EXPLORATION.

(=NEW CARD=) (I WANT TO ISSUE A.....)

**Electrostatic Copy Made
for Preservation Purposes**

I WANT TO ISSUE A WARNING: WE HAVE ALREADY BEGUN TO HEAR A GOOD DEAL
 OF TALK ABOUT SO-CALLED PLOWBACKS -- BUT WHAT THIS TALK COVERS UP IS
 THAT MY PROPOSAL ALREADY INCLUDES AN ADEQUATE PLOWBACK AFTER TAXES OF
^{about} ~~6 to~~ ^{6 to} \$6 BILLION OVER THE NEXT THREE YEARS.
all AND Royalties
new for the oil companies

THE NATION HAS A RIGHT TO EXPECT THAT ALL OF THIS INCOME WILL BE
USED FOR EXPLORATION OF OIL AND GAS, ... AND NOT TO BUY TIMBERLANDS AND
DEPARTMENT STORES.

IN ADDITION TO THIS BUILT-IN PLOWBACK FOR THE OIL COMPANIES TO
 SPEND ON PRODUCTION, WE MUST ALSO HAVE THE WINDFALL PROFITS TAX AND THE
ENERGY SECURITY FUND IT WILL FINANCE.

I AM COMMITTED TO IT; ... THE COUNTRY NEEDS IT; ... IT IS ALREADY CLEAR
 THAT THE PEOPLE DEMAND IT; ... AND I AM CONFIDENT WE CAN GET IT.

(=OVER=) (THE AMERICAN PEOPLE ARE...)

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THE AMERICAN PEOPLE ARE WILLING TO FACE THE HARD REALITY OF OUR PETROLEUM PROBLEM, AND WILLING TO SEE OIL PRICED ON A REALISTIC BASIS.

BUT THEY ARE NOT, AND I AM NOT, WILLING TO SEE THEIR SACRIFICES MOCKED BY A WHOLLY UNJUSTIFIED GIVEAWAY TO THE OIL COMPANIES -- PARTICULARLY WHEN THE NEEDS THAT WOULD BE MET BY THE ENERGY SECURITY FUND ARE SO PRESSING.

THIS IS WHY I AM MAKING THE PASSAGE OF THIS TAX AND THE ESTABLISHMENT OF THIS ENERGY SECURITY FUND ONE OF MY HIGHEST LEGISLATIVE PRIORITIES;

Joe ... #

#

#

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Susan
cards
J

OPENING STATEMENT - News Conference, Tuesday, April 10

~~In my address to the nation on energy last week, I made a number of points that I want to emphasize today.~~

This nation's energy policy has been paralyzed for years over the question of controls over domestic energy prices. I have put that decision behind us.

The question is no longer whether we decontrol domestic oil prices. Congress mandated an end to controls in September, 1981 and ^{they will be phased out} ~~gave me the authority to phase out those controls.~~ I have done so to avoid a sudden inflationary shock in 1981 and to provide the proper incentives for production. The issue now is to make sure that ^{effective,} this necessary ^{must} step is carried out in a way which is fair ^{and} equitable, and ^{not} ~~addresses our future energy needs.~~

^{What we} ~~By far the most important thing we can do now --~~ ^{and} must do now ++ is to impose a windfall profits tax on the excess ^{and unearned} profits ^{of the} ~~decontrol will bring to~~ our oil producers and use the revenues to create an Energy Security Fund to protect our nation's energy future. This tax and this Fund will let us do three critical things: ~~[that we could not do otherwise, and that the oil companies cannot do for us on their own. -- Specifically:]~~

-- help low-income Americans meet the increased costs of energy;

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- provide for better mass transit; *and*
- ~~and undertake a greatly expanded program of~~ research and development of alternatives ~~to~~ ^{future} ~~oil and gas~~ sources of energy for the future, with the same ~~zest and~~ scientific effort that put a man on the moon.

Even after all other ~~[federal and state]~~ taxes and royalties are taken into account, the windfall profits tax ~~I have proposed~~ ^{will} still leaves ^{new} many billions of dollars to plow back for domestic oil production and exploration.

I want to issue a warning:

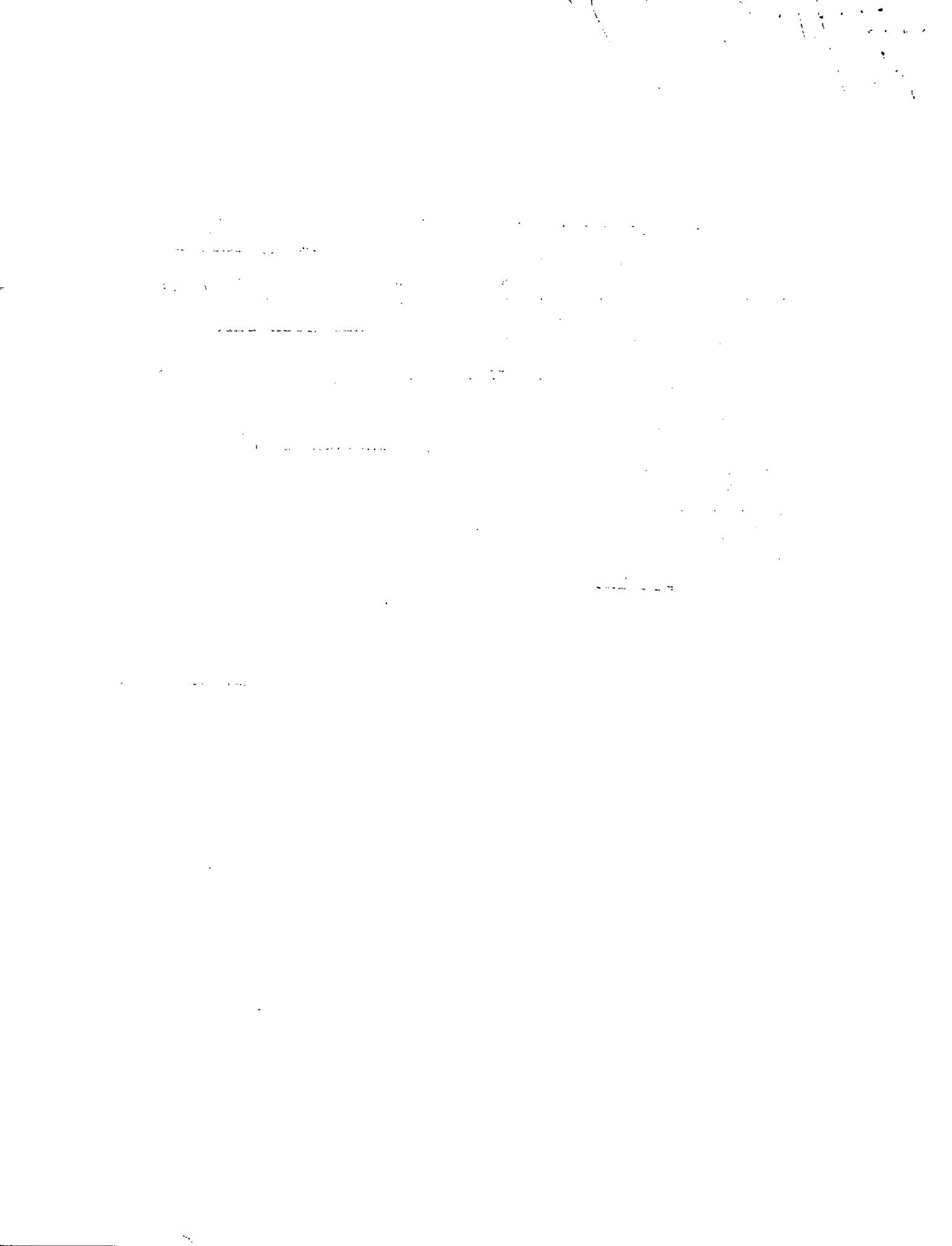
^ We have already begun to hear a good deal of talk about so-called plowbacks -- but what this talk ^{Covers up} glosses over is that my proposal already includes ^{an adequate} ~~[an after federal tax]~~ ^{after taxes} plowback ^{the next} of \$8 billion spread over ^a three-year ^{period}. We want ~~and~~ the nation has a right to expect - that all of

this income will be used for exploration of oil and gas ^{- companies} and not to buy ^{timber lands and} department stores. ^{for the oil to spend on production}

In addition to this built-in plowback, we must also
~~I am determined to use all the resources of my~~ ^{have} ~~office to ensure the passage of~~ the windfall profits tax and the Energy Security Fund it will finance.

I am committed to it; the country needs it; it is already clear that the people demand it; and I am confident we can get it.

~~I believe that~~ ^I the American people are willing to face the hard reality of our petroleum problem and willing to see oil priced on a realistic basis. But they are not, and I am not, willing to see their sacrifices mocked by a wholly unjustified giveaway to the oil companies -- particularly when the needs that would be met by the Energy Security Fund are so pressing. This is why I am making the passage of this tax and the establishment of this Energy Security Fund one of my highest ~~domestic~~ legislative priorities.



STATEMENT--COAL COMMISSION HEARINGS
NEWS CONFERENCE, 4/10/79

- 0 -

WE MUST MOVE MORE AGGRESSIVELY TO USE THE VAST COAL RESERVES IN
THIS NATION.

IN ADDITION TO THE THREE AGENCIES THAT REGULATE COAL, I HAVE ASKED
GOVERNOR JAY ROCKEFELLER, AS CHAIRMAN OF THE PRESIDENT'S COAL COMMISSION,
TO HOLD PUBLIC HEARINGS WITHIN THE NEXT 60 DAYS TO IDENTIFY ACCEPTABLE
WAYS TO HASTEN THE SUBSTITUTION OF COAL FOR OIL.

#

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THE WHITE HOUSE

WASHINGTON

April 10, 1979

*Susan
Card*

MEMORANDUM FOR THE PRESIDENT

FROM: JACK WATSON *Jack*
GENE EIDENBERG *Gene*

SUBJECT: Coal Commission Hearings - Your
Conversation with Jay Rockefeller

Here is the proposed statement for your press conference:

~~We have~~ ^{the} vast coal reserves in this nation. ~~and~~
we must move more aggressively to use this
~~coal.~~ In addition to ~~my instructions~~ to the
three agencies that regulate coal, I have
asked Governor Jay Rockefeller, as Chairman of
the President's Coal Commission, to hold public
hearings within the next 60 days to identify
acceptable ways to hasten the substitution
of coal for oil.

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THE WHITE HOUSE
WASHINGTON

4/10/79

The attached was returned from the President on 4/9; was not mailed until 4/10.

THE WHITE HOUSE

WASHINGTON

April 4, 1979

MEMORANDUM FOR THE PRESIDENT

FROM: JACK WATSON

SUBJECT: NGA Regional Trade Seminars

As you know, we have agreed to co-host with the National Governors Association a series of three regional seminars on trade and export policy. Those seminars will be held in June in Seattle, Cedar Rapids and New York City.

We have made a commitment to the NGA to have at least four Cabinet level officials present at each seminar. In addition, we feel that it is very important that Juanita Kreps and Bob Strauss attend all three seminars.

In order to assure their participation in each of the seminars, I think it advisable for you to send them a note indicating your commitment to the seminars and your desire that they represent the Administration's policy at these seminars. I have attached a memo for you to send to Juanita and Bob.

Attachment

THE WHITE HOUSE

WASHINGTON
April 9, 1979

MEMORANDUM FOR THE SECRETARY OF COMMERCE
THE SPECIAL REPRESENTATIVE
FOR TRADE NEGOTIATIONS

As you both know, I promised George Busbee and his NGA Committee on International Trade and Foreign Affairs that we would co-host with the National Governors' Association three regional seminars on trade and export policy. All three seminars will be held in June, so that a final wrap-up session can be held at the NGA Annual Meeting in early July.

As we have discussed, I want to do everything reasonably possible to encourage governors to explore and expand trade opportunities for their states. In that regard, I am asking several of the relevant Cabinet Members to participate personally in these seminars.

In addition, ^{if possible} I would like the two of you to participate personally in each of the seminars. I realize that this will be something of a burden on your schedules, but I think that your personal participation in all three seminars is critical to their success. I appreciate your making this special effort.

Jimmy Carter

THE WHITE HOUSE
WASHINGTON
10 April 79

Tim Kraft
Arnie Miller

The attached was returned in
the President's outbox today
and is forwarded to you for
appropriate handling.

Rick Hutcheson

TWO MEMOS ATTACHED



	FOR STAFFING
	FOR INFORMATION
/	FROM PRESIDENT'S OUTBOX
	LOG IN/TO PRESIDENT TODAY
	IMMEDIATE TURNAROUND
	NO DEADLINE
	LAST DAY FOR ACTION

ACTION

FYI

	ADMIN CONFIDENTIAL
	CONFIDENTIAL
	SECRET
	EYES ONLY

	VICE PRESIDENT
	JORDAN
	EIZENSTAT
/	KRAFT
	LIPSHUTZ
	MOORE
	POWELL
	RAFSHOON
	WATSON
	WEXLER
	BRZEZINSKI
	MCINTYRE
	SCHULTZE
	ADAMS
	ANDRUS
	BELL
	BERGLAND
	BLUMENTHAL
	BROWN
	CALIFANO
	HARRIS
	KREPS
	MARSHALL
	SCHLESINGER
	STRAUSS
	VANCE

	ARAGON
	BUTLER
	H. CARTER
	CLOUGH
	CRUIKSHANK
	FALLOWS
	FIRST LADY
/	GAMMILL <i>AGM</i>
	HARDEN
	HUTCHESON
	LINDER
	MARTIN
	MOE
	PETERSON
	PETTIGREW
	PRESS
	SANDERS
	VOORDE
	WARREN
	WISE

THE WHITE HOUSE

WASHINGTON

April 9, 1979

MEMORANDUM FOR THE PRESIDENT

FROM: TIM KRAFT *TK*
ARNIE MILLER *AM*

SUBJECT: Board of Directors of the Securities
Investor Protection Corporation

The Securities Investor Protection Corporation is an independent corporation established by Congress in 1970 to administer an insurance fund for limited investor protection against financial failures of brokerage firms.

The Board of Directors is composed of seven members. One is appointed by the Secretary of the Treasury and one is appointed by the Federal Reserve Board. Five Directors are nominated by you to the Senate. They serve three-year terms.

There is presently a vacancy on the Board of Directors and we recommend the reappointment of Brenton H. Ruppel. Mr. Ruppel was appointed by you in December of 1978. Mr. Ruppel is President and Chief Executive Officer of Robert W. Baird & Company in Milwaukee. Hugh F. Owens, Chairman of the Board, has recommended his reappointment.

RECOMMENDATION:

Nominate Brenton H. Ruppel to the Board of Directors of the Securities Investor Protection Corporation.

approve disapprove

J

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BIOGRAPHICAL SKETCH

19 SEP RECD

BRENTON H. RUPPLE

Born: Waukesha, Wisconsin - June 3, 1924

Parents: Raymond L. Ruppel
Murl H. Ruppel, nee Hills (both living)

Education: Waukesha Public Schools
Carroll College (prior to military service)
Graduate B.S. Economics - University of Wisconsin
January 1948

Career: U.S.A.A.F. 1943-1945
Joined Robert W. Baird & Co. February 1948
Became Partner January 1, 1958
Executive Vice President and Director 1967
President December 1973
President and Chief Executive Officer April 1976

Activities: Columbia Hospital - Corporation
Milwaukee Children's Hospital - Corporation
Former President - Milwaukee County Council
Boy Scouts of America

Red Cross Board
Board - University of Wisconsin Foundation
United Way Vice Chairman and Board Member
Vice President - Greater Milwaukee Committee
YMCA Treasurer and Board Member
Trustee - Carroll College
Trustee - Milwaukee Boy Scout Fund
Trustee - Milwaukee Symphony Endowment

Professional: Executive Committee - Securities Industry Association
Former Governor - Investment Bankers Assn. 1970-73
Former Governor - American Stock Exchange 1971-1972
Former Vice Chairman - Securities Industry Assn. 1975

Clubs: Milwaukee Club
University Club
Milwaukee Country Club
Town Club

Family: Married Betty L. Anderson May 31, 1947
Three children:
Martha January 5, 1952
Scott October 19, 1954
Brenton, Jr. January 18, 1961

Legal & Voting - Residence: 7830 North River Road
Milwaukee, Wisconsin 53217

Church: United Methodist Church of Whitefish Bay
Trustee and former Finance Chairman

SECURITIES INVESTOR PROTECTION CORPORATION,
BOARD OF DIRECTORS OF THE

Independent
(Not an Agency or establishment
of the U. S. Government)

AUTHORITY: P. L. 91-598, December 30, 1970 (Sec. 3)

METHOD: Nominated to the Senate

MEMBERS: SEVEN, as follows:

(A) ONE director appointed by the Secretary of the Treasury from among the officers and employees of the Department of the Treasury.

(B) ONE director appointed by the Federal Reserve Board from among the officers and employees of the Federal Reserve Board.

(C) FIVE directors appointed by the President, by and with the advice and consent of the Senate, as follows:

(i) three shall be selected from among persons associated with, and representative of different aspects of, the securities industry, not all of whom shall be from the same geographical area of the United States, and

(ii) two shall be selected from the general public from among persons who are not associated with any broker or dealer, with a national securities exchange or other securities industry group and who have not had any such association during the two years preceding appointment.

CHAIRMAN
and

Designated by the President from among those directors appointed under paragraph (2)(c)(ii).

VICE CHAIRMAN:

SECURITIES INVESTOR PROTECTION CORPORATION,
BOARD OF DIRECTORS OF THE

Independent
(Not an Agency or establishment
of the U. S. Government)

TERM: THREE YEARS, except those first appointed shall
serve terms as follows:

TWO for a term expiring on December 31, 1971

TWO for a term expiring on December 31, 1972

THREE for a term expiring on December 31, 1973

These designations shall be made in such a manner
as to assure that no two persons appointed under the
authority of the same clause of paragraph (2)(C) shall
have terms which expire simultaneously.

Vacancies shall be filled only for the remainder of
the term.

HOLDOVER.

SALARY: All matters relating to compensation of directors
shall be as provided in the bylaws of SIPC.

PURPOSE: To administer an insurance fund for limited investor
protection against financial failures of brokerage firms.
The Board serves as the governing body of the Corporation.

NOTE: SEC. 3 (e)(1) of P. L. 91-598 (84 Stat. 1639) requires
that the Board of Directors shall adopt initial bylaws
and rules relating to the conduct of the business of
SIPC and the exercise of the rights and powers granted
to it by this Act, and shall file a copy thereof with the
Securities and Exchange Commission, as soon as
practicable but not later than 45 days after the date of
enactment of this Act which was 12/30/70.

This means that the Board must be appointed quickly
in order that they may adopt initial bylaws before
close of business February 13, 1971.

THE WHITE HOUSE

WASHINGTON

April 6, 1979

MEMORANDUM FOR THE PRESIDENT

FROM: TIM KRAFT *T/K*
ARNIE MILLER *AM*

SUBJECT: National Commission on Employment Policy

The National Commission for Employment Policy is the new commission created by the 95th Congress to replace the National Commission for Manpower Policy.

The Commission is composed of fifteen members, including the Secretary of Labor, the Secretary of Health, Education and Welfare, the Administrator of Veteran's Affairs, the Chairperson of the Equal Employment Opportunity Commission, the Director of the Community Services Administration, and a representative of the National Advisory Council on Vocational Education. Nine members are appointed by you to broadly represent labor, industry, commerce, education, veterans, state and local elected officials, community based organizations, and individuals served by employment and training programs.

Members will serve for three years, except those members first taking office. Three will serve one-year terms, three will serve two-year terms, and three will serve three-year terms. The statute permits that only three members may be reappointed from the former Commission and they may serve for only a one-year term.

We recommend your appointment of the following:

Eli Ginzberg (Washington, D.C.): Presently Chairman of the National Commission for Manpower Policy and has served on the Commission since 1962. He has been a long-term consultant to the Departments of State, ✓

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Defense, Labor and HEW; and Chairman of the Board of the Manpower Demonstration Research Corporation. To be appointed for a one-year term.

Governor Michael Dukakis (Massachusetts): Served in the Massachusetts House of Representatives from 1961-70; was elected Governor in 1974 and served as Chairman of the New England Governors' Conference in 1976. ✓

Roy Escarcega (California): Member of the former National Commission on Manpower Policy. He is Vice President, Social Services Division of The East Los Angeles Community Union (TELACU), one of the largest employment training programs in the City and County of Los Angeles serving the Hispanic community. Former vocational instructor and counselor. Representing community based organizations, and to be appointed for a one-year term. ✓

George L. Jenkins (Ohio): Partner with the law firm of Vorys, Sater, Seymour & Pease; formerly Assistant Attorney General of the State of Ohio. Recommended by John White, Chairman of the Democratic National Committee. To be appointed for a two-year term. ✓

Sam Lena (Arizona): Presently Supervisor on the Pima County Board of Supervisors. Served three terms in the Arizona Senate and two terms in the Arizona House of Representatives. Member of the Governor's Task Force on State Urban Lands and Legislative Liaison for Pima County to the State Legislature. Representing State and Local Elected Officials on the Commission, and to be appointed for a two-year term. ✓

Austin P. Sullivan, Jr. (Minnesota): Vice President, Government and Community Relations, General Mills, Inc. Formerly Legislative Director, House Committee on Education and Labor; Special Assistant to the ✓

Deputy Director of the New Jersey Office of Economic Opportunity; Chairman of the Governor's Council on Employment and Training (Minnesota). Recommended by Congressman Perkins. Representing Business and Industry, and to be appointed to a two-year term.

Ruth B. Love (California): Superintendent, Oakland Unified School District; formerly Director, Right to Read Effort, U. S. Office of Education. Served as Chief of the California Bureau of Compensatory Education, Program Development; Vice Chair of the President's Commission on Mental Health. Member of various professional education committees; recipient of various awards as an Outstanding Black Educator. Representing Education, and to be appointed for a three-year term. ✓

Patsy L. Fryman (Washington, D. C.): Presently Assistant to the President, Communications Workers of America. Served in various capacities with CWA since 1961; presently National Recording Secretary of the Coalition of Labor Union Women. Member of the IWY Tribune in Mexico City; presently serving on the National Planning Committee Conference on Work for Environmental and Economic Justice and Jobs; and serving as Commissioner on the National Commission on Working Women. Representing Labor, and to be appointed to a three-year term. ✓

Julius B. Thrower (Alabama): Presently Director of Admission for Bishop State Junior College in Mobile. Previously held positions as Director of Veteran's Affairs and Coordinator of Special Services and Development at the College. Vice Chairman of the American Association of Minority Veterans and a chartered member of the Alabama Veteran's Affairs Association. Representing Veterans, and to be appointed for a three-year term. ✓

We have worked closely with the Domestic Policy staff, Secretary Marshall's staff and Frank Moore in the selection of the above slate. Secretary Marshall recommends that Mr. Ginzberg be designated Chairman while serving a one-year term and that Governor Dukakis be appointed to a one-year term and that next year he be appointed to a full three-year term and designated Chairman of the Commission.

Secretary Ray Marshall, Stuart Eizenstat and Frank Moore concur in this appointment.

RECOMMENDATION:

Appoint the above slate to the National Commission for Employment Policy to the terms of office stated.

approve disapprove

Designate Eli Ginzberg as Chairman of the National Commission for Employment Policy.

approve disapprove

J

BIOGRAPHY

ELI GINZBERG

Eli Ginzberg was born in New York City in 1911. He received the degrees of A.B. (1931), A.M. (1932), and Ph.D. (1934) from Columbia University and also studied at the Universities of Heidelberg and Grenoble. He joined the staff of the Graduate School of Business, Columbia University in 1935, where he is now A. Barton Hepburn Professor of Economics. He has been the Director of the Conservation of Human Resources Project since its establishment in 1950. From 1941 to 1961 he was the Director of Staff Studies of the National Manpower Council.

He is Chairman of the National Commission for Manpower Policy, having served previously (1962-1974) as Chairman of the National Manpower Advisory Committee. He has been a long-term consultant to the Departments of State, Defense, Labor, and HEW. He is a member of the Institute of Medicine, National Academy of Sciences; Chairman of the Board of the Manpower Demonstration Research Corporation; Fellow, American Academy of Arts and Sciences.

He was Special Assistant to the Chief Statistician of the U.S. War Department (1942-44); Director of Resources Analysis Division, Surgeon General's Office (1944-46). He was Chairman, Committee on Studies, White House Conference on Children and Youth; and has served on the National Advisory Mental Health Council, 1959-1963; and on the National Advisory Allied Health Professions Council from 1969-1972. He was also a member of the Medical Advisory Board to the Secretary of War (1946-48); Representative of the United States to the Five Power Conference on Reparations for Non-Repatriable Refugees (1946); Director of the New York State Hospital Study (1948-49); Member of the Committee on Wartime Requirements for Scientific and Specialized Personnel (1942); Medical Consultant, Hoover Commission (1952); Board of Governors of the Hebrew University of Jerusalem (1953-59); Member of the Scientific Advisory Board to the U.S. Air Force, 1970-74; Chairman of the Task Force on Manpower Research, Defense Science Board, 1970-71.

In 1946, he was awarded a medal by the War Department for Exceptional Civilian Service; and in 1957 he was awarded a medal by International University of Social Studies, Rome for research contributions to the study of human resources; and in 1964, he was awarded the McKinsey Management Journal Award, University of

California. In 1966, he was awarded an honorary D. Litt by the Jewish Theological Seminary of America, and honorary LL.D. by Loyola University (Chicago) in 1969. In 1971, he was elected a member of the Honorary Faculty, Industrial College of the Armed Forces; and in 1972, he received the Certificate of Merit from the U.S. Department of Labor. He also serves as consultant to various business and nonprofit organizations including duPont, General Electric, IBM, The Robert Wood Johnson Foundation, Western Electric, National Foundation, The Rockefeller Foundation, Rockefeller Brothers Fund, The Ford Foundation, McKinsey Foundation for Management Research, and Federation of Jewish Philanthropies of New York.

Dr. Ginzberg is a Fellow of the American Association for the Advancement of Science, a member of the American Economics Association, the Academy of Political Science, Industrial Relations Research Association, American Association of University Professors, The Society of Medical Consultants to the Armed Forces (Associate Member), Phi Beta Kappa and Beta Gamma Sigma; he was elected in 1972 to the Allen O. Whipple Surgical Society.

Dr. Ginzberg is the author of the following books, in addition to numerous articles:

Studies in the Economics of the Bible, 1932
 The House of Adam Smith, 1934
 The Illusion of Economic Stability, 1939
 Grass on the Slag Heaps: The Story of the Welsh Miners, 1942
 Report to American Jews: On Overseas Relief, Palestine, and Refugees in the U.S., 1942
 The Unemployed, 1943
 The Labor Leader, 1948.
 A Program for the Nursing Profession, 1948
 A Pattern for Hospital Care, 1949
 Agenda for American Jews, 1950
 Occupational Choice, 1951
 The Uneducated, 1953
 Psychiatry and Military Manpower Policy, 1953
 What Makes an Executive, 1955
 The Negro Potential, 1956
 Effecting Change in Large Organizations, 1957
 Human Resources: The Wealth of a Nation, 1958
 The Ineffective Soldier: Lessons for Management and the Nation - 3 volumes, 1959
 The Lost Divisions
 Breakdown and Recovery
 Patterns of Performance
 The Nation's Children (editor) - 3 volumes, 1960
 The Family and Social Change
 Development and Education
 Problems and Prospects
 Values and Ideals of American Youth (editor), 1961
 Planning for Better Hospital Care, 1961
 The Optimistic Tradition and American Youth, 1962
 The American Worker in the Twentieth Century, 1963
 Democratic Values and the Rights of Management, 1963
 Technology and Social Change (editor), 1964
 The Troublesome Presence: American Democracy and the Negro, 1964
 Talent and Performance, 1964
 The Negro Challenge to the Business Community (editor), 1964
 The Pluralistic Economy, 1965
 Keeper of the Law: Louis Ginzberg, 1966
 Life-Styles of Educated Women, 1966
 Educated American Women: Self-Portraits, 1966
 The Development of Human Resources, 1966
 Manpower Strategy for Developing Countries, 1967
 The Middle-Class Negro in the White Man's World, 1967

Manpower Agenda for America, 1968
Business Leadership and the Negro Crisis (editor), 1968
Men, Money, and Medicine, 1969
Urban Health Services: The Case of New York, 1970
Career Guidance: Who Needs It: Who Provides It:
Who Can Improve It, 1971
Manpower for Development: Perspectives on Five
Continents, 1971
Manpower Advice for Government, 1972
Corporate Lib: Women's Challenge to Management
(editor), 1973
New York Is Very Much Alive: A Manpower View, 1973
Federal Manpower Policy in Transition, U.S. Department
of Labor, 1974
The Great Society: Lessons for the Future (editor), 1974
The University Medical Center and the Metropolis,
Josiah Macy Foundation (editor), 1974
The Future of the Metropolis: People, Jobs and Income
(editor), 1974
The Manpower Connection: Education and Work, 1975
The Human Economy, 1976
Jobs for Americans (editor), 1976
Economic Impact of Large Public Programs: The NASA
Experience, 1976
The Limits of Health Reform, 1977
Regionalization and Health Policy (editor), 1977
The House of Adam Smith Revisited, 1977
American Jews: The Building of a Voluntary Community
(in Hebrew), 1978

MICHAEL STANLEY DUKAKIS

Governor
Commonwealth of Massachusetts

Born: Boston, Massachusetts, November 3, 1933

Education: B.A., Swarthmore College, 1955
LL.B., Harvard University, 1960

Admitted to the Massachusetts bar, 1960.

Experience:

1960-74, Partner in the law firm of
Hill and Barlow, Boston.

1974, elected Governor.

1962-70, member of the House of
Representatives in Massachusetts.

1975 elected Vice Chairman, and
1976 elected Chairman of the New England
Governors' Conference.

Other Memberships:

Co-Chairman, New England Regional
Commission.

Moderator, The Advocates, WGBH-TV.

Phi Beta Kappa

Address:

Office of the Governor
State House, Room 360
Boston, Massachusetts 02133

R E S U M E.

Roy R. EscarCega
15650 Pintura Drive
Hacienda Heights, CA 91745
(213) 336-6845

Marital Status: Married

Dependents: Four

Education: James A. Garfield High School,
Los Angeles, California

Humboldt State University, Los Angeles,
California; Bachelor of Arts, 1960; Major:
Industrial Education, Automotive Mechanics/
Metal Working

Consortium, California State Colleges and
University, Chancellor's Office; Masters
Public Administration, in progress

Credentials: General Secondary, Teaching Credential,
State of California

Occupational
Experience:

1969-Present The East Los Angeles Community Union (TELACU)
1330 South Atlantic Boulevard
Los Angeles, CA (213) 268-6745

Position: Vice President, Social Services Division

As the vice president, my duties include administering five employ-
ment contracts; State C.E.T.A. 4% Discretionary Fund, Title I; Los
Angeles County C.E.T.A., Title I, III, VI; Los Angeles City, C.E.T.A.,
Title I, III, IV; Senior Citizens Transportation and Food Cooperative
Programs; and C.S.A. Youth Employment Program.

The total sum of these annual contracts, exceeds 4 million dollars,
consisting of 50 professional staff members.

I represent TELACU to the community, assemblymen, city council, board
of supervisors, federal legislators, administrators, community based

organizations (CBO), and the community-at-large.

Also, I was responsible for the designing, funding, implementation, and the supervision of a one million dollar grant from the Employment Development Department, State of California. The position included supervising 6 staff members and 290 participants. My responsibilities entailed all phases of the program, including personnel, budget, and program management. I acted as a liaison between TELACU and the State of California in managing the grant. In addition, my responsibilities included conducting an in-house evaluation of the program.

I was responsible for the design of the social service section of TELACU's planning portion of the 24 million dollar Maravilla Neighborhood Development Program (NDP), funded by Department of Housing and Urban Development.

I am responsible for the implementation and in-house evaluation of TELACU's Senior Citizen's Transportation Information and Referral Program, funded by Federal General Revenue Sharing monies, administered by the County of Los Angeles. I supervised all aspects of the program including 7 staff members.

I directed social services element of a research project funded by the County of Los Angeles. The project included interviewing residents, service operators, and business persons in an effort to determine the needs of residents regarding social services and needs of the business community. My duties included participating in the Delphi Panel.

I designed and directed Department of Labor's Comprehensive Employment and Training Act Grants, On-the-Job Training and Work Experience Programs for TELACU. One was administered by the City of Los Angeles, Mayor's Office of Training and Job Development Division and one administered by the County of Los Angeles, Department of Community Development.

Prior to C.E.T.A., I was responsible for a Department of Labor's Concentrated Employment Program. I supervised 10 staff members and 250 participants.

I conceived, designed, and administered the Nueva Maravilla Affirmative Action Program. My duties included supervising a staff of 4 screening applicants, maintaining an O.J.T. cost reimbursement system for construction sub-contractors, maintaining weekly communication with a resident advisory committee, and placement of 145 residents on jobs ranging from unskilled to apprentice positions. Other duties for this program included establishing goals for employment and participation of minority construction sub-contractors, and writing specifications for federal conditions.

I worked as a liaison person between the Los Angeles County Housing Authority, Department of Housing and Urban Development, and tenants

for a 10 million dollar redevelopment program. I provided technical assistance to tenants in designing a land-use plan; assured employment of local residents, conducted weekly meetings with HUD and developer representatives to disseminate information, regarding needs and desires of tenants.

I established and directed the "Maravilla Contractors Clearing-house," under a \$180,000 technical assistance contract from the Department of Labor. I supervised staff in screening contractors for the purpose of bidding on the "Nueva Maravilla Project" construction activities.

Under a Ford Foundation Grant, I directed, for TELACU, a team that conducted a housing study in East Los Angeles. We identified concentrated areas of blight in unincorporated East Los Angeles, and designed an alternative land-use plan.

Prior To C.E.T.A., I administered an employment program entitled "Jobs Now" funded by the State of California. A \$129,000 program, I supervised 5 sub-projects, outstationed in various cities of San Gabriel Valley.

I marketed Department of Labor NAB's JOB's Training contract, which included administering and delivering supportive services and designing O.J.T. contracts. This program, funded for \$142,000, represented employment of 103 persons.

I administered a coupled Basic Education and O.J.T. Program, under the sponsorship of the United Auto Workers International Union. I supervised 3 staff members.

1/66/-2/69 East Los Angeles Skills Center
1260 Monterey Pass Road, Monterey Park, CA

Position: Auto Repair Instructor

9/68-2/69 Bassett Unified School District
904 North Willow, La Puente, CA

Position: Attendance Counselor

9/63-6/66 Nogales High School
401 South Nogales Avenue, La Puente, CA

Position: Auto Mechanics Teacher

9/60-6/63 Santa Fe High School
10400 South Orr & Day Road, Santa Fe Springs, CA

Position: General Shop and Welding Instructor
Football Coach

REFERENCES

Mr. Richard Moe
Chief of Staff
for Vice President Mondale

Mr. Roy Greenaway
Chief of Staff
for Senator Alan Cranston

Mr. George Danielson
Congressman, Majority Whip

CURRICULUM VITAE
GEORGE L. JENKINS

PERSONAL INFORMATION

Born: January 30, 1940
Marital Status: Single
Home Address: 1345 LaRoche Drive, Columbus, Ohio 43221

PROFESSIONAL BACKGROUND

Vorys, Sater, Seymour & Pease (1966 to 1971; 1975 to date). I am a partner in the firm which has approximately 100 lawyers associated with it and is engaged in the general practice of law on a national basis.

First Assistant Attorney General of State of Ohio (1971 to 1975). In this capacity, I was responsible for the direction and operation of the entire Attorney General's Office which has approximately 800 full-time employees, including 250 full-time and 75 part-time attorneys. Without trying to be all inclusive and specific, my responsibilities included participating in making every major legal administrative and policy decision, the personal handling of major legal problems, the supervision and direction of the entire Office, including all legal, administrative and support personnel, public appearances, including court appearances, speeches, radio, television and print media appearances, interaction on all levels with numerous elected and appointed federal, state and local governmental officials, and all of the other responsibilities related to the operation of the fifth largest public legal staff in the United States.

Admitted to practice before the Supreme Court of Ohio, the United States District Court, Southern District of Ohio, the Sixth Circuit Court of Appeals and the Supreme Court of the United States.

EDUCATION

High School: Cadiz High School, Cadiz, Ohio (1958)
College: Kent State University, AB magna cum laude (1963)
Law School: University of Michigan, JD "with distinction" (1966)

HONORS AND ACTIVITIES

High School

Valedictorian

Earned three letters on football, basketball and track teams and captained the football and basketball teams in my senior year

President and Class Officer several years

Member and Officer of the National Honor Society, Latin Club, Junior Classical League, Varsity C, Hi-Y and others

Undergraduate

Graduated magna cum laude

Elected to the National Political Science Honorary

Elected to the National Social Science Honorary

Elected to Who's Who Among College & University Students

Selected Outstanding Senior Man by Faculty (Manchester Cup)

Selected Outstanding Senior Man by Student Body (Duke of Kent)

Blue Key National Men's Honor Fraternity (President)

Alpha Tau Omega Social Fraternity (President)

Member of Student Advisory Board, Inter-Fraternity Council and Inter-Fraternity Judiciary Council

Earned three football letters and captained the team my senior year

Varsity K (President)

Others

Law School

Graduated "with distinction"

National Moot Court Competition

Member of Board of Governors of the Law School

Phi Delta Phi Legal Fraternity

Intramural Athletics

Others

RESUME

NAME: Sam Lena

HOME ADDRESS: 2331 East Beverly Drive
Tucson, Arizona 85719
(602) 623-3555

OFFICE ADDRESS: 131 West Congress Street
Tucson, Arizona 85701
(602) 792-8126

PERSONAL

DATE OF BIRTH: January 23, 1921
Evergreen, Louisiana

EDUCATION: Port Arthur Grade School, Port Arthur, Texas
Thomas Jefferson High School, Port Arthur, Texas

MARITAL STATUS: Widower, 3 children
Sam, Jr. Age 25
Katherine Age 23
John Age 21

HEALTH: Good

HOBBIES: Photography, spectator sports

BUSINESS EXPERIENCE

1943-46 Foreman, Sheet Metal Manufacturing Department,
Davis Monthan Air Force Base, Tucson, Arizona.

1946-1950 Owner, Retail Custom-made Leather Shop, Tucson,
Arizona.

1951-1955 Salesman, Coca-Cola Bottling Company, Tucson,
Arizona.

1955-present Owner, Retail Package Liquor Store, Tucson, Arizona.

POLITICAL OFFICES

- 1977-1980 Elected to four-year term on the Pima County Board of Supervisors
- 1975-1976 Pima County Board of Supervisors
- 1969-1974
(3 terms) Arizona State Senate
 Democratic Minority Whip
 Health and Welfare Committee
 Appropriations Committee
 State Government
- 1965-1968
(2 terms) Arizona State House of Representatives
 Finance and Revenue Committee
 Health and Welfare Committee
 Labor Committee
 State, County, and Municipal Affairs Committee

OTHER ACTIVITIES

- Member, Governor's Task Force on State Urban Lands
Legislative liaison for Pima County to the State
Legislature
Member, Arizona Association of Counties
Chairman, Kino Community Hospital Advisory Board
Chairman, Governing Board, Health Systems Agency
of Southeastern Arizona
Vice Chairman, Mental Retardation Advisory Council,
Department of Economic Security
Member, Pima County Association for Retarded Citizens
Member, Children's Evaluation Center of Southern
Arizona, Advisory Committee
Chairman, 1975 United Way Campaign, Government
Division
Member, Knights of Columbus, Tucson, Arizona
Member, B.P.O. Elks, #385, Tucson, Arizona

AUSTIN P. SULLIVAN, JR.

Professional

Government and Community

Vice President, ~~Corporate Director of Governmental~~ Relations, General Mills, Inc. 1978-present

Corporate Director of Governmental Relations, General Mills, Inc. 1977-1978

Director of Governmental Relations, Minneapolis, General Mills, Inc. 1976-1977

Legislative Director, Committee on Education and Labor, U.S. House of Representatives 1971-1976

Professional Staff Member, Committee on Education and Labor, U.S. House of Representatives 1967-1971

Special Assistant to the Deputy Director, New Jersey Office of Economic Opportunity 1965-1966

Eleanor Roosevelt Fellow in Interracial Relations, Urban League of Westchester County, N.Y. 1964-1965

Lecturer at Harvard University (1972-1976) on labor market policies; have also lectured at University of California at Berkeley, University of Chicago, Boston University, State University of New York at Buffalo.

Chairman, Governor's Council on Employment and Training (Minnesota)

Member, Board of Directors: Guthrie Theater Foundation (Minneapolis); Urban Coalition of Minneapolis; Minnesota Citizens for the Arts.

Member: The Minneapolis Club; 5:55 Club (Minneapolis); Wayzata Country Club (Wayzata); Edgemoor Club (Bethesda, Md.).

Author, "Public Service Employment: A Congressional Perspective," Proceedings, Industrial Relations Research Association, 1971; "The Legislative Game: Playing for Keeps," College & University Journal, American College Public Relations Association, 1972.

Personal

Graduated from Princeton University, 1964, A.B. (with honors)
Married to the former Judith A. Raab of Harrisburg, Pennsylvania
Children: Austin P. III; Amanda; Alexander
Hobbies: Ice Hockey, Sailing, Tennis
Military Service: U.S. Marine Corps (1957-1959)
Born: June 26, 1940
Home Address: 17830 County Road 6, Wayzata, Minnesota 55391

RUTH B. LOVE

Oakland Unified School District
 1025 Second Avenue
 Oakland, California 94606
 (415) 836-8200

EDUCATION

Public Schools - Bakersfield City Schools, Bakersfield, California
 B.A. - Elementary Education - San Jose State University, San Jose, CA
 M.A. - Guidance and Counseling - San Francisco State University,
 San Francisco, CA
 Ph.D. - Human Behavior - United States International University,
 San Diego, CA

PROFESSIONAL EXPERIENCE

November 1975- Present Superintendent - Oakland Unified School District,
 Oakland, CA

1971 - 1975 Director - Right to Read Effort, U. S. Office of
 Education, Department of Health, Education and
 Welfare, Washington, D.C.

Provided overall direction for the National Right to Read Program; developed a comprehensive strategy for local school districts, State Departments of Education, colleges and universities and community based organizations for the improvement of reading and literacy; developed legislation for the U.S. Congress resulting in National Reading Improvement Act; provided testimony to the House of Representatives and Senate; administered staff and devised organizational structure for the implementation of Right to Read; sponsored annual national conferences and workshops.

1965 - 1971 Chief - Bureau of Compensatory Education Program
 Development, California State Department of
 Education, Sacramento, CA

Established and became the first Chief of the
 Bureau of Compensatory Education Program

Development. Recruited staff; developed guidelines; provided reports to the State Board of Education; established school site monitoring system; initiated highlights of effective programs for dissemination; convened State conferences and workshops.

Consultant - Follow Through Program, U.S. Office of Education, HEW. Washington, D.C.

Served on the first HEW Commission to develop regulations and guidelines for the initiation of the National Follow-Through Program; provided on-going technical assistance for program development and administration of Follow Through.

Consultant - Head Start Program, Office of Economic Opportunity, Washington, D.C.

Offered technical assistance and consultant services for the instructional and parent involvement component of the National Head Start Program.

Consultant - ESEA, Title I Program, U.S. Office of Education, HEW, Washington, D.C.

Provided testimony to U.S. Congress; background papers on students from low socio-economic background; assisted in formulation of guidelines and regulations; provided on-going consultant services to staff at the National level.

1963 - 1965

Consultant - Bureau of Pupil Personnel Service, California State Department of Education, Sacramento, CA

Established special programs in counseling and guidance services for minority and disadvantaged youth; conceptualized and sponsored a series of five regional workshops to improve pupil personnel services; offered technical assistance to school district personnel in improving counseling and guidance.

1961 - 1965

Instructor - Adult Education, Oakland Unified School District, Oakland, CA

1962 (Summer)

Project Director - Operation Crossroads, Ghana, West Africa

Led a project of 12 American university students, combined with African students in improving life in the village of Bolgatanga.

1960 - 1962 Counselor/Consultant - Oakland Unified School District - Ford Foundation Project (Great Cities)

1960 Fulbright Exchange Teacher - Cheshire, England
 Taught in a British school and teacher training college in Congelton, England.

1958 Project Coordinator - Girls Correctional Institution (American Friends Service Committee), Albuquerque, New Mexico.

1954 - 1959 Teacher - Oakland Unified School District, Oakland, CA

PROFESSIONAL ORGANIZATION MEMBERSHIP

National Advisory Council, Center for Education Leadership
 Association for Supervision and Curriculum Development
 Guidance and Counseling Association
 Association for Childhood Education International
 World Council of Teachers
 International Reading Association
 American Personnel and Guidance Association
 National Education Association
 Delta Kappa Gamma Honorary Society
 California Teachers Association
 Afro-Negro International Travel Club
 American Academy: Political and Social Science
 Women's Forum (Civic Organization)
 People to People Program
 World Organization on Early Childhood Education
 Alpha Kappa Alpha Sorority
 American Association of School Administrators
 California Association of School Administrators

COMMITTEES AND SPECIAL PROJECTS

Vice Chairman, President's Commission on Mental Health, Washington, D.C.
 Member, Board of Directors, Mills College, Oakland, California
 Member, Board of Directors, Children's Hospital Medical Center, Oakland, CA
 Member, Board of Directors, United Way of the Bay Area, San Francisco, CA
 Member, Secretary of the Navy's Advisory Board on Education and Training (SABET)
 Member, Board of Directors, Martin Luther King, Jr., Center for Social Change, Atlanta, Georgia
 Member, Urban Advisory Task Force, National PTA, Chicago, Illinois
 Member, Executive Committee, Council of Great City Schools, Washington, D.C.
 Member, Board of Directors, Junior Center of Art and Science, Oakland, CA
 Member, Advisory Board, Instructor Magazine, Dansville, N.Y.
 Member, Visiting Committee, Harvard Graduate School of Education, Cambridge, Mass.

Member, Board of Trustees (Vice Chairperson), National Coalition for Children's Justice, Princeton, N.J.

Member, Technical Advisory Committee, State of New Jersey, Department of Education, Trenton, N.J.

Member, Board of Directors, Reading is Fundamental, Washington, D.C.

Member, Oakland Council for Economic Development, Oakland, CA

Member, Executive Committee, Oakland Council for Economic Development, Oakland, CA

Member, Scholastic Magazine Advisory Council, New York, N.Y.

Member, United States National Commission for United Nations Educational, Scientific and Cultural Organization, Washington, D.C. (UNESCO)

Member, Advisory Board, ERIC Clearinghouse on Educational Management, Eugene, Oregon

Commissioner, Education Commission of States

Member, American Bar Association Advisory Committee on Juvenile Delinquency and Reading

Executive Officer, National Reading Council

Member, National Adult Basic Education Task Force

Member, National Advisory Commission on Follow-Through

Member, Bay Area Negro History Week Planning Committee

Member, State Human Relations Commission (California Teachers Association)

Co-Director, Homework Help Program - Assisted in initiating a tutoring program for underachievers in 1959. (Program is still in operation)

Co-Director, Operation Zanzibar (Sending books to schools in Zanzibar, East Africa)

Member, Board of Directors, Educational Opportunities Council, State of California

PACT Advisory Committee

State TACT (Technical Advisory Committee on Testing)

Governor Reagan's Advisory Committee on Children and Youth

California Association of Secondary School Administrators Committee on Compensatory Education

Governor Edmund G. Brown, Sr.'s Committee on School Dropouts

National Task Force: Research on Desegregation

Member, Advisory Board, Encyclopedia of Afro-American Education

Member, Board of Trustees, National Urban League, Inc., New York

Member, Board of Directors, Giant Step, Beverly Hills, California

Member, National Advisory Board, The Institute for Research on Educational Finance and Governance, Stanford University

Member, NSBA, Ad Hoc Committee on Financing of Urban Education

Member, Embarcadero Referral Center, San Francisco, CA

Member, College Scholarship Service Assembly of the College Board

Member, National Advisory Board of the Center for the Book in the Library of Congress

Member, Women's Forum West

Member, Bay Area Black Child Advocacy Coalition

AWARDS

- Holloway-Gonzales Library, Bakersfield, CA (Named in honor of Ruth Love Holloway)
- AMUW (Association of Marquette University Women) Chair in Humanistic Studies at Marquette University, Milwaukee, Wisconsin (1976-77)
- Certificate of Recognition: Department of Health, Education and Welfare in recognition of significant contribution to progress of education, Education Division, Assistant Secretary for Education (Sidney P. Marland)
- Citation: Who's Who in American Education, 1969
- Citation: Certificate of Recognition: Alpha Kappa Alpha Sorority, Far Western Region
- Citation: National Register of Prominent Americans
- Citation: Scroll of Honor - Civic Women's Club Incorporated (in recognition of outstanding achievement in education, international relations and human relations)
- Yearbook: Outstanding Young Women of America Publication, 1967
- Sacramento Woman of the Year Award, 1967
- President's Award: Association of California Administration in Compensatory Education
- Education Accountability Award: NAACP West Coast Region
- Parents Award: ESEA, Title I Parents
- Award of Appreciation: Program Development, Compensatory Education Staff, State of California
- Life Membership Award: Association of School Administrators - Compensatory Education
- Mayor's Resolution of Commendation
- State Senate Resolution: Citation from California State Legislature
- Ruth Love Scholarship Fund: California State Department of Education
- Resolution: State Board of Education - A commendation of appreciation for years of service
- Woman of the Year Award (1977): Zeta Phi Beta Sorority
- Woman of the Year Award (1967): Iota Phi Lambda Sorority (Beta Tau Chapter)
- Outstanding Woman Award (1976) Iota Phi Lambda Sorority (Beta Mu Chapter)
- Community Service Award (1977): Negro Business and Professional Women's Club
- Third Annual Martin Luther King, Jr. Humanitarian Award -- Glide Memorial Church, January, 1976
- Bicentennial Award, Trinity Baptist Church, San Mateo, CA (1976)
- Achievement Award, Community Streetwork Center, Annual Unity Day, June 1977, San Francisco
- National Alliance of Black School Educators Award, Chicago, Ill. November, 1977
- Push For Excellence Award, Los Angeles, 1977
- Certificate of Appreciation, Peace Officers for Better Community Relations, Oakland, November, 1977
- District Service Award, Lincoln University Alumni Association, Bay Area Chapter, San Francisco, July, 1977
- Certificate of Appreciation, Apostleship of the Sea, Port of Oakland, May 1977
- The Black Child Development Institute, Inc., March 1976
- Ruth Love Scholarship Award, University of San Francisco, June 1977
- Annual Award, the Intercultural Interfaith Fellowship for the East Bay, 1977
- Life Membership, Oakland Branch, NAACP
- National Urban League, Outstanding Service Award, August 1978
- American Heritage and Freedom Award - "Black Men Saluting Black Women on the Summit"

WRITINGS AND PUBLICATIONS

Article: Curriculum: A Vehicle for Reform, Educational Leadership, 1976

Chapter: Right to Read -- A Privilege or a Right, Addison Wesley Publishing, 1975

Article: Right to Read, A Chance to Change, The Reading Teacher, October 1973

Books: Hello World (Eight Books on Career Education), Field Publications, 1973

Article: Partners for Literacy (Role of States), Education Commission of the States Journal

Article: States Role in Right to Read, Florida Reading Journal, December 1973

Article: Right to Read, Strategy for the 70's, American Education, December 1973

Article: Worldwide Right to Read, International Reading Association Conference Proceedings, July 1973 (Speech in Buenos Aires)

Article: Making the System Work, Ball State Publication (Commencement Speech)

Article: Right to Read Academies, American Library Journal, December 1973

Article: The Right to Read, The Reading Teacher, 1971

Article: Right to Read Interview, Phi Delta Kappa, November 1973

Pamphlet: Multiple Factions in Effective Reading Programs, 1970

Article: Reading and Self Concept, 1969

Pamphlet: Programs of Ethnic Studies, Intercultural Relations and Intergroup Relations, 1969

Pamphlet: Staff Development Models, (Inservice Education), 1970

Article: Educate My Children, Elementary School Administrative Journal, October 1969

Article: A Look at Equalizing Society, California Teachers Association Journal, October 1969

Pamphlet: Preschool-Primary Articulation Survey

Bibliography: Compensatory Education, California State Department of Education, 1967 (co-authored and committee chairperson)

Pamphlet: Guidelines for Inservice Education, California State Department of Education, 1967 (committee chairperson and writer)

Pamphlet: Study Income, a partial listing of financial aid programs for minority/disadvantaged youth, 1966

Book: Strengthening Counseling Services for Disadvantaged Youth, California State Department of Education, 1966

Article: Some Answers to Administrators' Questions on Minority Youth, California Education, February 1965

Chapter: Evaluating Children's Growth, Prevention of Failure, National Education Association Publication, 1965 (co-authored)

Summary: NDEA Title V-A Projects Related to Disadvantaged Youth, Underachievers, Dropouts, 1965

Bibliography: Counseling Disadvantaged Youth, 1963

Curriculum Guide: Negro History Curriculum Materials for Elementary School, 1963

Article: Reading, An Opportunity for Leadership, Reporting on Reading, September 1978

In Preparation

Book: A Chance for Children

Book: Johnny Can Read

Publications prepared under supervision of and in collaboration with:

- Focus on Innovation, Quarterly Publication of exemplary programs
- Highlights of Effective Programs
- Instructional Materials (bibliography)
- Bibliography of Materials (reading and mathematics)

SPEECHES AND LECTURES

Has lectured at numerous colleges, universities, national and international conventions, state departments of education, civic organizations.

TRAVEL

United States, European Countries, West Indies, Canada, Mexico, East and West Africa, Middle East, Near and Far Eastern countries, India, Pakistan, Bangkok, Burma, Hong Kong, Japan, Israel, Jordan, Istanbul, Russia.

2/23/79

Other Activities: National Recording Secretary of the Coalition of
Labor Union Women (CLUW), 1975 - present

IWY World Tribune - Mexico City, Mexico - 1975

Jimmy Carter's Task Force for Older Americans - 1976

National Planning Committee Conference on Working
for Environmental & Economic Justice and Jobs - 1976

Urban Environment Foundation - Board of Directors

Delegate - IWY National Women's Conference - 1977

National Council for Alternate Work Patterns - Member
Board of Directors - 1976 to present

National Commission on Working Women - Commissioner - 1977

Member - IWY Continuing Committee 1978

Chair - U. S. Trade Union Seminar to Europe on Alternate
Work Patterns - 1978

Julius B. Thrower
1228 Dunaway Drive
Mobile, Alabama 36605
(205) 473-4511

Career

Objective: Executive position in management involving Major Supervisory and Administrative responsibilities.

1977
to
Present
Director of Admission, Development and Maintenance of an accurate system for providing admission services which will allow matriculation to those students whose educational interests, abilities, and previous preparation qualify them to pursue a course of study offered by the college. Coordination of all services to veterans and dependents of veterans.

Experience: Director Veterans Affairs, S. D. Bishop State Junior College, Mobile, Alabama 36603. Coordinate activities mandated by Federal Law, PL 92-318, section 420 Higher Education Act, 1965, as amended by PL-380. Coordinate within the institution's administrative organization all services to veterans. Assist and advise veterans on personal and financial problems. Serve as liaison representative to Community Service Agencies and local organizations that assist veterans. Provide necessary advice and counsel to institutional leadership on educational needs of veterans.

1971
to
1973
Special Services and Development Coordinator. S. D. Bishop State Junior College, Mobile, Alabama 36603. Directed recruitment program. Administered fund solicitation and collection. Established contact with alumni. Provided services in public relations. Maintained liaison with student personnel offices to effect innovative programs. Assisted in development of pertinent research data concerning attendance, drop out rates, and student's continuing status.

1966- Plant Supervisor, S. D. Bishop State Junior College,
to Mobile, Alabama 36603. Maintenance and Conservation
1970 of the physical facilities. Maintained up-to-date
records related to facilities and equipment. Super-
vision of vehicles of transportation. Supervision
of campus security and non-academic personnel within
the department.

1964 High School Instructor, Mobile County Public Schools,
to Mobile, Alabama. Taught General and Physical Science,
1966 Laboratory preparation and supervision. Examination,
supervision and grading for courses in science. Club
Sponsor.

Education: Alabama State University

(a) Mobile Center	1960-1962	A.S. Degree
(b) Main Campus, Montgomery, AL	1962-1964	B.S. Degree
University of Akron Physical Plant Administration Akron, Ohio	1967	Certificate
Junior College Leader- ship Program Auburn University Auburn, Alabama	1969	Certificate
Auburn University Auburn, Alabama	1970-1971	Completed course work for M.Ed.
AACJC Training Workshop Minority Awareness New Orleans, LA	1972	
Phelps Stokes Foundation Training Workshop, Public Re- lations and Development New York, N.Y.	1973	
Morton Consortium on Admissions and Financial Aid Workshop, Admissions and Financial Aid Morton Conference Center Gloucester, VA	1978	

Professional
Affiliations:

Vice Chairman, American Association Minority Veterans
Program Administrators (AAMVPA) Board of Director,
AAMVPA.

VCIP Advisory Board, Region IV, OE, DHEW
VCIP Planning Committee, Region IV, OE, DHEW

Board of Directors, Dearborn Street YMCA
Metropolitan YMCA
Mobile Child Day Care Association

Chartered Member, Alabama Veterans Affairs Association.

Personal Data:

Age, 40. Height, 5'7". Honorably Discharge, USMC 1960.
Health, Excellent. Marital Status: Married.

NATIONAL COMMISSION FOR EMPLOYMENT POLICY

Independent

AUTHORITY: 29 U.S.C. 951, 952
P.L. 95-524, Title V, Sec. 501 thru 505, October 27, 1978

METHOD: Appointed by the President and see below.

MEMBERS: FIFTEEN, selected as follows:

Secretary of Labor,
Secretary of Health, Education, and Welfare,
Administrator of Veterans' Affairs,
Chairman of the Equal Employment Opportunity Commission
and the

Director of the Community Services Administration;

A representative of the National Advisory Council on
Vocational Education;

NINE members appointed by the President, broadly representative of labor, industry, commerce, education (including vocational and technical education), veterans, State and local elective officials currently serving in office, community based organizations, individuals served by employment and training programs and of the general public.

In making the first appointments, the President may appoint not more than 3 individuals who are serving as members of the National Commission for Manpower Policy on the effective date of this subsection (10/27/78). Any such individuals shall serve for a term of one year.

CHAIRMAN: Selected by the President from among the members appointed by the President.

NATIONAL COMMISSION FOR EMPLOYMENT POLICY (Cont'd)

Independent

TERM: THREE years, except that of the members first taking office:

Three shall serve for terms of one year;
Three shall serve for terms of two years; and
Three shall serve for terms of three years.

Any member appointed to fill a vacancy shall serve for the remainder of the term for which his predecessor was appointed.
(NOT HOLDOVERS)

SALARY: No salary provisions.

PURPOSE: The Commission will have the responsibility for examining broad issues of development, coordination, and administration and employment and training programs, and for advising the President and the Congress on national employment and training issues.

REPORTING: The Commission shall make at least annually a report of its findings and recommendations to the President and the Congress. The Commission may make such interim reports or recommendations to the Congress, the President, the Secretary of Labor, or to the heads of other Federal departments and agencies, and in such form, as it may deem desirable.

NOTE: Formerly known as the National Commission for Manpower Policy. This Commission, as in existence on the day before the date of enactment of P. L. 95-524, 92 Stat. 2019, of October 27, 1978, shall continue in existence until the members of the National Commission for Employment Policy are appointed.

THE WHITE HOUSE
WASHINGTON

J

APRIL 10, 1979

MR. PRESIDENT

DO YOU WANT TO SCHEDULE

A HAIRCUT BEFORE YOU

LEAVE ON VACATION?

IF SO, WE WILL HAVE TO

ASK EVIND TO COME IN.

WAIT UNTIL RETURN

SCHEDULE 7:00 A.M.
THURSDAY PRIOR
TO DEPARTURE

PHIL

Electrostatic Copy Made
for Preservation Purposes