

**7/16/79 [2]**

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PRESIDENT JIMMY CARTER  
NATIONAL ASSOCIATION OF COUNTIES  
KANSAS CITY, MISSOURI  
JULY 16, 1979

- 1 -

SENATOR TOM EAGLETON, SENATOR JACK DANFORTH, CONGRESSMAN  
IKE SKELTON, CONGRESSMAN HAROLD VOLKMER, CHARLOTTE WILLIAMS,  
DISTINGUISHED GUESTS, LADIES AND GENTLEMEN:

*May have heard about  
to talk to nation*

LAST NIGHT I SPOKE TO YOU ABOUT THE DEEP WOUNDS OUR  
SOCIETY HAS SUFFERED -- AND ABOUT MY ABSOLUTE CONVICTION  
THAT WE HAVE THE POWER AND THE WILL TO HEAL THESE WOUNDS  
AND RESTORE THE UNITY AND CONFIDENCE OF AMERICA.

I PROMISED LAST NIGHT TO KEEP ON DISCUSSING WITH THE  
NATION OUR MOST SERIOUS PROBLEMS. I ALSO PROMISED TO KEEP ON  
ACTING WITH THE PEOPLE TO ATTACK THOSE PROBLEMS.

TODAY, I HAVE COME HERE TO DO BOTH -- TO DISCUSS THE  
ENERGY PROBLEM, AND TO GET YOU TO HELP ME SUCCEED.

(CAN I COUNT ON YOUR HELP?)

JUST AS THE ENERGY SHORTAGE HAS FORCED US TO FACE OUR  
DEEPEST FEARS AND DIVISIONS -- SO OUR GOAL OF AN ENERGY-SECURE  
AMERICA WILL HELP US REBUILD OUR STRENGTH AND CONFIDENCE AS  
A PEOPLE.

-- WE ARE COMING TO UNDERSTAND THAT.....

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WE ARE COMING TO UNDERSTAND THAT THE REASONS FOR OUR ENERGY CRISIS GO BEYOND GAS LINES AND WASTEFUL HABITS -- TO THE LOSS OF CONFIDENCE THAT DIVIDES AND THREATENS US, AND WHICH FOR YEARS HAS PREVENTED ~~THE CONGRESS AND~~ OUR NATION FROM ACTING COURAGEOUSLY TO MEET THIS CHALLENGE.

THAT IS WHY WE MUST DECIDE HERE AND NOW THAT THIS NATION CAN AND WILL REGROUP. *WE CAN & WILL UNITE. WE CAN & WILL RESTORE OUR CONFIDENCE WE CAN & WILL WIN THE BATTLE TO SOLVE OUR ENERGY PROBLEMS*  
THAT IS WHY I WILL KEEP EXPLORING NEW IDEAS, AND OPENING NEW FRONTS, AND DEVELOPING NEW POINTS OF ATTACK.

THAT IS WHY I WILL KEEP SEEKING MORE AND MORE AMERICAN ALLIES TO JOIN ME IN THIS FIGHT FOR OUR ENERGY SECURITY.

BECAUSE ON THE BATTLEFIELD OF ENERGY -- THIS DEMOCRACY IS GOING TO MAKE ITS STAND.

AND ON THAT BATTLEFIELD, YOU AND I -- FIGHTING SIDE-BY-SIDE -- WILL WIN THE ENERGY WAR.

THE UNDERLYING CAUSE OF THE ENERGY CRISIS IS THE SAME AS IT HAS BEEN FOR MANY YEARS: OUR MASSIVE, DANGEROUS, GROWING DEPENDENCE ON OIL IN GENERAL -- AND ON FOREIGN OIL IN PARTICULAR.

A GENERATION AGO WE SENT MORE OIL OUT OF THE COUNTRY THAN WE BROUGHT IN. NOW WE IMPORT ALMOST HALF OF WHAT WE USE.

AND AFTER THE LATEST PRICE INCREASE, THE PRICE WE PAY OPEC FOR OUR OIL HAS NEARLY DOUBLED JUST IN 7 MONTHS.

WITH A GOVERNMENT SHAKE-UP IN IRAN LAST WINTER,  
WE LOST ABOUT 100 MILLION BARRELS OF OIL.

THE GASOLINE LINES ARE DIRECTLY RELATED TO THIS KIND OF  
VULNERABILITY. SO ARE THE DIESEL FUEL SHORTAGES FOR FARMERS  
AND TRUCKERS. SO ARE THE LOW HOME HEATING OIL STOCKS.

WE SIMPLY MUST REMOVE THIS THREAT TO OUR PEOPLE.  
I MUST ACT! THE CONGRESS MUST ACT! ALL OF YOU MUST ACT!  
Now — WITHOUT DELAY AND WITH DETERMINATION, UNITY, COURAGE,  
AND CONFIDENCE. WE HAVE TO FACE FACTS.

THERE IS SIMPLY NOT ENOUGH OIL AVAILABLE TO SATISFY  
EVERY DEMAND OF EVERY PERSON OF EVERY NATION IN THE WORLD.

AMERICANS ARE NOW BEGINNING TO REALIZE WITH SIMPLE  
COMMON SENSE THAT THERE ARE ONLY TWO WAYS TO GUARANTEE SUPPLY:  
ONE IS TO CONTROL OUR DEMAND, ...AND THE OTHER IS TO DEVELOP  
OUR OWN SOURCES OF ENERGY THAT WE CAN CONTROL.

AND WITH YOUR HELP I PROMISE YOU WE WILL DO EXACTLY THAT.

I BELIEVE AMERICANS WILL JOIN TOGETHER IF THERE IS  
GOOD LEADERSHIP AT EVERY LEVEL OF GOVERNMENT. WE MUST  
SPELL OUT CLEAR, FAIR GOALS, AND IMPLEMENT BOLD AND WORKABLE  
PROGRAMS.

LET ME START BY SETTING OUT CLEARLY OUR PRIORITIES FOR  
THE OIL SUPPLIES WE HAVE NOW.

-- MY FIRST PRIORITY.....

MY FIRST PRIORITY AS PRESIDENT IS TO PROTECT THE LIVES OF ALL AMERICANS. THEREFORE, OUR EMERGENCY SERVICES SUCH AS POLICE, FIRE, AND HEALTH MUST BE MAINTAINED.

SO MUST THE ESSENTIALS OF FOOD AND SHELTER. WE MUST HAVE FUEL TO PRODUCE AND DISTRIBUTE FOOD. WE MUST HAVE HEATING FUEL TO PREVENT SEVERE SUFFERING NEXT WINTER IN ALMOST EVERY PART OF THIS COUNTRY.

WE HAVE DRAWN DOWN OUR WINTER FUEL STOCKS BECAUSE OF THE EARLIER SUPPLY CUTOFF FROM IRAN. WE SIMPLY MUST BUILD THEM BACK. AND WE WILL.

*WE WILL DISTRIBUTE LIMITED SUPPLIES OF GASOLINE EQUITABLY AMONG AMERICAN MOTORISTS.*

THERE ARE THINGS WE CAN DO TO MANAGE THE CURRENT SHORTAGE BETTER -- AND WE WILL GET THEM DONE.

WE ARE PRESSING REFINERIES TO INCREASE THEIR PRODUCTION OF FUEL AND HEATING OIL. AS A BY-PRODUCT THIS WILL PRODUCE MORE GASOLINE AS WELL.

WE ARE REQUIRING THE OIL INDUSTRY TO COOPERATE. IF THEY DO NOT COOPERATE VOLUNTARILY, I WILL NOT HESITATE TO USE MY AUTHORITY TO REQUIRE THE OIL COMPANIES TO MEET THE BASIC ENERGY NEEDS OF OUR NATION.

WE HAVE ORDERED ALMOST 200 AUDITORS INTO THE FIELD TO INSURE THAT THE NATION'S REFINERS COMPLY WITH THE LAW, AND ANOTHER 400 WILL BE SENT TO MONITOR <sup>FUEL</sup> ~~GASOLINE~~ JOBBERS AND DEALERS.

AT MY DIRECTION, THE DEPARTMENT OF JUSTICE AND THE DEPARTMENT OF ENERGY ARE JOINTLY INVESTIGATING THE OIL COMPANIES TO SEE IF THE CURRENT SHORTAGE INVOLVES <sup>IMPROPER OR</sup> ILLEGAL ACTIVITY.

WE WILL BRING THE FULL FORCE OF THE LAW TO BEAR ON THOSE WHO SEEK TO PROFITEER FROM OUR NATIONAL SHORTAGE, OR TO CHEAT THE AMERICAN PUBLIC.

WE HAVE AN INDEPENDENT ACCOUNTING FIRM CHECKING ON THE EFFECTIVENESS OF THE DEPARTMENT OF ENERGY IN VERIFYING OIL INDUSTRY DATA.

I AM ORDERING THE INDEPENDENT ENERGY INFORMATION ADMINISTRATION TO SEND ITS WEEKLY REPORT ON OUR ENERGY SUPPLIES TO NEWS MEDIA THROUGHOUT THE COUNTRY, SO IT <sup>MAY</sup> ~~WILL~~ BECOME AS FAMILIAR AS THE WEATHER REPORT.

BUT AGAIN, LET ME BE TOTALLY DIRECT -- <sup>ALL OF</sup> THIS DOES NOT SAVE OIL OR CREATE OIL. IN THE SHORT-TERM WE WILL SIMPLY HAVE TO STRETCH OUT A THIN SUPPLY.

WE WILL HAVE TO PLAY A <sup>KIND OF SHUFFLING</sup> ~~STILL~~ GAME, ALLOCATING <sup>SUPPLIES</sup> ~~STILL~~ <sup>LIMITED</sup> SUPPLIES AMONG FARMERS, TRUCKERS, INDUSTRY, MOTORISTS, AND HOMEOWNERS UNTIL OUR LONG-TERM EFFORTS START PAYING OFF.

-- THEREFORE I URGE THE.....

THEREFORE I URGE THE CONGRESS TO GIVE ME POWER TO SET MANDATORY STATE-BY-STATE CONSERVATION GOALS, AND TO IMPOSE MANDATORY CONSERVATION PLANS IF A STATE FAILS TO MEET ITS TARGET.

CONGRESS MUST ACT TO GIVE ME AUTHORITY FOR STANDBY GASOLINE RATIONING. IT IS ABSOLUTELY CRUCIAL FOR US TO ARM OURSELVES AGAINST THE POSSIBILITY OF FURTHER SERIOUS INTERRUPTIONS IN OUR ENERGY SUPPLIES.

MOST IMPORTANTLY, ALL AMERICANS MUST STOP WASTING ENERGY.

THESE ARE SOME OF THE THINGS WE CAN DO TO DEFEND OURSELVES IN THE IMMEDIATE CRISIS.

MORE THAN TWO YEARS AGO, I CALLED THE ENERGY CRISIS THE MORAL EQUIVALENT OF WAR.

THERE WERE A LOT OF JOKES ABOUT IT FROM <sup>THE OIL INDUSTRY</sup> THE NEWS MEDIA.

NOW THE BATTLE HAS BEEN JOINED. THIS TIME THERE CAN BE NO DELAY. THIS TIME THERE CAN BE NO RETREAT.

LAST NIGHT I SET FORTH A GENERAL STRATEGY FOR WINNING THE ENERGY WAR -- ONE WHICH WILL ENABLE US TO MEET ALL OF AMERICA'S NEW ENERGY NEEDS FROM AMERICA'S OWN ENERGY RESOURCES.

WE WILL HAVE TO SUCCEED WITH CONSERVATION AND PRODUCTION -- BECAUSE FROM THIS TIME FORTH, WE WILL NEVER IMPORT ONE DROP OF OIL MORE THAN WE DID IN 1977. I AM DRAWING OUR LINE OF DEFENSE, HERE AND NOW.

OVERALL, WE ARE GOING TO MAKE THE UNPARALLELED PEACETIME INVESTMENT OF \$140 BILLION FOR AMERICAN ENERGY SECURITY -- SO THAT NEVER AGAIN WILL OUR NATION'S INDEPENDENCE BE HOSTAGE TO FOREIGN OIL.

ALL OF THIS INVESTMENT OF FEDERAL FUNDS MUST COME FROM THE WINDFALL PROFITS TAX ON THE OIL INDUSTRY I HAVE PROPOSED. IT IS NOW MORE CRITICAL THAN EVER THAT CONGRESS SWIFTLY PASS A STRONG, PERMANENT WINDFALL PROFITS TAX, ...AND I WANT EACH OF YOU AS COUNTY LEADERS -- AND ALL AMERICANS -- TO BRING YOUR FULL POWER TO BEAR TO MAKE SURE THE CONGRESS ACTS TO GIVE THE AMERICAN PEOPLE FINANCIAL WEAPONS TO WIN THE ENERGY WAR.

LET ME BRIEF YOU ON SOME OF OUR NEW POINTS OF ATTACK.

EACH YEAR I WILL SET TARGETS FOR THE AMOUNT OF FOREIGN OIL WE IMPORT. I AM TODAY ANNOUNCING A QUOTA FOR 1979 WHICH WILL HOLD U.S. IMPORTS TO 8.2 MILLION BARRELS PER DAY -- 300,000 BELOW THE CEILINGS WE SET AT THE TOKYO SUMMIT.

THE ENERGY SECURITY CORPORATION I PROPOSED LAST NIGHT TO PRODUCE AMERICAN ENERGY FROM NEW SOURCES WILL <sup>NOT BE JUST ANOTHER FED AGENCY</sup> BE OUTSIDE THE FEDERAL BUREAUCRACY -- FREE TO USE ITS INDEPENDENT BUSINESS JUDGMENT IN ORDER TO PRODUCE ENOUGH ALTERNATIVE ENERGY SOURCES TO MEET ITS TEN-YEAR TARGET OF REDUCING OUR IMPORTS BY 2½ MILLION BARRELS PER DAY.

-- I AM TODAY ANNOUNCING.....

I AM TODAY ANNOUNCING NEW INCENTIVES FOR THE PRODUCTION OF HEAVY OIL, OIL SHALE, AND HARD-TO-GET-AT NATURAL GAS -- ALL OF WHICH THIS COUNTRY HAS IN GREAT ABUNDANCE.

TO MAKE CERTAIN THAT ENERGY PROJECTS SUCH AS CRITICAL PIPELINES, PORT FACILITIES, AND PRODUCTION PLANTS ARE BUILT, A NEW ENERGY MOBILIZATION BOARD WILL SLASH THROUGH RED TAPE AND BUREAUCRATIC OBSTACLES, AND WILL SET ABSOLUTE DEADLINES FOR ACTION AT THE FEDERAL, STATE, AND LOCAL LEVEL.

WE ARE LEAVING WITH STATE AND LOCAL GOVERNMENTS THE FIRST LINE OF RESPONSIBILITY TO REMOVE ROAD BLOCKS TO THESE CRITICAL PROJECTS. BUT OUR ENERGY CRISIS IS SO SEVERE, THAT IF ANY LEVEL OF GOVERNMENT FAILS TO ACT WITHIN A REASONABLE TIME -- THE BOARD WILL SEE TO IT THAT ACTION IS TAKEN.

WE ARE GOING TO MAKE ENERGY GOALS AS COMPELLING FOR HOMEOWNERS AND RENTERS AS THEY ARE FOR BUSINESS.

*UTILITIES MUST SHIFT FROM OIL → COAL*

I AM PROPOSING TO THE CONGRESS A UNIQUE NEW PROGRAM TO REQUIRE GAS AND ELECTRIC UTILITIES<sup>*TO DO*</sup> TO PROVIDE LOW COST LOANS TO THEIR CUSTOMERS TO FINANCE CONSERVATION IMPROVEMENTS, REPAYABLE ONLY AT THE TIME OF SALE.

I AM PROPOSING ANOTHER PROGRAM THAT WILL OFFER INCENTIVES TO CONVERT HOMES THAT ARE NOW OIL-HEATED TO NATURAL GAS, AND TO HELP OIL-HEATED HOMES WITH CONSERVATION.

I HAVE EARMARKED \$16.5 BILLION IN NEW FUNDS FOR THE NEXT TEN YEARS TO IMPROVE BUSSES, SUBWAYS, AND OTHER MASS TRANSIT, AND BUILD MORE FUEL-EFFICIENT CARS.

RECOGNIZING THAT LOW INCOME FAMILIES HAVE BEEN HARDEST HIT BY THE OPEC PRICE INCREASES AND RISING ENERGY COSTS GENERALLY, I AM PROPOSING TO TRIPLE THE SIZE OF THE ASSISTANCE PROGRAM WHICH I RECOMMENDED ON APRIL 5.

IN ADDITION, WE WILL BE EXPANDING OUR HOME WEATHERIZATION PROGRAM.

I WANT TO EXPLAIN ONE THING VERY CLEARLY, BECAUSE MISINFORMATION IS BEING SPREAD AMONG THE AMERICAN PEOPLE.

WE ARE WORKING VERY CLOSELY WITH MEXICO AND CANADA. THE TOTAL QUANTITY OF PRODUCTION AND SALE OF MEXICAN OIL AND NATURAL GAS IS OBVIOUSLY A DECISION TO BE MADE BY MEXICO,.... BUT WE NOW PURCHASE MORE THAN 80 PERCENT OF ALL THE OIL EXPORTED BY MEXICO -- MORE THAN 80 PERCENT!

-- WE ARE NOW NEGOTIATING.....

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WE ARE NOW NEGOTIATING A NEW AGREEMENT TO PURCHASE THE NATURAL GAS MEXICO WILL HAVE AVAILABLE FOR EXPORT. ALTHOUGH CANADA'S OIL PRODUCTION WILL BE STEADILY DROPPING DURING THE NEXT FEW YEARS, WE WILL CONTINUE TO SHARE HYDROELECTRIC POWER AND OTHER ENERGY SOURCES WITH OUR NEIGHBORS.

ONE MAJOR PROJECT WILL BE THE NEW PIPELINE TO BE BUILT FROM ALASKA THROUGH CANADA TO THE LOWER 48 STATES.

BY 1985 ALASKAN AND CANADIAN NATURAL GAS CAN DISPLACE ALMOST 700,000 BARRELS OF IMPORTED OIL PER DAY. THE NORTH SLOPE PRODUCERS HAVE DRAGGED THEIR FEET IN HELPING TO FINANCE THE PIPELINE NEEDED TO BRING THAT GAS TO MARKET.

I HAVE INSTRUCTED THE SECRETARY OF ENERGY TO CALL THEM IN AND GET THEM GOING, AND I WILL INSIST THAT THIS GAS PIPELINE BE BUILT.

WE ARE AND WE WILL CONTINUE TO BE A GOOD CUSTOMER AND TRADING PARTNER WITH BOTH MEXICO AND CANADA.

THIS NATION WILL NEED TO RELY UPON A WIDE RANGE OF ENERGY RESOURCES. THE HARD FACT IS WE DEPEND ON NUCLEAR POWER FOR 13% OF OUR ELECTRICITY. WE CANNOT SIMPLY SHUT DOWN ALL OUR NUCLEAR PLANTS. THE RECOMMENDATIONS OF THE KEMENEY COMMISSION WILL HELP TO ENSURE SAFETY...BUT NUCLEAR POWER MUST PLAY AN IMPORTANT ROLE IN OUR ENERGY FUTURE.

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IN JUNE, I SET AN AMBITIOUS BUT IMPORTANT GOAL FOR MEETING 20% OF THE NATION'S ENERGY NEEDS FROM THE SUN BY THE YEAR 2000. WITH STEEPLY RISING OPEC PRICES AND GREATER SUPPLY UNCERTAINTIES, ATTAINMENT OF THIS GOAL IS MORE IMPORTANT THAN EVER.

NO CARTEL CAN CONTROL THE PRICE OF SOLAR POWER;...NO COUNTRY CAN EMBARGO IT. WE HAVE TRIPLED OUR FEDERAL INVESTMENT IN SOLAR ENERGY AND THE SOLAR BANK I HAVE PROPOSED WILL PERMIT ALL AMERICANS TO JOIN IN MAKING WIDESPREAD SOLAR USE A REALITY.

THE ACTIONS I HAVE ALREADY TAKEN WITH THE CONGRESS IN THE LAST TWO YEARS WILL REDUCE OUR PROJECTED IMPORTS BY 4 MILLION BARRELS PER DAY.

THE NEW ACTIONS I HAVE DESCRIBED FOR YOU TODAY WILL SAVE US AN ADDITIONAL 4.5 MILLION BARRELS OF FOREIGN OIL A DAY BY 1990.

I WILL KEEP THESE INITIATIVES MOVING. AND EVERY ONE OF US -- PUBLIC OFFICIAL AND PRIVATE CITIZEN -- <sup>MUST</sup> ~~CAN~~ KEEP UP THIS PRESSURE FOR PROGRESS.

OUR BASIC STRATEGY IS CLEAR AS IT CAN BE: TOGETHER, YOU AND I AND EVERY AMERICAN ARE SIMPLY GOING TO CHANGE THE WAY THIS SOCIETY CREATES AND USES ITS ENERGY.

AND AS WE DO, WE ARE GOING TO FIND OURSELVES GROWING STRONGER, MORE FREE, AND MORE CONFIDENT -- AT HOME AND AROUND THE WORLD.

-- AS THE RECENT POSITIVE.....

AS THE RECENT POSITIVE DECISION OF SAUDI ARABIA TO INCREASE PRODUCTION HAS SHOWN, FORCEFUL ACTION BY THIS COUNTRY CAN ENCOURAGE MODERATION ON THE PART OF <sup>SOME</sup> ~~MANY~~ OPEC COUNTRIES AND MAKE US BETTER ABLE TO DEAL WITH THE OTHERS.

THE IMPORTANT THING I WANT TO GET ACROSS TODAY IS THAT EACH ACTION EVERY ONE OF US TAKES WILL NOT ONLY IMPROVE OUR LIVES, BUT AFFECT THE FUTURE OF THE WORLD.

FOR EXAMPLE, HERE IN KANSAS CITY A CAR AND VAN PROGRAM SAVES OVER 500,000 GALLONS OF GASOLINE PER YEAR. *of ONE COMPANY*

A SOLAR-HEATED PUBLIC HOUSING DEVELOPMENT IN WEST SAN BERNARDINO LOWERS RESIDENTS' UTILITY BILLS BY ONE-THIRD.

AN EXECUTIVE IN NEW YORK WILL REDUCE HIS COMPANY'S DELIVERIES FROM 5 TO 4 DAYS PER WEEK.

THE HEARTBREAKS AND TRIUMPHS OF EACH COUNTY, EACH CITY, EACH NEIGHBORHOOD ARE THE HEARTBREAKS AND TRIUMPHS OF THE NATION. THE TRAGEDY OF AN ELDERLY COUPLE NOT ABLE TO PAY FOR HEAT IN THE WINTER IS A NATIONAL TRAGEDY -- JUST AS THE SUCCESS OF A LOCAL WEATHERIZATION PROGRAM IS A NATIONAL VICTORY.

I ASK YOU TO WORK WITH ME IN COUNTIES THROUGHOUT AMERICA TO PLAN CONSERVATION EFFORTS THAT GO BEYOND ATTEMPTS TO CONVINCING PEOPLE THAT THE ENERGY CRISIS IS REAL. TOGETHER, WE MUST CHALLENGE PEOPLE TO TAKE SPECIFIC ACTIONS -- AS WORKERS, AS EMPLOYERS, AS COMMUTERS, AS CONSUMERS, AS HOMEOWNERS, AND AS RENTERS -- TO SUPPORT AND BENEFIT FROM A NATIONAL EFFORT.

IT IS EASY TO TRY TO LEAVE THE JOB TO OTHERS -- TO THE FEDERAL GOVERNMENT, TO THE OIL COMPANIES, TO OPEC. WE MUST NOT DO THAT. WE WILL NOT DO THAT.

THAT IS WHAT I WANT YOU TO DO FOR OUR COUNTRY.

I WANT YOU TO MAKE IT POSSIBLE FOR EVERY CITIZEN TO JOIN IN SETTING LOCAL CONSERVATION TARGETS.

I AM TODAY ASKING THAT THE LEADERS OF EVERY COUNTY IN THIS COUNTRY WORK WITH CITIZENS AND GOVERNMENT OFFICIALS TO CREATE YOUR OWN LOCAL ENERGY CONSERVATION BOARDS -- NOT ANOTHER GOVERNMENT AGENCY,...BUT A GROUP OF YOUR BEST PRIVATE CITIZENS,...TO LOOK AT THE NEEDS AND RESOURCES YOU HAVE, EVALUATE YOUR STRENGTHS AND WEAKNESSES, AND AGREE ON YOUR OWN TACTICS FOR MEETING YOUR OWN LOCAL CONSERVATION TARGETS.

AS YOU WORK WITH LOCAL CITIZENS AND COMMUNITY LEADERS IN TAKING UP THIS CALL TO ACTION, YOU CAN COUNT ON THE SUPPORT AND HELP OF FEDERAL OFFICIALS WHO LIVE AND WORK IN YOUR COUNTIES.

I WILL PUT THEM ON ALERT TO ASSIST YOU IN EVERY WAY POSSIBLE AS YOU MOBILIZE LOCAL RESOURCES IN OUR JOINT CONSERVATION EFFORT.

IN YOUR COMMUNITY YOU ARE VITAL LOCAL LEADERS. YOU CAN GET THE JOB DONE -- AND YOU DESERVE OUR NATIONAL GOVERNMENT'S HELP.

-- YOU CAN ENFORCE THE LAW.....

-- YOU CAN ENFORCE THE LAW ON SPEED LIMITS AND ON BUILDING THERMOSTAT SETTINGS, REQUIRE THAT ALL BUILDINGS MEET LOCALLY-SET ENERGY STANDARDS BEFORE THEY CAN BE RESOLD, AND YOU CAN DEVELOP LOCAL ENERGY EFFICIENCY STANDARDS FOR NEW CONSTRUCTION.

-- YOU CAN DEVELOP LOCAL LAND USE AND ZONING POLICIES WHICH TAKE ADVANTAGE OF DENSITY AND LOCATION TO REDUCE THE NEED TO TRAVEL AND INCREASE ACCESS TO PUBLIC TRANSIT SYSTEMS.

-- YOU CAN REDUCE GASOLINE CONSUMPTION BY IMPROVING LOCAL PUBLIC TRANSIT; IMPROVE ROUTING, SERVICE, AND OPERATIONS OF ALL PUBLIC VEHICLES TO REDUCE FUEL USE.

-- YOU CAN HELP BUSINESS, INDUSTRY, AND GOVERNMENT EMPLOYERS DEVELOP RIDESHARING PROGRAMS, STAGGER WORKING HOURS, AND REDUCE EMPLOYEE WORK DAY TRAVEL.

SOME COMMUNITIES SUCH AS PORTLAND, OREGON, AND DAVIS, CALIFORNIA, HAVE ALREADY DEVELOPED COMPREHENSIVE CONSERVATION PLANS, AND THEY ARE FINDING THAT THE SUCCESSFUL EFFORTS CAN BRING THEIR PEOPLE TOGETHER TO FACE THEIR OWN TOUGH CHOICES.

IN SO DOING WE ARE BETTER ABLE TO UNDERSTAND OTHER TOUGH CHOICES AMERICA MUST MAKE IF WE WANT OUR NATION TO BE STRONG.

FOR EXAMPLE: LAST JANUARY, I SET FORTH AN AUSTERE BUDGETARY POLICY FOR FISCAL 1980 BECAUSE OF OUR SERIOUS INFLATION PROBLEM.

I INTEND TO HOLD THAT COURSE STEADY.

IF WE FAIL TO DO SO, AMERICAN WORKERS, BUSINESSES, AND CONSUMERS WILL LOSE FAITH IN THE GOVERNMENT'S WILLINGNESS TO COPE WITH INFLATION.

THE VALUE OF THE DOLLAR WOULD WEAKEN, AND FURTHER AGGRAVATE OUR INFLATION RATE.

I WILL NOT HESITATE TO TAKE ACTION TO AVOID A SERIOUS RECESSION. NOW MORE THAN EVER CONGRESS MUST ENACT OUR EXISTING PROPOSALS FOR TARGETED FISCAL ASSISTANCE AND COUNTERCYCLICAL AID TO HARD-PRESSED LOCAL GOVERNMENTS -- PROPOSALS WHICH I DEVELOPED WITH YOUR HELP.

BUT INFLATION IS STILL OUR NATION'S MOST SERIOUS ECONOMIC PROBLEM, AND I AM DETERMINED TO STICK WITH MY POLICIES TO FIGHT IT.

THESE ARE THE KINDS OF CHOICES I HAVE TO MAKE, BECAUSE FINALLY I HAVE ONLY ONE CONSTITUENCY -- ALL THE PEOPLE OF THIS NATION. THE PEOPLE YOU REPRESENT ARE THE PEOPLE I REPRESENT.

-- FOR 203 YEARS, WE HAVE STOOD.....

FOR 203 YEARS, WE HAVE STOOD PROUD AND FREE.  
WE HAVE MET CHALLENGE AFTER CHALLENGE. WE HAVE OVERCOME  
THEM ALL FOR ONE FUNDAMENTAL REASON -- IN A CRISIS WE HAVE  
ALL STOOD TOGETHER.

> NATIONAL & PERSONAL - IKE SKELTON LTR

TODAY NOT ONLY OUR NATION'S ECONOMY BUT OUR VERY  
INDEPENDENCE IS THREATENED.

OUR FREEDOM IS BEYOND PRICE -- LET US NOT ALLOW IT TO BE  
ENDANGERED BY OUR ENERGY DEPENDENCE.

AS A PEOPLE, AS A NATION, LET US JOIN THE BATTLE TO  
SECURE OUR NATION'S ENERGY FUTURE -- WITH ALL THE FULLNESS OF  
OUR WILL TO LIVE.

WE MUST FIGHT TOGETHER FOR OUR NATION -- AND TOGETHER  
WITH OUR RENEWED DEDICATION AND RENEWED FAITH IN AMERICA --  
WE WILL LEAD OUR NATION TO VICTORY.

# # #

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ABOARD AIR FORCE ONE

Susan -

Leave out the  
\$ 2 1/2 billion figure re  
aid to poor

J

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I want to explain one thing very clearly <sup>because ~~lots~~ misinformation is being spread among the American people.</sup>  
We are working <sup>very</sup> closely with Mexico

(110) and Canada. ~~the~~ now purchase 85% of

all the oil exported by Mexico -- 85%!

The total quantity of production and sale of <sup>Mexican</sup> oil and natural gas is

obviously a decision to be made by

Mexico, but we <sup>are</sup> \* We are and we

will continue to be a good customer

and trading partner with both Mexico

and Canada.

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\* We are now negotiating a new agreement to purchase <sup>the</sup> natural gas Mexico will have available for export. Although Canada's oil production will be steadily dropping during the next few years, we will continue to <sup>share</sup> purchase ~~the~~ hydroelectric power and other energy sources with our neighbors. One major project will be a <sup>the</sup> new

pipeline to be built from Alaska through  
Canada to the lower forty eight states.

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THE WHITE HOUSE  
WASHINGTON

7/16/79

Frank Moore

The attached was returned in  
the President's outbox today  
and is forwarded to you for  
your information.

Rick Hutcheson

2973

FOR ACTION  
FYI

	FOR STAFFING
	FOR INFORMATION
✓	FROM PRESIDENT'S OUTBOX
	LOG IN/TO PRESIDENT TODAY
	IMMEDIATE TURNAROUND
	NO DEADLINE
	LAST DAY FOR ACTION

	VICE PRESIDENT
	JORDAN
	EIZENSTAT
	KRAFT
	LIPSHUTZ
✓	MOORE
✓	POWELL
	RAFSHOON
	WATSON
	WEXLER
	BRZEZINSKI
	MCINTYRE
	SCHULTZE
	ADAMS
	ANDRUS
	BELL
	BERGLAND
	BLUMENTHAL
	BROWN
	CALIFANO
	HARRIS
	KREPS
	MARSHALL
	SCHLESINGER
	STRAUSS
	VANCE

	ARONSON
	BUTLER
	H. CARTER
	CLOUGH
	CRUIKSHANK
	FIRST LADY
	HARDEN
	HERNANDEZ
	HUTCHESON
	KAHN
	LINDER
	MARTIN
	MILLER
	MOE
	PETERSON
	PETTIGREW
	PRESS
	SANDERS
	WARREN
	WEDDINGTON
	WISE
	VOORDE
	ADMIN. CONFIDEN.
	CONFIDENTIAL
	SECRET
	EYES ONLY

THE WHITE HOUSE  
WASHINGTON

*done*  
*J*

CONGRESSIONAL TELEPHONE CALL

TO: Congressman Thomas P. O'Neill

DATE: Sunday, July 15 (late afternoon or early evening)

PURPOSE: To give him an idea of what you will be saying in your speech on Sunday night and Monday morning (NACO)

BACKGROUND: I recommend that, as a courtesy, the Speaker be called to discuss your speech prior to your giving it. I will leave to your discretion how detailed a discussion you have with him.

REQUESTED BY: Bill Cable *W*

Date of Submission: July 13, 1979

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THE WHITE HOUSE  
WASHINGTON

*done*

CONGRESSIONAL TELEPHONE CALL

TO: Senator Robert C. Byrd

DATE: Sunday, July 15 (late afternoon or early evening)

PURPOSE: To give him an idea of what you will be saying in your speech on Sunday night and Monday morning (NACO).

BACKGROUND: I recommend that, as a courtesy, you call Senator Byrd to discuss your speech. The detail into which you go is optional.

REQUESTED BY: Dan Tate

Date of submission: 7/13/79

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THE WHITE HOUSE  
WASHINGTON

7/16/79

Jack Watson  
Phil Wise

The attached was returned in the  
President's outbox today and is  
forwarded to you for appropriate  
handling.

Rick Hutcheson

2972



FOR ACTION  
FYI

	FOR STAFFING
	FOR INFORMATION
✓	FROM PRESIDENT'S OUTBOX
	LOG IN/TO PRESIDENT TODAY
	IMMEDIATE TURNAROUND
	NO DEADLINE
	LAST DAY FOR ACTION

	VICE PRESIDENT
	JORDAN
	EIZENSTAT
	KRAFT
	LIPSHUTZ
	MOORE
	POWELL
	RAFSHOON
✓	WATSON
	WEXLER
	BRZEZINSKI
	MCINTYRE
	SCHULTZE
	ADAMS
	ANDRUS
	BELL
	BERGLAND
	BLUMENTHAL
	BROWN
	CALIFANO
	HARRIS
	KREPS
	MARSHALL
	SCHLESINGER
	STRAUSS
	VANCE

	ARONSON
	BUTLER
	H. CARTER
	CLOUGH
	CRUIKSHANK
	FIRST LADY
	HARDEN
	HERNANDEZ
	HUTCHESON
	KAHN
	LINDER
	MARTIN
	MILLER
	MOE
	PETERSON
	PETTIGREW
	PRESS
	SANDERS
	WARREN
	WEDDINGTON
✓	WISE
	VOORDE
	ADMIN. CONFIDEN.
	CONFIDENTIAL
	SECRET
	EYES ONLY

THE WHITE HOUSE

WASHINGTON

July 11, 1979

*Jack - done -  
He wants to  
see me - Set  
up visit  
J*

*J Jackson*

MEMORANDUM FOR THE PRESIDENT

FROM:

JACK WATSON *Jack*

SUBJECT

Middle Distillate Status for New England Home Heating -- Your Conversation with Governor Hugh Gallen (New Hampshire)

Hugh Gallen has checked into the status of primary and secondary stock build-up for home heating oil pursuant to your conversation with him at Camp David and is ready to report to you. I have asked Phil Wise to have a call placed to Hugh after you have read this memorandum; Hugh wants very much to speak briefly to you personally about the matter. (Please let beard know if when you visit Gallen.)

The following issues are of great concern to Hugh and other New England governors:

- Will we make the 240 million barrel goal of primary reserve replacement?
- Will the home heating oil jobbers and other suppliers to retail outlets be able to get adequate supplies at current prices, rather than having to wait until next fall to get product for distribution?
- Will we be able to begin the home heating season in New England with home tanks full. (The average home tank is 300 gallons. If the so-called "summer fill" is completed, 11% of the average winter's needs in Massachusetts, for example, would already be in home tanks.)?

Current status on each of these issues is:

- The primary reserve level is now at 142 million barrels; refining utilization is up to 89%, and middle distillate yield is up (all as of c.o.b. last Friday); Gene and I are getting weekly status reports from DOE and, as you know, have been reiterating your commitment to the Governors to have the necessary home heating fuel supply for the winter by October.

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- In both Connecticut and Massachusetts there appears to be a significant shortfall in contracts signed for home heating oil compared to this time last year. A sample that Ed King showed me in Louisville (which may not be representative) suggests that suppliers have only signed contracts for about 50% of the volume for which they had contracted by this time last year. New Hampshire appears to be in better shape on this issue, although this is one of the main points of concern to Hugh.
- One question is whether the companies are refusing to contract or actually supply at today's average retail price (approximately 74 cents/gallon) because they can wait and get 85 to 90 cents/gallon next fall. (Last year at this time, contracts were being signed at approximately 50 cents/gallon.) The companies are saying to the distributors that, in order to meet the primary reserve goal of 240 million barrels that has been set by DOE, they must reduce their allocations of that fuel to the "secondary/end-user" market at this time. DOE has been "jawboning" the oil companies to sign more contracts and deliver more supply now, but those efforts are not working. Gene was briefed on this subject by Ed King during the governors' meeting and Ed may also raise the matter with you this afternoon at Camp David. We are analysing this whole set of issues now with DOE and will have some strategy recommendations ready for you next week.
- I have no reliable data on the "summer fill" question. You can tell Hugh and Ed, if Ed raises the question, that the problem of building stocks now in home tanks is a high priority on the White House Task Force agenda.

With this as background, I recommend you call Hugh Gallen; I have told him you would do so.

#### Retail Gasoline Dealers - Threatened Strike

On another matter, you should also know that the Pennsylvania Gasoline Dealers Association have called for a strike effective midnight tomorrow.

The association (and its counter-parts in New Jersey and Delaware) believe that DOE allocation rules are unfair to the neighborhood full-service dealer, and that they unfairly favor the low-service, high-volume dealers.

There is some truth to that assertion. DOE issued some rule changes to alleviate (but not solve) the problem last Friday and will issue more next Monday which are intended to correct the inequities. The dealers are persuaded that the changes are, and will be, inadequate and have, therefore, called for a strike.

Gene and I believe such a strike will affect a relatively small number of dealers and will be of short duration. Nonetheless, we have taken the following steps:

- convened a Justice, Labor, DOT, DOE strike task force to monitor any work stoppage that occurs and to work with the governors in affected states to deal with spot shortage problems;
- instructed DOE to put out an emergency rule effective today that empowers the governors to move gasoline supplies from closed stations to those that remain open. Public announcement of this rule will be made this afternoon and notice sent immediately to all governors.

Finally, Dick Thornburgh may ask you to instruct me to meet with a delegation of his state's gasoline dealers in an 11th hour attempt to head the strike off. We have been talking by telephone with the dealers, so far to no avail. Although we are, of course, willing to talk with anyone interested in stopping the strike, I do not think a meeting between now and tomorrow night is a good idea and recommend that you make no commitment to Dick for such a meeting. Moreover, it is important to the Democrats in the Pennsylvania delegation that you not agree to any request made by Dick. They do not want him to get political credit for any Presidential intervention. I suggest that you simply tell Dick that I am very much involved in the matter (which he knows) and am working with all parties to find a solution, if one exists.

C

THE CHAIRMAN OF THE  
COUNCIL OF ECONOMIC ADVISERS  
WASHINGTON

July 13, 1979

MEMORANDUM FOR THE PRESIDENT

FROM: Lyle E. Gramley *LEG*

Subject: Industrial Production in June

Late this afternoon (Friday, July 13), the Federal Reserve Board released its estimate of industrial production in June. Total industrial production declined 0.3 percent last month, largely due to a decline in auto assemblies. Excluding auto production of motor vehicles and parts, industrial production in June was about unchanged.

From March to June, total industrial production fell 0.6 percent (an annual rate of 2-1/2 percent). Production of business equipment rose during the quarter at a 3-1/4 percent annual rate, but this is a substantial slowdown from the 8-1/2 percent annual rate of expansion in the first 3 months of the year.

Industrial production will probably continue to be relatively weak in the months immediately ahead. Further cutbacks in auto production are likely because large-car inventories are very high. Reductions in output in other areas will probably also occur as a result of the continuing decline in real consumer spending.

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THE WHITE HOUSE  
WASHINGTON

7/16/79

Jim McIntyre

The attached was returned in  
the President's outbox today  
and is forwarded to you for  
appropriate handling.

Rick Hutcheson

ADMINISTRATIVELY CONFIDENTIAL

2967

FOR ACTION  
FYI

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	POWELL
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	WEXLER
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/	MCINTYRE
	SCHULTZE
	ADAMS
	ANDRUS
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	CALIFANO
	HARRIS
	KREPS
	MARSHALL
	SCHLESINGER
	STRAUSS
	VANCE

	ARONSON
	BUTLER
	H. CARTER
	CLOUGH
	CRUIKSHANK
	FIRST LADY
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	HERNANDEZ
	HUTCHESON
	KAHN
	LINDER
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	MILLER
	MOE
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EXECUTIVE OFFICE OF THE PRESIDENT  
OFFICE OF MANAGEMENT AND BUDGET  
WASHINGTON, D.C. 20503

Talked to  
Jim Mc  
J

JUL 2 1979

MEMORANDUM FOR THE PRESIDENT

FROM: James T. McIntyre, Jr.  
Robert S. Strauss

SUBJECT: Trade Reorganization

When we met with you on May 21, you decided we should propose a more substantial reorganization of the government's trade programs and functions than had been recommended to you on the basis of interagency review. We submit three organizational proposals. One is recommended by us, while the other two are proposed by State and Treasury. Given the requirement in the MTN legislation that we submit a formal proposal to Congress by July 10, we urge your early decision on these recommendations.

Jim McIntyre and Bob Strauss recommend consolidating policy coordination and negotiations in STR and consolidating operational functions in a renamed and revitalized Department of Trade and Commerce (TAC). In addition, the mandate of the Trade Policy Committee should be broadened substantially and a Trade Negotiation Committee should be created to manage all trade negotiations. This arrangement could bring about significant improvement in the management and effectiveness of the government's trade activities and in our view comes as close as possible to meeting Congressional and private sector desires for organizational change -- if a separate trade department is not feasible.

Plan?  
Basically,  
OMB/STR ok  
but --

1) ok for Commerce to promote reports  
Jim all for it -  
2) Jim not willing to give Commerce import controls which would lead to protectionism

On point 2) we should either protect my position with a plan or be ready with a veto

7

THE WHITE HOUSE  
WASHINGTON

7/16/79

Frank Moore

The attached was returned in  
the President's outbox today  
and is forwarded to you for  
your information.

The signed original has been  
given to Ev Small for delivery.

Rick Hutcheson

cc: Ev Small



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to Pryor  
via FM

THE WHITE HOUSE  
WASHINGTON

July 15, 1979

Mr. President:

Senator David Pryor hand  
delivered this for you today.

Frank Moore

DAVID PROR  
ARKANSAS



United States Senate  
Washington, D. C.

1

Mr. President  
you can do it.  
Wanda Byrnes.

David -  
It really helped -  
Thanks!  
Jimmy

THE WHITE HOUSE  
WASHINGTON

Mr President:

Frank and Hamilton feel  
strongly that your first cong  
leadership breakfast next Tuesday  
should include both democrats  
& republicans. Do you agree?

Approve combined  
leadership breakfast

Disapprove

J

Phil

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1

THE WHITE HOUSE  
WASHINGTON

7/16/79

Frank Moore

The attached was returned in  
the President's outbox today  
and is forwarded to you for  
your information.

Rick Hutcheson



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THE WHITE HOUSE  
WASHINGTON

7/11/79

Mr. President --

Max Baucus called you Tuesday night.....Bob Thomson in Congressional Liaison suggests that you return the Senator's call Wednesday morning, although he does not know nature of call.

per Phil Wise

*Called -  
insisted on another  
call plus personal  
visit on weekend  
J*

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7/16

Mr. President--

The UAW contract with the auto industry expires Sept. 14. Fraser opens negotiations today with GM, tomorrow with Ford, and Wednesday with Chrysler.

In his public rhetoric, Fraser has repeatedly said that he will bargain without regard to the guidelines, which he says are dead. As a practical matter, Fred Kahn will be proposing revised guidelines during August and September, which will present Doug, the auto industry, and the Administration with a tricky problem.

Fred will begin detailed discussions on the wage guidelines with labor groups during the next two weeks; when he does, the UAW will certainly be included.

I suggest that you discuss the guideline question only if he brings the subject up first.

One other point: in general, labor leaders are sensitive about being labeled as special interests. In your comments to the CWA convention, you might want to make the additional point that, to win the energy war, you will need the support of our country's great institutions, and that you know you can count on the support of the Communication Workers of America.



Landon

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LAST NIGHT I SPOKE TO YOU ABOUT OUR NATION IN A TIME OF CRISIS.  
I SOUNDED A WARNING IN HARSH TERMS -- TERMS NOT OFTEN USED BY A PRESIDENT  
IN TALKING TO THE PEOPLE OF OUR COUNTRY.

I DID NOT SPEAK FROM HOPELESSNESS OR DESPAIR. I DESCRIBED THIS  
CRISIS OF CONFIDENCE AND SOUNDED THE WARNING TO OUR NATION BECAUSE OUR  
FUTURE WILL EQUAL THE PROMISE OF THE PAST ONLY IF WE FACE THE TRUTH,  
HEED THE WARNING, AND CHANGE OUR COURSE.

I SPOKE THIS WAY BECAUSE IT IS THE TRUTH.

IN A TIME OF SHADOWY DREAD AND FEAR, OF GROWING ANGER AND  
FRUSTRATION -- THE ONLY FIRM GROUND ON WHICH WE CAN REGROUP AND REBUILD  
OUR CONFIDENCE IS TO BE HONEST ABOUT OURSELVES.

(=OVER=) (THE ENERGY PROPOSALS WHICH ....)

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THE ENERGY PROPOSALS WHICH I PRESENTED LAST NIGHT AND THIS MORNING WILL COMPLETE THE LIST OF CAMPAIGN PROMISES ON LEGISLATION.

BUT TODAY I WANT TO TALK TO YOU ABOUT A LARGER PROMISE -- THE PROMISE I MADE IN MY ACCEPTANCE SPEECH AND A HUNDRED TIMES DURING MY CAMPAIGN -- THE PROMISE TO DESCRIBE FOR YOU AND TO CARRY FORWARD THE VISION OF THIS NATION THAT I HOLD IN MY HEART.

IT IS THE PROMISE I PLEDGED TO REDEEM LAST NIGHT.

IT IS OUR COMMON TASK TO COMMIT OURSELVES TO A RENAISSANCE OF AMERICA -- TO A REBIRTH OF THE AMERICAN SPIRIT.

FIRST, WE MUST RESTORE OUR CONFIDENCE AND OUR SENSE OF THE FUTURE. SOMEHOW WE HAVE LOST IT -- ALL ELSE PALES BESIDE THE NEED FOR ITS RETURN.

(=NEW CARD=) (SECOND, WE MUST.....)

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SECOND, WE MUST REVITALIZE OUR BASIC VALUES. WE MUST BELIEVE IN, AND BELONG TO, SOMETHING GREATER THAN SELF -- WHETHER IT BE RELIGION OR COMMUNITY, FAMILY, OR NATIONAL SERVICE.

THIRD, WE MUST REGENERATE OUR SENSE OF UNITY AND NATIONAL PURPOSE -- OUR BELIEF THAT WE ARE BUILDING AN EVEN BETTER NATION FOR THE YEARS TO COME.

WE MUST DEFINE NEW GOALS FOR OUR COUNTRY, AND ENCOURAGE ALL AMERICANS TO JOIN IN DETERMINING THESE GOALS. WE MUST BRING TOGETHER THE DIFFERENT ELEMENTS OF AMERICA -- LABOR, BUSINESS, AND CONSUMER -- BRING THEM FROM THE BATTLEFIELD OF SELFISHNESS TO OUR TABLE OF COMMON PURPOSE.

(=OVER=) (THIS IS THE VISION OF.....)

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THIS IS THE VISION OF AMERICA TOWARDS WHICH I WILL LEAD THE NATION.  
IN THE MONTHS AHEAD I WILL COME TO YOU WITH FRESH PROPOSALS. SOME WILL  
INVOLVE THE TRADITIONAL GOVERNMENT, ... MANY WILL NOT.

ABOVE ALL I WILL DEFEND OUR COMMON NATIONAL PURPOSE AGAINST THOSE  
NARROW SPECIAL INTERESTS WHO OFTEN FORGET THE OVERRIDING NEEDS OF  
AMERICA.

I WILL PERSUADE, I WILL SPEAK AGAINST, I WILL FIGHT ANY SELFISH  
INTEREST THAT UNDERMINES OUR NATIONAL PURPOSE; ..... I WILL DEMAND THAT THE  
GOVERNMENT REFLECT THESE COMMITMENTS.

AS I PROMISED LAST NIGHT, I WILL CONTINUE TO TRAVEL ACROSS THE  
COUNTRY TO HEAR THE PEOPLE OF AMERICA. I WILL LISTEN. I WILL ACT.

(=NEW CARD=) (I INTEND TO OPEN THE.....)

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I INTEND TO OPEN THE GOVERNMENT PROCESS SO THAT THE FRESH AIR OF AMERICA CAN BLOW THROUGH WASHINGTON, D.C.

THESE ARE THE PROMISES I MADE TO YOU THREE YEARS AGO, AND I INTEND TO KEEP THEM.

I WILL START RIGHT HERE AND NOW BY HEARING YOUR VIEWS, ... ANSWERING YOUR QUESTIONS ABOUT AMERICA'S FUTURE. BEFORE I DO, I WOULD LIKE TO SAY ONE MORE THING.

I CAN POINT THE WAY, CONGRESS CAN ENACT LEGISLATION, GOVERNMENT CAN EXECUTE PROGRAMS -- BUT TRUE SUCCESS CAN ONLY COME FROM THE COMMITMENT OF THE PEOPLE.

YOUR CONCERNS, YOUR SACRIFICES, YOUR VALUES, YOUR PARTICIPATION WILL DETERMINE THE FUTURE LIFE OF OUR NATION.

(=OVER=) (A GREAT LABOR UNION.....)

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A GREAT LABOR UNION SUCH AS YOURS WAS NOT BUILT BY AMERICANS WHO SAID, "ME FIRST, ME LAST, ME ALWAYS."

IT WAS BUILT THE WAY GREAT CAUSES IN AMERICA'S PAST WERE ALWAYS BUILT -- BY DECENT, CARING CITIZENS WORKING TOGETHER WITH CONFIDENCE FOR A COMMON PURPOSE, A COMMON GOAL, A COMMON GOOD.

I ASK EACH OF YOU TODAY FOR A RENEWED COMMITMENT TO AMERICA.

Do I HAVE IT? ( *pause* )

THANK YOU. YOU'VE ANSWERED MY QUESTION. I'LL BE GLAD TO ANSWER YOURS.

# # #  
— — —

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*Susan  
ok  
Carla*

CWA 7/16/79  
DRAFT 3

Last night I spoke to you about our nation in a time of crisis. I sounded a warning in harsh terms -- terms not often used by a President in talking to the people of our country.

~~It is important to understand that~~ I did not speak from hopelessness or despair. I described this crisis, <sup>of confidence</sup> and sounded the warning, <sup>to our nation</sup> because our future will equal the promise of the past only if we, <sup>face the truth,</sup> heed the warning and change our course.

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I spoke this way because it is the truth.

In a time of shadowy dread and fear, of growing anger and frustration -- the only firm ground on which we can regroup, <sup>and</sup> rebuild our confidence is <sup>to be honest</sup> the plain truth about ourselves.

The energy proposals which I presented last night and this morning will complete the list of legislative proposals <sup>on legislation</sup> in my book of campaign promises. But today I

want to talk to you about a larger promise. ~~It is~~ the  
 promise I made in my acceptance speech and a hundred times  
 during my campaign ~~and again last night~~ the promise  
 to describe for you and to carry forward the vision of this  
 nation that I hold in my heart. It is <sup>the</sup> a promise I <sup>pledged</sup> began  
 to redeem last night.

It is our <sup>common</sup> task to commit ourselves to a renaissance  
 of America -- to a rebirth of the American spirit.

First, we must <sup>restore</sup> regenerate our confidence and our  
 sense of the future. Somehow we have lost it -- all else  
 pales beside the need for its return.

Second, we must revitalize our <sup>basic</sup> values. We must return  
<sup>believe</sup> to a belief in, and a belonging to, something greater than  
 self -- whether it be religion or community -- family, or  
 national service.

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Third, we must regenerate our sense of <sup>unity and</sup> national purpose --  
 our belief that we are building <sup>an even better</sup> a nation for the years to come.

We must define new goals for our <sup>country</sup> nation and <sup>encourage</sup> ~~open the doors~~  
~~to participation by~~ all Americans <sup>to join</sup> in determining these goals.

We must bring together ~~all~~ the <sup>different</sup> elements of America -- labor,  
 business, and consumer -- bring them from the battlefield of  
 selfishness ~~to~~ our table of common purpose.

This is the vision of America towards which I will lead  
~~I will listen to your ideas, and~~ the nation. I will come to you <sup>ahead</sup> In the ~~coming~~ months with fresh  
 proposals. Some will involve the traditional government, many

will not. I will <sup>our</sup> ~~the~~ <sup>above</sup> all defend the common national purpose

against those narrow special interests who often forget the

overriding needs ~~and goals~~ of America. I will persuade, I will

<sup>against,</sup> speak <sup>out,</sup> I will fight any selfish interest that undermines our

national purpose -- I will demand that the government reflect these commitments.

As I promised last night, I will continue to travel <sup>across</sup> the country to hear the people of America. I will listen. I will act. I intend to open the government <sup>process</sup> so that the fresh air of America can <sup>blow through</sup> ~~reach~~ Washington, D.C. These are the promises I made to you three years ago and I intend to keep them.

I will start right here and now by hearing your views, answering your questions about America's future. Before I do, I would ~~just~~ <sup>more</sup> like to say one <sup>more</sup> thing.

I can point the way, Congress can enact legislation, government can execute programs -- but true success can only come from the commitment of the people. Your concerns, your

sacrifices, your values, your participation will determine  
the future life of our nation.

great labor  
A union such as yours was not built by Americans who  
said "me first, me last, me always." ~~Glenn Watts has~~  
~~exemplified unselfishness and leadership.~~

It was built the ~~same~~ way ~~the~~ great causes in America's  
past were always built -- by decent, caring citizens working  
*with confidence*  
together <sup>^</sup> for a common purpose, a common goal, a common good.

I ask each of you today for a <sup>renewed</sup> commitment to America.

Do I have it?

Thank you. You've answered my question. I'll be glad to  
answer yours.

# # #

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THE WHITE HOUSE  
WASHINGTON

7/16/79

Mr. President --

Although you've already signed Presidential to General Meyer re Odom, would like to ask if you'd care to reconsider, sign the Efficiency Report (Tab C), and ~~write a note on Brzezinski's letter (Tab B), saying you endorse his recommendation.~~

In this way, you don't basically "order" the promotion as Commander-in-Chief, but in a round about way sort of do the same but not with the risk of being improper.

Brzezinski agrees with this suggestion. His end goal is to have Odom promoted, but he didn't consider all implications of Presidential letter when he sent it to you directly.

If you prefer not, no problem.

Thanks -- Susan/Rick

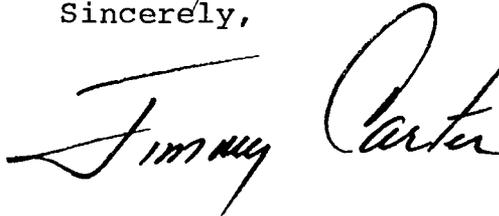
THE WHITE HOUSE

WASHINGTON

To General Edward Meyer

I have reviewed Dr. Brzezinski's letter concerning Colonel William E. Odom and endorse his recommendation that Colonel Odom be promoted.

Sincerely,

A handwritten signature in cursive script, reading "Jimmy Carter". The signature is written in dark ink and is positioned to the right of the word "Sincerely,".

General Edward C. Meyer  
Chief of Staff  
United States Army  
Washington, D.C. 20310

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MOE

PETERSON

PETTIGREW

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THE WHITE HOUSE  
WASHINGTON

C

Mr. President:

Bob Strauss called late  
this afternoon to tell you  
that " you had plenty of  
Hubert Humphrey in you and  
to pour it on."

Phil

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for Preservation Purposes**

ADDRESS TO NATIONAL ASSOCIATION OF COUNTIES

Last night I <sup>spoke to you</sup> ~~talked to the nation~~ about the deep wounds  
our society has suffered -- and about my absolute conviction

that we have the power and the will to heal ~~them~~. *These wounds  
and restore the unity and confidence of America.*

I promised last night to keep on <sup>discussing</sup>  ~~talking~~ with the nation  
~~about~~ our most serious problems. I <sup>also</sup> promised to keep on

acting with the people to attack those problems. Today, *the energy problem*  
*to discuss and to get you to help*  
*me act.*  
I have come here to do both -- ~~with you, together~~. (Can

I count on your help?)

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Just as the energy shortage has forced us to face our  
deepest fears and divisions -- so our goal of an energy  
secure America will help us rebuild our strength and con-  
fidence as a people.

We are coming to understand that the reasons for our  
<sup>Crisis</sup>  
energy ~~difficulties~~ go beyond gas lines and wasteful habits --

to the loss of confidence that divides and threatens us, *and*  
*which for years has prevented the*  
*Congress and our nation from acting*  
*courageously to meet this challenge.*

That is why we must decide here and now that this  
*can and will in this struggle*  
nation ~~is going to regroup, and fight for its energy survival --~~ *our security*

*will*  
That is why I ~~am going to keep opening new fronts and~~  
*exploring new ideas and*  
developing new points of attack ~~as~~ *and seeking more*  
*and more American allies to join me in*  
*this fight for our energy security.*  
Because on the battlefield of energy this democracy

is going to make its stand.

And on that battlefield you and I -- fighting side  
by side -- will ~~triumph.~~ *win the energy war.*

The underlying cause of the energy crisis is the same  
as it has been for many years: our massive, dangerous,  
growing dependence on oil in general -- and on foreign oil  
in particular.

A generation ago we sent more oil out of the country  
than we brought in. By 1973, just before the first oil  
embargo, ~~we were still importing only one-third of our oil,~~  
and paying only \$2.50 a barrel for it. Now we import ~~nearly~~

half of what we use. And after the latest price increase,

the price we pay OPEC for our oil has nearly doubled just

in 7 months, ~~[- from \$12.50 to \$23.50 per barrel]~~

*With a government shake up in Iran last winter, we lost about 100 million barrels of oil.*

The gasoline lines are directly related to ~~our~~ vulnerability. So are the diesel fuel shortages, <sup>for farmers and truckers</sup> So are the

*home*  
low heating oil stocks. *We simply must remove this threat to our people. I must act! The Congress must act. All of you must act! Now. Without delay and*

every demand of every person of every nation in the world.

*are beginning to*  
I believe Americans now realize the simple common sense *with*

*there are*  
that the only two ways to guarantee supply: *one is* to control our demand -- and *the other is* to develop our own sources of energy that

we can control. And with your help I promise you we will

do exactly that. ~~Control things ourselves.~~

*There is good leadership*  
I believe Americans will join together if, at every level of government, *We must* we spell out clear, fair goals, and *implement bold and workable programs.*

Let me start by clearly setting out our priorities for the oil supplies we have now.

My first priority as President <sup>is</sup> ~~must be~~ to protect the lives of all Americans. Therefore, our emergency services such as police, fire, and health must be maintained.

So must the essentials of food and shelter. We must have fuel to produce and distribute food. We must have heating fuel to prevent severe suffering next winter in almost every part of this country. We have drawn down our <sup>winter</sup> fuel stocks because of the <sup>earlier</sup> supply cutoff from Iran. We simply must build them back. *And we will.*

There are things we can do to manage the current shortage better -- and we <sup>will</sup> ~~are going to~~ get them done. We are pressing refineries to increase their production of fuel and heating oil. As a by-product this will produce more gasoline as well. We are requiring the oil industry to <sup>Cooperate</sup> ~~disclose a wider range of supply and distribution targets~~ ] If they do not

cooperate voluntarily, I will not hesitate to use my authority to require the oil companies to meet the basic energy needs of our nation.

We have ordered 200 auditors into the field to insure that the nation's refiners comply with the law, and another 400 will be sent to monitor gasoline jobbers and dealers. At my direction, the Department of Justice and the Department of Energy are jointly investigating the oil companies to see if the current shortage involves illegal activity.

We will bring the full force of the law to bear on those

*Cheat the American public. or to*  
who seek to profiteer *from our national gas shortage or to*

*I*  
~~We~~ have an independent accounting firm checking *on the* methods *effectiveness of*  
~~used by~~ the Department of Energy, to verify oil industry *We are trying*  
*but Congress needs to give me authority to get more*  
information, I am ordering the independent Energy Information *information from the*  
*oil companies.*

Administration to send its weekly report on our energy supplies

*media* *will*  
to newspapers, throughout the country, so it becomes as

familiar as the weather report.

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*This does not save oil  
or create oil --*

But again, let me be totally direct --, in the short

term we will simply have to ~~do the best we can to stretch~~

out a thin supply. We will be ~~living on a knife edge until~~

*playing a shell game among farmers,  
truckers, industry, motorists  
and  
homeowners until*

our long-term efforts start paying off.

Therefore I urge the Congress to ~~empower~~ <sup>give power</sup> me, <sup>1</sup> to set

mandatory state-by-state conservation goals, and to ~~stop~~

*impose*

~~in with~~ mandatory conservation plans if a state fails to

meet its target.

*must act*

~~I will also urge~~ Congress, <sup>1</sup> to give me authority for

standby gasoline rationing. It is absolutely crucial for

us to arm ourselves against the possibility of further *serious*

interruptions in our energy supplies.

*Most importantly, all Americans must stop  
wasting energy.*

These are some of the things we can do to defend our-

selves in the immediate crisis.

More than two years ago, I called the energy crisis

*There were a lot of jokes about it  
from the oil industry and  
the news media*  
the moral equivalent of war. <sup>1</sup> Now the battle has been joined.

*This time there can be no delay.*  
This time there can be no retreat.

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Last night I set forth a general strategy for winning the energy war -- one which will enable us to meet all of America's new energy needs from America's own energy resources.

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We will have to, *succeed with conservation and production* -- because from this *time* year forth, we will never import one drop of oil more than we did in 1977. I am drawing our line of defense, here, and now.

Overall, we are going to make the unparalleled peacetime investment of 140 billion dollars for American energy security -- so that never again will our nation's independence be hostage to foreign oil.

Let me brief you on some of our new points of attack.

Each year I will set targets for the amount of foreign oil we import. I am today announcing a quota for 1979 which will hold US imports to 8.2 million barrels per day, 300,000 below the ceilings we set at the Tokyo Summit.

The Energy Security Corporation I proposed last night *to produce ~~new~~ American oil from new sources* will be outside the federal bureaucracy -- free to use its independent business judgment in order to produce enough alternative energy sources to meet its ten-year target of reducing our imports by two and one-half million barrels per day.

I am today announcing new incentives for the production of heavy oil, oil shale, and hard-to-get-at natural gas -- all of which this country has in great abundance.

To make certain that energy projects such as critical pipelines, port facilities, and production plants are built, a new Energy Mobilization Board *will slash through red tape, and bureaucratic obstacles and* will set absolute deadlines *for action* at the federal, state, and local level. We are leaving with state and local governments the first line of responsibility to remove *road* blocks to these critical projects. But our energy crisis is ~~s~~o severe, that if any level of government

fails to act within a reasonable time -- the board will see to it that action is taken.

We are going to make energy goals as <sup>Compelling</sup> attractive for homeowners and renters as they are for business.

I am proposing to the Congress a unique new program to require gas and electric utilities to provide low cost loans to their customers to finance conservation improvements, repayable only at the time of sale. I am proposing another program that will offer incentives to convert homes that are now oil-heated to natural gas, and to help oil-heated homes with <sup>conversion</sup> away from oil heat.

I have earmarked \$16.5 billion <sup>in new funds</sup> for the next ten years to improve busses, subways, and other mass transit and build more fuel efficient cars.

Recognizing that low income families have been hardest hit by the OPEC price increases and rising energy costs

generally, I am proposing to triple the size of the assistance program which I recommended on April 5. \$2.4 billion a year will be made available to help those who need it most. In addition, we will be expanding our home weatherization program.

>  
\* - *Continue*

By 1985 Alaskan natural gas can displace almost 700,000 barrels of imported oil per day. The North Slope producers have dragged their feet in helping <sup>to</sup> finance the pipeline needed to bring that gas to market. I have instructed the Secretary of Energy to call them in and get them going <sub>x</sub> and I will do my part to get this gas pipeline built.

I have recently announced a bold solar program to achieve 20% solar energy by 2000. We have tripled our federal funds for solar energy and I am asking for further support through a new Solar Bank.

The actions I have already taken with the Congress in the last two years will reduce our <sup>projected</sup> imports by ~~another~~ four million barrels per day.

INSERT FOR PAGE 10:

I WANT TO EXPLAIN ONE THING VERY CLEARLY, BECAUSE MISINFORMATION IS BEING SPREAD AMONG THE AMERICAN PEOPLE.

WE ARE WORKING VERY CLOSELY WITH MEXICO AND CANADA. THE TOTAL QUANTITY OF PRODUCTION AND SALE OF MEXICAN OIL AND NATURAL GAS IS OBVIOUSLY A DECISION TO BE MADE BY MEXICO, BUT WE NOW PURCHASE 85% OF ALL THE OIL EXPORTED BY MEXICO -- 85%!

WE ARE NOW NEGOTIATING A NEW AGREEMENT TO PURCHASE THE NATURAL GAS MEXICO WILL HAVE AVAILABLE FOR EXPORT. ALTHOUGH CANADA'S OIL PRODUCTION WILL BE STEADILY DROPPING DURING THE NEXT FEW YEARS, WE WILL CONTINUE TO SHARE HYDROELECTRIC POWER AND OTHER ENERGY SOURCES WITH OUR NEIGHBORS. ONE MAJOR PROJECT WILL BE THE NEW PIPELINE TO BE BUILT FROM ALASKA THROUGH CANADA TO THE LOWER FORTY-EIGHT STATES.

WE ARE AND WE WILL CONTINUE TO BE A GOOD CUSTOMER AND TRADING PARTNER WITH BOTH MEXICO AND CANADA.

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The new actions I have described for you today will  
*an additional*  
 save us <sup>an</sup> 4.5 million barrels of oil a day by 1990.

I will keep these initiatives moving. And every one  
 of us -- public official and private citizen -- can keep *up this*  
~~the~~ pressure for progress. ~~going~~.

Our basic strategy is clear as it can be -- together,  
 you and I and every American are simply going to change  
 the way this society creates and uses its energy.

And as we do, we are going to find ourselves growing  
 stronger, *more* free, and more confident -- at home and around  
 the world.

As the recent positive decision of Saudi Arabia to  
 increase production has shown, forceful action by this country  
 can *encourage* ~~create conditions that increase the likelihood of~~  
 moderation on the part of many OPEC countries and make us  
 better able to deal with the others.

The important thing I want to get across today is that each action every one of us takes will not only improve our lives but affect the future of the world.

*For example,* <sup>a</sup>  
 here in Kansas City ~~the Hallmark~~ car and van program saves over 500,000 gallons of gasoline per year. A solar-heated public housing development in West San Bernardino lowers residents' utility bills by one-third. An executive in New York will reduce his company's deliveries from 5 to 4 days per week.

The heartbreaks and triumphs of each county, each city, each neighborhood are the heartbreaks and triumphs of the Nation. The tragedy of an elderly couple not able to pay for heat in the winter is a national tragedy -- just as the success of a local weatherization program is a national victory.

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I ask you to work with me in counties throughout America to plan conservation efforts that go beyond attempts to convince people that the energy crisis is real. Together, we must challenge people to take specific actions -- as workers, as employers, as commuters, as consumers, as home-<sup>owners</sup> ~~workers~~, and as renters -- to support and benefit from a national effort.

It is easy to try to leave the job to others -- to the federal government, to the oil companies, to OPEC. We must not do that. We will not do that.

This is what I want you to do for our country.

I want you to make it possible for every citizen to join in setting local conservation targets.

I am today asking that the leaders of every county in this country work with citizens and government officials

to create your own local Energy Conservation Boards --

*not another government agency, but <sup>best private</sup> a group of your citizens*  
to look at the needs and resources you have, evaluate your

~~strategie~~ strengths and weaknesses, and agree on your own

tactics for meeting your own <sup>local</sup> ~~specific~~ conservation targets.

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As you work with local citizens and community leaders

in taking up this call to action, you can count on the

support and help of federal officials who live and work

in your counties. I will <sup>put them</sup> ~~direct each of my Department~~

~~Secretaries and Agency Heads to put their local personnel on~~

alert to assist you in every way possible as you mobilize

local resources in our joint conservation effort.

~~Because~~ In your community you are ~~the~~ vital local

leaders. You can get the job done -- and you deserve our

national government's help.

County officials have special opportunities for leadership which make it possible to implement tough locally agreed upon conservation efforts:

*the law on speed limits*  
*and on*  
*enforce building thermostat settings,*  
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-- You can ~~promote energy efficiency in your own~~  
~~communities through requirements that~~ <sup>all</sup> buildings meet locally  
set energy standards before they can be resold, and <sup>you can</sup> by  
<sup>develop</sup>  
~~developing~~ local energy efficiency standards for new con-  
struction.

-- You can develop local land use and zoning policies  
which take advantage of density and location to reduce the  
need to travel, <sup>and</sup> increase access to <sup>public systems</sup> transit, ~~and encourage~~  
~~energy conserving building configurations and design.~~

-- You can reduce gasoline consumption by improving  
local public transit; improve ~~its~~ routing, service, and  
operations, <sup>of all public vehicles to</sup> ~~to increase ridership~~ and reduce fuel use. You  
can help business, industry, and government employers  
develop ridesharing programs, stagger working hours, and  
reduce employee work day travel.

Some communities such as Portland, Oregon and Davis, California have already developed comprehensive conservation plans and they are finding that the <sup>successful</sup> efforts can bring their people together <sup>to face</sup> in ~~fac~~ing their own tough choices.

In so doing <sup>we</sup> they are better able to understand <sup>other</sup> the tough choices America <sup>must</sup> has ~~to~~ make if we want <sup>our nation</sup> to be strong.

For example: last January, I set forth an austere budgetary policy for fiscal 1980 because of our serious inflation problem.

<sup>I intend</sup>  
~~Our best hope for progress against inflation this year and over the longer run is to hold that course steady.~~

If we fail to do so, American workers, businesses, and consumers will lose faith in their government's willingness to cope with inflation. The value of the dollar would weaken, and further aggravate our inflation rate.

I will not hesitate to take action to avoid a serious recession. Now more than ever Congress must enact our *existing proposals for* targeted fiscal assistance and countercyclical proposals

I developed with your help. But inflation is still our nation's most serious economic problem, and I am determined *stick with my* to *to* follow policies ~~that will help us~~ fight it.

These are the kinds of choices I have to make, because finally I have only one constituency -- all the people of this nation. The people you represent are the people I represent.

For 203 years, we have stood proud and free. We have met challenge after challenge. We have overcome them all for one fundamental reason -- in a crisis we have all ~~finally~~ stood together.

Today not only our nation's economy but our very independence is threatened.

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Our freedom is beyond price. We must fight ~~to win~~ <sup>together</sup>  
~~it back together.~~ *for our nation -- and together, we will*  
*win.*

Franklin Roosevelt once said:

"Lives of nations are determined, not by the count of years, but by the lifetime of the human spirit. The life of a man is three-score years and ten, a little more, a little less. But the life of a nation is the fullness of its will to live."

As a people, as a nation, let us join the battle for our nation's energy future -- with the fullness of our will to live.

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THE WHITE HOUSE

WASHINGTON

July 16, 1979

To Pat Caddell

Your analysis was a masterpiece, and your advice was crucial. Stick with me during the coming weeks. We will win together. You're a great ally to have in fighting our crisis of confidence.

Thank you -

Jimmy

1  
THE WHITE HOUSE  
WASHINGTON

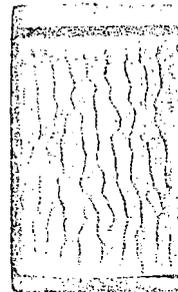
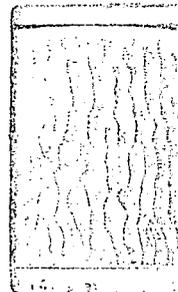
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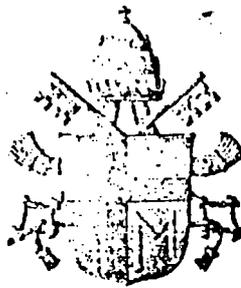
The attached was returned in  
the President's outbox today  
and is forwarded to you for  
your information.

Rick Hutcheson

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C

To the Honorable Jimmy Carter  
President of the United States of America

It was with great pleasure that I received your letter of June 14 last. Be assured that I appreciate very much your kind words about my recent visit to Poland.

I am likewise deeply grateful for the sentiments you expressed in regard to a possible visit of mine to the United States. I am now happy to inform you that, with the help of God, I plan to address the United Nations Organization at the beginning of October. At that time I also intend to make a pastoral visit to the United States, the details of which will be worked out and made public at a later date.

Meanwhile, I wish to assure you, Mr. President, of the joy I experience in looking forward to being once again among the American people. With my anticipated greetings I send the assurance of my prayers for all the citizens of your country.

From the Vatican, July 4, 1979

Joannes Paulus P. II