9/12/79 [1]

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TO: PREX
FROM: BROWN, H
DOCPATE: 10 SEP 79
MCINTYRE, J
10 SEP 79

CABINET/AGENCY LEVEL

KEYWORDS: DEFENSE BUDGET
SALT

SUBJECT: ADMINISTRATION POSITION ON DEFENSE BUDGET

ACTION: PREPARE MEMO FOR ZB
DUE: 15 SEP 79
STATUS S. FILES

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DISPATCH W/ATTACH FILE W17 (C)
Honorable Walter F. Mondale
President of the Senate

Honorable Thomas P. O'Neill, Jr.
Speaker of the House

Dear Mr. (President) (Speaker):

I am sure you agree with me that we cannot effectively safeguard US legitimate interests abroad nor pursue safely peace, justice and order at home unless our national security is protected by adequate defenses. The fundamental responsibility of this, or any President -- a responsibility shared with the Congress -- is to maintain defenses adequate to provide for the national security of the United States. The defense program of this Administration, exemplified by the FY 1980 budget submission of last January, was designed to maintain adequate defenses and to fulfill our mutual commitment with our NATO Allies to increase defense expenditures at 3% per year in real terms.

In subsequent months, however, inflation has run at higher levels than those assumed in the cost calculations associated with that defense program. Accordingly, I plan to send promptly to the Congress a defense budget amendment to restore enough funds to continue in FY 1980 to carry out the Administration's defense program based on our current best estimate of the inflation that will be experienced during the fiscal year. Although the detailed calculations needed to prepare an amendment are still in progress, I expect that the amount of the amendment will be about $2.7B in Budget Authority above the Administration's January 1979 budget request.
Correcting for inflation is not enough in itself to assure that we continue an adequate defense program through FY 1980. We must also have the program and the funds authorized and appropriated, substantially as they were submitted. Therefore, in the course of Congressional consideration of the second budget resolution, I will support ceilings for the National Defense Function for FY 1980 of $141.2B in Budget Authority and $130.7B in outlays. I will also request that the Congress support the Administration's FY 1980 defense program and, in particular, that the Appropriation Committees actually appropriate the funds needed to carry it out.

Furthermore, in FY 1981 I plan a further real increase in defense spending. The Defense Department is working on the details of that budget. It would, therefore, be premature to describe the features of that budget beyond noting that it will continue the broad thrust of our defense program, and that I intend to continue to support our mutual commitment with our NATO Allies.

While this defense program is adequate, it is clear that we could spend even more and thereby gain more military capability. But national security involves more than sheer military capability; there are other legitimate demands on our budget resources. These competing priorities will always be with us within the vast array of budget decisions both the Congress and the President are called upon to make. Defense outlays are
actually lower in constant dollars than they were in 1963, and a much lower percentage of the gross national product (5% compared with 9%). There are those that think this has caused a decline in American military might and that the military balance has now tipped against us. I do not believe this to be so, but I am concerned about the trends. I believe that it is necessary for us to act now to reverse these trends.

The Secretary of Defense will be presenting to the Congress over the coming months the highlights of our defense program in terms of the goals we think we should achieve and the Five-Year Defense Program we plan to achieve them. In this context he will point out, among many other items, how MX and our other strategic programs will contribute to the maintenance of essential equivalence between the central strategic forces of the United States and Soviet Union, how we plan to modernize theater nuclear forces in cooperation with our NATO allies, how our general purpose forces programs contribute both to our military capability to support our NATO allies and rapidly to deploy forces to defend our vital interests elsewhere. That presentation can serve as the basis for future discussions (including open testimony) that will allow us to build the national consensus that is the fundamental prerequisite of a strong and secure America.

Note: Suggest BCC's be sent to following:

Sen. Robert Byrd
Sen. Stennis
Sen. Muskie
Sen. Magnuson
Cong. Wright
Cong. Price
Cong. Whitten
Cong. Addabbo
Cong. Giaimo
MEMORANDUM FOR THE PRESIDENT

FROM: Harold Brown
Jim McIntyre

SUBJECT: The Defense Budget

The two of us, together with Cy, Zbig and Lloyd Cutler, believe it important for you to resolve the Administration's position on the defense budget issue immediately, before the Second Budget Resolution reaches the floor.

Even before the Cuba situation, many of those whose support is essential to Senate approval had joined the growing chorus calling on you to affirm your intention to propose and support real growth in defense spending. Recent events have now underscored that position. They have also emboldened SALT critics to believe that they can defeat SALT II ratification by claiming defense spending and the Soviet combat brigade in Cuba as demonstrations of an unacceptable lack of will and willingness on the part of the Administration in defense matters.

Sam Nunn has proposed as much as a 5% real annual increase, though his conversations with us suggest that he has some flexibility on the numbers, especially for 1980. Others have aligned themselves with 5% or even more. We believe that you can -- and at least for now, should -- hold the line at the amount to which your Administration and our NATO Allies have publicly committed in the past. Your civilian advisers feel comfortable in arguing that a real 3% growth will probably do what is needed, and we think that, depending on how this is interpreted in the out years, there is a good chance that the JCS can be brought along. Moreover, since this would be in effect a reaffirmation of an existing Administration position, it should help us counter cries for equivalent increases in domestic programs.

3615 - The decision is ok. Add a strong section on what we have done to strengthen defense in the last 2 1/2 years.
For these reasons we recommend that you base your state-
ment on such a reaffirmation and that you make clear that your
determination applies to both present and future budgets (with,
inevitably, less certainty -- up or down -- in future than at
present). You need and should go no further than that now.
The Secretary of Defense will amplify our defense program plans
in a separate letter.

One further point: All of us believe that the best form
for your communication is a letter from you to the leadership
of Congress, to precede the budget resolution debate. Cer-
tainly this, accompanied by a public statement, will give the
greatest impact and may be helpful should circumstances later
require you to point out in subsequent weeks and months that
you have made a firm commitment -- indeed one far firmer than
any the Congress as a whole has made to date. Whether or not
Congress accepts your proposals, it is important for SALT II
that everyone understand your own position on the issue.

Because your schedule is so crowded, and because the
Second Budget Resolution will reach the Senate floor no later
than Wednesday, we believe you should send the attached letter
to the President of the Senate and Speaker of the House on
Tuesday. But as soon as possible thereafter, which we under-
stand to be Thursday, we urge that you meet with the appropriate
Congressional leadership to get their views and reemphasize
yours.

Attachment
Administrator Campbell

The attached was returned in the President's outbox today and is forwarded to you for appropriate handling.

Rick Hutcheson
THE WHITE HOUSE
WASHINGTON

9/11/79

Mr. President:

No comments from your Senior Staff.

Rick/Bill
MEMORANDUM FOR THE PRESIDENT

FROM: Alan K. Campbell
Director

SUBJECT: Request for Approval of Nominations for Presidential Management Improvement Awards and President's Award for Distinguished Federal Civilian Service

Presidential Management Improvement Awards

All of the nominations for this year's Presidential Management Improvement Awards have been reviewed by a panel consisting of representatives from the Office of Management and Budget and the Office of Personnel Management. The panel has recommended 10 individuals and one group to receive the awards. Attached for your consideration are summaries of the achievements of those recommended to receive awards.

These awards were established in 1970 to provide high-level honorary recognition to individuals, small working groups, or teams who have made contributions which represent exceptional management improvement. Nominations were made by the heads of Federal agencies from among more than 1,300 individuals and groups who received Presidential letters of commendation during Fiscal Year 1978. These individuals saved the Government more than $200 million and, in addition to the monetary benefits, some of these contributions represent substantial improvements in such areas as energy conservation, paperwork reduction and national security.

[ ] Approve nominations for Presidential Management Improvement Awards
[ ] Disapprove nominations and request further information

President's Award for Distinguished Federal Civilian Service

Nominations for this year's President's Award for Distinguished Federal Civilian Service, the Government's highest civilian award, are based on recommendations from Heads of all Departments and agencies which are reviewed for final recommendation to you by the Office of Personnel Management. Six individuals are recommended to receive the awards this year. Attached for your consideration are summaries of the achievements of those recommended to receive awards.
These awards give national recognition to individuals whose outstanding achievements have contributed substantially to the public interest and who have shown an exceptional degree of imagination, courage, and high ability in carrying out the missions of Government.

- Approve nominations for President's Award for Distinguished Federal Civilian Service
- Disapprove nominations and request further information

Once we have received approval of all nominations, we will proceed to notify the agencies and recipients involved and to prepare the necessary award citations.

A memorandum will be forthcoming recommending an appropriate ceremony for presentation of the awards.

Attachments
Nominations
1978 Presidential Management Improvement Awards

Harmon H. Adams, Social Worker, GS-12, Veterans Administration Medical Center, Decatur, Georgia

Mr. Adams proposed that patients in VA-contract nursing homes not be re-admitted to VA Hospitals for medical evaluation to determine whether they may enter the Home Cure Program. This new procedure eliminates the average stay per patient of 5 days at $115 per day, thus reducing these costs, and re-admittance processing costs, as well as speeding the return of patients to their home environment. Tangible Benefits: $172,500

James Campbell, Storage Manager, GS-10, Department of the Army, Ft. Carson, Colorado

Mr. Campbell suggested changes in the way in which munitions were issued, used, and disposed of at Fort Carson which has reduced the loss of ammunition, maximized its return to a useable state, and provided training to troops in all aspects of technical ammunition handling and use. It is anticipated that the new procedures will be implemented at many, if not all, installations, resulting in even greater dollar savings to the Government. Tangible Benefits: $3,261,000

TSgt Spencer T. Hayes, Electronics Mechanic (Computer), WG-12, National Guard Bureau, Alabama Air National Guard, Dothan, Alabama

TSgt Hayes, on his own initiative, developed and perfected a needed automatic radar tracking capability for the tactical air control system that enabled the Air Force to cancel a planned procurement program. Tangible Benefits: $13 million

John W. Kiker, Chief, Mechanisms Branch, GS-15, Spacecraft Design Division, NASA Johnson Space Center, Houston, Texas

On his own initiative, and partly on his own time at home, Mr. Kiker developed a proposal and then convinced NASA authorities that a modified Boeing 747 could be used as a ferry aircraft and airborne launch platform for the Space Shuttle. This alternative to designing engines that could be used to test fly the 75-ton Space Shuttle Orbiter proved successful in 13 flights which verified all spacecraft flight worthiness as well as crew procedures. Tangible Benefits: $30 million

Helen A. Lewis and Patricia A. Martens, Inventory Management Specialists, GS-11, Department of the Army, Warren, Michigan

Normal procedures were to ship M48A1 tanks to the railroad at Barstow, California for subsequent shipment to Anniston Army Depot in Alabama where the tanks were rebuilt, converted, and reissued to other customers. Ms. Lewis and Ms. Martens learned that the Korean Government had petitioned the U. S. Government to procure
2.

421 M48A1 tanks and that the terms of the impending agreement were that the tanks were to be in "as is, where is" condition. As a result of their actions, the Korean Government inspected the tanks stored at Barstow and accepted 190 of them. This resulted in transportation savings of $7,823 per tank. Tangible Benefits: $1,495,870

Arthur E. Martin, Chief, Engineering Service, GS-13, and Barnett W. McConnell, Assistant Chief, Engineering Service, Department of Medicine and Surgery, Veterans Administration Medical Center, Nashville, Tennessee

Mr. Martin and Mr. McConnell suggested that heated or cooled air being exhausted be reused to warm or cool the new supply of air in the Nashville VA Medical Center. This concept has been approved as suitable for application in three additional VA Medical Centers. Tangible Benefits: $484,000 plus $186,000 cost avoidance

Marion E. Meadows, Veterinarian-in-Charge, GS-14, Veterinary Services, Animal and Plant Health Inspection Service, Department of Agriculture, Mission, Texas

The successful eradication of screwworm infestations in the United States to date is largely attributed to Dr. Meadows' expertise, effective leadership, and management skills demonstrated in his direction of the largest, most heavily funded, and complicated area within Veterinary Services. His successful operation of a program of such complexity, involving innumerable variables such as management of a relatively large work force representing a wide variety of specialties, levels of production, areas of known and suspected infestations, weather problems, and union negotiations, demands a high degree of tact and flexibility. Dr. Meadows' diplomacy also played a major role in successful coordination of the joint screwworm eradication efforts of the United States and Mexico. Intangible Benefits: Significant impact on agency's mission and on a national program

Jeffrey L. Verburg, Sonar Technician First-Class (STG1), Fleet Anti-Submarine Warfare Training Center, Department of the Navy, San Diego, California

Stg Verburg conceived and developed a tactical towed-array sensor (an anti-submarine sonar device) which provides the Navy Fleet with an anti-submarine warfare capability seven years earlier than had been anticipated. The device, which is a combination of several sonar systems that can be used to surface ships traveling at high speeds, is of immeasurable value in advancing mission readiness. Intangible Benefits: Significant impact on national security.

Houston Employee Plans Group, Internal Revenue Service, Houston, Texas

This group of 12 individuals developed a procedure for handling inquiries under the Employee Retirement Income Security Act of 1974 in a faster, more efficient manner that saved the Government over $1 million annually, with favorable public reaction. Tangible Benefits: $1,097,345
Nominations

1978 President's Award for Distinguished Federal Civilian Service

Alfred L. Atherton, Ambassador-at-Large, Department of State (recommended by Secretary Vance)

Mr. Atherton has been at the center of the U.S. diplomatic efforts to resolve the Middle East conflict for the past decade and has provided the primary support leading to the Camp David agreements of 1978 and the successful American effort to help bring about the Treaty of Peace between Egypt and Israel. He has been involved in every phase of the American effort to achieve a just and comprehensive settlement to the conflict. Mr. Atherton undertook arduous diplomatic missions which enhanced confidence in the objectivity and commitment of the U.S. to peace, clarified differences between the parties, and brought them closer together. The results already are bringing tangible benefits to America's political, economic, and security interests.

Thomas S. Austin, Director, Environmental Data and Information Service, National Oceanic and Atmospheric Administration, Department of Commerce (recommended by Secretary Kreps)

Under Dr. Austin's creative leadership, the Environmental Data Information Service has been developed to respond to critical national problems dealing with energy resources and the conservation of energy. As Director he has improved user services, cut costs, developed a capability to provide multidiscipline data and information products and services, and developed a prototype national referral system for environmental data, information, and literature. Under his direction, EDIS also has provided experiment design, data management, and analysis support to large-scale international research programs. Dr. Austin is a recognized world authority on marine science affairs and scientific data and information management. His enthusiasm sets an example which motivates co-workers to achieve their maximum potential.

Sidney N. Graybeal, Director of Strategic Research, Central Intelligence Agency (recommended by Stansfield Turner)

Mr. Graybeal's remarkable contributions to the history of strategic arms control through his 35-year career have directly affected the Nation's most vital security interests. He began his civilian service as a GS-7 Intelligence Officer with OSI and, within 9 years, he became Deputy Chief of the Guided Missiles Division, responsible for all foreign research, development, and testing of ballistic missile and space vehicles. His career is marked by a progression of distinguished service with various bodies, including the USIB, Guided Missiles and Aeronautics Intelligence Committee, the U.S. Delegation that negotiated the Space Treaty, the Geneva technical
discussions on the problems of surprise attack, and the SALT Standing Consultative Commission where, as Commissioner to the U. S. Delegation, he was charged with promoting the objectives and implementation of the provisions of the ABM Treaty and the 1972 Interim Agreement on Strategic Offensive Arms. Mr. Graybeal's service during the Cuban missile crisis was commended by the Director, CIA. The success of his work in developing measures for controlling the strategic arms race and his effectiveness in bringing intelligence to bear on arms control problems were due to his perseverance, fairness, leadership, and negotiating skills. Mr. Graybeal made an important contribution to U. S. national security policy formulation and implementation which reflects great credit upon himself and the Federal civilian service.

Leonard Niederlehner, Acting General Counsel, Department of Defense
(recommended by Secretary Brown)

Mr. Niederlehner has set the highest standards of performance as a legal advisor of the multitude of complex issues faced by the Department of Defense. The quality of his service has earned him a reputation as a legal administrator of the finest character. Often he has had to harmonize different interests and conflicting views within the Department, and his ability to resolve disagreements and develop consistent positions on DoD issues is a tribute to his skills as a lawyer and negotiator. He also is a superb administrator, and assures that all clients of his office receive high caliber legal guidance. Mr. Niederlehner played a key role in the post-Watergate environment, tightening standards of conduct and revising DoD and other Departmental ethics regulations. An important element in the success of DoD's Office of the General Counsel, Mr. Niederlehner has been involved in numerous legislative problems; for example, during the 95th Congress alone, DoD sent 139 legislative proposals to the Congress, and provided 881 reports to OMB and the Congress on legislative items and 21 on other orders and directives to be issued by the President. Mr. Niederlehner also assisted in testimony at 15 hearings before nine Congressional committees.

Harold H. Saunders, Assistant Secretary of State for Near Eastern and South Asian Affairs, Department of State (recommended by Secretary Vance)

Mr. Saunders, like Mr. Atherton, has been at the center of U. S. diplomatic efforts to resolve the Middle East conflict for more than a decade. His extensive knowledge and analysis of the issues, the concerns and the rights of the parties in the Arab-Israeli conflict have enabled him to provide creative diplomatic and organizational approaches at critical points in the peace process. He provided essential elements of an approach which became central to the formulation of the Framework Agreements reached at the Camp David Summit, and his creative approaches to the subsequent policy making and negotiating were a major contribution to the success of the American effort to bring about a peace treaty between Egypt
and Israel. Mr. Saunders organized and managed a wide array of talented and experienced personnel to provide an unprecedented level of institutional support, without which it is doubtful that the pace and level of diplomatic progress over the past 12 months could have been achieved. The results of his work already are bringing about tangible benefits to America's political, economic, and security interests.

Dorothy L. Starbuck, Chief Benefits Director, Veterans Administration
(recommended by Max Cleland)

The first woman ever to attain the position of Chief Benefits Director, Ms. Starbuck's outstanding leadership in the Department of Veterans Benefits has resulted in improved efficiency and effectiveness of services to veterans and beneficiaries. She implemented a $38 million computerized records system, carried out an outreach program resulting in 16.5 million telephone inquiries, and realigned the geographic structure of the Department, resulting in improved service at reduced cost. Ms. Starbuck has won confidence and respect through her direct, compassionate, yet forcefully persuasive approach in resolving management problems. Outreach programs specifically designed to help unemployed veterans, the elderly, the educationally disadvantaged and incarcerated veterans have received new and considerate impetus under her leadership. Also, compensation, pension and education records have been converted to an on-line computer system which ultimately will link VA regional offices in all 50 states and Puerto Rico with a record locator for 30 million veterans, and detailed records will be available within minutes on more than 13 million active claims.
THE WHITE HOUSE
WASHINGTON

September 12, 1979

MEMORANDUM FOR THE PRESIDENT

FROM: GORDON STEWART
BRUCE KIRSCHENBAUM

SUBJECT: Addition to Steubenville Talking Points

We provided help for steel industry modernization, and expansion through a loan guarantee program. So far we have guaranteed $250 million in loans and saved 24,000 jobs, for 7 plants in 14 states.

On August 28, 1979, approval was given for the 90 percent guarantee of $150 million in loans to the Wheeling-Pittsburgh Steel Corporation. These guarantees are part of a $191.5 million package of private-public financing ($100 million guarantee from EDA and $50 million guarantee from the Farmers Home Administration) to be used for the construction of a new rail mill and modernization of the company's other plants including the installation of pollution control equipment. Nearly 15,700 jobs will be created and/or saved under this revitalization effort. Approximately 6,200 are located in the Steubenville area.

Right here in Steubenville thousands of jobs are safe because Wheeling-Pittsburgh has a bright future.
MEMORANDUM FOR THE PRESIDENT

From: Rick Hertzberg

Subject: Reception, Steubenville, O., 9/12/79

Background

The basic theme of your brief remarks here should be basically the same as at the Town Meeting, but with greater emphasis on coal.

Talking points

1. It's good to be with so many good Ohio Democrats -- Congressman Doug Applegate, Secretary of State Tony Celebrezze, State Chairman Paul Tipps, Senate Majority Leader Harry Meshal (pronounced Michelle), and the Democratic county chairmen who helped make this event possible. And I am glad to see representatives of Ohio labor -- especially President Milan Marsh and Secretary-Treasurer Warren Smith of the Ohio AFL-CIO and John Guzek of the United Mine Workers.

   [Senators Metzenbaum and Glenn and Dick Celeste may also be present.]

2. A few minutes ago, over at Big Red (nickname of the high school), I talked about the tremendous recovery of the American steel industry during these last two and a half years.

3. We're talking about an industry that was operating way below capacity -- that was losing money and laying off workers -- that was getting swamped by imports. We turned that around -- and that is a victory you and I have won together.

4. Now we must unite in that same spirit to conquer a far larger, much more difficult problem -- the energy crisis.
5. Right now, I am fighting for the enactment of an energy program that will get our country out of hock to the producers of foreign oil.

6. The basic financial weapon this Nation needs to win the energy war is a strong, permanent windfall profits tax on the oil companies. I need your support -- the Nation needs your support -- in the fight for that tax.

7. The basic fuel weapon we need -- and have -- is the tremendous coal reserve of our country. I am determined to see to it that this nation burns less foreign oil and more Ohio coal.

8. The energy program I am fighting for is based on getting that coal out of the ground and into the furnaces and fuel tanks of this Nation.

\[\text{That is why} \$75 \text{ billion of the} \$88 \text{ billion investment I am asking for the proposed Energy Security Corporation will be coal-related.}\]

\[\text{That is why I am calling for reducing utility use of oil 50 per cent by 1990 -- with much of that conversion being to coal.}\]

\[\text{That is why I have acted to permit Cleveland Electric plants to make greater use of Ohio coal.}\]

\[\text{That is why I set up the Presidential Coal Commission and fought successfully to require new utilities and industrial boilers to burn coal.}\]

\[\text{And that is why we fought together for black lung benefits and for health and safety in the mines.}\]

9. This is a terribly difficult period in our Nation's history. Partly because of our dependence on foreign oil, we are getting whipsawed between inflation and unemployment. All of us know there are no easy answers. But all of us also know that if we unite, if we pull together, we can overcome the problems that beset us and make this great Nation even greater.

10. The Democratic party has always been the voice of decency and hope and social justice, in Ohio and throughout the Nation. I believe that if we act together, as Democrats and as Americans, we can win not just electoral victories but victories for peace in the world and justice and energy security here at home.

# Electrostatic Copy Made for Preservation Purposes
MEMORANDUM FOR THE PRESIDENT
FROM: GORDON STEWART
SUBJECT: Steubenville Town Meeting -- 9/12/79

BACKGROUND

1. The suggested theme of your opening statement is that the way the public and private sector mobilized to reverse a dangerous crisis in the steel industry is a model for the kind of action the nation needs to take to combat our energy problem.

2. A corollary is the value of this region's coal to our national fight for energy security.

TALKING POINTS

1. Last July I spoke to the nation twice within twenty-four hours about what I called a crisis of confidence and about how facing the energy challenge could help us conquer that larger problem.

2. If there has been any misunderstanding of what I meant, Steubenville is the place to clear it up. Because together we stopped the erosion of our American steel industry.

3. Two years ago this Valley was faced with hard times because the steel industry was in trouble. In 1977 it was operating at only 78 percent of capacity and losing money. Steelworkers were laid off. Plant closings caused major hardship. And the industry was hit with record imports -- much of it at unfair prices.

4. I appointed a Task Force, headed by Under Secretary of the Treasury Anthony M. Solomon, to sit down with members of the Congressional Steel Caucus, industry and labor leaders, consumers and others -- and to help me work out solutions.

5. I took action based on the recommendations of the Task Force.

--- We set up the Trigger Price Mechanism to deter dumping of unfairly-priced foreign steel into the United States.
We provided help for modernization, especially in high unemployment areas, and we made grants of about $14 million to communities hit by steel closings and layoffs.

We got the industry and the Environmental Protection Agency to talk to each other -- not to weaken our environmental goals, but to see how we could achieve them at lower cost. For instance, instead of telling an industry how to cut pollution on a rigid smokestack-by-smokestack basis, we let them figure out how to cut their total pollution to the mandated level.

Our program is a success. Capacity so far this year is at just over 90 percent, compared to the 78 percent in 1977 I mentioned earlier. Steel industry jobs hit 465,000 in June, a 23month high. In May, the industry's total monthly payroll exceeded $1 billion for the first time ever. After actually losing money in 1977, the industry chalked up $1.3 billion in profits last year, earnings so far this year are even higher -- and imports are down sharply.

There can be no misunderstanding the point of this experience. There is room in our society for jobs and profits and productivity and community development and environmental quality -- if we have the patience, faith, and spirit of cooperation to work out solutions and act on them together.

That is exactly what we are going to do about getting this nation to burn less foreign oil and more Ohio coal.

We are the Saudi Arabia of coal and I am reversing the trend away from coal and placing it at the center of our fight for energy security.

[75 percent] of the energy from our synthetic fuels program will come from coal.

We set up the President's Coal Commission, we have fought to save coal mining jobs and to improve mine health and safety, and we are going to produce more coal than ever before.

We now import 50 percent of all the oil we use and we import unemployment and inflation right along with it. The price of energy is going up because the world is demanding more and producing less. And as that price goes up, enormous windfall profits are going to be realized. The question is: Should those unearned profits stay in the hands of the oil companies? Or should we have a windfall profits tax and let those profits be used both to produce more oil and gas and
also to insulate homes, provide solar power and other new kinds of energy, help poor people and low- and middle-income families bear the increased cost of energy, and give us a better transportation system?

14. With your help in winning the windfall profits tax, we are going to bring this nation together to open every possible front in the greatest struggle of our time -- the war for our energy freedom. You have proven here in Steubenville that we can find the faith throughout America to win this fight together.

# # #
The attached was returned in the President's outbox. It is forwarded to you for your information.

Rick Hutcheson
9/10/79

rick hutcheson --

original of attached was given to phil wise for briefing book (wednesday trip)

-- susan clough
September 7, 1979

REPORT TO THE PRESIDENT

Concerning your upcoming trip to Steubenville, Ohio, you should be aware of the controversy surrounding an approved EDA offer to guarantee $100 million in loans for the Wheeling-Pittsburgh Steel Corporation. This EDA guarantee, along with a proposed $50 million Farmers Home Administration guarantee, would enable Wheeling-Pitt to continue its operations in Steubenville, saving 6,000 jobs there and 9,000 elsewhere. However, a competitor has filed suit against EDA's implementation of the loan guarantee agreements, charging, among other things, that excess capacity will be created in portions of the steel industry.

Juanita M. Kreps
THE WHITE HOUSE  
WASHINGTON  

September 10, 1979

MEMORANDUM FOR: THE PRESIDENT  
FROM: STU EIZENSTAT  
LYNN DAFT  
SUBJECT: Recommended Turndown for Emergency Disaster Declaration - Florida

In the attached letter, John Macy, Director of the Federal Emergency Management Agency, recommends that you turn down a request for an emergency disaster declaration for the State of Florida due to Hurricane David.

We concur with Mr. Macy's assessment of the situation and recommend that you deny the request.
Anne Wexler

The attached was returned in the President's outbox. It is forwarded to you for your information.

Rick Hutcheson
Mr. President --

Anne Wexler called to see if you had had any comment after the Quinn lunch... and/or if there's anything she can do to please let her know.

It was a fine, enjoyable lunch.

1) Have Dick Clark contact Quinn re San Francisco refugee center
2) Moon fund/rew cell & re HUD re poor communities

No hurry on this.

J
THE WHITE HOUSE
WASHINGTON
9/12/79

Frank Moore

The attached was returned in the President's outbox today and is forwarded to you for appropriate handling.

Rick Hutcheson
THE WHITE HOUSE
WASHINGTON

September 11, 1979

MEMORANDUM FOR THE PRESIDENT
FROM: BOB MAHER
SUBJECT: Letter to Congressman Bruce Vento

As you may recall, Congressman Bruce Vento was on the dais with you in St. Paul prior to your trip on the Delta Queen. The Congressman was neither recognized nor introduced by you. He called me and asked if I personally would convey to you his comments that you both are facing "close races" and "need to work together when possible."

Congressman Vento was a bit hurt by the lack of recognition. Consequently, I think that the attached letter which was prepared by the Advance team is inappropriate. A short handwritten note to Vento would go a long way to assuage the Congressman.
THE WHITE HOUSE
WASHINGTON
August 17, 1979

To Congressman Bruce Vento

Rosalynn and I appreciated the warm hospitality extended to us tonight in St. Paul. We enjoyed seeing you and having such a nice welcome for the beginning of our vacation. Thanks!

Sincerely,

[Handwritten note]

[Signature]
THE WHITE HOUSE
WASHINGTON
September 11, 1979

DROP-BY AT BREAKFAST FOR RELIGIOUS COMMITTEE ON SALT

Wednesday, September 12, 1979
8 a.m. - 8:15 a.m.
State Dining Room

From: Anne Wexler

I. PURPOSE

To greet 125 national religious leaders, representing over 40 religious organizations, who have come to Washington for a day of meetings, press conferences, and sessions with Senators in support of SALT II.

II. BACKGROUND, PARTICIPANTS, AND PRESS PLAN

A. Background: The Religious Committee on SALT, representing most of the major American religious denominations, has been an active, effective advocate for SALT ratification. The leaders of the denominations will be in Washington on September 12 to participate in a "SALT Consultation." Their day will begin with a breakfast at the White House and a briefing by Zbig Brzezinski. They will then meet with Senators Church and Javits and hold a press conference. The Vice President will address their luncheon at the Senate. During the afternoon the religious leaders have appointments with selected Senators, based on the Senators' SALT positions and the religious denominations' geographical strengths. (See attached "Program" for a complete summary of the plans for the day.)

B. Participants: About 125 religious leaders are expected. Of particular interest to you may be the following: Coretta Scott King; Rev. M. William Howard, President, National Council of Churches; Rabbi Alexander Schindler, President, Union of American Hebrew Congregations; Dr. David Preus, President, American Lutheran Church; John Cardinal Krol, Archbishop of Philadelphia. There will not be a head table.
C. Press Plan: White House Photo and Press Pool for your remarks. In addition, about 12 religious correspondents will be seated in the back of the room for your remarks and all of Dr. Brzezinski's briefing.

III. AGENDA

When you arrive, the participants will have just been seated. After you make your remarks, Rabbi David Saperstein, as co-chair of the Religious Committee on SALT, will come up to the podium and spend one minute thanking you for your efforts on behalf of world peace. After you depart, the group will eat breakfast and will then be briefed by Zbig Brzezinski. (See attached agenda.)

IV. TALKING POINTS

Talking points on SALT are attached. You may wish to make the following additional points relating to this group:

- It is heartening to see so many national leaders giving so generously of their time in the cause of world peace and ratification of SALT.

- As religious leaders, you have a special role to play in this cause. You carry with you the moral authority of your religious denominations, and you represent, through your teachings, the hopes and aspirations of mankind.

- It is therefore of real significance that you and your denominations have committed yourselves to the ratification of SALT. You will be spending today meeting with Senators and with the press, and you will be carrying the message that SALT is a critical step toward the better world for our children that all of us seek.

- I am impressed by the diversity of the religions represented here. We have Moslems, Christians, and Jews; we have Catholics, and the whole spectrum of Protestantism, including my own church, the Southern Baptists. You are all united by a common purpose, God's purpose, the cause of world peace.

- I am sorry that I cannot stay to eat with you and discuss your concerns and interests. But I am pleased you're here, and I very much appreciate the good work that you will be doing today.
# BREAKFAST BRIEFING FOR RELIGIOUS COMMITTEE ON SALT

September 12, 1979

The State Dining Room

AGENDA

<table>
<thead>
<tr>
<th>Time</th>
<th>Activity</th>
<th>Presenter</th>
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</thead>
<tbody>
<tr>
<td>8 a.m.</td>
<td>Opening Remarks</td>
<td>The President</td>
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<tr>
<td>8:14 a.m.</td>
<td>Thank-you to President</td>
<td>Rabbi David Saperstein</td>
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<tr>
<td>8:15 a.m.</td>
<td>President departs, breakfast is served</td>
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<tr>
<td>8:40 a.m.</td>
<td>Religious Committee Agenda</td>
<td>Sister Carol Coston</td>
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<tr>
<td>8:43 a.m.</td>
<td>Introduction of Dr. Brzezinski</td>
<td>Phil Spector</td>
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<tr>
<td>8:45 a.m.</td>
<td>SALT Briefing</td>
<td>Dr. Brzezinski</td>
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<tr>
<td>9:15 a.m.</td>
<td>Questions and Answers</td>
<td>Dr. Brzezinski</td>
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<tr>
<td>9:45 a.m.</td>
<td>Briefing Concludes</td>
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PROGRAM

RELIGIOUS LEADERS CONSULTATION ON SALT II

September 12, 1979
Washington, D.C.

8:00 a.m. White House Breakfast with PRESIDENT CARTER

10:00 a.m. Press conference -- North Portico, White House lawn

10:15 a.m. Ecumenical Meditation offered by CORETTA SCOTT KING, President, Martin Luther King Center for Social Change
           Room 318 Russell Senate Office Building

10:45 a.m. Report on the SALT Debate from the Majority and Minority Leaders of the Senate Foreign Relations Committee:
           SENATOR FRANK CHURCH
           SENATOR JACOB JAVITS

11:30 - 12:30 Role of the Churches, Synagogues and Religious Institutions in the SALT Process and the SALT II Treaty Ratification
            Chair: REV. WILLIAM HOWARD, President, National Council of the Churches of Christ in the USA
            Speakers: JOHN CARDINAL KROL, Archbishop of Philadelphia
                      DR. ALEXANDER SCHINDLER, President, Union of American Hebrew Congregations

12:30 Press Conference

12:45 Luncheon
            Chair: DR. DAVID PREUS, President, American Lutheran Church
            Speaker: VICE PRESIDENT WALTER MONDALE

2:30 - 3:30 p.m. Briefing on Issues and Strategies in preparation for Senate visits.
            Chair: AVERY POST, President, United Church of Christ
            Participants: HERBERT (PETE) SCOVILLE, formerly Deputy Director of the Central Intelligence Agency and Assistant Director of the Arms Control and Disarmament Agency
                        BRYAN HEHIR, Associate Secretary, Office of International Justice and Peace, United States Catholic Conference
                        ALAN GEYER, Executive Director, Churches Center for Theology and Public Policy

3:30 - 5:30 Visits to Senators by participants (appointments pre-arranged)

A document containing resolutions from 21 national religious bodies in support of the ratification of the SALT II treaty and the SALT process will be presented to each Senator.
1. The SALT II treaty was hammered out by the sustained work of three Administrations: President Nixon's, President Ford's, and yours. It builds on the work of every American President since the end of World War II.

2. SALT must be examined realistically. It is not a panacea. It will not end the arms race. It is a supplement -- not a substitute -- for a strong national defense. But it is a major step in the long, historic process of bringing nuclear weapons under rational control.

3. SALT II is based on self-interest, ours and the Soviet Union's. Although the competition between us will continue as far into the future as anyone can see, we share a mutual interest in survival and in steering our competition away from its most dangerous element, an uncontrolled strategic nuclear arms race.

4. SALT II is not based on trust. The treaty will be adequately verifiable by our own national technical means of verification. In addition, it is in the interest of the Soviet Union to abide by this treaty. Despite predictions to the contrary, the Soviets have observed the terms of the SALT I treaty.

5. Whether or not the treaty is ratified, we must be able to make accurate assessments of Soviet capabilities. But SALT II will make this task much easier -- not only because the treaty forbids concealment measures and interference with means of verification, but also because the treaty gives us basic standards with which we can compare the information we derive independently from our satellites and other methods.

6. The details of ICBMs and SLBMs, throwweight and yield and all the rest are important. It was largely because of these details that the treaty took seven years to negotiate. But these details should not blind us to the real significance of the treaty as a contribution to stability, security and peace.
7. The treaty must be judged on its merits, but we must consider the consequences of rejection:

-- radical departure from the process of arms control that began with the atmospheric test ban and SALT I and will continue with SALT III and a comprehensive test ban;

-- heightened possibility of confrontation in each local crisis;

-- triggering an expensive, dangerous race for a nuclear superiority that each side has the means and will to prevent the other from attaining, with a loss of security for both;

-- calling into question our ability to manage a stable East-West relationship, thus undermining our leadership of the Western alliance;

-- implications for nuclear proliferation;

-- gravely compromising our Nation's position as a leader in the search for peace.

3. Importance of the coming debate; solicitation of support.
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MEMORANDUM FOR THE PRESIDENT
FROM: MICHAEL CARDOZO
SUBJECT: Elections Results in Connecticut Democratic Mayoral Primaries Held Yesterday

Hartford
Incumbent Democratic Mayor George Athanson defeated challenger Nick Carbonne. Athanson is scheduled to greet you on arrival in Hartford.

Bridgeport
Incumbent Democratic Mayor John Mandanici* won the renomination. He is scheduled to greet you on arrival in Hartford.

New Haven
Incumbent Democratic Mayor Frank Logue was defeated by Democratic challenger Ben de Lito.

New Britain
Incumbent Mayor William McNamara was renominated.

Waterbury
Incumbent Mayor Tom Bergin was renominated.

* Mandanici is a co-chairman of the Carter-Mondale Finance Committee in Connecticut.
9-12-79

Nam-

Give me a brief private memo on how Gov. Grasso can help us outside Conn.

J.C.

Electrostatic Copy Made for Preservation Purposes
September 12, 1979

MEMORANDUM FOR: THE PRESIDENT
FROM: RICHARD HARDEN
SUBJECT: Miss Lillian's Campaign Activities

In the last few weeks I have made campaign trips with your mother to Florida, New Hampshire, and Maine. While the trips were successful from a campaign point of view because of great press and the like, I have identified some problems that I feel we need to address.

Most of the events were poorly planned by the respective campaign organizations for whatever reasons. For example, at one of the retirement homes the podium was set up at the opposite end of the room from the door, requiring that we move your mother through the crowd twice. Another example was the grand opening of the Miami Carter/Mondale Headquarters at which there was no podium at all, she had to be moved through a series of small, crowded hallways, and no one seemed to be in charge or know how the event should unfold.

While there is a certain amount of flexibility with someone like you, in the case of someone Miss Lillian's age, there is a need for some special considerations and structuring of activities. There were similar problems with several of the other events, and since the campaign certainly intends to use her extensively, I think we need to make arrangements to provide her proper support.

During the Florida trip, she indicated to me that it would be helpful if she had a female traveling companion. As she does more and more campaigning, I think it is going to become increasingly beneficial to have someone who can plan and advance her trips to ensure that they go smoothly, as well as help her get dressed, pack her clothes, and meet other personal needs.

Because there is the potential problem of being accused of conducting campaign activities on government time, it will be difficult for me to continue to travel with your mother at the current rate and for my assistant, Judy Harrison, to continue to coordinate Miss Lillian's schedule.

To help solve all of these problems, I would like to suggest that we move Judy and a secretary to the campaign to handle your mother's activities. Judy would handle the advance and travel with your mother on the road. The secretary would remain in Washington to handle follow-up activities and coordinate future trips. Ray would continue to travel with your mother to provide security and logistical support. I recommend Judy because she has developed a good relationship with your mother over the past couple of years, and she has experience in political advance work.
If you agree with the proposal, let me know and I will work out the details with Tim.

For future reference, I have spoken with Jerry Parr of the Secret Service about the desirability of providing your mother Secret Service protection. While there doesn't appear to be an immediate need, I think we should periodically re-evaluate as the campaign progresses.
PRESIDENT JIMMY CARTER
New England Regional Meeting -- NRTA-AARP
Hartford, Connecticut
Wednesday, September 12, 1979

PRESIDENT LEONARD JOHNSON; PRESIDENT FRANK HUGHES;
GOVERNOR GRASSO; SENATOR WEICKER; CONGRESSMEN COTTER, DODD,
MURPHY, AND RATCHFORD --

HONOR -- 2 DISTINGUISHED GROUPS OF AMERICANS

FOR MUCH OF THIS CENTURY YOU HAVE SEEN OUR NATION THROUGH
ITS MAJOR CRISIS -- TWO WORLD WARS, THE GREAT DEPRESSION,
SEVERE SHORTAGES, TRAGIC ASSASSINATIONS, POLITICAL SCANDALS,
AND SOCIAL UPHALALS.

YOU HAVE HELPED BRING US THROUGH ALL THAT, ... AND YOU HAVE
HELPED TO BUILD THE MOST POWERFUL FREE SOCIETY IN HISTORY --
WITH BOTH MATERIAL POWER AND SPIRITUAL POWER.

THOSE ARE ACHIEVEMENTS OF WHICH ALL OF YOU SHOULD BE PROUD.

BUT THERE ARE SOME THINGS WHICH TROUBLE US ABOUT THE
FUTURE OF THIS GREAT NATION, AND I CANNOT THINK OF ANY GROUP
MORE QUALIFIED TO DISCUSS OUR NATION'S FUTURE THAN ONE WHICH
HAS SO POSITIVELY SHAPED ITS PAST.

MY GREATEST RESPONSIBILITY TO PROTECT SECURITY OF U.S.
EXCESSIVE IMPORTS OF FOREIGN OIL THREATEN OUR NATION'S
SECURITY. WE NOT ONLY IMPORT ONE-HALF OF ALL THE OIL WE USE, ...
WE ALSO IMPORT HIGH INFLATION AND UNEMPLOYMENT.

-- WITHOUT INCLUDING ENERGY, ......
Without including energy, the inflation rate would only be up about one-quarter of one percent this year; energy prices are up 60 percent this year.

As you know the country had severe problems with gasoline supplies this summer.

But throughout that difficult period of shortages -- when tempers ran even higher than gas tanks ran low -- my top concern was always to prepare for the coming winter.

The morning after my Sunday night address to the nation, I flew to Kansas City where I set forth the specifics of my energy plan. I said then: "We must have heating fuel to prevent suffering next winter."

Today I am pleased to tell you that we will have the necessary fuel to see us through this winter. Our heating oil stocks will reach 240 million barrels in October. We are now over 2 million barrels ahead of this time last year -- and we are now producing 330,000 barrels more each day than we were a year ago.

Another of the actions I pledged was better management of the supplies we do have.
It won't be enough to have 240 million barrels somewhere if there is an emergency shortage where you live.

Therefore I have created a special Heating Oil Management Group to assure steady deliveries to your homes. The group will involve the Departments of Energy, Agriculture, and Transportation, and the Coast Guard and Army Corps of Engineers, working closely with industry and state and local governments.

Special emphasis will be placed on coordination with Governors. The headquarters for this region will be in Boston, and the team will go into action on September 15.

With OPEC jacking up prices by more than 60 percent since last December, we know all too well that the price of heating oil has gone up.

As a nation, we simply must face up to the true cost of what we consume. You can understand when it is time for this country to face hard realities, because you yourselves have in the past led us to face them and overcome them.

Given this hard reality, there are two things we must do: My administration will seek the cooperation of the major oil companies in moderating their increases in the price of home heating oil; and we are going to reduce the burden of these increased costs on those Americans -- many of them the elderly -- who are least able to bear them.

-- Last week, one of the....
LAST WEEK ONE OF THE MAJOR OIL COMPANIES, Texaco, announced it would hold the line on home heating oil prices, provide emergency supplies of heating oil to needy households, and improve credit terms for wholesalers and retail customers.

I am asking the other 27 major oil companies to act in a similarly responsible manner—to freeze prices and give adequate credit terms to help us through this winter.

I have launched a major investigation to ensure that no oil companies profiteer from our energy problem.

If one inescapable truth has emerged from the whole energy crisis, it is that all of us — oil executives, gas station owners, farmers, renters, homeowners, truckers, retirees, members of Congress, governors, and the President — all of us share this problem.

And we must all pull together to beat it — so it will not beat us all.

There is so much more we must do if we are ever again to have the energy security on which so much of our well-being depends.

All of us must save energy — to hold down the total amount we use and to help hold down the price. Tax credits are now available to insulate your homes and, of course, you set your own thermostats to either save or waste heat. In many instances, the consumption of fuel can be cut in half.
We must give special help to the elderly and others living on low incomes.

I am today asking the Congress to provide $1.6 billion this winter, and $2.4 billion next year and thereafter, to ease the burden of rising energy costs on people who most need assistance.

The program has two basic components:

- First, a Special Program which will make cash assistance available to all low income households. The average benefits nationwide would be about $200 per family, but the benefits will be highest in colder states.

- Second, an expanded Crisis Assistance Program to help the states assist needy households in energy emergencies when there is a threat to health.

I am asking the Congress to take $400 million for the Crisis Assistance Program this winter out of General Revenues now -- to prevent tragedies.

Congress must act quickly on the Windfall Profits Tax to pay for the Special Program for over 7 million needy households this winter.

-- In structuring this program......
In structuring this program we have done several things to ensure that the elderly benefit as much as possible.

For example, states will have to take specific steps to ensure help for nearly two million elderly expected to participate in the Special Program this winter.

The price rise of heating oil is a perfect example of why this nation must have a Windfall Profits Tax now. And I predict we will.

Once we have it, then 50 percent of any increase in the price of oil will be recaptured for low income assistance, conservation, mass transportation, and developing alternative fuels to make our country energy secure.

I will be working with the Congress to explore every way to help Americans meet this challenge.

The simple truth is that this country is going through a hard transition from energy so cheap we didn’t have to think about it...to fuel so dear it is hard to think about anything else.

Year after year we have put off the tough decisions on energy. This summer it was clear we no longer have a choice. This winter we must face the truth together.
We have built up our fuel stocks. We are preparing for emergency distribution problems. We have assistance for needy families.

The most important thing we have to do now is secure the windfall profits tax so that it can give us security. We can put the era of gas lines and precarious winters behind us.

Of all the groups in our society, you are the best equipped to teach America how to endure -- and how to prevail.

You are the best trained troops we have for winning the energy war.

Look for a moment at the victories we have already won together.

Before I became President, the concern expressed to me most often was the fear that the Social Security system was in danger of bankruptcy. The Disability Insurance Trust Fund was to be depleted by 1979, and the Old Age and Survivors Insurance Trust Fund by 1983.

We now have legislation which assures the soundness of the Social Security system. We will keep the Social Security system secure!

-- This is a fight......
This is a fight we have won together -- and it is not the only one.

We won protection against mandatory retirement when I signed the Age Discrimination in Employment Act last year.

We won better and more efficient government services when I signed the Comprehensive Older Americans Act last year.

We have won important victories in pension reform, housing for the elderly, rural clinics, mental health care, food stamps, and helping the elderly handicapped.

It is a good record. We can be proud of it.

And today I want to pledge that together we are going to add two more vital victories to that record -- in the field of health care.

The first is the National Health Plan for which this country has been waiting all our lives!

Under this Health care program, the 24 million older Americans now receiving Medicare will, for the first time, have a limit on out-of-pocket expenses. After the very first day of hospitalization, senior citizens will be entitled to an unlimited number of fully subsidized hospital days.

There will be a publicly-set fee for physicians under Medicare and Medicaid. For health services provided, senior citizens will not face doctors' bills beyond those covered by Health care.

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Over ten million poor Americans will be given health coverage for the first time. Catastrophic medical bills will be covered for all Americans. We are ready to enter a new era of health care.

And I am absolutely determined to get Hospital Cost Containment. My proposal to control the skyrocketing increases in hospital costs -- increases that fall so heavily on older Americans with fixed incomes -- is a crucial part of the fight against inflation. The states represented here already have such plans -- and they work.

In the year 2000 the Americans born in the first year of Social Security will turn 65. They will owe a great debt to you.

It is not too much to ask of the rest of us that we repay some of this debt now.

You who have strengthened this country, changed our society, and have yourselves endured, know that we still live in the greatest and most free democracy in the world.

Your will can be our nation's will if you make it known to your elected representatives.

-- I trust you to do that....
I trust you to do that now, as you always have in the past.

I trust you to fight for a just distribution of the resources of this great country -- from windfall profits to social security.

Above all, I trust you to help me prove that this land is big enough, rich enough, and humane enough for it to be both free -- and fair.

We must carry forward our vision of a greater America, and work together for a rebirth of the American spirit;... to restore confidence in our country;...to revitalize our basic human values;...to regenerate a sense of unity;...and to define new goals for America.

Together that is the kind of nation we will continue to build.

Together that is the kind of land our children will inherit.

Your courage and commitment, your experience and your wisdom, will help us see this greater America.

#  #  #

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Address, New England Regional Meeting of NRTA-AARP
Hartford, Connecticut, September 12, 1979

For much of the Twentieth Century you have seen our nation through its major crises -- the global wars, the great depression, severe shortages, tragic assassinations, political scandals, and social upheavals.

You have helped bring us through all that -- and you have helped to build the most materially and spiritually powerful free society in history. As I am proud to be meeting with you this morning.
But [I know] there are some things which trouble [both] me and you about the future of this great nation. [That is why I have come to meet with you today.] I cannot think of any group more qualified to discuss our nation's future than one which has so positively shaped its past.

Excessive imports of foreign oil threaten our nation's security. We not only import one half of all the oil we use, we also import high inflation and unemployment. Without including energy, the inflation rate would be up about 14% this year. Energy prices are up 60% this year.

As you know the country had severe problems with gasoline supplies this past summer.

But [I think you also remember that] throughout that difficult period of shortages -- when tempers ran even higher than gas tanks ran low -- my top concern was always to prepare for the coming winter.

Sunday night

The morning after my July 15th address to the nation, I flew to Kansas City where I [spelled out that concern at the opening of my speech setting forth the specifics of my energy plan. I said then:] "We must have heating fuel..."
to prevent suffering next winter."

Today I am pleased to tell you that we will have the necessary fuel to see us through this winter. Our heating oil stocks will soon reach 200 million barrels. We are over 2 million barrels ahead of this time last year -- and by the end of October we will reach the target of 240 million barrels which I set last spring.

Another of the actions I pledged on July 15th and 16th was better management of the supplies we do have. It won't be enough to have 240 million barrels somewhere if the community you live in has an emergency shortage, where you live.

Therefore I have created a special Heating Oil and Diesel Fuel Management Group to assure steady deliveries to your homes. The group will involve the Departments of Energy, Agriculture, and Transportation, working closely.
with industry and state and local governments. The Coast Guard and Army Corps of Engineers will also be involved in tasks such as making sure the oil moves even if rivers are iced over.

Special emphasis will be placed on coordination with governors. The headquarters for this region will be in Boston, and the team will go into action on September 15.

Every one of us knows all too well that the price of heating oil has gone up. With OPEC jacking up prices by more than 60 percent since last December, it has to.

As a matter, I have said again and again that we simply must face up to the true cost of what we consume. You can understand when it is time for this country to face hard realities, because you yourselves have in the past led us to face them and overcome them.
Given this hard reality, there are two things we must do. [One,] My administration will seek the cooperation of the major oil companies in moderating their increases in the price of home heating oil, [Second,] we are going to reduce the burden of these increased costs on those Americans -- many of them the elderly -- least able to bear them.

Last week one of the major oil companies announced it would hold the line on home heating oil prices, provide emergency supplies of heating oil to needy households, and improve credit terms to wholesalers so that they in turn can ease credit terms to retail customers. I applauded this initiative and asked the heads of 27 major oil companies to act in a similarly responsible manner.

I have launched a major investigation to ensure that
no oil companies profiteer from our energy problem.

If one inescapable truth has emerged from the whole energy crisis it is that all of us -- oil executives, gas station owners, farmers, renters, homeowners, truckers, retirees, members of Congress, Governors and the President -- all of us share this problem. And either we will all pull together to beat it -- or it will beat us all.

There is so much more we have to do if the people of this nation are ever again to know the energy security on which so much of our well-being depends. All of us must save energy to hold down the total amount we use and to help hold down the price. Tax credits are now available to insulate your home, and, of course, you set your own thermostat. The very first thing we must do is to help the elderly and others living on low incomes.

Because of the urgency of this concern I am today asking the Congress to transmit detailed specifications for...

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to provide $1.6 billion this winter, and $2.4 billion next year and thereafter, to ease the burden of rising energy costs on low-income people, who most need assistance.

The program has two basic components:

1. First, a Special Energy Allowance Program which when fully implemented will make cash assistance available to all low income households. The average benefits nationwide would be almost $200 per family, but under our formula will be highest in colder states like yours.

2. Second, an Energy Crisis Assistance Program to help the states assist needy households in health threatening energy emergencies when there is a threat to health.

I am asking the Congress to take $400 million for the Crisis Assistance portion of the program this winter out of General Revenues now -- to prevent tragedies.
The funds can be paid back once a Windfall Profits Tax is enacted. Congress must act quickly on the tax to pay for the Special Energy Allowances to over 7 million needy households this winter, and to have a well-planned Crisis Assistance Program operating throughout the country.

In structuring this program we have done several things to ensure that the elderly benefit as much as possible. For example, states will have to take specific steps to ensure participation by the elderly. We expect nearly two million elderly to participate in the Special Allowance Program this winter, and over three million in the expanded program next year.

The price rise you are feeling from the decontrol of heating oil is a perfect example of why this nation must have a windfall profits tax now.
Once we have it, then fifty percent of any increase in the price of oil will be recaptured for low income assistance, conservation, mass transportation, and developing alternative fuels to make our country energy secure. I will be working with the Congress to explore every way to help Americans meet this challenge.

The simple truth is that this country is going through a hard transition from energy so cheap we didn't have to think about it to fuel so dear it's hard to think about anything else.

Year after year we have put off making this transition. This summer it was clear we no longer have a choice. This winter we must face the truth together.

We have built up our fuel stocks. We are preparing for emergency distribution problems. We have assistance for needy families. The most important thing we have to do now is secure the windfall profits tax so that it can...
We can put the era of gas lines and precarious winters behind us.

Of all the groups in our society, you are best equipped to teach America how to endure -- and how to prevail. You are the best trained troops we have for winning the energy war.

Look for a moment at the victories we have already won together.

Before I became President, the concern expressed to me most often was the fear that the social security system was in danger of bankruptcy. The Disability Insurance Trust Fund was to be depleted by 1979, and the old Age and Survivors Insurance Trust Fund by 1983. We now have legislation which assures the solvency of the Social Security system.

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This is a fight we have won together -- and it is not the only one. We won protection against mandatory retirement when I signed the Age Discrimination in Employment Act Amendments of 1978. We won better and more efficient government services when I signed the Comprehensive Older Americans Act of 1978. We have won important victories in pension reform, housing for the elderly, rural clinics, mental health care, food stamps, and helping the elderly handicapped.

It is a good record. We can be proud of it. And today I want to pledge that together we are going to add two more vital victories to that record -- in the field of health care.

The first is the National Health Plan, which this country has been waiting for all our lives.
Under this Healthcare program, the 24 million older Americans now receiving Medicare will for the first time have a limit on [their] out of pocket expenses. After the very first day of hospitalization, senior citizens will be entitled to an unlimited number of fully subsidized hospital days. [We will establish] a publicly set fee for physicians under Medicare and Medicaid. For services provided, [to] senior citizens [physicians will be required to bill Healthcare directly] -- thus ensuring that these persons will not face doctors' bills beyond those covered by Healthcare. Over ten million poor Americans will be given health coverage for the first time.

And I am absolutely determined to get hospital cost containment. My proposal to control the skyrocketing increases in hospital costs -- increases that fall so heavily on older Americans with fixed incomes -- is a crucial
part of the fight against inflation. The states represented here already have such plans -- and they work.

Yet here again, in the health field, we see the unchanging reality of American political life -- if the people sit back and let the lobbyists take over, nothing will get solved.

If we the people push and struggle, patiently but firmly, then we will succeed. You know this from long experience and our country needs that experience now, in this trying time of transition.

In simple terms we need your generation to help the rest of us grow up -- just as you need the younger generation to help you grow with dignity, respect, and above all security.

[It is no secret that some forces of reaction are growing again in this country. They touch chords we
love to hear -- free enterprise, world power -- while
the tune calls for strange measures like undermining the
social security system, or substituting vain posturing
for mature statesmanship.] [NOTE: Stu would omit this ¶]

In the year 2000 the Americans born in the first
year of Social Security will turn 65. They will owe a
great debt to you. It is not too much to ask of the rest
of us that we repay some of it now.

You who have strengthened this country, changed our
society, and have yourselves endured know that we still
and most
live in the greatest, freest democracy in the world.
[Its will is] Your will if you make it known to your elected
representatives.

I trust you to do that now, as
you always have in the past. I trust you to fight
for a just distribution of the resources of this great country -- from windfall profits to social security.

Above all, I trust you to help me prove that this land is big enough, rich enough, and humane enough for all its enterprises to be both free -- and fair.

Together that is the kind of nation we will continue to build. Together that is the kind of land our children will inherit. Your courage and commitment, your experience and your wisdom will help us see this society in which to be an elder is an honor greater America.

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# # #
THE WHITE HOUSE
WASHINGTON

We must carry forward our vision of a greater America, and work together for the rebirth of the American spirit; to restore confidence in our country; to revitalize our basic human values; to regenerate a sense of unity; and to define new goals for America.
7 YRS - SEC - PEACE
STRONG DEF, NO TRUST
DEF BUDGET - TRIAD
MX = SURV. VER. # - ENV. SALT
R & T = VERIFY
PROCESS
E-W. LEADER
NON-PROLIF
PEACE.

SALT briefing with
religious leaders 9/12/79

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for Preservation Purposes
CAR RIDE BETWEEN TOWN HALL MEETING AND RECEPTION

Between the town hall meeting and the reception at the Fountain Restaurant you will be riding for ten minutes with Senator Glenn, Congressman Applegate, John Guzek (local OMW director), and George Nicolozakes, a local coal mine operator and Vice President of Ohio Mining and Reclamation Association. They are very interested in talking to you about the economic problems occurring in the area because of the decline - which they believe is due in large part to EPA - in demand for the high-sulfur coal produced in the area. (David Rubenstein, who put together the June announcement on Ohio coal-mining jobs, will be riding with you to provide help with any technical questions that may be asked).

BACKGROUND:

In June you approved EPA's decision not to invoke Section 125 of the Clean Air Act (which would have required Ohio utilities to purchase only Ohio coal) but instead proposed to modify the emission requirements for two Cleveland Electric plants. The proposed modifications, which were consistent with the Clean Air Act, had the effect of allowing those plants to continue burning high-sulfur Ohio coal, rather than the out-of-state low-sulfur coal they were planning to use to meet emission standards.

As a result of those proposed modifications, 2500 coal-mining jobs were preserved in the southeastern Ohio area, and 4000 coal-related jobs were preserved. This job preservation effort was well received in this area and by virtually all Ohio political leaders (the notable exception being Senator Metzenbaum who authored Section 125 and wanted it to be invoked). Although well-received, the June announcement was not viewed as a long-term or substantial remedy to the area's declining economic base--over the past decade more than 20,000 jobs have been lost because of the decline and demand for Ohio coal.

Since the June announcement, a number of events have occurred to cause concern in this coal mining area and to intensify local pressures on the Federal government to do more to preserve as well as restore coal-mining jobs:

- The proposed modifications at the Cleveland electric plants have not yet been officially approved by EPA; EPA has extended the time that its final decision will be made until after October 15, some in the area fear that EPA will not make the proposed change as announced in June.
On October 19, Ohio's utilities are scheduled to have their sulfur-oxide emission levels subject to a federally imposed State Implementation Plan. Ohio is the only state which has not had its own State Implementation Plan approved by EPA; and its sulfur oxide phase is scheduled to take effect on October 19. Ohio is about to submit a proposed State Implementation Plan to the federal EPA; there is concern that the Ohio Plan, which is much less stringent, will not be accepted and that the federal EPA Plan will be put into effect and force many utilities to buy out-of-state low sulfur coal. The Ohio Plan will have a 30-day averaging period for sulfur oxide emissions, while the federal EPA Plan has a 24-hour averaging standard.

Two weeks ago, a nearby coal mine was closed, laying off 1,000 employees; it was closed because the company using its coal, Cleveland Electric, already had adequate supplies of coal from the mine; while the mine is scheduled to reopen in six weeks, the closure has reminded many in the area how vulnerable their jobs are to the coal market.

Those riding with you are anxious to provide answers to their constituents and members about some of the concerns that have arisen out of the above events.

Before replying to their specific questions, you might emphasize your commitment to coal in your coal record: (1) a coal-based synthetic program; (2) a utility conversion program; (3) a Presidential Coal Commission; (4) Black Lung benefits; and (5) EPA decision to modify certain emission levels in Ohio.

In specific reply to their concerns, you can say:

- EPA is not delaying its modifications of the emission levels for the two Cleveland plants; an extension was requested by the Environmental Defense Fund, and the State of New York; EPA is prepared to accept further public comments until October 15; as soon as the comment period closes, EPA is committed to making a very prompt decision; until the modifications have been officially approved by EPA, the October 19 deadline will be waived for those two Cleveland plants; but there should be no doubt that the modifications announced in June will definitely be made.

- The October 19 deadline is one which has been set by statutes and reinforced by the courts; it is not one that EPA really has the power to change at this time; we are concerned about the job impact in Ohio of the federal sulfur oxide standard, and that is one of the reasons that we have tried to modify
emission levels at those plants where modifications are warranted. The impact on the Ohio mine industry of the standards will not be nearly as significant as some have thought, for many of the plants in the state already are in compliance with the October 19 standards; others are taking steps which will get them into compliance and still allow them to use some Ohio coal; and the two Cleveland plants will be able to continue using Ohio coal.

We do not yet know for certain whether the Ohio EPA plan will propose the use of a 30-day averaging; the plan has not yet been officially sent to us; in some states, 30-day averaging is used and has been approved by the EPA, for the air quality in those states is not nearly as bad as it is in Ohio. I will be asking Doug Costle whether or not the 30-day standard is appropriate for Ohio and will ask him to make a prompt decision.

We have no control over the operators of the mine that was closed; as you know, the demand for the coal produced in that mine has declined because the Cleveland Electric plants had developed an enormous stockpile, but I understand that the utility is now committed to doubling the use of coal from this stockpile; as a result, the mine should be able to reopen in about four weeks, which is sooner than had been thought.

I am very concerned about the impact of environmental and other statutes and regulations on Ohio coal mines; I know this area has been hard hit by the decline in the demand for Ohio coal; the steps we took in June Indicates their deep concern about this problem; those acts represent the first step in a long effort that all of us will have to be involved in to continue the production of Ohio coal at a high level.

I wish that we had more time to talk about these issues now; however, I know that some of you will be speaking to Stu Eizenstat at the White House on Friday about these matters, and I am confident that he will be able to provide as much help as is possible.
Worthing, Pittsburgh Steel Corp
8/31 thru 9/30 mill
15,700 jobs, 62.0% here

Steubenville Ohio
trip notes
9/12/79
(& town hall meeting)

Steel mill: 62.0% here

Lonnie, Cleveland Steel, Ohio corp

Tours modifications to make

Reception
Sen. Glenn
corp earning analysis
crew: Celebrezze, chairman
Moses, Meshal (Michelle)
Mark March – Warren瘦身
John Gueck

WPI – Coal $27.88 est
Utility oil – 50% of $3.00

Un. ore depletion
37.45-18

Glenn – Alleghez

Steel mill
#5 rod button

Nation. system – great industry
Steel 2 yrs ago – trouble
228% loss #1 – 45.0%
Rec. inp. plants

Task force – Corp. ind. lead
Trigger price such stop dumping
$14 m. modern grants
2nd. EPA = total pollution
Red. success 78% – 90% + 54%

277 loss 178 + 38

Jobs 465,000 $16.1 payroll
Imports down sharply
Room for jobs – profit – union
Prod. co-op – comm. – coop

Same: < for oil, > oil co-op
Deep oil, small, inf.
Yes, abroad, thousand, cam
3/l synthetics
8/9/78

Mine health, safety
Coal 3X by 1975