

9/18/79 [4]

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4:00 PM

THE WHITE HOUSE

WASHINGTON

September 17, 1979

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~~By [unclear] [unclear]~~

MEMORANDUM TO: THE PRESIDENT AND MRS. CARTER
FROM: GRETCHEN POSTON *Gp*
SUBJECT: SCENARIO - RECEPTION IN HONOR OF THE 20TH
ANNIVERSARY OF THE ENTHRONEMENT OF ARCHBISHOP
IAKOVOS ON TUESDAY, SEPTEMBER 18, 1979 AT 4:00 PM

- 4:00 PM Archbishop Iakovos arrives West Lobby and is escorted to the Map Room. **
- Guests arrive East Gate and proceed to State Floor.
- 4:25 PM Metropolitan Singers/The Greek Choral Society will be singing on platform located on the North end of wall in the East Room.
- 4:30 PM THE PRESIDENT AND MRS. CARTER and VICE PRESIDENT MONDALE arrive Map Room to greet guests.
- 4:35 PM Special guests are escorted to roped off area in East Room.
- PRESIDENT AND MRS. CARTER, VICE PRESIDENT MONDALE and Archbishop Iakovos arrive State Floor and are escorted to platform in East Room.
- 4:40 PM Metropolitan Singers/The Greek Choral Society finishes singing.
PRESIDENT CARTER makes Remarks.
ARCHBISHOP IAKOVOS makes Remarks.
- 4:50 PM THE PRESIDENT AND MRS. CARTER, VICE PRESIDENT MONDALE and Archbishop Iakovos depart platform.
- 5:30 PM Archbishop Iakovos's car arrives North Portico. The Archbishop departs State Floor.
- Metropolitan Singers continue singing.

** Archbishop Iakovos will be accompanied by Andrew A. Athens, Mr. George Charles, Alexander Papamarkou, Very Reverend George Bacopulos, His Grace Bishop Silas and the Ambassador of Greece and Mrs. John Tzounis.

4:30 PM

THE WHITE HOUSE
WASHINGTON

September 17, 1979

Reception For His Eminence Archbishop Iakovos

Tuesday, September 18, 1979
4:30 p.m.
East Room

From Anne Wexler

AW

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for Preservation Purposes

I PURPOSE

To celebrate the 20th Anniversary of the Enthronement of His Eminence The Most Reverend Iakovos as Archbishop of the Greek Orthodox Church in North and South America

II BACKGROUND, PARTICIPANTS, AND PRESS PLAN

A. Background: During the past year there have been events in different parts of the country honoring the Archbishop, as a religious leader, for his outstanding contributions in the areas of ecumenism, civil rights, and humanitarian affairs. Vice President Mondale addressed one of these events in Chicago. His biography is attached. (not attached).

Although he is considered both a religious and an ethnic leader, many leaders of the Greek community are concerned that this reception not be presented as a political event, but rather that it be viewed as an event that the White House is having to honor the Archbishop as a religious leader and in particular as a leader of Greek Orthodoxy. We have been advised that raising issues such as Cyprus or Administration priorities will be viewed as making the event political. For this reason, they should not be mentioned. The community continues to be disappointed in the lack of progress on Cyprus.

Archbishop Iakovos was in the group of religious leaders who met with you at Camp David. In addition to Oval Office photo opportunities, he has also met with you on foreign assistance. He has actively supported the Administration on SALT and foreign assistance.

B. Participants: 500 to 700 people will be in attendance from different parts of the country. They will include official church leadership of the Greek Orthodox community (both religious and laity), members of Congress, personal and professional friends of the Archbishop among whom are representatives of the civic, cultural, religious, business and Greek community.

C. Press Plan: White House Press Pool for the duration of your remarks.

III AGENDA

When Archbishop Iakovos, the First Lady, the Vice President and you enter the East Room, the Metropolitan Singers/The Greek Choral Society will be singing (information attached). After you make remarks, the Archbishop will make a brief response. The audience will be standing throughout. Gretchen Poston is providing a detailed scenario under separate cover.

IV TALKING POINTS

Talking points prepared by the speech writers will be submitted separately.

THE WHITE HOUSE

WASHINGTON

September 16, 1979

MEMORANDUM TO: MIKE CHANIN
FROM: GRETCHEN POSTON *GP*
SUBJECT: GREEK SINGERS

Metropolitan Singers/The Greek Choral Society was formed in 1978 by Dino Anagnost, its present director. The group made its debut in Alice Tully Hall at Lincoln Center in a performance which received a standing ovation and impressive critical acclaim. The New York Times said "Mr. Anagnost is a talented young conductor and his chorus capable and enthusiastic. The singing was lusty, confident and enthusiastically received." Variety reported that "the singing and playing was of impressive quality." The musicians are all volunteers who give unsparingly of their time and project tremendous talent and energy. Their program at the White House will include traditional Greek music and the music of George Gershwin.

THE WHITE HOUSE

WASHINGTON

September 17, 1979

MEMORANDUM FOR THE PRESIDENT

From: Rick Hertzberg *Rick*
Carol Coleman *CC*

Subject: Greek-American Reception, 9/18/79

Background

You will arrive at the Reception in the East Room during the performance of the Metropolitan Singers, the touring component of The Greek Choral Society. Following your remarks, Archbishop Iakovos will speak. His statement is attached.

Talking points

1. It is a pleasure to see the outstanding Congressional, religious, business and community leaders who are present today, and to hear the music of the Metropolitan Singers. It is noteworthy that these talented and inspiring singers are volunteers. The Greek Choral Society made its debut little more than a year ago -- and under the brilliant direction of Dino Anagnost (ah-nahg-NOST) it has blossomed into a truly remarkable choral ensemble.
2. Largely through the Greek Orthodox Church, Hellenic culture and values have been nurtured and bequeathed from generation to generation, and now have become a cherished part of our American heritage. Our democratic system of Government was founded on the ancient Greek ideals of liberty and democracy. Because of these ideals we have always opened our doors to those seeking freedom from oppression. We are a Nation of immigrants. I am proud that our doors are still wide open, that America is still a refuge for the oppressed.
3. One of the foremost advocates for human and civil rights in modern times is with us today -- His Eminence

Archbishop Iakovos (e-YA-ko-vos), Primate of the Americas. This year, as you know, the Greek Orthodox Church in the Americas is commemorating the 20th anniversary of the enthronement of His Eminence. For two decades the archbishop's moral and spiritual leadership has been a guiding force -- not only among his three million communicants, but also among people of many different faiths and ethnic backgrounds.

- ¶ In 1965 Archbishop Iakovos was in Selma, Alabama, courageously marching alongside a little black girl and Martin Luther King, Jr. -- marching for the principles of fairness and equal opportunity.
- ¶ His Eminence has labored long and hard for justice not only for the people of Cyprus but for all those who have been denied their God-given rights.
- ¶ Twice elected president of the World Council of Churches, His Eminence is highly respected for improving relations among the faiths. He is a great leader in the ecumenical movement for Christian unity. He was a major influence in the restoration of Christian fellowship between the Roman Catholic and Greek Orthodox Churches. He was the first Greek Orthodox official received by the Pope in three and a half centuries, and they will meet again on several occasions during the Holy Father's visit to our country next month -- including here at the White House.
- ¶ He is one of the religious leaders I have turned to for guidance and inspiration. Recently at Camp David I relied on his wisdom when I was seeking answers to the moral and spiritual crisis that has shaken our confidence in the future.

4. Our Nation is blessed with not one but many freedoms: the freedom to worship as we choose without fear of reprisal, the freedom to express our political opinions without censorship, the freedom to work for and achieve the good things we desire in life.

5. The spiritual vitality of our country can be renewed. Our Nation's pressing material needs can be met. But we must join hands to restore America's strength and purpose. If we draw together, as Americans have done in the past, our collective power and our ability to chart the future of our country will be immeasurable. I know we can do it. I am counting on each of you to help.

REMARKS OF ARCHBISHOP IAKOVOS AT GREEK AMERICAN
RECEPTION, 9/18/79

For a long time now I have pondered my 20 years of service. I have examined and re-examined my record of service countless times. And yet, I have never felt so inadequate.

Who am I? What have I done to deserve recognition of such magnitude and spiritual significance? Even if my achievements are worthy of mention, was it not my dutiful responsibility? Is it not Jesus, our Lord and Savior who admonishes us to say when we are praised for something "We are merely servants -- we have done no more than our duty?"

Yes, I have offered some small services to my church, to the church of Christ in general, to education and to my fellow man and most especially my heart and soul has been touched and moved to cry out for the oppressed and for those who have suffered and continue to suffer social injustice.

Indeed, I have walked hand-in-hand with a small black girl in Selma next to the great Martin Luther King. But, is it not true that it is my solemn duty and obligation to do so?

I have always considered myself to be a servant. It is a privilege and an honor to be in the service of the Servant of Servants. He has taught me to serve and lead the way for all who wish to serve. I am conscious of my faults and my failures which cause me considerable pain, but I am also conscious of an ongoing incentive within me to do better.

I pray that God may ever show me the wisdom to correct my faults and grant me the strength to ever march behind him for as long as it pleases Him. I view this magnanimous and obliging gesture of yours in the light of this belief, Mr. President.

For through this event you once again remind me of the unfinished task which lies ahead, that is the reunion of all Christians into One, Holy Catholic and Apostolic Church; the restoration of the image of God in men by our renewed and concerted effort to reinstate respect for human dignity and human rights; the spiritual reawakening

of our society in the face of the ugly realities of today; the stirring of the human soul and thought so that it may once again attain and grasp God's truth and love through which peace in the world may be advanced. All these sacred causes and many more place formidable demands upon all of us.

We present here today shall ever treasure the beauty of this moment, Mr. President, from the depths of my heart I thank you and your beloved wife, our First Lady Rosalynn. May God our Father "Grant you your heart's desire and crown all your plans (for our country and the world) with success." Psalms 29,4.

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THE WHITE HOUSE

WASHINGTON

September 14, 1979

MEMORANDUM FOR THE PRESIDENT

FROM:

THE VICE PRESIDENT
HAMILTON JORDAN
ANNE WEXLER

WJ
H.J.
AW

SUBJECT:

Archbishop Iakovos
Presidential Medal of Freedom

As you know, on September 18, we will have a White House event celebrating the twentieth anniversary of Archbishop Iakovos' enthronement as the Primate of the Greek Orthodox Church of North and South America. We feel that this would be a good occasion to present the Presidential Medal of Freedom to Archbishop Iakovos.

During his twenty years as Archbishop, he has been a leader of the ecumenical movement (the first Greek Orthodox Archbishop to visit the Pope in Rome in 350 years), very active in civil rights efforts (marched with Dr. Martin Luther King, Jr.) and a strong supporter of human rights. A more detailed biography is attached, but, in sum, Archbishop Iakovos' career stands for progressive religious leadership in national and world events.

Many Greek leaders have expressed a hope that you will make some special recognition of the Archbishop. Awarding the medal will focus the event on him and his accomplishments. Therefore, we recommend that you award the Medal of Freedom to Archbishop Iakovos at the reception on September 18.

Approve

Disapprove

A Biographical Summary

HIS EMINENCE

ARCHBISHOP IAKOVCS

Primate

Greek Orthodox Church in the Americas

Prepared by:

THE DEPARTMENT OF PUBLIC AFFAIRS

GREEK ORTHODOX ARCHDIOCESE OF NORTH AND SOUTH AMERICA

8-10 East 79th Street

New York, N. Y., 10021

(212) 628-2500

R 678

Biographical Summary

Present Positions: Primate, Greek Orthodox Church in North and South America, 1959;

Exarch, Ecumenical Patriarchate of Constantinople

Chairman, Board of Trustees, Hellenic College and Holy Cross Greek Orthodox School of Theology, Brookline, Mass.

President, Board of Trustees, Saint Basil's Academy, Garrison, N. Y.

President, Board of Education
Greek Orthodox Archdiocese
of North and South America

Honorary President
St. Michael's Home for the Aged
Yonkers, N. Y.

Executive President, Greek Orthodox
Ladies Philoptohos Society

Chairman, Standing Conference of Canonical
Orthodox Bishops in the Americas

Chairman, Ecumenical Commission, Standing
Conference of Canonical Orthodox Bishops
in the Americas, for "Dialogue" with Roman
Catholic Bishop's Committee for Ecumenical
and Interreligious Affairs, known as the
"Orthodox-Catholic Consultation";

Trustee, Anatolia College;

Past Positions: A Co-President of the World Council of Churches
for eight years, 1959-1968;

Vice President, National Council of Churches,
Triennium beginning 1967 through 1969;

Vice President, Religion in American Life;

Archbishop Iakovos
Biographical Summary

Member, Board of Managers,
American Bible Society;

Member, Advisory Council,
Religious Heritage of America

Personal: Born July 29, 1911 - Island of Imbros, Turkey
Parents: Maria and Athanasios Coucouzis
Two sisters - Virginia and Chrysanthi
One brother - Panagiotti

Baptismal Name: Demetrios

Education: Ecumenical Patriarchate's Theological School
of Halki, Istanbul, Turkey

Graduated, 1934 - Received Master's Degree
in Orthodox Theology;

Harvard University, School of Divinity, Cambridge,
Mass., Master of Sacred Theology (S.T.M.) Degree,
1946.

Ordination: Deacon, November 25, 1934, assumed ecclesiastical
name of Iakovos (James);

Priest, June 16, 1940, Lowell, Mass.;

Elevation to Episcopacy: Elected Bishop of Melita, December 17, 1954
Consecrated Bishop of Melita, February 6, 1955 in
Constantinople by His Holiness Patriarch
Athenagoras I;

Elevated to Metropolitan, April 4, 1956;

Elected Archbishop of North and South America
by Holy Synod of Ecumenical Patriarchate of
Constantinople on February 14, 1959;

Enthronement Ceremonies, April 1, 1959,
Cathedral of the Holy Trinity, New York City

Pastorates: 1939 Faculty, Holy Cross Greek Orthodox
Theological School, Pomfret, Conn.;

Archbishop Iakovos
Biographical Summary

Archdeacon to Archbishop Athenagoras,
Greek Orthodox Archdiocese;

1940-41 Pastor, St. George Greek Orthodox Church,
Hartford, Conn.;

1941-42 Pastor, Cathedral of the Holy Trinity,
New York, N. Y.;

1942 Pastor, St. Nicholas Greek Orthodox Church
St. Louis, MO;

1942-54 Dean, Annunciation Cathedral, Boston, Mass

1954 Director, Holy Cross Greek Orthodox
Theological School, Boston, Mass.;

Honorary
Degrees:

Doctor of Theology, University of Thessalonica,
Thessalonica, Greece, April, 1975;

Doctor of Humane Letters, Catholic University
of America, Washington, D. C., May, 1974;

Doctor of Divinity, University of Dubuque,
Dubuque, Iowa, September, 1973;

Doctor of Humane Letters, American International
College, Springfield, Mass., June, 1972;

Doctor of Literature, PMC Colleges, Chester, PA,
March 10, 1971;

Doctor of Divinity, Bates College, Lewiston,
Maine, April, 1970;

Doctor of Laws, Seton Hall University,
Orange, N.J., June, 1968;

Doctor of Sacred Theology, General Theological
Seminary, New York, N. Y., 1967;

Doctor of Humanities, Suffolk University,
Boston, Mass., 1967;

Archbishop Iakovos
Biographical Summary

Doctor of Humane Letters, Southeastern
Massachusetts Technological Institute,
North Dartmouth, Mass., 1967;

Doctor of Laws, College of the Holy Cross,
Worcester, Mass., 1966;

Doctor of Laws, Fordham University,
Bronx, N. Y., 1966;

Doctor of Laws, Brown University,
Providence, R.I., 1964;

Doctor of Sacred Theology, Berkeley Divinity
School, New Haven, Conn., 1962;

Doctor of Humane Letters, Franklin and Marshall
College, Lancaster, Pa., 1961;

Doctor of Divinity, Boston University,
Boston, Mass., 1950;

Ecumenical
Activity:

Personal representative of the Ecumenical
Patriarch of Constantinople at the World Council
of Churches in Geneva, Switzerland from 1955-59;

Represented the late Ecumenical Patriarch
Athenagoras I at interfaith meetings and seminars
throughout the world;

Known internationally as a leading proponent of
the ecumenical movement;

Founder of the Standing Conference of Canonical
Orthodox Bishops in the Americas and has served
as its Chairman since it was established. (The
Standing Conference is a cooperative body com-
prised of the Hierarchs of several Orthodox
Church jurisdictions in the Americas.)

Received in private audience by Pope John XXIII
at the Vatican in 1959, as a special emissary of
the late Patriarch Athenagoras I. He was the
first Greek Orthodox Archbishop to visit the
Pope of Rome in 350 years;

Archbishop Iakovos
Biographical Summary

Member of the delegation accompanying Patriarch Athenagoras to Jerusalem for the historic meeting with Pope Paul VI on January 5 and 6, 1964;

Received in private audience by Pope Paul VI in New York City in October, 1965 and at the Vatican in February, 1967;

Attended the historic ceremonies in Rome which nullified the centuries-old "anathema" between the ancient Roman Catholic and Greek Orthodox Churches, as a member of the official Ecumenical Patriarchate delegation, December 7, 1965;

Civil Rights:

Was in the forefront of the civil rights movement; marched with the late Dr. Martin Luther King, Jr. in Selma, Ala., in March, 1965; supported Civil Rights legislation;

Human Rights:

Has forcefully spoken out against the violation of human rights, religious freedom; has supported President Carter's initiative for human rights; has protested the actions of oppressive governments throughout the world;

Moral Issues:

Opposes abortion, capital punishment, homosexuality; availability of pornographic materials etc.

World traveler:

He travels thousands of miles annually visiting Greek Orthodox Churches under his spiritual jurisdiction throughout the Western Hemisphere; attends ecumenical and interfaith meetings and seminars; attended World Council Assemblies in New Delhi, Uppsala, and Central Committee meetings in various parts of the world; visited Japan, Korea and Vietnam in 1966;

Lecturer and Preacher:

First Greek Orthodox Archbishop to preach in St. Patrick's Cathedral, January, 1969; has addressed numerous Roman Catholic, Protestant and Jewish groups; also, many secular and religious organizations; Harvard and Boston Universities; and several theological schools and institutions;

Archbishop Iakovos
Biographical Summary

- Honors: Has been honored by the Greek Government, the U. S. Government; B'Nai B'Rith; the "Appeal of Conscience" Foundation; the National Conference of Christians and Jews; Religious Heritage of America, etc.;
- Publications: Has contributed many articles to religious journals and periodicals in both the English and Greek languages;
- Languages: Speaks, Greek, English, French and Turkish.

2:00 PM

THE WHITE HOUSE

WASHINGTON

MEETING WITH ATTORNEY GENERAL CIVILETTI

Q
/

Tuesday, September 18, 1979

2:00 p.m. (20 minutes)

The Oval Office **Electrostatic Copy Made
for Preservation Purposes**

FROM: ARNIE MILLER *AMS*

The Attorney General will be discussing with you Presidential appointments for present DoJ vacancies.

The following information is intended to update and supplement the information we provided to you on September 10, 1979.

(1) Deputy Attorney General

Judge Charles Renfrew (resume attached) of the Northern District of California is widely reported to be Ben's choice. He was appointed to the bench by President Nixon in 1972, and practiced law for 16 years at a large law firm in San Francisco.

He is generally very well regarded in traditional legal circles; however, civil rights lawyers and women's groups have expressed strong reservations about him.

As you know, Hispanic groups have demonstrated an intense interest in having an Hispanic appointed to this post. If Renfrew is appointed instead of an Hispanic, we will have additional problems. In a 1977 law review article, Judge Renfrew discussed preferential treatment for minorities and concluded that preferences should extend only to Blacks and Native-Americans, specifically excluding Hispanics.

Attached are some representative comments on Judge Renfrew.

Last week I suggested that an Hispanic be considered for Deputy or Associate, and you concurred. Judge Cruz Reynoso, now sitting on California's State Court of Appeals is an excellent choice. He is well-known and highly regarded as a judge. He is probably the most respected Hispanic lawyer in the country. I have also attached his resume and some comments about him.

(2) Associate Attorney General

You have received from DoJ the nomination of John Shenefield, presently Assistant Attorney General for Antitrust; he is also performing the function of the Associate. He has done a good job, and he would perform well as Associate Attorney General. But you should know that he is the subject of a story in this month's issue of the American Lawyer. DoJ's former lead counsel in an antitrust action in Los Angeles has accused Shenefield of participating in a "cover-up" of a defective grand jury indictment.

Additionally, before you finally decide on Shenefield, you should decide on the Deputy Attorney General. This will allow you to consider an Hispanic for Associate, if you decide against one for Deputy.

(3) Assistant Attorney General for Antitrust

I understand that Sanford Litvak, (resume attached) of New York, and Don Flexner, a long-time attorney with the antitrust division at DoJ, are candidates to replace Shenefield if he moves up. Neither is considered to be in the first rank of the profession.

Litvak has been an antitrust lawyer with a large New York law firm since 1961. He is well-regarded professionally.

Flexner is less well-regarded. He is viewed by many lawyers as competent but much less imaginative than Litvak.

Ken Reed, Attorney General of Arizona, was under consideration for the job. Reed has strong political support from Governor Babbit and the Association of State Attornies General. He is considered to be a fine lawyer, in favor of a tough antitrust policy, but we understand Shenefield opposes him.

(4) Assistant Attorney General for U.S. Attorneys

It is reported that Ben is considering Herman Sillas, present U.S. Attorney in Northern California, to fill a new post -- Assistant Attorney General for U.S. Attorneys. This job will be mainly administrative, and removed from a role in shaping policy on issues of special concern to Hispanics. I also understand it is highly unlikely that Sillas would come to Washington for this job.

Additionally, Ben has suggested to women's groups that a woman will fill this position. As you know, there has been a net decrease, thus far, in women in high DoJ jobs, since the resignation of two women assistant attorneys General. If Ben does name a woman, DoJ will not include an Hispanic in any high level position.

(5) Personal Staff of the Attorney General

Al McDonald reports that Ben was somewhat disconcerted when Al inquired as to the composition of Ben's personal staff, in terms of affirmative action. We suggest that you remind Ben that, while he should have great latitude in selecting personal staff, he should also pay close attention to affirmative action principles, and he should report on his overall progress to Al.

(6) Commissioner of the Immigration and Naturalization Service

Ben is reportedly considering Martin Danziger, a competent manager, as Commissioner, and two deputies, Doris Meissner and Arturo Gandara.

Danziger (resume attached) 46, is an Independent and has been the administrator of pension trusts for the United Mine Workers for the past five years. He was formerly an Assistant District Attorney in New York and, from 1968 to 1974, held several law-enforcement positions in the Nixon administration.

Meissner, 38, has the strong backing of the National Women's caucus, which she served as Executive Director. She is presently a Deputy Associate Attorney General, and was the Executive Director of the Cabinet Committee on Illegal Aliens. In that job, she came into substantial conflict with Hispanics, because of her views concerning the lack of legal rights of undocumented aliens. They would oppose her nomination.

Gandara, 35, has an LL.B. from Yale and an MBA from Harvard, and is presently with the Rand Corporation in California. However, he has no administrative or public experience.

Danziger's extensive law enforcement background, coupled with Meissner's prior positions on undocumented aliens, will cause great distress in the Hispanic community concerning the future policy and practices at INS. Last week in your speech to the Hispanic Caucus, you pledged to continue the human policies of Leonel Castillo. I recommend that you consider for the top posts at INS able administrators, who are also perceived to be sensitive to civil rights issues.

Ben has also talked with Margaret McKenna about the Commissionership. She has the support of MALDEF, the Women's groups, the Puerto Rican Legal Defense Fund, and other civil rights groups. She is a civil rights lawyer with a reputation as an able administrator.

(6) Deputy Administrator of the Drug Enforcement Administration

Ben has sent you the nomination of Fred Rody, 49, a career DEA agent who is presently regional director for DEA's southeast region. The Deputy post has been vacant for over a year; Peter Bourne interviewed Rody for the same job some time ago, and concluded that Rody would be a poor selection.

RECOMMENDATIONS:

(1) Ben's reported choices raise enough serious questions, so that I recommend you ask him to meet with Lloyd Cutler, Jack Watson and Sarah Weddington, and that they report to you by Friday, September 28, 1979, their joint recommendations for Deputy and Associate Attorneys General, Commissioner and Deputies for INS and Deputy Administrator for DEA.

_____ approve _____ disapprove

(2) In accordance with your comments last week, I recommend you instruct the above group to include Hispanic for either Deputy or Associate Attorney General.

_____ approve _____ disapprove

ED TORRES MEMO re
Justice vacancies

THE WHITE HOUSE

WASHINGTON

September 13, 1979

MEMORANDUM FOR THE PRESIDENT

FROM: ESTEBAN TORRES *ET*

SUBJECT: Vacancies within the Justice Department

Two highly visable, important positions are vacant at the Justice Department now: the Commissioner of the Immigration and Naturalization Service and Deputy Attorney General. Filling both positions will have far-reaching effects within the Hispanic community and on our relationship with it.

While there is some sentiment that we should replace Commissioner Castillo of the INS with another Chicano, the consensus of our Hispanic supporters is that we should be more concerned with placing an individual in that position who would continue the "humane" administration that began under Castillo's tenure at INS.

The Attorney General will be proposing a tri-partite administration for INS that includes a Commissioner and two Deputy Commissioners. He intends to name an Hispanic as one of the Deputies. I am most concerned that, given the recommendations he is going to be making, we seem to be moving toward making INS a "numbers" agency rather than the "people" agency I think it should be. There are several people who could fill both the role that the Attorney General wants and the role that would be best for your administration.

One of the best candidates for this position is your Deputy General Counsel, Margaret McKenna. Margaret has a good reputation with the minority communities as a civil rights attorney and is well-respected by Hispanic groups such as MALDEF. In fact, the President of MALDEF, Vilma Martinez, has recommended Margaret for this position.

RESUMES & COMMENTS

CHARLES B. RENFREW

AGE: 51
FAMILY: Married, 4 children

EDUCATION: A. B. Princeton, 1952
J. D. Michigan, 1956

PROFESSIONAL BACKGROUND:

1972 Present United States District Court Judge
for the Northern District of
California
1956 1972 Attorney
Pillsbury, Madison & Sutro
San Francisco

HONORS: Phi Beta Kappa
Order of the Coif

COMMENTS ON

JUDGE CHARLES B. RENFREW

ROBERT WALD, Washington Attorney:

Judge Renfrew has a general reputation as a bright, imaginative lawyer and jurist. He became known a few years ago for imaginative sentences to white collar criminal defendants in antitrust cases, which was his field of practice at his law firm.

VILMA MARTINEZ, President and General Counsel of the Mexican-American Legal Defense and Education Fund:

Ms. Martinez has stated that she has met Judge Renfrew and she will not support him because of his views on the affirmative action rights of Hispanics. Whether she will actively oppose him or not depends on her subsequent conversations with her colleagues.

ROBERT RAVEN, San Francisco lawyer, Chairman of the American Bar Association Judiciary Committee:

Judge Renfrew is very capable and a hard worker; he has good judgement; a judge is particularly suited for the Deputy job; Raven feels that the Justice Department should be a good law firm, and Renfrew's experience in his large law firm will be helpful.

SID WALINKSY, Co-founder of Public Advocates, a civil rights public interest firm in San Francisco:

Judge Renfrew is very intelligent and personable. But he is also an establishment, business-oriented lawyer, who is not sympathetic to the claims of my clients.

JOAN GRAFF, a San Francisco lawyer specializing in Woman's rights cases:

Judge Renfrew is very bright and articulate. But he is disconnected from the impact abstract legal principles have on people.

CRUZ REYNOSO

AGE: 48

FAMILY: Married, 4 children

EDUCATION: A. B. Pomona College, 1953
LL. B. University of California
School of Law, 1958

PROFESSIONAL BACKGROUND:

1976 - Present	Associate Justice, Third Appellate District Sacramento, California
1972 - 1976	Professor of Law University of New Mexico
1969 - 1972	Director California Rural Legal Assistance San Francisco
1968 - 1969	Deputy Director California Rural Legal Assistance
1967 - 1968	Associate General Counsel, EEOC Washington, D. C.
1959 - 1967	Private law practice El Centro, California

COMMENTS ON
CRUZ REYNOSO

SID WALINSKY, Co-founder of Public Advocates, a civil rights public interest law firm in California:

I have known Judge Reynoso both as a lawyer and as a Judge. I have the highest regard for his ability and judgement. He is soft-spoken, but is very tough and effective.

MICHAEL KANTOR, partner in Los Angeles law firm:

Judge Reynoso is very well-respected in California. As director of California Rural Legal Assistance, he provided the organization with very strong and effective leadership; both administratively and substantively. He is broadly versed on various facets of the law, and would be a good and respected leader of Justice Department personnel.

FRED ALTSHULER, partner in a San Francisco law firm:

Has known Judge Reynoso since his CRLA days and thinks highly of his legal and administrative abilities. His legal opinions are well-crafted and thought through. His appointment to a high position in the Justice Department would be very enthusiastically received by many segments of the legal community in California.

SANFORD M. LITVACK

AGE: 43

FAMILY: Married, 4 children

EDUCATION: B.A. University of Iowa, 1956
LL.B. Georgetown University Law
Center, 1959

PROFESSIONAL BACKGROUND:

1961 - Present Partner, Donovan Leisure Newton
& Irvine
New York, New York

1959 - 1961 Trial Attorney, Antitrust Division,
U.S. Department of Justice
Washington, D.C.

MARTIN BREITEL DANZIGER

AGE: 46

FAMILY: Married, no children

EDUCATION: B.A. New York University, 1955
LL.B. New York University, 1958

PROFESSIONAL BACKGROUND:

1974 - Present Director, United Mine Workers of
America Health and Retirement
Fund
Washington, D.C.

1973 - 1974 Associate Deputy Attorney General
U.S. Department of Justice
Washington, D.C.

1971 - 1973 Assistant Administrator, National
Institute of Law Enforcement and
Criminal Justice, Law Enforcement
Assistance Administration, U.S.
Department of Justice
Washington, D.C.

1971 - 1971 Director, Technical Assistance
Division, Law Enforcement Assistance
Administration, U.S. Department of
Justice
Washington, D.C.

1968 - 1971 Chief, Organized Crime Program
Division, Law Enforcement Assistance
Administration, U.S. Department of
Justice
Washington, D.C.

1967 - 1968 Executive Assistant to the Special
Assistant to the Secretary (for
Enforcement), U.S. Treasury Department
Washington, D.C.

1961 - 1967

Senior Trial Attorney, Rackets
Bureau, New York County District
Attorney's Office
New York, New York

1959 - 1961

Attorney, Kommel & Rogers
New York, New York

THE WHITE HOUSE
WASHINGTON
18 Sep 79

Arnie Miller

The attached was returned in
the President's outbox today
and is forwarded to you for
appropriate handling.

Rick Hutcheson

Hamilton Jordan

FOR STAFFING
FOR INFORMATION
FROM PRESIDENT'S OUTBOX
LOG IN/TO PRESIDENT TODAY
IMMEDIATE TURNAROUND
NO DEADLINE
FOR APPROPRIATE HANDLING
LAST DAY FOR ACTION

ADMIN CONFID
CONFIDENTIAL
SECRET
EYES ONLY

ACTION
FYI

	VICE PRESIDENT
✓	JORDAN
	CUTLER
	DONOVAN
	EIZENSTAT
	MCDONALD
	MOORE
	POWELL
	WATSON
	WEDDINGTON
	WEXLER
	BRZEZINSKI
	MCINTYRE
	SCHULTZE
	ANDRUS
	ASKEW
	BERGLAND
	BROWN
	CIVILETTI
	DUNCAN
	GOLDSCHMIDT
	HARRIS
	KREPS
	LANDRIEU
	MARSHALL

	MILLER
	VANCE
	BUTLER
	CAMPBELL
	H. CARTER
	CLOUGH
	CRUIKSHANK
	FIRST LADY
	FRANCIS
	HARDEN
	HERTZBERG
	HUTCHESON
	KAHN
	LINDER
	MARTIN
X	MILLER
	MOE
	PETERSON
	PRESS
	SANDERS
	SPETH
	STRAUSS
	TORRES
	VOORDE
	WISE

THE WHITE HOUSE
WASHINGTON

①

September 17, 1979

MEMORANDUM FOR THE PRESIDENT

FROM: ARNIE MILLER *AM*
SUBJECT: Presidential Appointment

Attached is Secretary Harris' memorandum recommending Nathan J. Stark to be the new Under Secretary of Health, Education, and Welfare.

Mr. Stark has been interviewed here by Stu, Jack, John White, Sue Woolsey and Harley Frankel of my staff. They are all most impressed with Pat's recommendation and concur.

RECOMMENDATION:

We recommend that you nominate Nathan Stark to be the Under Secretary of Health, Education, and Welfare.

✓ approve disapprove

**Electrostatic Copy Made
for Preservation Purposes**



THE SECRETARY OF HEALTH, EDUCATION, AND WELFARE
WASHINGTON, D. C. 20201

September 7, 1979

MEMORANDUM FOR THE PRESIDENT

After an extensive search and lengthy interviews of seven candidates, I have decided that Nathan J. Stark should be the new Under Secretary of HEW, and I, therefore, recommend that you nominate him. For the past five years, Mr. Stark has served as Vice Chancellor for Health Professions at the University of Pittsburgh and as President of the University Health Center of Pittsburgh.

Initially trained as a lawyer, Mr. Stark is a very experienced corporate and university administrator, with broad interests in social, health, and educational policy. Prior to going to Pittsburgh, he was a senior official in the various enterprises of Hallmark Cards, Inc. for 15 years. He was Senior Vice President for Operations from 1959 through 1974 and, in addition, from 1971 through 1974 was Chairman of the Board and Chief Executive of the Crown Center Redevelopment Corporation, a major private redevelopment project in downtown Kansas City. Mr. Stark was in the private practice of law in 1953 and 1954, at which time he became Vice President of the Rival Manufacturing Company, a post he held until 1959 when he joined Hallmark.

Mr. Stark's background is very interesting in that he gradually developed expertise in health issues through taking on major responsibilities in metropolitan Kansas City related to health affairs. Then, his combined management abilities and health knowledge led to assignments of increasing responsibility for the community. For example, he played the major role in the development of Hospital Hill, a complex of several hospitals and joint services in Kansas City, and in the legislative approval and then the development of the medical school in Kansas City. Concurrently, he was serving on a number of major national committees and was elected to membership in the Institute of Medicine in 1973. It was all these accrued experiences and achievements that led to his selection in 1974 as Vice Chancellor for Health Professions at the University of Pittsburgh.

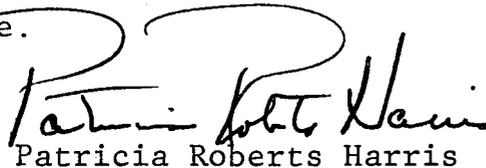
Page 2 - The President

My staff consulted an extensive list of Stark's colleagues and supervisors in Kansas City and Pittsburgh, as well as a number of key national leaders familiar with HEW programs. The comments by this diverse group of people are truly extraordinary in their praise of his leadership and management abilities. As a result of our interviews and these reference checks, I am convinced that he and I can build a very close working relationship and that he will be an excellent Under Secretary.

We have not done extensive congressional checks on Mr. Stark. However, Richard Bolling knows him very well and was among those who recommended him most highly for his achievements in Kansas City. Stark is also well known to Senators Eagleton, Heinz, and Schweiker, as well as to Congressman Moorhead.

I believe that Mr. Stark will bring great credit to this Department and to your Administration. I am very pleased to recommend him to you and urge prompt action so that I may have my whole team in place as soon as possible.

Attached is Mr. Stark's resume.



Patricia Roberts Harris

NATHAN J. STARK

PERSONAL:

Born: Minneapolis, Minnesota, 11-9-20

Married: Lucile Seidler, 1943

Children: Margaret
Robert
David
Paul

Home: 5200 Westminster Place
Pittsburgh, Pennsylvania 15232

EDUCATION:

Public Schools of Chicago; Wilson Jr. College (AA) 1940

U.S. Merchant Marine Academy; B. S. 1943

Chicago Kent College of Law, J.D. 1947

Honorary Degree: Park College, 1969, L.L.D.

- 1942-1945 Active Duty U.S. Merchant Marine
- 1945-1946 Lecturer, Navigation and Seamanship, U.S. Maritime Service Officers' Upgrade School, New York City
- 1948 Admitted to Bar of Illinois
- 1949-1951 Plant Manager, The Englander Company, North K.C. Missouri
- 1952 Admitted to Bar of Missouri
- 1953-1954 Private Practice of Law, Downey-Abrams-Stark & Sullivan
- 1954-1959 Vice President, Rival Manufacturing Company, Inc.
- 1959-1974 Senior Vice President Operations, Hallmark Cards, Inc.
- 1971-1974 Chairman of the Board & Chief Executive, Crown Center Redevelopment Corporation
- 1973-1974 President & Chairman, Crown Center Redevelopment Corporation
- 1974- Vice Chancellor for Health Professions, University of Pittsburgh
President, University Health Center of Pittsburgh

BUSINESS BOARDS:

Hallmark Cards, Inc. - Retired - 1974

BUSINESS BOARDS: (cont'd)

Hallmark Continental, Ltd. Ireland - Retired - 1973
 Crown Center Redevelopment Corporation - Retired - 1974
 Woolf Brothers, Inc. - Retired - 1974
 ERC Corporation
 National Fidelity Life Insurance Company - Resigned 1976
 HMO International - Resigned - 1974
 Forbes Reinsurance Company

CONSULTANT:

1967	Knowles Committee, AHA on AHA Program
1968	Developing Medical School, University of Virginia at Norfolk
1969	Division National Regional Medical Program
1970	Developing Medical School, Technical University of Texas
1970-1971	Health Services Mental Health Administration
1971	Health Care Panel, Battelle Northwest, Battelle Memorial Institute
1971-1972	American Hospital Association to Select a President, Executive Director
1971-1973	University of New Mexico School of Medicine
1972	Blue Cross Association to Explore Major Public Health Issues
1972-1973	Advisory Committee, Blue Cross Association
1973	AMA-AAMC, Medical School Accreditation Site Visit
1973	The Robert Wood Johnson Foundation
1974	Chairman National Planning Association - Community Hospital Group Practice
1975	Committee on Ways & Means, House of Representatives Advisory Panel on National Health Insurance

FORMER AFFILIATIONS (Health Only):

1950-1967	Treasurer, Kansas City Area Hospital Association
1957-1959	President, Health & Welfare Council, Kansas City, Missouri

FORMER AFFILIATIONS (Health Only): (cont'd)

1957-1967	Chairman, Kansas City Metropolitan Hospital Planning Council
1958-1960	Advisory Board, Kansas City General Hospital School of Nursing
1959	Chairman, Hospital Revision Study Committee for Kansas City
1959-1960	Secretary-Treasurer, Kansas City United Hospital Fund
1960-1961	Central Governing Board, Children's Mercy Hospital
1960-1962	Vice President, Menorah Medical Center
1960-1962	Lay Advisory Board, Queen of the World Hospital
1961-1963	Planning & Finance Committee, American Hospital Association
1962-1969	President, Kansas City General Hospital & Medical Center Corporation
1963-1965	Vice Chairman, Task Force, National Commission on Community Health Facilities
1964-1966	Research and Planning Council, American Hospital Association
1965-1970	Vice Chairman, Health Insurance Benefits Advisory Council, Department HEW
1966-1971	Chairman, Advisory Council, Missouri Regional Medical Program
1968-1970	Chairman, Advisory Committee, Incentive Reimbursement Experimentation, Department HEW
1968-1971	Chairman, Committee on Hospital Governing Boards, American Hospital Association
1969-1970	Secretary's Task Force on Medicaid & Related Programs, Department HEW
1969-1971	Citizens Board of Inquiry Into Health Services for Americans

CIVIC BOARDS & COMMITTEES

1965- 1967-1973	Swope Ridge Nursing Home Committee on Undergraduate Medical Education, AMA
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1962-1974 Chairman, Board of Directors, Kansas City General Hospital & Medical Center

1970-1974 National Fund for Medical Education

1970-1974 Liaison Committee on Medical Education
AMA, AAMC

1970-1974 Chairman, Health Resources Institute

1971-1974 Kansas City Blue Cross Board of Trustees

1972-1974 Advisory Health Council, American Arbitration Association

1973- Member, National Academy of Sciences
Institute of Medicine

1974-1976 Council NAS Institute of Medicine

1974-1976 Coordinator, Regional Medical Program
Western Pennsylvania

1974- Chairman, Advisory Committee Community
Hospital Medical Group Practice Program,
Robert Wood Johnson Foundation

1975- Blue Cross Board of Western Pennsylvania

1975- American Nurses Foundation Board

1975-1978 Technical Board, Milbank Memorial Fund

1975- Chairman, Task Force on Lifelong Learning
Opportunities, W. K. Kellogg Foundation

1976- Board of Directors, Health Systems Agency
of Southwestern Pennsylvania (HSA)

1977- Board of Trustees, Pittsburgh Ballet Theatre, Inc.

1977- Advisory Committee, Blue Cross Association

1975-77 Chairman, Capital Investment Steering Committee
and 1976 Conference (HEW-HRA)

1976- Commission on Public General Hospitals (AHA)

1977- Director, Harry S. Truman Good Neighbor Award
Foundation

1979- Member, Pittsburgh Chamber Opera Theatre, Inc.

1979- Veterans Administration Scholars Board of Governan

1979- Visiting Committee to The University of Texas
Health Science Center at Houston

1979- Private Industry Council

PUBLICATIONS:

"Industry Wants to Help Plan." Hospitals: Journal of American Hospital Association, Dec., 1956, and Trustee, Dec., 1956 pp. 11-15.

"What the Community Expects of the Hospital," Trustee, Feb., 1958, pp. 29-32, condensed from Hospitals: Journal of American Hospital Association, Jan. 10, 1958, Vol. 32, No. 2.

"Securing Community Acceptance of Hospital Planning," Trustee, Dec., 1958, pp. 1-5.

"Organizing an Areawide Hospital Planning Program," Trustee, Jan., 1961, pp. 28-32.

"The Public's Concern for Professional Competence," Journal of American Medical Assn, July, 1964, Vol. 189, No. 1, pp. 27-30

PUBLICATIONS: (cont'd)

"The Consumer and Areawide Planning," Proceedings First National Conference on Areawide Planning, Nov. 28-29, 1964, Miami Department of Hospitals & Medical Facilities, AMA, pp. 37-40.

"What Doctors Can Expect from Areawide Hospital Controls," "The Public Wants the Best for its Dollar," Medical Economics, May 17, 1965, p. 145.

"The Role of the Patient," Proceedings of the White House Conference on Health, Nov. 3-4, 1965, Washington, D.C., pp. 347-349.

"Positive Planning, A New Approach," Monogram, First Meeting of Conference of Fellows, Hospital Planning Association of Southern California, May, 1967.

"Positive Planning - A Challenge to Hospital Trustees and the Business Community," Trustee, Sept., 1967, pp. 1-6; and in Hospital Forum (The Journal for Hospitals of the West), July, 1967.

Book Review: "The Coming Revolution in Medicine," By David Rutstein, M.D., MIT Press, Kansas City Star, Nov., 15, 1967.

"A Case Study of a Community Effort," Proceedings of 19th Annual Conference, Council on Foundations, Inc., Kansas City, Missouri, 1968, pp. 155-174.

"Keynote Address," The Secretary's Regional Conference on Health Care Costs, Jan. 15-16, 1969, San Francisco, pp. 2-11.

"Needed: More Flexible and Adaptive Health Care Organizations," Trustee, July, 1972, pp. 1-8.

"A Trustee Talks With Trustees," Tapes for Trustee Series, Produced by the Hospital Research and Educational Trust, Chicago, 1973.

"The Future Health Administrators as Viewed by Others", Education for Health Administration, Vol. II, 1975, pp 229-256.

"Five Ways to Curb Conflict in Your Hospital" by Nathan Stark & George A. Huber, Trustee, March 1977, pp. 16-18.

PUBLICATIONS: (Con 't)

A Future Agenda

Education for Health Administration

Health Administration Press - 1977

Chapter VII - New Strategies for Universities in the
Education of the Professional

"Forward," Studies in the Health Related Professions,
University of Pittsburgh Press, 1978

Organizing for Accountability (Audio Tape Cassettes).
N. Stark, J.D.; C. Edwards, M.D.; R. Evans, M.D.;
W. Fifer, M.D.; et al. Maryland Hospital Education
Institute, "Teach em, Inc.", Chicago, Ill.

Book Review: "The Limits of Health Reform", Eli Gingsberg,
Basic Books 1977, Journal of Economic Literature, Vol XVI
(Dec. 1978).

"Managing Change in An Academic Health Center",

Nathan Stark, J.D.; George Huber, J.D.; Robert Mundell, Ph.D.;
Mark Perlman, Ph.D.; NAHD Journal, Spring 1979, pp.2-6.

MISCELLANEOUS:

Delegate: University of Missouri School of Medicine, Tenth
Teaching Institute Association of American Medical Colleges,
Colorado Springs, Colorado. Dec. 9-12, 1962.

Testimony Regional Medical Programs on HR 15758, Hearings
before HR Subcommittee on Public Health & Welfare,
March 27, 1968.

Testimony Health Manpower Act, 1970. Hearings before
Subcommittee on Health, U.S. Senate, Sept. 4, 1970.

Participant: The Ditchley Foundations Conference on
Development of Health Services and Medical Care in Britain,
Canada, and the United States, Dec. 8-11, 1972.

Author: "The Future of Health Administration," a paper
prepared for the Commission on Education for Health
Administration, Jan, 1974 The Kellogg Foundation.

Committee on Interstate and Foreign Commerce, House of Representatives--Subcommittee on Public Health and Welfare, 1968.

Committee on Labor and Public Welfare, United States Senate--Subcommittee on Health, 1975.

RECOGNITION:

Citation of a Layman for Distinguished Service - 14th recipient, American Medical Association.

Bishop's Award for Community Service, Catholic Community Service Citation, 1960.

Missouri Hospital Association's Award of Achievement, 1960.

Kansas City Chamber of Commerce "Leader of Month." March, 1964.

American Institute of Architects, Kansas City Chapter: Citation for "Extensive work on the General Hospital Board, development of the Hospital Hill project and outstanding civic leadership in general." Sept. 17, 1965.

Pro Meritis Award - Rockhurst College, May, 1967, (School's highest non-academic citation).

Proclamation: Mayor, City of Los Angeles, "One of nation's most articulate spokesmen for voluntary health planning," 1967.

Honorary Membership - Trustees Award, American Hospital Association, Sept. 1968.

Chancellor's Medal, University of Missouri at Kansas City, April 8, 1969 (In recognition of his distinguished service to the cultural, educational, economic, medical and civic growth of our community, state and nation.)

Resolution, Senate State of Missouri, 1969, "in recognition of exemplary service to this State and Kansas City."

WHO'S WHO IN FINANCE & INDUSTRY, 1970-1971; 1974-1975.

" " " AMERICA, 1976-1977; 1978-1979.

Resolution: Senate State of Missouri, "For leadership in passage of Bill that will bring the sorely needed medical school to Kansas City," 1970.

Secretary's Unit Citation, U.S. Department of HEW, 1970.

Regional Director's Citation: U.S. Department of HEW "In recognition of exceptional leadership and service toward the betterment of health practices and facilities," 1971.

Lay Honor Award, Jackson County Medical Society for outstanding work in the interest of medicine and public health. 1971.

Missouri Municipal League Award for outstanding leadership on behalf of his city and state, 1972.

UNICO NATIONAL Citizen of Year Award, 1973 (Student UMKC Medical School Scholarship awarded in the name of honoree).

WHO'S WHO IN THE EAST - 1977-1978

CURRENT AND FORMER
CIVIC APPOINTMENTS OTHER THAN
HEALTH AFFAIRS:

Member, Civic Council of Greater Kansas City

Member, Board of Directors, Kansas City Lyric Opera Theater

Member, Board of Directors, Eddie Jacobson Memorial Foundation

Member, Board of Director, Rotary International

Chairman, Merit Board, Jackson County Juvenile Court

President, Institute for Community Studies

Treasurer and Member, Board of Directors, Civic Research Institute

Member, Board of Governors, Kansas City Philharmonic

Executive Vice President & Member, Board of Directors Urban League of Kansas City, Missouri

Speakers Committee for United Nations

Member, Board of Missouri Association for Social Welfare

President, Health and Welfare Council

President, Council of Social Agencies

REFERENCES

Kansas City

- Berkeley, Richard - Mayor of Kansas City
- Brady, Patrick - Associate Executive Director, Truman Medical Center
- Curran, Charles - President, Kansas City Association of Trusts and Foundations
- Curry, Charles E. - Chairman, Home Savings and Loan Association (formerly presiding judge of Jackson County)
- Davis, Ilus - Attorney, Kansas City (former Mayor of KC)
- Diamond, Greg - Provost of Health Sciences, University of Missouri at Kansas City
- Hall, Don - President of Hallmark Cards
- Kimball, Charles - President, Midwest Research Institute
- Mauro, Albert - Assistant Executive Director, Truman Medical Center
- Wadsworth, Homer - President of the Cleveland Foundation
- Watkins, Bruce - HUD Regional Office in Kansas City

Pittsburgh

- Caliguiri, Richard - Mayor of Pittsburgh
- Flaherty, Pete - former Mayor of Pittsburgh
- Freeman, Jack E. - Senior Vice Chancellor, University of Pittsburgh
- Funari, John - Dean, School of Public and International Affairs, University of Pittsburgh
- Langfitt, Thomas - Vice President for Medical Affairs, University of Pennsylvania
- Leon, Donald - Acting Dean, University of Pittsburgh Medical School
- Posvar, Welsey W. - Chancellor, University of Pittsburgh
- Ryan, Jack - Chairman of Board of Mine Safety Appliance Co., Pittsburgh
- Stone, Donald - Professor of Public Administration (former Deputy Director, Bureau of the Budget)

General

- Ball, Robert - Senior Scholar in Residence, Institute of
Medicine, National Academy of Sciences (former
Commissioner, Social Security Administration)
- Hamburg, David - President, Institute of Medicine, National
Academy of Sciences
- Hogness, John - President, Association for Academic Health
Centers (former President, University of
Washington, and President, Institute of
Medicine)
- Veneman, John - Washington Representative, Southern Califor-
nia Edison (former Under Secretary of HEW)

DATE: September 4, 1979

NAME: Nathan Stark

POSITION OF: Under Secretary

FROM WHOM: Richard Berkeley, current Mayor of Kansas City
(Elected 1978, after many years of civic involvement
and service on the City Council)

- Had the ability to put together the legislative mobilization to establish Hospital Hill and the Medical School of the University of Missouri at Kansas City, Missouri. This was a problem since St. Louis had similar objectives.
- He has shown great concern for people and fantastic civic interest in taking on projects in Kansas City.
- Provided great leadership on bond issue campaigns for major capital improvements programs involving hundreds of millions of dollars.
- Combines strong management ability with social conscience and drive. Stark is a doer.
- Recommends we talk to:

Henry Haskell of the Kansas City Star
John Morgan, President of Butler Manufacturing

DATE: August 30, 1979

NAME: Nathan J. Stark

POSITION OF: Under Secretary

FROM WHOM: Patrick Brady, Associate Executive Director, Truman
Medical Center

"Nate is a very high quality person with expertise and ability in a variety of areas. His greatest strength is his ability to go through red tape while still working within the system. He can conceptualize, plan and then convert this effort into a successful operation. An example of this was his handling the conception and building of the Crown Center Redevelopment Corporation. This is a major complex of hotels, theaters, stores, and town houses which has been very successful."

"With the community, he was active in establishing a Medical School in Kansas City. He was instrumental in decentralizing the Mental Health Clinics and Hospitals in the area and also was very active in regional health planning."

DATE: August 30, 1979

NAME: Nathan Stark

POSITION OF: Under Secretary

FROM WHOM: Charles Curran, President of Kansas City Association
of Trusts and Foundations

- Curran worked closely with Stark for about 12 years on community and hospital planning issues when Stark was with Hallmark. Stark worked as a volunteer on various hospital projects in Kansas City.
- Stark's real skill is as a broker. He's a great organizer and keeps everyone involved. He listens, accepts ideas from others and gets results. He would work very well with all of the special interests at HEW.
- Negatives. Stark may be too patient at times. He has a tendency to negotiate too much as opposed to making decisions. However, Curran said that Stark's style has produced results so his method has proven to be effective.
- Politically, Stark is a moderate Democrat--fiscally conservative and socially liberal. He should fit very well as Under Secretary.

DATE: September 6, 1979

NAME: Nathan Stark

POSITION OF: Under Secretary

FROM WHOM: Charles E. Curry, Chairman, Homes Savings and Loan
Association, Kansas City (Formerly presiding Judge
of Jackson County)

- a top officer of Hallmark who took a deep interest in the health field. He apparently did a great job at Hallmark and in the Crown Center Redevelopment.
- Curry says he never travelled in the health circles and so has only hearsay to go on, but that everything he has heard is very good.
- Recommends calling Frank Sebree, who has been very close to the health developments

DATE: August 30, 1979

NAME: Nathan J. Stark

POSITION OF: Under Secretary

FROM WHOM: Ilus Davis, Attorney, Kansas City (Former Mayor
of Kansas City)

Mr. Davis has known Mr. Stark for 25 years as a friend and professional.

"Nate is highly regarded here as a strong executive and a level headed, well balanced business man. He has an overriding interest in health and welfare and has a firm grasp of human needs."

"Nate was instrumental in converting our public hospital to a corporation and placing it on a more sound financial basis. This required his devoting many hours of his own time and effort. He has a very strong understanding of health care delivery. In fact, I learned what I know about the subject from Nate."

"Nate is a top drawer public servant who knows both the private and public sector. This combined with his management and leadership abilities makes him an ideal prospect for the Under Secretary roll."

DATE: September 6, 1979

NAME: Nathan Stark

POSITION OF: Under Secretary

FROM WHOM: Grey Diamond, Provost of Health Sciences, University
of Missouri at Kansas City

"I'm 4-plus on him. I've watched him for ten years while working with him. He is absolutely superb. I don't know of any flaws he has. He's a high level performer. For approximately 10 years we worked together in Kansas City in the Medical Care/Health Care field. He's a very able individual. What an asset he would be to your Secretary there. He's a person with total loyalty and integrity. He's well thought of and well liked in the medical circles."

DATE: August 31, 1979

NAME: Nathan Stark

POSITION OF: Under Secretary

FROM WHOM: Don Hall, President of Hallmark Cards

--Stark was Senior Vice President of Hallmark Cards from 1959 to 1974. Stark reported to Don Hall from 1966 to 1974.

--Hall felt that Stark has the skills necessary to be an excellent Under Secretary. His real love and interest is in the health care field. Stark likes to be out front on the issues. Unlike many businessmen, Stark has a keen understanding for the politics of situations and always handles himself in a very diplomatic way. He is a good public speaker and should be able to work well with the Congress.

--Management Skills: Stark is a very competent manager. He delegates easily, gets people motivated and gets the job done. Stark does not like to get bogged down in details so he is most effective with good staff people around him. He did a great job for Hallmark and left only because Health Care is his real love.

--Negatives: Some people felt that Stark spent too much time on community issues while at Hallmark. However, Hall said that Stark's performance at Hallmark was always superb in spite of his active community role. Stark has a low key, soft sell style but Hall felt this probably is a positive trait for the Under Secretary position.

DATE: August 30, 1979

NAME: Nathan Stark

POSITION OF: Under Secretary

FROM WHOM: Charles Kimball, President of Midwest Research
Institute, Kansas City

- Kimball has worked with Stark in a variety of capacities over the last 25 years. Kimball and Stark were on the Hallmark Board together and worked together on hospital planning issues.
- Kimball said that Stark is a very bright, savvy and perceptive guy. He's good on his feet, has a strong, personable style and shouldn't have any problems adjusting to the Washington scene.
- Stark can bring disparate groups together and get things done. He proved his skills on the Hospital Hill project and I'm sure he has done a superb job in Pittsburg. Stark's health related work in Kansas City was on a volunteer basis so sources in Pittsburg should be checked to get a reading on his performance as a health related line manager.
- Kimball felt that Stark would be a great choice for Under Secretary. Franklin Murphy, Chairman of the L.A. Times served on the Hallmark Board with Stark and should be able to comment on his abilities.

DATE: August 30, 1979

NAME: Nathan J. Stark

POSITION OF: Under Secretary

FROM WHOM: Albert Mauro, Assistant Executive Director, Truman
Medical Center

"Nate is an excellent leader. He understands when you need to get into the details of an issue and when to get into policy. He is extremely analytical."

"Kansas City has a tremendous regard for what he has accomplished. It was a great loss when he left."

"Nate does a magnificent job in public speaking and has great respect from a variety of organizations. He would be a master on the Hill. He is highly regarded by Democrats and Republicans alike."

"He orchestrated the establishment of the Medical School in Kansas City. He organized the city, county, public, and private sectors beautifully to accomplish this. He mobilized the private sector to help finance the public hospital here. During this community involvement, he managed the development of the very successful Crown Center Redevelopment Corporation. I believe he served on an advisory commission under President Johnson."

"Nate is a tremendously results oriented manager who is very fair but can be tough when the need arises."

DATE: August 31, 1979

NAME: Nathan Stark

POSITION OF: Under Secretary

FROM WHOM: Homer Wadsworth, President of the Cleveland Foundation

- Wadsworth has known Stark for many years. They worked very closely together on the Hospital Center and Medical School in Kansas City.
- Wadsworth said that Stark is a remarkable man. He has an extremely high energy level and can accomplish what most people view as impossible tasks. He built a \$45 million medical center with virtually no capital. He worked full time on community affairs while running a very successful operation at Hallmark. Stark accepted the job in Pittsburgh, at a considerable financial sacrifice, because he is interested in public service.
- Nathan is a first class manager and shouldn't have any problems at HEW. He's worked with State Legislatures, City Councils and can deal with people with big egos. He has a fine family, a clean background and he is highly regarded by everyone who has worked with him. Nathan can "charm the birds off the trees--including the political birds in Washington." He would be a great choice for Under Secretary.

DATE: August 30, 1979

NAME: Nathan Stark

POSITION OF: Under
Secretary

FROM WHOM: Bruce Watkins, HUD Regional Office in Kansas City
(816-374-3569)

- Don't know anyone I would recommend more highly --
very sensitive and in advance of the community.
- Has given real leadership and shown real concern for all
parts of the community.
- Often been considered too liberal, but he also has a
good management sense.
- Suggests we call:

Dr. G. T. Bryant, Dean of the Junior College
in Kansas City

DATE: August 31, 1979

NAME: Nathan Stark

POSITION OF: Under Secretary

FROM WHOM: Richard Caliguiri, Mayor of Pittsburgh

- Caliguiri has know Stark for about three years. He has worked with Stark on various health related issues in Pittsburgh.
- Caliguiri said that Stark is totally committed to the community. When he accepts a chairmanship of a committee, he takes control and gets things done. He is a very impressive, hardworking guy. His major strength is his good judgment. He has the ability to move a decision towards his point of view without using strong arm tactics. People respect his judgment and look to him for advice.
- Caliguiri couldn't think of anything negative to say about Stark. He's been an asset to the community and a great help to the Mayor's office. He's done a superb job with the University Health Center--turned it into a top flight facility.
- Stark should be a great asset to HEW and the President. He would be very effective pushing the HEW programs through Congress. He's very persistent but smooth. Stark wouldn't embarass the Secretary and he also wouldn't try to upstage her. He would be a fine choice for Under Secretary.

DATE: August 31, 1979

NAME: Nathan Stark

POSITION OF: Under Secretary

FROM WHOM: Pete Flaherty, Former Mayor of Pittsburgh

- Flaherty has known Stark since 1974. They worked together on community issues when Flaherty was Mayor.
- Flaherty said he has a very high opinion of Stark. He's results oriented, administratively oriented and he's not an academic egghead type. Stark is well organized, energetic, and diplomatic. He deals well with all types of interest groups and should be ideal for Under Secretary.
- Stark's accomplishments speak for themselves. The Crown Center Redevelopment in Kansas City is a real model for others to follow. The University Health Center in Pittsburgh has grown tremendously under Stark's direction. His record is outstanding and he doesn't have any readily apparent weaknesses.
- Stark would be loyal, dependable and extremely hard working. He's an impressive guy with a lot of polish. He doesn't have as high a profile as Hale Champion but he would be as effective with a different style. Stark would work very well with Secretary Harris.

DATE: August 31, 1979

NAME: Nathan J. Stark

POSITION OF: Under Secretary

FROM WHOM: Dr. Jack E. Freeman, Senior Vice Chancellor,
University of Pittsburg

I know Nathan quite well. We have worked together for the past 5 years. There are a very few people I regard as high as Nathan.

Nathan is currently wearing two hats here. Each is under a separate Board of Trustees. He does a superb job in both capacities. He has done a fantastic job here under very complex situations. He has much managerial responsibility here. He is a great manager and has a track record of high achievement here.

Nathan was selected here because of his superior qualities and his vast experience at the National Level in the health field.

He was responsible for the planning and construction of Crown Center in Kansas City while he was with Hallmark.

He was instrumental in improving health delivery programs in Kansas City. In that capacity he achieved much National immense in the field of health and health policy.

Nathan is very strong on the Management side. He is a lawyer and brings good legal experience. He is an outstanding Administrator. He is very strong in solving complex problems.

Nathan has had precisely the type of experience needed to hold a position such as Under Secretary for HEW.

I find him to be charming with a strong leadership capability. He promotes enthusiasm, is extremely effective, works well with Boards of Trustees, groups of Doctors. I feel he would be very effective working with members of the constituency. He has had long experience in dealing with Government agencies. Nathan is extremely assertive and a natural take-charge guy. He's tops when it comes to establishing and implementing policy, problems solving, assertive decision making and managing in general. I would be devastated if he left because he has done an enormous job here. While I'm not surprised that he's being considered. We would certainly miss him and it would leave a gap.

DATE: August 30, 1979

NAME: Nathan Stark

POSITION OF: Under
Secretary

FROM WHOM: John Funari, Dean School of Public and International
Affairs, University of Pittsburgh (412-624-4740)

- Had an almost impossible job of pulling together six or seven hospitals with independent boards--one Jewish, one Presbyterian, etc. A very complex problem.
- He was able to relate this group to the University Health Center and Medical School so that there would be no barriers to practice at all these hospitals. Also secured true consolidation of laundries and other facilities in the hospitals.
- Made some very hard decisions when confronted with threats of several hospitals pulling out. He held them in and got concessions that resulted in better health care to the community.
- Had to get the Medical School Dean replaced because the Dean was too indecisive.
- Played a major role in getting the state legislature and the Governor to put up more money for the health operation.
- His wife is an information/library science professional.
- Absolutely unflappable and good humored.
- Handled the media very well
- Suggested we call:

Edison Montgomery, Associate Vice Chancellor for
Health Professions (412) 624-2601

Wesley Posvar, Chancellor

Rhoden Smith - Provost

DATE: September 6, 1979

NAME: Nathan Stark

POSITION OF: Under Secretary

FROM WHOM: Dr. Thomas Langfitt, Vice President, University
of Pennsylvania for Medical Affairs

- Knows Stark. Has worked with him for several years.
- Has done a fine job at Pittsburgh. Accomplishments much like Newman.
- Would come on more strongly than Newman. Win early battles.
- More likelihood of non-productive clash with Secretary than Newman would have with her.

DATE: August 31, 1979

NAME: Nathan J. Stark

POSITION OF: Under Secretary

FROM WHOM: Dr. Donald Leon, Acting Dean, University of Pittsburgh
Medical School

- I am currently Acting Dean of Medical School. I am Nathan's Vice President for Professional Affairs. Nathan's background speaks for itself. He's one of the main non-physician professionals in the health field.
- I give Nathan the highest marks. He possesses strong leadership qualities and experience, a great background in health systems and systems planning, a good innovative planner and tops overall.
- He has also been a real leadership person in the development of the arts in the Mid-west. He was in charge of Playhouse 90 for Hall mark. He's really very broad ranged but his strengths are health care, health planning and the overall health education field.
- He's high in integrity, easy to get along with and very versatile. I really quiver when I think of him leaving. However, he would be the best choice HEW could make.

DATE: August 31, 1979

NAME: Nathan J. Stark

POSITION OF: Under Secretary
Department of HEW

FROM WHOM: Dr. Welsey W. Posvar
Chancellor, University of Pittsburg

Mr. Stark is the Chief of the Health Center and Vice Chancellor for Health Professions. He is working directly under me. Mr. Stark's position is the highest position a person can hold in Medical Education. Prior to our hiring him, he was very carefully screened. Mr. Stark happens to be an Attorney with extensive experience as a Corporation Executive. Mr. Stark built up Hallmark in Kansas City.

I'm pointing out all of this because I want to make sure the versatility of his background is recognized.

OUTSTANDING QUALITIES OF NATHAN STARK

1. He's superbly well qualified for the position.
2. He's an ideal complement for Secretary Harris because he's heavy in Health Education.
3. He is a superb manager of people and work.
4. He has extensive experience in budgetary matters.
5. The ability to communicate effectively would make him ideal in communicating with the medical personnel.

Mr. Stark is a man of complete integrity, loyalty, sincerity, intelligence, and public service. When he chose to take the position he has now, he gave up a highly lucrative position to be in public service.

Other fine points are: He is well known in the medical and health care circles and he is completely supportive of the Administration.

It will be a professional setback for me to lose him, but on the other hand it will be an excellent decision of the Secretary and White House if they choose him.

There is absolutely nothing I can't say positive about him.

DATE: September 4, 1979

NAME: Nathan J. Stark

POSITION OF: Under Secretary

FROM WHOM: Mr. Jack Ryan, Chairman of Board of Mine Safety
Appliance Company, Pittsburgh, Pennsylvania

"I met Nathan 20 years ago when we were on a Committee revising the accreditation standards for hospitals. I believe he was the chairman of that committee."

"I'm sure you are aware of the two hats Nathan now wears and the vast areas of responsibilities he has. He has done an excellent job at the University of Pittsburgh. He is an unusually talented man."

"When the University was attempting to fill his current job, his name came up on the list of eligibles. This was really very rare since he is a non-MD. So that should speak for itself."

"He was educated as an attorney but his field is very diversified. He is the best informed layman in the United States when it comes to hospitals."

"Nathan is well recognized as a man of high character, sound judgment, vast capabilities, dedication, loyalty, and extreme sincerity. He made a name for himself when he was with Hallmark. He had a lot to do with the construction and planning of the Crown Center."

"I could go on and on but if there is a better man for your job, I could not recommend one. He is tops in the field."

DATE: August 30, 1970

NAME: Nathan J. Stark

POSITION OF: Under Secretary

FROM WHOM: Dr. Donald Stone, Professor of Public Administration
(Former Deputy Director, Bureau of the Budget)

- Dr. Stone knows Mr. Stark only indirectly and by reputation. However, individuals in Kansas City, whose judgment he highly respects, have told him that Mr. Stark is an extremely capable manager. Dr. Stone also said that the impression he receives in Pittsburgh is that "Mr. Stark is one of the best persons at the University of Pittsburgh."
- Dr. Stone knows of no negatives to Mr. Stark's appointment. His strengths include an ability to organize and manage a complex organization. Dr. Stone also said that he has an excellent reputation as a mobilizer of people.

DATE: August 31, 1979

NAME: Nathan J. Stark

POSITION OF: Under Secretary

FROM WHOM: Robert Ball,
Senior Scholar in Residence, Institute of Medicine,
National Academy of Sciences (Former Commissioner,
Social Security Administration)

- "I knew Nate when he served on HEW's Health Insurance Benefits Advisory Council. The Council was responsible for the implementation of the Medicare program and did a superb job. Nate was one of the more prominent members in terms of his contribution and he served as Acting Chairman in the absence of the Chairman. He was recommended to us by the American Hospital Association because of his knowledge of the health field. This was quite evident during his service on the Council."
- "I also observed Nate and his ability when he served as Chairman of the Finance Committee at the Institute of Medicine."
- "Nate is very pleasant and a fine negotiator. I believe he would be a very good choice. I know of no negatives."

DATE: August 31, 1979

NAME: Nathan Stark

POSITION OF: Under Secretary

FROM WHOM: Dr. David Hamburg, President, Institute of Medicine,
National Academy of Sciences

--"I know Nate quite well. I worked closely with him when he served as Chairman of our Finance Committee. He is a very good manager and has been very successful in industry as well as in academe.

--"In Pittsburgh, he took over a struggling large and complex medical center. He put it back on its feet and is now one of the more flourishing medical centers in the country."

--"Nate is one of the more knowledgeable individuals in the country of national health policy."

--"To have someone with his management ability and his knowledge of health policy would be a definite plus. He is very cooperative and would be a team player. I know of no negatives to his appointment."

DATE: September 4, 1979

NAME: Nathan J. Stark

POSITION OF: Under Secretary

FROM WHOM: John Hogness, President, Association for Academic
Health Centers (Former President, University of
Washington, and President, Institute of Medicine)

"I have known Nate for eight years. He is a well organized, well motivated person. He is primarily a businessman but now has an outstanding background in health."

"Nate would be an excellent possibility for the Under Secretary role. While both he and Secretary Harris are attorneys, Nate is far removed from a legal background. This similarity in academic background should not be viewed as a negative."

"When I became President of the University of Washington, I asked Nate to advise me on organization and management changes. He was extremely helpful."

"The community service involvement of this man is incredible. With his expertise in the health area, he was a tremendous help to the Kansas City health sector. They felt a great loss when he left. I think he has a sincere commitment to the human resources area in general. This makes him an ideal prospect for HEW."

DATE: August 31, 1979

NAME: Nathan J. Stark

POSITION OF: Under Secretary

FROM WHOM: John Veneman, Washington Representative, Southern
California Edison (former Under Secretary of HEW)

--"I did not know Nate well but I did sit in on several of his presentations to the Secretary when he was serving on the Health Insurance Benefits Advisory Council. His presentations were excellent and he made a considerable impression on the entire staff."

--"I can't speak to his work in Kansas City or Pittsburgh, but from what we could see from his contributions to the Council and his very fine overall reputation, I believe he would do well."

THE WHITE HOUSE
WASHINGTON

18 SEP 79

ARnie Miller

The attached was returned in
the President's outbox today
and is forwarded to you for
appropriate handling.

Rick Hutcheson

FOR STAFFING
FOR INFORMATION
FROM PRESIDENT'S OUTBOX
LOG IN/TO PRESIDENT TODAY
IMMEDIATE TURNAROUND
NO DEADLINE
FOR APPROPRIATE HANDLING
LAST DAY FOR ACTION

ADMIN CONFID
CONFIDENTIAL
SECRET
EYES ONLY

ACTION
FYI

	VICE PRESIDENT
	JORDAN
	CUTLER
	DONOVAN
	EIZENSTAT
	MCDONALD
	MOORE
	POWELL
	WATSON
	WEDDINGTON
	WEXLER
	BRZEZINSKI
	MCINTYRE
	SCHULTZE
	ANDRUS
	ASKEW
	BERGLAND
	BROWN
	CIVILETTI
	DUNCAN
	GOLDSCHMIDT
	HARRIS
	KREPS
	LANDRIEU
	MARSHALL

	MILLER
	VANCE
	BUTLER
	CAMPBELL
	H. CARTER
	CLOUGH
	CRUIKSHANK
	FIRST LADY
	FRANCIS
	HARDEN
	HERTZBERG
	HUTCHESON
	KAHN
	LINDER
	MARTIN
X	MILLER
	MOE
	PETERSON
	PRESS
	SANDERS
	SPETH
	STRAUSS
	TORRES
	VOORDE
	WISE

THE WHITE HOUSE

WASHINGTON

September 14, 1979

Q

MEMORANDUM FOR THE PRESIDENT

FROM: ARNIE MILLER ~~AM~~

SUBJECT: Appointments to the Woodrow Wilson
International Center for Scholars

In response to your concerns noted on the attached memorandum, we suggest the following changes:

The appointment of Jesse Oppenheimer from Texas in place of Samuel Halperin from the District of Columbia:

Jesse H. Oppenheimer (Texas): Partner in the law firm of Oppenheimer, Rosenberg, Kelleher and Wheatley, Inc. He received his law degree in 1942 from Harvard Law School and served as Editor of the Harvard Law Review. He is a member of the Chancellor's Council at the University of Texas, and is also a member of the Boards of the Texas National Bank and Standard Electric Company. In 1976 he served as a member of the Advisory Council of Elected Officials to the Democratic National Convention.

You are correct about overloading the Center with people from the District of Columbia; however, we have some compelling reasons which follow:

Max Kampelman: Mr. Kampelman was instrumental in the development of the Center while serving as a Legislative Aid to Hubert Humphrey. Mrs. Humphrey has personally requested that Mr. Kampelman be appointed. Mr. Kampelman would provide the necessary leadership and would also lend prestige to the Center and its Scholars. Stu, who serves as your appointee to the Center, considers Mr. Kampelman a valuable appointment and strongly endorses his candidacy.

**Electrostatic Copy Made
for Preservation Purposes**

Theodore Barreaux: He is the Vice President of the American Institute of Certified Public Accountants. He is a Republican who has been extremely helpful to us on various issues. Richard Harden used him and his contacts extensively in 1976 and continues to rely on his services. It would be very helpful to Richard to appoint Mr. Barreaux.

We suggest the appointment of Anne Firor Scott from North Carolina to fill the last vacancy.

Anne Firor Scott (North Carolina): Presently a professor at Duke University. From 1957 to 1974 she was a professor and lecturer at the University of Washington, Johns Hopkins, Stanford University and the University of North Carolina. From 1944 to 1953, she served as a Research Associate for the League of Women Voters and as Editor of The National Voter. She presently serves on The Editorial Board of the American Quarterly. She is the author of One Half the People, and other books and publications dealing with the status of women in the South. She received her Ph.D. from Radcliff. Governor Hunt approves.

RECOMMENDATION:

✓

Proceed with the appointment of Jesse H. Oppenheimer, Max Kampelman, Theodore Barreaux and Anne Firor Scott to the Woodrow Wilson International Center for Scholars and designate Max Kampelman Chairman of the Center.

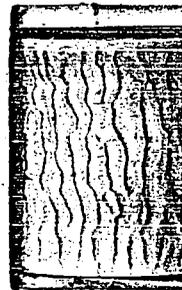
**Electrostatic Copy Made
for Preservation Purposes**

MEMORANDUM

THE WHITE HOUSE
WASHINGTON
11 May 79

Tim Kraft
ARnie Miller

The attached was returned in
the President's outbox today
and is forwarded to you for
~~your information~~ *appropriate*
handing.
Rick Hutcheson



THE WHITE HOUSE
WASHINGTON

May 9, 1979

MEMORANDUM FOR THE PRESIDENT

FROM: TIM KRAFT *TK*
ARNIE MILLER ~~AM~~

SUBJECT: Board of Trustees of the Woodrow Wilson
International Center for Scholars

The Woodrow Wilson International Center for Scholars was established by Congress in 1968 as an Institute for advanced study.

The Board of Trustees is composed of fifteen members, including the Secretary of State, the Secretary of Health, Education and Welfare, the Chair of the National Endowment for the Humanities, the Secretary of the Smithsonian, the Librarian of Congress, and the Archivist of the United States. Stuart Eizenstat serves as your governmental appointee, and eight public members are appointed by you to serve six-year terms. The Chair is also designated by you.

There are presently four vacancies on the Board of Trustees. We have worked closely with Stu Eizenstat's office and we recommend your appointment of the following:

Max Kampelman (District of Columbia): Partner in the law firm of Fried, Franks, Harris, Shriver & Kampelman. He served as Legislative Counsel to Senator Humphrey from 1949 to 1955. He received his Ph.D. from the University of Minnesota in 1951, and is the author of various books and publications.

Anne Firor Scott (North Carolina): Presently a professor at Duke University. From 1957 to 1974, she was a professor and lecturer at the University of Washington, Johns Hopkins, Stanford University and the University of North Carolina. From 1944

*Tim - No -
Why 3 from
DC ? These
are prestigious
political plums -
Why waste them?*

J

*ps - They can
have excellent
people - Geo-
graphically
distributed*

to 1953, she served as a Research Associate for the League of Women Voters and as Editor of The National Voter. She presently serves on The Editorial Board of the American Quarterly. She is the author of One Half the People, and other books and publications dealing with the status of women in the South. She received her Ph.D. from Radcliffe.

Theodore C. Barreaux (District of Columbia): Presently Vice President, American Institute of Certified Public Accountants. From 1972 to 1976 he served as Director of Congressional Relations of the Securities and Exchange Commission. He has also held positions in the Office of Economic Opportunity and the Department of Commerce.

Samuel Halpern (District of Columbia): Presently the Director of the Institute for Educational Leadership at George Washington University. He served as Deputy Assistant Secretary at HEW from 1966 to 1969, and Assistant Commissioner for Education from 1964 to 1966. He has served as a consultant to the Senate Subcommittee on Reorganization from 1970 to 1973. He is the author of various books and articles on politics and educational policy. Dr. Halpern received his Ph.D. from Washington University in 1956.

We also recommend that you designate Max Kampelman as Chairman of the Board of Trustees. Stu Eizenstat concurs.

RECOMMENDATION:

Appoint the above slate to the Board of Trustees of the Woodrow Wilson International Center for Scholars.

Designate Max Kampelman as Chairman of the Board of Trustees of the Woodrow Wilson International Center for Scholars.

_____ approve

_____ disapprove

Max M. Kampelman

Born: November 7, 1920

EDUCATION:

A.B. New York University, 1940
M.A. University of Minnesota, 1946
Ph.D. University of Minnesota, 1951

PROFESSIONAL EXPERIENCE:

Admitted to New York Bar, 1947
D.C. Bar, 1950
Maryland Bar, 1956

Research Staff, International Ladies Garment Workers
Union, New York City, 1940-1941

Law Clerk, Phillips, Nizer, Benjamin, and Krim, New York
City, 1941-1943

Instructor, Political Science, University of Minnesota,
1964-1948

Member, Faculty Department of Political Economy,
Bennington College, 1948, 1950

Legislative Counsel to Senator Hubert H. Humphrey, Washington,
1949-1955

Partner, Fried, Frank, Harris, Shriver, and Kampelman,
Washington, D.C. 1956-present

Senior Advisor U.S. mission to UN, 1966-1967

Faculty Member, School for Workers, University of Wisconsin,
Summers 1947-1948

Visiting Professorial Lecturer, Howard University, 1954-1956

Visiting Distinguished Professor, Political Science, Claremont
College, Summer 1963

PUBLICATIONS:

The Communist Party vs. The C.I.O.: A Study in Power Politics,
1957

PUBLICATIONS con't.

The Strategy of Deception, 1963

Co-Author: Congress Against the President, 1975

Home Address:
3154 Highland Place, N.W.
Washington, D.C. 20037

Office Address:
600 New Hampshire Ave. N.W.
Washington, D.C. 20037

ANNE FIROR SCOTT

Duke University
Durham, North Carolina

- BORN: - April, 1921 in Montezuma, Georgia
- EDUCATION: - AB, University of Georgia, 1941, *summa cum laude*,
Phi Beta Kappa
MA, Northwestern University, 1944
Ph.D., Radcliffe, 1958
- PROFESSIONAL HISTORY: - 1944-47, 1951-53 League of Women Voters, U. S. Research
Associate, Congressional Representative, Editor of
The National Voter
1957-58, Lecturer in History, Haverford College
1959-60, Lecturer in History, University of North
Carolina, Chapel Hill
1961-present, Assistant Professor, Duke University
1971-74, Visiting Professor: University of Washington,
Johns Hopkins, Stanford University
- OTHER ACTIVITIES: - Chairman, North Carolina Governor's Commission on the
Status of Women, 1963-64
President's Advisory Council on the Status of Women,
1964-69
Executive Board, Organization of American Historians,
1972-75
Editorial Board, The American Quarterly, 1973-
- AWARDS/
FELLOWSHIPS: - Graduate Fellowships at Northwestern and Radcliffe
AAUW National Fellowship, 1956-57
National Endowment for the Humanities Senior Fellow,
1972-73
Senior Fellow, Institute of Southern History, Johns
Hopkins University, 1972-73
- PUBLICATIONS: - John Addams, Democracy and Social Ethics (ed.) John
(BOOKS) Harvard Library (Harvard University Press, 1964)
The Southern Lady (University of Chicago Press, 1970)
Women in American Life (Houghton-Mifflin, 1970)
The American Woman: Who Was She? (Prentice-Hall, 1970)
One Half The People (with Andrew MacKay Scott)
(J.B. Lippincott, 1975)
Also, many book chapters and articles dealing primarily
with the status of women and the South

THEODORE C. BARREAU

422 PRINCESS STREET

ALEXANDRIA, VIRGINIA 22314

HOME: 703/548-1854

WORK: 202/872-8190

AMERICAN INSTITUTE OF CERTIFIED PUBLIC ACCOUNTANTS,
WASHINGTON, D.C., MAY 1976 - PRESENT

VICE PRESIDENT in charge of the Washington Office. The Institute is the national professional organization of the accounting profession in the United States. I am directly responsible for AICPA policy development on a wide variety of issues affecting the profession and work closely with the Congress, cabinet level departments and the regulatory agencies in carrying out Institute policy. As director of the AICPA's Washington office I supervise the three Institute divisions (with a total of 26 staff members) on Federal Taxation, Federal Government Relations, and Federal Legislative Relations. These divisions play a key role in providing technical assistance on highly complex issues to the Federal government. I am also responsible for directing the Institute's participation in the National Conference of Lawyers and CPAs.

UNITED STATES SECURITIES AND EXCHANGE COMMISSION,
WASHINGTON, D.C., OCTOBER 1972 - MAY 1976

DIRECTOR OF CONGRESSIONAL RELATIONS, OFFICE OF THE CHAIRMAN. Responsible for the development and implementation of the Commission's legislative program. A director of all liaison activities between the Commission and individual Senators, Representatives and their committee and personal staffs. In June 1975, the Congress enacted and the President signed into law the Securities Acts Amendments of 1975, the most significant legislation affecting our capital markets since 1934. I was also responsible for performing a wide variety of internal management functions relating to the Commission's budget and personnel programs.

Prior to being appointed the Commission's first Director of Congressional Relations, I served as Deputy Director of the Office of Policy Planning. In this capacity I was responsible for identifying new trends in the financial markets, analyzing their public policy implications, evaluating the adequacy of the SEC's statutory framework and use of Commission resources in meeting the agency's policy goals.

CITIZENS FOR JOHN PRICE AND GOOD GOVERNMENT, NEW YORK,
N.Y., JANUARY 1972 - OCTOBER 1972

CAMPAIGN CHAIRMAN. Citizens for John Price and Good Government was formed to explore the possibility of John R. Price, Jr., entering a race for Congress in New York State.

DEVELOPMENT ALTERNATIVES INC., WASHINGTON, D.C.,
DECEMBER 1971 - JANUARY 1972

SENIOR CONSULTANT. This special assignment was an urgent two-month project contracted for by the Appalachian Regional Commission and I was responsible for suggesting policy and management changes that would increase the ARC's effectiveness in providing for the economic development of the thirteen Appalachian states.

OFFICE OF ECONOMIC OPPORTUNITY, EXECUTIVE OFFICE OF THE
PRESIDENT, WASHINGTON, D.C., SEPTEMBER 1970 - DECEMBER 1971

VICE CHAIRMAN AND SENIOR ADVISOR, PLANNING AND REVIEW COMMITTEE, OFFICE OF THE DIRECTOR. Directed the development of an operational planning system. Also, I was responsible for developing OEO positions on the aging, youth programs, vocational education, public employment and consumer affairs. As part of the Executive Office of the President, I coordinated liaison between the Planning and Review Committee and the Domestic Council.

UNITED STATES DEPARTMENT OF COMMERCE, WASHINGTON, D.C.
MAY 1969 - SEPTEMBER 1970

SPECIAL ASSISTANT TO THE FEDERAL COCHAIRMAN OF THE FOUR CORNERS REGIONAL COMMISSION. Served as primary staff support to Assistant Secretary level Presidential appointee. Coordinated policy decisions in multi-million dollar Federal grant-in-aid program for the states of Arizona, Colorado, New Mexico and Utah. Responsible for project development, budgetary and personnel planning, intergovernmental and congressional relations and various special projects.

AMERICAN MANAGEMENT ASSOCIATION, INC., NEW YORK, N.Y.,
NOVEMBER 1965 - MAY 1969

PROGRAM DIRECTOR FOR BOTH THE INTERNATIONAL AND GENERAL MANAGEMENT DIVISIONS. Responsible for the planning, development and staffing of over 50 management education seminars annually. These seminars covered a multitude of management skills for senior and top management. Over three thousand corporations are association members.

THEODORE C. BARREAU
PAGE THREE

UNION CARBIDE CORPORATION, NEW YORK, N.Y., APRIL 1963 -
NOVEMBER 1965

Worked on government relations projects in a wide variety of areas. They included international trade and finance, ecological/conservation problems, and domestic economic development. Also served as copy reader and had general clerical duties relating to the Union Carbide advertising program.

CIVIL SERVICE

I hold the status of Career Tenure in the Federal Civil Service.

PERSONAL

Single, was born on September 12, 1943, in New York City.

EDUCATION

Attended: Various senior management courses at the American Management Association, University of the City of New York, and Cardinal Hayes High School.

AWARDS

In December 1971, was awarded the Exceptional Service Award, Office of Economic Opportunity, Executive Office of the President, for "Recognition of Exceptional Contributions to the Programs which serve the Disadvantaged of the Nation."

ADVISORY BOARDS

Appointed to the Regional Export Expansion Council by Secretary of Commerce C.R. Smith in 1968 and was re-appointed by Secretary Peter G. Peterson in 1972. While on the Council, I served as chairman of the Policy Planning Group in New York.

LISTED

Who's Who in Government 1975/1976

3041 Normanstone Terrace, N.W., Washington, D.C. 20008 (202/965-4831); born May 10, 1930, in Chicago, Illinois; married, two children

EDUCATIONAL LEADERSHIP

Director, Institute for Educational Leadership (The George Washington University); 1001 Connecticut Avenue, N.W., Washington, D.C. 20036 (202/833-1737), 1974--
 Director, Educational Staff Seminar, 1969-74 (professional development activities for federal education aides)

GOVERNMENTAL EXPERIENCE

Deputy Assistant Secretary for Legislation, Department of Health, Education and Welfare, 1966-69 (under Secretaries John W. Gardner and Wilbur J. Cohen)
 Assistant Commissioner of Education for Legislation and Director, Office of Legislation and Congressional Relations, U.S. Office of Education, 1964-66 (under Commissioners Francis Keppel and Harold Howe)
 Specialist and later Director, Legislative Services Branch, U.S. Office of Education, 1961-64
 Consultant, Subcommittee on Education (Sen. Wayne Morse, Chairman), Committee on Labor and Public Welfare, U.S. Senate, 1961
 Legislative Assistant, Hon. Cleveland M. Bailey, U.S. House of Representatives, 1961
 Research Assistant, Committee on Education and Labor (Hon. Adam C. Powell, Chairman), U.S. House of Representatives, 1960-61
 Consultant, Subcommittee on Reorganization, Research and International Organizations, U.S. Senate (Sen. Abraham Ribicoff, Chairman), 1970-73

ACADEMIC EXPERIENCE

Washington University - Ph.D. (Political Science), 1956
 (additional study at Illinois Institute of Technology, Washington University, Columbia University)
 Assistant Professor of Political Science, Wayne State University, 1956-60
 Professorial Lecturer, The American University, 1962-63
 Adjunct Professor, Teachers College, Columbia University, 1965-68
 Lecturer in Education Policy, Duke University-Institute of Policy Sciences and Public Affairs, 1974-75
 Guest Lecturer: Harvard, University of California (Berkeley), Ohio State, Claremont, Yale-Robert A. Taft Institute of Government, Boston University, University of Nebraska, Washington University

AWARDS AND PROFESSIONAL ACTIVITIES

Department of Health, Education and Welfare Superior Service Awards (2) 1964 and 1967, Distinguished Service Award 1968; 1977 Distinguished Service Award of National Association of State Boards of Education; Phi Beta Kappa; President, Pi Sigma Alpha (Political Science Honorary); Major-R.O.T.C.; Distinguished Military Student (Regular Army Commission); Pershing Rifles; eight scholarships and fellowships at Illinois Institute of Technology, Washington University, Columbia University; AFL-CIO and Wayne State University Faculty Research Grants; American Political Science Association Congressional Fellow 1960-61; Award of Merit of National Association for Public School Adult Education 1966; Alfred N. Whitehead Fellowship for Advanced Study in Education, Harvard University 1969

Consultant, Carnegie Commission on Higher Education; White House Conference on Education, 1965; Visiting Committee, Harvard Graduate School of Education, 1973--; Review Panels: Educational Policy Research Centers of Stanford Research Institute, Rand Corporation, Syracuse University Research Corporation 1970--; Urban Education Task Force of National Urban Coalition; contributor, The Academic Administration Internship Program, American Council on Education; contributor, Program for Educational Leadership, Teachers College, Columbia University; consultant, Federation of Rocky Mountain States; consultant, Change Magazine

Speaker, Washington Journalism Center and numerous education associations, e.g. National Education Association, American Federation of Teachers, National School Boards Association, Council of Chief State School Officers, National Association of State Universities and Land-Grant Colleges, etc.

National Advisory Boards: Executive High School Internships of America; National School Volunteer Program; HEW Steering Committee on Life-Long Learning; Advisory Panel on Human Resources Research of Rand Corporation; National Student Educational Fund; American Council on Education's National Identification Program for the Advancement of Women in Higher Education Administration; American Jewish Committee; Journal of Multi-Cultural Education

Biographical Listings: American Men of Science, Contemporary Authors, Dictionary of International Biography, Who's Who in the South and Southwest

PUBLICATIONS

The Political World of American Zionism (Detroit: Wayne State University Press, 1961)

A University in the Web of Politics (New York: Holt, Rinehart, Winston, 1960); reprinted by McGraw-Hill, 1962

Essays on Federal Education Policy (Washington: IEL, 1975)

Perspectives on Federal Educational Policy (Washington: IEL, 1975) co-editor and major contributor

Federalism at the Crossroads: Improving Educational Policymaking (Washington: IEL, 1976) co-editor and major contributor

Over 60 articles and reviews in professional, educational and political journals, books, encyclopedias, compendia

--August 1977

Records
PV (EOP)
PV (RO)
Handbook
Gen, Index

WOODROW WILSON INTERNATIONAL CENTER FOR SCHOLARS,
BOARD OF TRUSTEES OF THE

INDEPENDENT
(Smithsonian Institution)

AUTHORITY: P.L. 90-637, 10/24/68

METHOD: Ex-officio & appointed by the President.

MEMBERS: 15 Members as follows:

- (1) ~~Secretary of State~~ *Dir. Int'l Communications Agency*
- (2) Secretary of Health, Education, and Welfare
- (3) Chairman of the National Endowment for the Humanities
- (4) Secretary of the Smithsonian Institution
- (5) Librarian of Congress
- (6) Archivist of the United States
and
- (7) ONE appointed by the President from time to time from within the Government
and
- (8) EIGHT appointed by the President from private life.

(Each of these members, 1 thru 7, may designate another official to serve in his stead)

CHAIRMAN:

& VICE CHAIRMAN: Designated by the President from among those Members from private life.

TERM: SIX YEARS, except that the initial appointees shall be appointed as follows: Two for terms expiring at the end of two years, three for terms expiring at the end of four years, and three for terms expiring at the end of six years. All terms shall begin on the date of this Act - 10/24/68. Vacancies shall be filled for the remainder of the term and Members whose terms have expired may serve until their successor has qualified

SALARY:

PURPOSE:

(HOLDOVER) No Presidential appointee from private life may serve more than two consecutive terms.

SALARY: Not indicated - apparently serve without compensation.

PURPOSE: Prepare plans and ~~and~~ specifications for the Center including the design and development of all buildings, facilities open space and other structures on the site, and to maintain and administer the Center and the site thereof, etc.

RESUMES

Max M. Kampelman

Born: November 7, 1920

EDUCATION:

A.B. New York University, 1940
M.A. University of Minnesota, 1946
Ph.D. University of Minnesota, 1951

PROFESSIONAL EXPERIENCE:

Admitted to New York Bar, 1947
D.C. Bar, 1950
Maryland Bar, 1956

Research Staff, International Ladies Garment Workers
Union, New York City, 1940-1941

Law Clerk, Phillips, Nizer, Benjamin, and Krim, New York
City, 1941-1943

Instructor, Political Science, University of Minnesota,
1964-1948

Member, Faculty Department of Political Economy,
Bennington College, 1948, 1950

Legislative Counsel to Senator Hubert H. Humphrey, Washington,
1949-1955

Partner, Fried, Frank, Harris, Shriver, and Kampelman,
Washington, D.C. 1956-present

Senior Advisor U.S. mission to UN, 1966-1967

Faculty Member, School for Workers, University of Wisconsin,
Summers 1947-1948

Visiting Professorial Lecturer, Howard University, 1954-1956

Visiting Distinguished Professor, Political Science, Claremont
College, Summer 1963

PUBLICATIONS:

The Communist Party vs. The C.I.O.: A Study in Power Politics,
1957

PUBLICATIONS con't.

The Strategy of Deception, 1963

Co-Author: Congress Against the President, 1975

Home Address:
3154 Highland Place, N.W.
Washington, D.C. 20037

Office Address:
600 New Hampshire Ave. N.W.
Washington, D.C. 20037

ANNE FIROR SCOTT

Duke University
Durham, North Carolina

- BORN: - April, 1921 in Montezuma, Georgia
- EDUCATION: - AB, University of Georgia, 1941, summa cum laude,
Phi Beta Kappa
MA, Northwestern University, 1944
Ph.D., Radcliffe, 1958
- PROFESSIONAL HISTORY: - 1944-47, 1951-53 League of Women Voters, U. S. Research
Associate, Congressional Representative, Editor of
The National Voter
1957-58, Lecturer in History, Haverford College
1959-60, Lecturer in History, University of North
Carolina, Chapel Hill
1961-present, Assistant Professor, Duke University
1971-74, Visiting Professor: University of Washington,
Johns Hopkins, Stanford University
- OTHER ACTIVITIES: - Chairman, North Carolina Governor's Commission on the
Status of Women, 1963-64
President's Advisory Council on the Status of Women,
1964-69
Executive Board, Organization of American Historians,
1972-75
Editorial Board, The American Quarterly, 1973-
- AWARDS/
FELLOWSHIPS: - Graduate Fellowships at Northwestern and Radcliffe
AAUW National Fellowship, 1956-57
National Endowment for the Humanities Senior Fellow,
1972-73
Senior Fellow, Institute of Southern History, Johns
Hopkins University, 1972-73
- PUBLICATIONS: - John Addams, Democracy and Social Ethics (ed.) John
(BOOKS) Harvard Library (Harvard University Press, 1964)
The Southern Lady (University of Chicago Press, 1970)
Women in American Life (Houghton-Mifflin, 1970)
The American Woman: Who Was She? (Prentice-Hall, 1970)
One Half The People (with Andrew MacKay Scott)
(J.B. Lippincott, 1975)
Also, many book chapters and articles dealing primarily
with the status of women and the South

THEODORE C. BARREAUX

422 PRINCESS STREET

ALEXANDRIA, VIRGINIA 22314

HOME: 703/548-1854

WORK: 202/872-8190

AMERICAN INSTITUTE OF CERTIFIED PUBLIC ACCOUNTANTS,
WASHINGTON, D.C., MAY 1976 - PRESENT

VICE PRESIDENT in charge of the Washington Office. The Institute is the national professional organization of the accounting profession in the United States. I am directly responsible for AICPA policy development on a wide variety of issues affecting the profession and work closely with the Congress, cabinet level departments and the regulatory agencies in carrying out Institute policy. As director of the AICPA's Washington office I supervise the three Institute divisions (with a total of 26 staff members) on Federal Taxation, Federal Government Relations, and Federal Legislative Relations. These divisions play a key role in providing technical assistance on highly complex issues to the Federal government. I am also responsible for directing the Institute's participation in the National Conference of Lawyers and CPAs.

UNITED STATES SECURITIES AND EXCHANGE COMMISSION,
WASHINGTON, D.C., OCTOBER 1972 - MAY 1976

DIRECTOR OF CONGRESSIONAL RELATIONS, OFFICE OF THE CHAIRMAN. Responsible for the development and implementation of the Commission's legislative program. A director of all liaison activities between the Commission and individual Senators, Representatives and their committee and personal staffs. In June 1975, the Congress enacted and the President signed into law the Securities Acts Amendments of 1975, the most significant legislation affecting our capital markets since 1934. I was also responsible for performing a wide variety of internal management functions relating to the Commission's budget and personnel programs.

Prior to being appointed the Commission's first Director of Congressional Relations, I served as Deputy Director of the Office of Policy Planning. In this capacity I was responsible for identifying new trends in the financial markets, analyzing their public policy implications, evaluating the adequacy of the SEC's statutory framework and use of Commission resources in meeting the agency's policy goals.

CITIZENS FOR JOHN PRICE AND GOOD GOVERNMENT, NEW YORK,
N.Y., JANUARY 1972 - OCTOBER 1972

CAMPAIGN CHAIRMAN. Citizens for John Price and Good Government was formed to explore the possibility of John R. Price, Jr., entering a race for Congress in New York State.

DEVELOPMENT ALTERNATIVES INC., WASHINGTON, D.C.,
DECEMBER 1971 - JANUARY 1972

SENIOR CONSULTANT. This special assignment was an urgent two-month project contracted for by the Appalachian Regional Commission and I was responsible for suggesting policy and management changes that would increase the ARC's effectiveness in providing for the economic development of the thirteen Appalachian states.

OFFICE OF ECONOMIC OPPORTUNITY, EXECUTIVE OFFICE OF THE
PRESIDENT, WASHINGTON, D.C., SEPTEMBER 1970 - DECEMBER 1971

VICE CHAIRMAN AND SENIOR ADVISOR, PLANNING AND REVIEW COMMITTEE, OFFICE OF THE DIRECTOR. Directed the development of an operational planning system. Also, I was responsible for developing OEO positions on the aging, youth programs, vocational education, public employment and consumer affairs. As part of the Executive Office of the President, I coordinated liaison between the Planning and Review Committee and the Domestic Council.

UNITED STATES DEPARTMENT OF COMMERCE, WASHINGTON, D.C.
MAY 1969 - SEPTEMBER 1970

SPECIAL ASSISTANT TO THE FEDERAL COCHAIRMAN OF THE FOUR CORNERS REGIONAL COMMISSION. Served as primary staff support to Assistant Secretary level Presidential appointee. Coordinated policy decisions in multi-million dollar Federal grant-in-aid program for the states of Arizona, Colorado, New Mexico and Utah. Responsible for project development, budgetary and personnel planning, intergovernmental and congressional relations and various special projects.

AMERICAN MANAGEMENT ASSOCIATION, INC., NEW YORK, N.Y.,
NOVEMBER 1965 - MAY 1969

PROGRAM DIRECTOR FOR BOTH THE INTERNATIONAL AND GENERAL MANAGEMENT DIVISIONS. Responsible for the planning, development and staffing of over 50 management education seminars annually. These seminars covered a multitude of management skills for senior and top management. Over three thousand corporations are association members.

UNION CARBIDE CORPORATION, NEW YORK, N.Y., APRIL 1963 -
NOVEMBER 1965

Worked on government relations projects in a wide variety of areas. They included international trade and finance, ecological/conservation problems, and domestic economic development. Also served as copy reader and had general clerical duties relating to the Union Carbide advertising program.

CIVIL SERVICE

I hold the status of Career Tenure in the Federal Civil Service.

PERSONAL

Single, was born on September 12, 1943, in New York City.

EDUCATION

Attended: Various senior management courses at the American Management Association, University of the City of New York, and Cardinal Hayes High School.

AWARDS

In December 1971, was awarded the Exceptional Service Award, Office of Economic Opportunity, Executive Office of the President, for "Recognition of Exceptional Contributions to the Programs which serve the Disadvantaged of the Nation."

ADVISORY BOARDS

Appointed to the Regional Export Expansion Council by Secretary of Commerce C.R. Smith in 1968 and was re-appointed by Secretary Peter G. Peterson in 1972. While on the Council, I served as chairman of the Policy Planning Group in New York.

LISTED

Who's Who in Government 1975/1976

LAW OFFICES
OPPENHEIMER, ROSENBERG, KELLEHER & WHEATLEY, INC.

SUITE 620

711 NAVARRO

SAN ANTONIO, TEXAS 78205

AREA CODE 512
224-7581

JESSE H. OPPENHEIMER
STANLEY D. ROSENBERG
HERBERT D. KELLEHER
SEAGAL V. WHEATLEY
RAYMOND J. SCHNEIDER
LUTHER H. SOULES III
REESE L. HARRISON, JR.
STANLEY L. BLEND
THOMAS A. MARTIN
JOHN H. TATE II
GARY A. BARRON
MARK HOLLAND
ROBIN TEAGUE
KENNETH M. GINDY
ROBERT E. THIEL
JOHN T. STEEN, JR.
ROLAND CASTANEDA
SIMON Y. RODRIGUEZ
J. DAVID OPPENHEIMER

JESSE H. OPPENHEIMER

BIOGRAPHICAL DATA:

June 1, 1976

Occupation and Address:

Attorney and Partner in the firm of Oppenheimer, Rosenberg, Kelleher & Wheatley, Inc., Suite 620, 711 Navarro, San Antonio, Texas 78205.
Ranching and real estate interests and other investments.
Home: 400 East Mandalay Drive, San Antonio, Texas 78212.

Personal:

Born: San Antonio, Texas. Age: 57. Third generation in San Antonio with family engaged in ranching, merchandising and private banking business since 1857, D. & A. Oppenheimer, Bankers.

Married to Susan R. Rosenthal, Boston, Massachusetts (B.A. Wellesley; graduate studies, Ratcliff and Trinity University; three children: David, 27; Jean, 25; Barbara, 16.

Wife elected in 1970 as Trustee of San Antonio Union Junior College District. Re-elected 1976. Teacher of high school Chemistry at Keystone School. Both members of couple actively interested and involved in educational and cultural matters.

Education:

San Antonio Elementary and High Schools; Graduate of Texas Military Institute; University of Texas, 1935-1937; University of Arizona, B.A. 1939 with honors. Harvard Law School, LL.B. 1942 (Cum Laude and an Editor of the Harvard Law Review), graduate studies in taxation, 1946.

Military:

World War II - U. S., European and Pacific Theatres of Operation; Separated as Lieutenant Colonel, Army.

Interests:

Education; Hunting, Fishing and conservation and use of natural resources; Government.

Civic, Educational and Organization Activities:

- A. Member, Chancellors Council, University of Texas.
- B. Member, Advisory Council and UTSA Associates, University of Texas at San Antonio. Vice President 1977 - 1978.
- C. Former instructor in taxation, St. Mary's Law School.
- D. Former President and Chairman of the Board of Symphony Society of San Antonio; Member of Board of Directors and Executive Committee 25 years.
- E. Former member of Board of Trustees of Robert B. Green Hospital, San Antonio, Texas
- F. Member of Board of Trustees and Vice President of Marion Koogler McNay Art Institute, San Antonio, Texas.
- G. Former member of Board of Directors, Santa Rosa Children's Hospital.
- H. Former member of Board of Directors of United Fund; Children's Service Bureau; and Bexar County Mental Health Association.
- I. Member of Advisory Board, Ursuline Academy, San Antonio, Texas.
- J. Member of organizing Board and again member, Board of Directors, of The Argyle Club, and former member of Board of Directors and Secretary of San Antonio Club.
- K. Former member of Board of Directors of Downtown Association of San Antonio.
- L. Member of Board of Trustees of Saint Mary's Hall (girls school) for eight years.
- M. Tax oriented law practice since 1946; frequent lecturer and attendant at various Federal Tax Institutes, meetings and symposiums; speaker in field of taxation before various professional and civic groups; and active in American Bar Association Taxation committee.
- N. Former President of Harvard Law School Association of Texas and former member of Planning Committee, University of Texas Law School Annual Tax Institute.
- O. Former member, Steering Committee, Metropolitan San Antonio Urban Coalition.
- P. Former member, Advisory Board of Trustees, Southwest Foundation for Research and Education.
- Q. Former member of Advisory Hospital Council, State of Texas.
- R. Formerly member, Advisory Board, College-Community Creative Arts Center, Our Lady of the Lake College, San Antonio.
- S. Member of Kenwood Neighborhood Council.
- T. Trustee, Jesse H. and Susan R. Oppenheimer Foundation.
- U. Director, Southwest Texas National Bank and Standard Electric Company.
- V. Member of Centro-21 (City Council created advisory group for Downtown, San Antonio)
- W. National Committee Member of Harvard University Center for Jewish Studies.
- X. Member, Economy Study Group, Advisory Council of Elected Officials, Democratic National Committee (1975-76).

Records
PV (EOP)
PV (RO)
Handbook
Gen, Index

WOODROW WILSON INTERNATIONAL CENTER FOR SCHOLARS,
BOARD OF TRUSTEES OF THE

INDEPENDENT
(Smithsonian Institution)

AUTHORITY: P.L. 90-637, 10/24/68

METHOD: Ex-officio & appointed by the President.

MEMBERS: 15 Members as follows:

- (1) ~~Secretary of State~~ *Dir. Int'l Communications Agency*
- (2) Secretary of Health, Education, and Welfare
- (3) Chairman of the National Endowment for the Humanities
- (4) Secretary of the Smithsonian Institution
- (5) Librarian of Congress
- (6) Archivist of the United States
and
- (7) ONE appointed by the President from time to time from within the Government
and
- (8) EIGHT appointed by the President from private life.

(Each of those members, 1 thru 7, may designate another official to serve in his stead)

CHAIRMAN:

& VICE CHAIRMAN: Designated by the President from among those Members from private life.

TERM: SIX YEARS, except that the initial appointees shall be appointed as follows: Two for terms expiring at the end of two years, three for terms expiring at the end of four years, and three for terms expiring at the end of six years. All terms shall begin on the date of this Act - 10/24/68. Vacancies shall be filled for the remainder of the term and Members whose terms have expired may serve until their successor has qualified

SALARY:

PURPOSE:

(HOLDOVER) No Presidential appointee from private life may serve more than two consecutive terms.

SALARY: Not indicated - apparently serve without compensation.

PURPOSE: Prepare plans and ~~and~~ specifications for the Center including the design and development of all buildings, facilities open space and other structures on the site, and to maintain and administer the Center and the site thereof, etc.