

9/19/79

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note w/ att.	From Brzezinski to The President (3 pp.) re: National Intelligence Daily 1 PAGE OPEN, 2 PAGES SANITIZED	9/18/79	A

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RESTRICTION CODES

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THE WHITE HOUSE
WASHINGTON

Zb15

9-19-79

- a) Reduce without delay the sensitivity of NID items.
 - b) On items with potential political damage to our nation, let you or Cy be consulted for a possible brief delay in dissemination so that consultation or action can be completed if necessary.
 - c) Ask recipients to suggest sharing or sequential reading to reduce number of copies floating around.
 - d) Implement more need to know focussing of distribution
- You & Stan implement this
J. C.

THE WHITE HOUSE
WASHINGTON

~~SECRET~~

September 18, 1979

MEMORANDUM FOR: THE PRESIDENT
FROM: ZBIGNIEW BRZEZINSKI *ZB*
SUBJECT: Distribution of the National
Intelligence Daily (NID)

In response to your note on Stan Turner's description of NID distribution (Tab A), I recommend the following course of action.

First, rather than suddenly restricting the distribution of the NID, a move which would surely be resented and could result in numerous appeals, distribution could remain unchanged as long as the sensitivity of its contents was sharply reduced. In this way, the NID could continue to be widely read without offering the potential for damaging compromises.

Second, those officials with specific geographic or functional responsibilities should continue to receive sensitive intelligence on their area of responsibilities on a strictly need-to-know basis.

Third, for the twenty-to-thirty very senior officials who have a real need to receive a daily update of the entire spectrum of sensitive intelligence topics, an executive summary, somewhat shorter than the current NID but of the same quality, could be prepared.

I suggest that during your next meeting with Turner, you direct him to implement changes along the lines described above — *or direct me so to instruct him.*

~~SECRET~~

Review September 12, 1979

DECLASSIFIED

E.O. 12356, Sec. 3.4

PER *5/19/83 N4 HRE MA-NLC-92-148*BY *[Signature]* NARS, DATE *7/27/93*~~SECRET~~

~~SECRET~~

SUBJECT: The National Intelligence Daily (NID)

the Department of State. Nine copies are sent to the Senate and House Committees concerned with foreign affairs, appropriations, and intelligence. Distribution is governed by the general rule that the NID is not disseminated below the level of Assistant Secretary or equivalent rank.

4. Because of the sensitivity of the information the NID contains, the DCI obtained in October 1978 the approval of the National Foreign Intelligence Board of a policy of 24-hour return. The NID is delivered at opening of business each morning by CIA couriers. On the next delivery day the couriers retrieve the issue of the previous day. These are returned to CIA for certified destruction.

Attachment:
NID Distribution List

~~SECRET~~

THE PRESIDENT'S SCHEDULE

NOT ISSUEDWednesday - September 19, 1979

- # 6:45 DENTIST - The Residence.
- ✓ 8:00 Domestic Policy Breakfast. (Mr. Jack
(60 min.) Watson) - The Cabinet Room.
- 9:00 Dr. Zbigniew Brzezinski - The Cabinet Room.
- 9:45 Mr. Hamilton Jordan and Mr. Frank Moore.
The Oval Office.
- 11:00 Admiral Stansfield Turner, Dr. Zbigniew
(30 min.) Brzezinski, and Mr. Hamilton Jordan.
The Oval Office.
- ✓ 11:45 Presentation of Proclamation for National
(3 min.) Hunting and Fishing Day to Rep. John
Dingell and Mr. Bob Delfay. (Mr. Frank
Moore) - The Oval Office.
- ✓ 11:50 Congressman Howard Wolpe. (Mr. Frank
(3 min.) Moore) - The Oval Office.
- ✓ 11:55 Presentation of the Boy of the Year Award.
(5 min.) (Ms. Anne Wexler) - The Oval Office.
- 12:00 Lunch with Mrs. Rosalynn Carter - Oval Office.
(60 min.)
- ✓ 1:15 Meeting with Mr. Willard H. McGuire, President,
(15 min.) National Education Association, and Mr. Terry
Herndon, Executive Director. (Mr. Les Francis).
The Oval Office.
- # 2:00 Dr. Alfred Kahn - The Oval Office.
(20 min.)

THE WHITE HOUSE
WASHINGTON

Phil had
seen

THE WHITE HOUSE
WASHINGTON

September 18, 1979

MR. PRESIDENT:

The following are confirmed to attend Wednesday's Domestic Policy Breakfast at 8 a.m. in the Cabinet Room:

Goldschmidt
Bergland
Harris
Andrus
Stu Eizenstat
Hamilton Jordan
Jack Watson

Charles Duncan cannot attend because of a conflict and Landrieu and Marshall are travelling.

Should Juanita Kreps be invited?

YES NO

*Al McDonald
President*

J

Jim McIntyre

JACK WATSON

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for Preservation Purposes**

THE WHITE HOUSE
WASHINGTON

September 17, 1979

2pm 9/19

MR. PRESIDENT:

FRED KAHN TELLS ME YOU
HAVE AGREED TO SEE HIM FOR 20
MINUTES IN THE NEXT DAY OR SO.

APPROVE

DISAPPROVE


PHIL

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THE WHITE HOUSE
WASHINGTON

9/19/79

Arnie Miller

The attached was returned in
the President's outbox today
and is forwarded to you for
appropriate handling.

Rick Hutcheson

FOR STAFFING
FOR INFORMATION
FROM PRESIDENT'S OUTBOX
LOG IN/TO PRESIDENT TODAY
IMMEDIATE TURNAROUND
NO DEADLINE
FOR APPROPRIATE HANDLING
LAST DAY FOR ACTION

ADMIN CONFID
CONFIDENTIAL
SECRET
EYES ONLY

ACTION
FYI

VICE PRESIDENT
JORDAN
CUTLER
DONOVAN
EIZENSTAT
MCDONALD
MOORE
POWELL
WATSON
WEDDINGTON
WEXLER
BRZEZINSKI
MCINTYRE
SCHULTZE
ANDRUS
ASKEW
BERGLAND
BROWN
CIVILETTI
DUNCAN
GOLDSCHMIDT
HARRIS
KREPS
LANDRIEU
MARSHALL

MILLER
VANCE
BUTLER
CAMPBELL
H. CARTER
CLOUGH
CRUIKSHANK
FIRST LADY
FRANCIS
HARDEN
HERTZBERG
HUTCHESON
KAHN
LINDER
MARTIN
MILLER
MOE
PETERSON
PRESS
SANDERS
SPETH
STRAUSS
TORRES
VOORDE
WISE

THE WHITE HOUSE
WASHINGTON
September 17, 1979

Q

MEMORANDUM FOR THE PRESIDENT

FROM: ARNIE MILLER *AM*

SUBJECT: Marine Mammal Commission

The Marine Mammal Commission was established by Congress in 1972 for the purpose of reviewing the laws and international conventions on marine mammals, the methods for their protection, and recommending appropriate actions for their conservation and protection.

The members of the Commission are appointed by the President upon recommendations of the Council on Environmental Quality, the Smithsonian Institution, the National Academy of Sciences, and the National Science Foundation in unanimous consent.

Murray L. Johnson, M.D. and Roger Payne, Ph.D. have been recommended to us for appointment; Stu Eizenstat concurs.

Murray L. Johnson, M.D. (Washington): Presently a practicing surgeon, Research Professor and Lecturer in Biology (mammalogy), University of Puget Sound. Also Collaborator in Mammalogy, U.S. National Park Service; Curator of Mammals, Puget Sound Museum of Natural History. He is the author of many publications in medicine and natural history. Governor Ray approves.

Roger Payne, Ph.D. (New York): Presently Research Zoologist, Center for Field Biology and Conservation, New York Zoological Society; Scientific Director of the Society's Whale Fund; and Affiliate Associate Professor, Rockefeller University. Ph.D. in Animal Behavior and Neurophysiology. Former member, U.S. Delegation to the International Whaling Commission; former Trustee, Environmental Defense Fund.

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RECOMMENDATION:

Appoint Murray L. Johnson, M.D. and Roger Payne, Ph.D.
as members of the Marine Mammal Commission.

approve disapprove

A handwritten signature, possibly 'J', is written in black ink below the 'approve' line.

**Electrostatic Copy Made
for Preservation Purposes**

ROGER PAYNE PH.D.
Date of Birth: Jan 29, 1927 Married; 1960 (Katharine Boyer) . 4 Children

Education: A.B., Harvard Feb. 1957. Concentration in Biology.
Ph. D. Cornell. Feb. 1962. Major in Animal Behavior and Neurophysiology.

Present Occupation: Research Zoologist, Center for Field Biology and Conservation
New York Zoological Society, New York, N.Y., 10460.
also: Affiliate Associate Professor, Rockefeller University
New York, N.Y. 10021

Principal Research Interest:

Behavior of whales, with particular emphasis on acoustics and its
role in their behavior.

Previous Employment: Laboratory assistant in Introductory Biology, Cornell
University 1957-59. Instructor in Biology, Tufts University, 1961-63. Assistant
Professor of Biology, Tufts University, 1964-66. Assistant Professor of Biology,
Rockefeller University 1966-71. Research Zoologist with the Institute for Research
in Animal Behavior, with the New York Zoological Society, 1966-71.

Past Research Experience: Undergraduate research at Harvard with D. R. Griffin
on directional sensitivity of ears of bats (senior honors thesis).

Ph.D. dissertation on the ability of owls to locate prey in total darkness, basing
their determination of its position solely on sound-clues from the prey.

Graduate research also on defensive secretions of arthropods with T. Eisner.
at Cornell University.

Post-Doctoral research: with Kenneth Roeder at Tufts University, study of
the directional sensitivity of the ears of noctuid moths and the neurophysiological
correlates of avoidance of bats by moths.

Appointments to Boards:

Member of Steering Committee of Elementary Science Study
(Part of what is now called E.D.C. in Watertown, Mass.
but which was then known as E.S.I.) This was an extension
into elementary school years of the intensive re-
examination of science teaching that led to the P.S.S.C.
physics course. Early 1960s

Trustee of Environmental Defense Fund (a coalition of scien-
tists and lawyers working through the courts for improved
environmental quality) 1970-73.

Director (one of several) of Zero Population Growth, an
organization working for a zero rate of increase in
human populations. 1969.

Scientific Director of the New York Zoological Society's
Whale Fund, an organization active in research and conser-
vation of the world's diminished populations of whales.
Since 1970.

Educational Consultant for the Wave Hill Center for Environmental
Studies, an attempt to study ecology in an urban setting.
1966-71.

Member U.S. Delegation to International Whaling Commission, 1971

Bibliography: See attached page.

Grants and Fellowships: Frank M. Chapman Fund of American Museum of Natural History.
National Institutes of Health (Fellowship)
National Science Foundation
New York Zoological Society
National Geographic Society

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- Payne, R.S. Whales and the Endangered Species Conservation Act. The Sciences, 11: p 18. 1971
- Payne, R.S. and K. Payne. Underwater sounds of Southern right whales. Zoologica. 56: 159-65. 1971.
- Payne, R.S. The Whale Fund Manual. New York Zoological Society. New York, N.Y. 33 pp. 1972.
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- Payne, R. S. The song of the whale. In: Marvels of Animal Behavior Ed. P. Marler. Nat. Geogr. Soc. 144-67. 1972.
- Payne, R.S. A playground for whales. Am. King., 77: 7-12. 1974.
- Mead, J. and R. Payne. A specimen of the Tasman beaked whale, Tasmacetus shepherdi, from Argentina. J. of Zool. pp 213-17. 1975.

CURRICULUM VITAE Murray L. Johnson

Born October 16, 1914, in Tacoma, Washington.

Education:

Tacoma Public Schools

1931-1934 College of Puget Sound, Tacoma, Washington.

1934-1939 University of Oregon School of Medicine, B.A. 1935, M.D. 1939.

1939-1943 Postgraduate training. Union Memorial Hospital, Baltimore, Md.

Positions held and grants received:

1943-1946 U.S. Navy Medical Corps.

1946-date a) Practice of Medicine (Surgery).

b) Research Biologist (Mammalogy) approximately one-half time.

1948-date Collaborator in Mammalogy, U.S. National Park System.

1949-date Curator of Mammals, Puget Sound Museum of Natural History, University of Puget Sound; Chairman, Executive Board, Museum 1950-1978.

1959-1964 Principal Investigator, Marine Mammal Program, Project Chariot (AEC) through the Arctic Health Research Center, Anchorage, Alaska.

1960-1962 Principal Investigator, NSF Grant G10831: Taxonomic relationships of mammals of North America as shown by serum protein and hemoglobin electrophoresis.

1960-1961 and 1961-1962 Principal Investigator for two consecutive Boeing grants: Serum glycoprotein and lipoprotein of mammals.

1963-date Research Professor of Biology; University Lecturer in Biology, 1969-date University of Puget Sound, Tacoma, Washington.

1963-1968 Principal Investigator, NSF Grants GB 1738 and GB 4617: Molecular approach to taxonomic problems in mammals.

1963 Staff, Medicine and Zoology, with Sherry Johnson, Juneau Ice Field Summer Program (head, Maynard Miller).

1964-1966 Principal Investigator, with Sherry Johnson, United States-Japan Cooperative Science Program: Taxonomic Investigation of certain Japanese and circumboreal mammals by morphologic and protein molecular methods. Cooperator, Dr. Yoshinori Imaizumi, National Science Museum, Tokyo. Two field trips to Japan.

1964, 1965 Principal Investigator: The Mountain Goats of Mt. Rainier, U.S. National Park Service WR-34-64-644 and contract order 105-624.

1967 January and June field expedition to the Dominican Republic and other West Indies (Investigation of rare and nearly extinct mammals with F. H. Armstrong and Sherry Johnson).

1967 July-August: Johnson-Van Oosten field expedition to Ecuador (Preliminary investigation of status of rare birds and mammals, with Jan Roger Van Oosten and Sherry Johnson; Sponsor, University of Puget Sound and Tacoma Zoological Society).

1975 Staff, Zoology and Medicine, with Sherry Johnson, Juneau Ice Field Summer Program (Leader, Maynard Miller), Atlin, British Columbia.

1975-1979 Principal Investigator, Marine Mammal Commission Contracts No. MM5AC019, No. MM5AC025, No. MM7AC030, Investigations of the Harbor Seal in the State of Washington.

- 1976-1977 Contract, with Steven Jeffries; Marine Mammal Division, National Marine Fisheries Service, Aerial Survey Columbia River and outer Washington Coast.
- 1978 Contract with Marine Mammal Commission No. MM8AC010 to organize and convene a meeting of representatives of the states of Oregon and Washington, the National Marine Fisheries Service, the Fish and Wildlife Service, the Marine Mammal Commission and research institutions, to develop a comprehensive research plan related to fisheries-marine mammals conflicts.

Member of:

American Association for Advancement of Science (Fellow).
 American Society of Mammalogists (Chairman, Committee on Conservation of land mammals, 1969-70; Chairman, Resolutions Committee, 1970-1974; Board of Directors 1961-1962, 1965-1976).
 Pacific Northwest Bird and Mammal Society (Past President).
 American Medical Association.
 Diplomate, American Board of Surgery.
 Fellow, American College of Surgeons.
 North Pacific Surgical Association (President 1973-1974).
 Pacific Coast Surgical Association.
 American Society of Ichthyologists and Herpetologists.
 Herpetologists League.
 Ecological Society of America.
 Wildlife Disease Association.
 Society for Systematic Zoology (Charter Member).
 and others

Listed in:

American Men of Science, first listing in 10th Ed. 1960.
 Directory of Zoological Taxonomists of the World 1961.
 American Men of Medicine, first listing 1961.

Publications of Murray L. Johnson

- Johnson, Murray L. 1939. The King Snake, Lampropeltis zonata, in Washington State. Occ. Pap. Dept. Biol. Univ. Puget Sound. 1:2.
- Johnson, Murray L. 1942. A distributional check-list of the reptiles of Washington Copeia. 1:15-18.
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- Johnson, Murray L. 1953. Fall and Winter Records of Silver-haired Bat for Washington State. Murrelet 34:32.
- Johnson, Murray L. and Sherry Johnson. 1953. Check-list of Mammals of the Olympic Peninsula. Murrelet 33(3):32-37.
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- Johnson, Murray L. 1957. Traumatic retroperitoneal rupture of the duodenum. Am. J. Surg. 94(2):251-256.
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- Johnson, Murray L. 1974. Care of Lagurus curtatus in captivity, section in *The Sage Vole, Lagurus curtatus* (Cope 1868) in the Crooked River National Grassland, Jefferson County Oregon. A contribution to its life history and ecology. Ed. Chris Maser. *Säugetierkundliche Mitteilungen* 3:193-222 BLV Verlagsgesellschaft Munchen.
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Johnson, Murray L., R. H. Taylor and N. W. Winnick. 1975. Breeding and exhibition of capromyid rodents at Tacoma Zoo. pp. 53-56 in International Zoo Year Book, London. Ed. Nicole Duplaix-Hall.

Johnson, Murray L. and Steven J. Jeffries. 1977. Population evaluation of the harbor seal (Phoca vitulina richardi) in the waters of the state of Washington. Nat. Tech. Info. Serv. U.S. Dept. Commerce. PB-270 376. 27 pp.

Johnson, Murray L. and Steven J. Jeffries. 1978. Distribution and biology of the harbor seals (Phoca vitulina richardsi) related to human activities in Washington State. Final report, U.S. Marine Mammal Commission, MM6AC025. 18 pp.

Pathak, S., L. Shirley and Murray L. Johnson. 1978. Constitutive heterochromatin and G-bonding patterns of the aardvark, Orycteropus afer (Tubulidentata, Orycteropidae). Mammal. Chromosomes Newsletter. 19(4):131, 2 figs.

Other publications and presentations in medicine and natural history, and book reviews.

Invited Participant

1977 Workshop, sponsored by U.S. Marine Mammal Committee: Marine Mammal-Fisheries Interaction. Seattle, Wa. Nov. 19-20.

1978 Symposium, sponsored by U.S. Nat. Sc. Foundation (C.W. Hart, Smithsonian Inst.) Impact of Federal Wildlife Regulations on the Systematics/Ecology Community AAAS Meeting, Wash. D.C. Feb. 14.

1978 Second International Theriological Congress, Brno Czechoslovakia, 20-27 June. Presentation: Seasonal variation of hematologic and biochemical values of blood of the harbor seal (Phoca vitulina) in Washington State (with S. J. Jeffries, L. Cargol and M. J. Wicks).

1978 Workshop, sponsored by Washington State Department of Game: Establishment of a Non-game Scientific Advisory Committee. Seattle, Wa. Aug. 24.

1979 Discussion Series: Mammals of the Sea, University of Washington, College of Fisheries: The Harbor Seal in Washington State (with Steven Jeffries), Seattle, Wa. Jan. 16.

1979 Seminar: Quaternary Environments of the Pacific Northwest. University of Washington Quaternary Research Center: Modern Terrestrial and Marine Mammals -- Their Food Chains and Diversity. Seattle, Wa. Jan. 30.

Independent

AUTHORITY:

P. L. 92-522 of 10/21/72, Title II, Sec. 201
(effective 12/21/72)

METHOD:

Appointed by the President

MEMBERS:

THREE

The President shall make his selection from a list, submitted to him by the Chairman of the Council on Environmental Quality, the Secretary of the Smithsonian Institution, the Director of the National Science Foundation, and the Chairman of the National Academy of Sciences, of individuals knowledgeable in the fields of marine ecology and resource management, and who are not in a position to profit from the taking of marine mammals.

No member of the Commission may, during his period of service on the Commission, hold any other position as an officer or employee of the U. S., except as a retired officer or retired civilian employee of the U. S.

CHAIRMAN:

Designated by the President from among the members.

MARINE MAMMAL COMMISSION

Independent

TERM:

Three years, except that of the members initially appointed, the term of one member shall be for one year, the term of one member shall be for two years, and the term of one member shall be for three years. No member is eligible for reappointment; except that any member appointed to fill a vacancy occurring before the expiration of the term for which his predecessor was appointed shall be appointed for the remainder of such term, and is eligible for reappointment for one full term. A member may serve after the expiration of his term until his successor has taken office.
(HOLDOVER)

SALARY:

Daily equivalent of the rate for GS-18 and members shall be reimbursed for travel expenses, including per diem in lieu of subsistence.

PURPOSE:

Review laws and international conventions on marine mammals, review the condition of mammal stocks and methods for their protection, conduct research, and recommend appropriate actions for protection and conservation of mammals.

THE WHITE HOUSE

WASHINGTON

9/19/79

Phil Wise

The attached was returned in the President's outbox today and is forwarded to you for appropriate handling.

Rick Hutcheson

cc: Fran Voorde

FOR STAFFING
FOR INFORMATION
FROM PRESIDENT'S OUTBOX
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	WATSON
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	WEXLER
	BRZEZINSKI
	MCINTYRE
	SCHULTZE
	ANDRUS
	ASKEW
	BERGLAND
	BROWN
	CIVILETTI
	DUNCAN
	GOLDSCHMIDT
	HARRIS
	KREPS
	LANDRIEU
	MARSHALL

	MILLER
	VANCE
	BUTLER
	CAMPBELL
	H. CARTER
	CLOUGH
	CRUIKSHANK
	FIRST LADY
	FRANCIS
	HARDEN
	HERTZBERG
	HUTCHESON
	KAHN
	LINDER
	MARTIN
	MILLER
	MOE
	PETERSON
	PRESS
	SANDERS
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4	VOORDE
X	WISE

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D.W. Brooks—Chairman of the Board Emeritus

September 4, 1979

Personal

President Jimmy Carter
The White House
Washington, D. C. 20500

Dear Mr. President:

Charlie and I went dove hunting out from Cordele on Saturday. As usual we did considerable talking going and coming on the trip to Cordele as to just what can and should be done at the present time. In view of the fact that you spoke to the General Conference of the Methodist Church in 1972 when you were Governor, and you made such a tremendous impact on the Methodist Church at that time, we both felt, now that you are President, that it would be great if you could find time to speak to the General Conference of the Methodist Church which will be held in Indianapolis on April 15 through 25, 1980.

As a whole, I think the Methodist Church has given you strong support. I know that has been true of the leadership. We have 45 Bishops in the Methodist Church in the United States, and in my opinion every one of the 45 supported you and voted for you. Of course, one of the reasons was the fact that they had a chance to hear you speak concerning your commitment at the General Conference here in Atlanta in 1972.

If there is a possibility that you can be with us in Indianapolis, then I would like to go to work to see about an invitation being sent to you. I was chairman of the meeting here in Atlanta, so I had no problem with invitations. Although I am a delegate to the General Conference in Indianapolis, I am no longer chairman of the Conference or even a member of the invitation committee. But I do not anticipate any problem whatsoever if there is any way that you can find time to be with us.

Bishop Cannon I know can be helpful to us, because he can get the Bishops to also make a request that you be invited. However, the Methodist Church is a little touchy about its Bishops in that when we meet every four years they have always been afraid that the Bishops would try to take over the Church. Consequently, they have

*Phil. I
believe good
idea -
J*

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set up very strict rules that a Bishop cannot vote or speak at a General Conference. They do use them for prayer and for preaching, but they are not permitted to participate in any way in the General Conference as far as decision making is concerned.

Even so, I'm confident that Bishop Cannon can be of help to us in this matter. If we can work it out, I would be very hopeful that the Bishop would be permitted to introduce you, which I think would be perfectly in order. However, we can work that out after you have determined that you can be with us. We can then decide later just how the program should be set up and who should introduce you to this group.

There will be probably 25,000 or 30,000 Methodists from all over the world, but mostly from this country, attending this meeting. However, there will never be that many at any one time, but there is always several thousand every day because the conference goes on for two weeks. The delegates are chosen from every area throughout the United States, so you will have complete coverage from every state in the United States, including Alaska and Hawaii.

We have approximately ten million members of the United Methodist Church in this country. In addition to the people who attend the General Conference, most of our members watch the actions of the General Conference very closely, because the General Conference writes the laws of the Methodist Church. Since we meet only once every four years, some of the laws, of course, are controversial. So, it attracts a great deal of attention in the entire Methodist Church.

I will be deeply grateful if you would check your schedule and see if there is any time during this two week period that you could be with us. If so, I will get with Bishop Cannon and we will immediately start working on this matter.

With kind personal regards.

Sincerely,



D. W. Brooks

DWB:bw

P.S. Charlie will also need some training in hunting as well as fishing, as he failed to get his limit of doves.

THE WHITE HOUSE

WASHINGTON

September 18, 1979

Meeting with Willard McGuire and Terry Herndon
Oval Office
1:15 p.m.
September 19, 1979

From: Les Francis

LES FRANCIS

I. PURPOSE

This meeting grew out of a conversation between you and Terry Herndon following the luncheon in the residence last Thursday. Herndon and McGuire are interested in discussing several issues, which are covered in the Talking Points.

II. BACKGROUND, PARTICIPANTS, PRESS

(a) Background

Both Herndon and McGuire have indicated their intention to personally and publicly endorse you for renomination and reelection this weekend. Furthermore, it is possible that NEA, through its regular structure, may commence official endorsement procedures this weekend, when the Executive Council of its political action committee meets here in Washington. A decision on the exact timing of the endorsement has not been made, but the leadership is firmly committed to moving in that direction, and doing so quickly.

While the subject may not come up, you should know that we have been working diligently with John Ryor, immediate past-President of NEA, to find a suitable position for him in the Administration. All parties are confident that such a position will be secured shortly.

Also, because the intense rivalry between NEA and its chief competitor - AFT - continues unabated, try to avoid making specific commitments to NEA that they might in turn use as organizing weapons against AFT. General discussions and commitments should not prove to be a problem, however.

(b) Participants

Willard McGuire, President, National Education Association

Terry Herndon, Executive Director, National Education Association

Landon Butler

(c) Press

White House Photographer

III. TALKING POINTS

In a conversation with Les Francis earlier this week, Terry Herndon indicated the following questions would be on their agenda; talking points for each question are provided.

- 1) What can NEA expect insofar as its relationship with the Administration?
 - White House and OMB officials have worked closely with NEA members and staff in developing our proposal for a Department of Education and in pushing the measure through Congress. It is my view that this working relationship has been excellent and mutually beneficial. We have worked in a similar fashion on other educational issues, such as funding and tuition tax credits.
 - NEA has been particularly helpful on other issues as well, particularly the Panama Canal treaties and SALT II.
 - I not only encourage you to work closely with my staff and Cabinet, but also to continue your strong and close ties with the Vice President, to whom I look for advice on issues across the board.
- 2) What are the Administration's intentions regarding a balanced budget, taxes, and shifts in appropriations? Most specifically, what are the implications of these policies for educational spending and the initiation of general aid to education?

- This Administration has made a commitment to balance the budget. Right now, it is too early to know whether the 1981 budget will be a balanced budget. If the economy is too weak to produce the required revenues, then we will not risk a further weakening. If the economy continues along the current course, the prospects for a balanced budget are fairly good.
 - It is entirely premature at this point in time to speculate on a tax cut. If there were to be a tax cut, it should be anti-inflationary, such as a Social Security or business depreciation tax cut. However, I cannot make the point too strongly that it is too early to even begin to think about the wisdom of any tax cut.
 - The record of this Administration on education spending has shown a 60 percent increase in education spending since January 1977. This record is better than any other Administration. Sustaining such a growth rate is extremely difficult, but we will not be cutting back.
- 3) Will the campaign be used as an opportunity to provide support for the ratification of the ERA?
- Both Rosalynn and I have spent an enormous amount of time and energy seeking support for the ERA. We have concentrated our efforts on targeted states and will continue to do so. Sarah Weddington and her staff devote a substantial portion of their overall efforts to this objective. The ratification of ERA will be a campaign issue to the extent it is possible.
- 4) What are the Administration's intentions regarding public employee collective bargaining?
- One of the most significant -- but often ignored -- provisions of the Civil Service Reform Act was the codification of collective bargaining rights for Federal employees. That provision was added with my active support.
 - I believe state and local governments should establish laws providing collective bargaining rights for public employees at that level. At this time, I have no intention of initiating legislation at the Federal level affecting state and local governments.

5) What does the Administration intend to do on the issue of portability of teacher pensions?

- In the early days of the Administration, it became clearly evident that the entire pension system was in disarray. The military retirement system needs changes, private pension systems are not working right, and state and local systems too often are underfunded.

Accordingly, I appointed a Presidential Commission on Pension Policy. I expect a comprehensive report on the situation -- and recommendations for change -- to be submitted to me next summer. Dealing with "mobile teacher retirement" separate and apart from that study would be unwise.

6) How does the President plan to proceed with the implementation of the Department of Education, once the bill is signed?

- First of all, it is always dangerous "to count one's chickens before they are hatched"; therefore, I have instructed my staff not to fuel any speculation about potential candidates for Secretary, etc.
- Jim McIntyre is responsible for developing an implementation plan for the new department. Once the bill is signed, the Presidential Personnel office will begin recruiting and screening candidates for top-level positions. We will be seeking advice and counsel from several quarters on both matters -- implementation and staffing. NEA will be asked to participate in that process.

Biographical Information

.. Willard H. McGuire began a two-year term as NEA President on September 1, 1979, succeeding John Ryor. McGuire is 51 years old and spent his teaching career in Minnesota, where he taught Spanish and Algebra. McGuire and his wife, Helen, now live in Arlington, Virginia; they have three children -- Bruce, Laurie and Lynn -- and three grandchildren.

Mr. McGuire has known Vice President Mondale since 1946, when both were in their freshman year at Macalester College.

- .. Terry Herndon became Executive Director of NEA in May, 1973, prior to which he served in a similar capacity for the Michigan Education Association. His teaching career was in the secondary schools of Warren, Michigan.

As chief administrative officer of NEA, Herndon oversees a staff of 550 and a budget which exceeds \$50 million annually. NEA is by far the largest teacher organization in the country, with over 1.7 million members in 12,000 affiliated locals.

Although not an elected leader of NEA, Herndon is credited by most observers as having made the most significant contributions in moving the Association into active involvement in the political arena. When NEA endorsed you in 1976, it was the first such endorsement in the organization's 100+ year history. Herndon is married and has two children.

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THE WHITE HOUSE
WASHINGTON

September 19, 1979

ADDENDUM TO BRIEFING MEMO ON CONGRESSMAN DINGELL - 11:45 a.m.

MEMORANDUM FOR THE PRESIDENT

FROM

JIM FREE *J.F.*
HOUSE LIAISON

SUBJECT

GAS RATIONING

The House and Senate Conference Committee on gas rationing completed its final meetings last evening. The conferees agreed to a gas rationing plan that would have to be disapproved within thirty days by both Houses for the veto to take effect, but you could then veto Congress's disapproval and it would take a two-thirds vote of both Houses to override that veto. If they did override the veto, you could submit a new plan and the process would start all over again.

If the energy amounted to less than a 20% shortage of motor fuel and diesel fuel, it would require a Concurrent Resolution by both Houses to put the plan into effect. If the emergency were more than a 20% shortage of gasoline and diesel fuel, the plan would go into effect subject to a one-house veto.

One key issue remaining to be resolved is whether there should be a threshold shortage before the lesser conservation measures would go into effect.

Congressman Dingell feels this is the best plan we could get out of the conference committee, and he will urge you to accept the plan and claim victory.

11:45 AM

THE WHITE HOUSE

WASHINGTON

September 18, 1979

PHOTO SESSION WITH CONGRESSMAN JOHN DINGELL (D-16-MICHIGAN)

Wednesday, September 19, 1979

11:45 a.m. (2 minutes)

The Oval Office

From: Frank Moore *J.m/pd.*

I. PURPOSE

To be photographed presenting the Proclamation for National Hunting and Fishing Day to Rep. John Dingell, Mr. Arnold Rohlfig, Director of the National Shooting Sports Foundation, and Mr. Robert Delfay, National Coordinator of Hunting and Fishing Day.

II. BACKGROUND, PARTICIPANTS & PRESS PLAN

Background: You agreed in your telephone conversation with Rep. Dingell on August 24th to issue a Proclamation for National Hunting and Fishing Day. Because of the Congressional August recess, this proclamation was issued absent the traditionally approved Congressional resolution. This day, the fourth Saturday of September, has been a nationally observed event for the past seven years, and recognizes the vital importance of responsible hunting and fishing to our natural resources and our American way of life.

In the past forty years, hunters and anglers have provided more than five billion dollars for conservation, through their license fees and excise taxes on their sporting arms, ammunition, and fishing tackle. These funds have helped purchase or in other ways protect millions of acres of habitat vital to the well-being of wildlife.

Congressman Dingell is an avid hunter and goes to Alaska and to the West for big game hunting every year. He is on the Board of Directors of the National Rifle Association and is vehemently opposed to any form of gun control.

Participants: The President
Rep. John Dingell
Arnold Rohlfig (Director of the National Shooting Sports Foundation)

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Page two
Rep. Dingell

Mr. Robert Delfay (National Coordinator for National
Hunting and Fishing Day)
Mr. Lynn A. Greenwalt (Director, U. S. Fish and Wildlife
Service)
Mr. Walt Sanders (Aide to Congressman Dingell)
Frank Moore
Jim Free

Press Plan: Full press

III. TALKING POINTS

1. Congratulate Congressman Dingell on bagging two antelopes last weekend in Wyoming.
2. In recognizing and declaring National Hunting and Fishing Day for 1979, you do so to honor the record of conservation achievements made by sportsmen and to urge them to continue in their dedication to the wise use of this Nation's wildlife and fishery resources.
3. Thank Congressman Dingell for producing strong legislation on the EMB.
4. Tell the Congressman that we hope to be able to move the ESC back through the House as an amendment to the Moorhead bill.
5. Tell Congressman Dingell that you're counting on his support on Hospital Cost Containment, and that you hope he'll vote against weakening Republican amendments.
6. Kid Congressman Dingell that you heard he had an antelope within 200 yards and missed him!

11:55 AM

THE WHITE HOUSE

WASHINGTON

September 18, 1979

MEETING WITH NATIONAL BOY OF THE YEAR

Wednesday, September 19, 1979

11:55 a.m.

The Oval Office

FROM: ANNE WEXLER *Anne*

I. PURPOSE

To announce and give recognition to the Boys' Clubs of America National Boy the Year and to receive the Boys' Clubs Status of Activities Report.

II. BACKGROUND, PARTICIPANTS AND PRESS PLAN

A. Background

The President of the United States, as Honorary President of Boys' Clubs of America, traditionally presents the Boy of the Year award to the Clubs' national winner. The Boy of the Year Program is sponsored annually by the Reader's Digest Foundation. Scholarship grants are awarded to the five regional winners to further their education.

Locally, Boys' Clubs choose Boys of the Month and Boy of the Year on the basis of service to home, school, church, community and Boys' Club. One exceptional young man is chosen each year to represent the one million Boys' Club members.

Last year, you presented the award to Ray Owens of Austin, Texas.

Participants in the award ceremony will have had a Congressional breakfast and a White House tour prior to their meeting with you.

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B. Participants

Participants will include Boy of the Year, Danny Rolett of Little Rock, Arkansas; the four runners-up (Edwin Wilson of Omaha, Nebraska; Eric Powdrill of Pasadena, California; Daniel Jackson of New Orleans, Louisiana; and Keith Ward of Greenwich, Connecticut); John Burns, National President of Boys' Clubs; John Beaudouin of the Reader's Digest Foundation and other officials from the Boys' Clubs. (List attached)

C. Press Plan

White House photographer; Boys' Clubs Photographer.

III. AGENDA

- Presentation of Plaque by the President to Danny Rolett Boy of the Year, and his Director
- William R. Bricker, National Director, introduces Runners-up and their Directors
- John L. Burns, National President, presents the President with "Status Report" on Boys' Club of America and a T-shirt

IV. TALKING POINTS

1. As Honorary President of the Boys' Clubs of America, I would like to congratulate the Boy of the Year and runners-up for their service to their community, church, school and Boys' Club.
2. I would also like to commend the Reader's Digest Foundation for its sponsorship of the Boy of the Year contest.
3. Boys' Clubs of America is a congressionally chartered organization dedicated to volunteer service. Its one million members contribute to the health and well-being of the United States.

LIST OF PARTICIPANTS

Danny Rolett	Boy of the Year from Little Rock, Arkansas
Edwin Wilson	Runner-up from Omaha, Nebraska
Eric Powdrill	Runner-up from Pasadena, California
Daniel Jackson	Runner-up from New Orleans, Louisiana
Keith Ward	Greenwich, Connecticut
John Burns	National President
William Bricker	National Director
John T. Beaudouin Maria Beaudouin	The Reader's Digest Foundation
Don Helms	Executive Director
James Wetherington	Executive Director
James Storcher	Executive Director
Fred Schott	Associate Executive Director
Martin "Bud" Seretean	Chairman, Government Affairs Committee
Larry Cole	Unit Director
David F. Wynn	Director, Program Services
Joan R. Licursi	Boys' Clubs of America
Richard Miller	Boys' Clubs of America
Mike Perangelo	Boys' Clubs of America
Evan McElroy	Boys' Clubs of America

Inscription

Boy-of-the-Year Plaque

BOYS' CLUBS OF AMERICA

1979

Boy-of-the-Year

Presented to

(Name to be inscribed)

of the

(Club Name to be inscribed)

Chosen From More Than
One Million Members of the
Boys' Clubs of America

As the

1979 Boy-of-the-Year

In Recognition

of the

Leadership and Citizenship Demonstrated

By Service To Home, Church, School

Community And Boys' Club

11:55 AM

THE WHITE HOUSE

WASHINGTON

September 18, 1979

PHOTO SESSION WITH CONGRESSMAN HOWARD WOLPE (D-3-MICHIGAN)

Wednesday, September 19, 1979
11:50 a.m. (2 minutes)
The Oval Office

From: Frank Moore *F.M./pd*

I. PURPOSE

Photo session in which Congressman Wolpe will present you with a petition from the Latvian Community in his district.

II. BACKGROUND, PARTICIPANTS, & PRESS PLAN

Background: During Representative Wolpe's campaign for his seat in Congress, he promised the Latvians in his district that he would present a petition of 10,000 names to you to help secure the release of a political prisoner. In the meantime, Gunars Rode, the political prisoner, was released from a prison camp in the Soviet Union approximately a year and a half ago. He is currently living in Sweden. Therefore, the Congressman will thank you for his release on behalf of his Latvian constituency. Mr. Talivaldis Strautkalns, Chairman of the National Committee for Human Rights and Fundamental Freedoms is from Kalamazoo, Michigan and has been the spearhead of this movement.

Congressman Wolpe will also take this opportunity to present you and the First Lady with a tape of Easter music. The tape is entitled "The Great Adventure", and is a gift from his constituent, Gisela Benavidez of Albion, Michigan.

Rep. Wolpe, a liberal, has an administration support rating of 80% and his congressional seat is considered marginal. He voted with us on the Department of Education and WPT, and against us on Amtrack and the Tellico Dam.

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Page two
Rep. Howard Wolpe.

Participants: The President, Rep. Howard Wolpe, Frank
Moore, Jim Free and Vicki Mongiardo.

Press Plan: White House Photographer.

III. TALKING POINTS

Usual courtesies.

THE WHITE HOUSE
WASHINGTON

9-19-79

To Henry Owen

Very brief memo re

my 1090 inquiry

JC

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Poland is a beautiful, heart-wrenching, soul-split country which in many ways (I came to see through Sophie's eyes and memory that summer, and through my own eyes in later years) resembles or conjures up images of the

American South—or at least the South of other, not-so-distant times. It is not alone that forlornly lovely, nostalgic landscape which creates the frequent likeness—the quagmire but haunting monochrome of the Narew River swampland, for example, with its look and feel of a murky savanna on the Carolina coast, or the Sunday hush on a muddy back street in a village of Galicia, where by only the smallest eyewink of the imagination one might see whisked to a lonesome crossroads hamlet in Arkansas these ramshackle, weather-bleached little houses, crookedly carpentered, set upon shrubless plots of clay where scrawny chickens fuss and peck—but in the spirit of the nation, her indwellingly ravaged and melancholy heart, tormented into its shape like that of the Old South out of adversity, penury and defeat.

Imagine, if you will, a land in which carpetbaggers swarmed not for a decade or so but for millennia and you will come to understand just one aspect of a Poland stomped upon with metronomic tedium and regularity by the French, the Swedes, the Austrians, Prussians, Russians, and possessed by even such greedy incubuses as the Turks. Despoiled and exploited like the South, and like it, a poverty-ridden, agrarian, feudal society, Poland has shared with the Old South one bulwark against its immemorial humiliation, and that is pride. Pride and the recollection of vanished glories. Pride in ancestry and family name, and also, one must remember, in a largely factitious aristocracy, or nobility. The names Radziwill and Ravenel are pronounced with the same intense albeit slightly hollow hauteur. In defeat both Poland and the American South bred a frenzied nationalism. Yet, indeed, even leaving aside these most powerful resemblances, which are very real and which find their origin in similar historical fountains (there should be added: an entrenched religious hegemony, authoritarian and puritanical in spirit), one discovers more superficial yet sparkling cultural correspondences: the passion for horseflesh and military titles, domination over women (along with a sulky-sly lechery), a tradition of storytelling, addiction to the blessings of firewater. And being the butt of mean jokes.

Finally there is a sinister zone of likeness between Poland and the American South which, although anything but superficial, causes the two cultures to blend so perfectly together as to seem almost one in their shared extravagance—and that has to do with the matter of race, which in both worlds has produced centuries-long, all-encompassing nightmare spells of schizophrenia. In Poland and the South the abiding presence of race has created at the same instant cruelty and compassion, bigotry and understanding, enmity and fellowship, exploitation and sacrifice, searing hatred and hopeless love. While it may be said that the darker and uglier of these opposing conditions has usually carried the day, there must also be recorded in the name of truth a long chronicle in which decency and honor were at moments able to controvert the absolute dominion of the reigning evil, more often than not against rather large odds, whether in Poznan or Yazoo City.

And the irony
with

from
Sophie
by STRON
etc.
28

3619 -
a) interesting
b) Complimentary
c) The South has
risen. Now it's
Poland's turn!

J

THE WHITE HOUSE

WASHINGTON

September 19, 1979

To Secretary Harold Brown

Best wishes on your birthday today!
Rosalynn and I hope you will enjoy a
year full of happiness and continued
success!

A handwritten signature in cursive script, appearing to read "Jimmy". The signature is written in black ink and is positioned to the right of the typed message.

8:00 AM

C

THE WHITE HOUSE
WASHINGTON

September 18, 1979

EYES ONLY

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MEMORANDUM FOR THE PRESIDENT

FROM: JACK WATSON *Jack*
SUBJECT: Domestic Policy Breakfast
Wednesday September 19, 1979
Cabinet Room, 8:00 a.m. (60 mins.)

I. PARTICIPANTS.

Cabinet Secretaries Cecil Andrus, Neil Goldschmidt, Patricia Harris, Bob Bergland and Juanita Kreps; Hamilton Jordan, Stu Eizenstat, Al McDonald and Jack Watson.

II. SUGGESTED AGENDA.

A. As we did at the first of these breakfasts last month, I suggest that we use the time to discuss informally a mixture of domestic legislative, programmatic and political issues. One point that I think you should make is that it is time for you, the Vice-President, members of the Cabinet and senior staff, and other key figures in the Administration, to go on the offensive about your record of achievements, domestically and internationally, in the last two and a half years. We must all begin, forcefully and aggressively, to challenge the increasingly prevalent conventional wisdom and public perception that your Administration suffers from a lack of leadership and competence. I personally think we have been too passive in challenging those allegations; we need to "come out swinging" now and never miss an opportunity to make our case. The record is there; the Presidential and Cabinet leadership is there; and the competence is there; and we must start saying so in no uncertain terms in every available forum.

We will distribute to the Cabinet soon some very summary materials outlining the Administration's accomplishments in a wide range of areas. Cabinet members (and all Presidential appointees in their respective departments) should begin thinking constantly in terms of how we can improve and expand the

presentation and explanation of our record. We need to coordinate our travel and speaking schedules; our timing of major grant announcements and other program initiatives; and White House and Departmental press releases. In effect, we must all begin thinking and acting as a single team. We have worked out some changes in some White House staff responsibilities for dealing with grant announcements and other "good news" and "bad news" items from the Departments, and you may want to ask Hamilton or me to outline those changes very briefly. It is important for the Cabinet to understand how the process will work and how they can help make it most effective.

- B. Cabinet members should also take steps to insure:
- that Departmental press releases put major Departmental announcements in the context of the particular Presidential policies they are designed to serve;
 - that Congressional testimony stresses major Carter initiatives and themes; and
 - that, in general, in all aspects of public information, Presidential policies and initiatives are appropriately emphasized, rather than merely Departmental initiatives. (I don't think it's a bad rule of thumb to follow that whenever a Departmental public information officer is tempted to say what the "Department" has done, he or she should substitute the phrase "the Carter Administration" or "the President.")
- C. We might spend a few minutes talking about the political implications of the economic situation in the country over the next several months, and how best to deal with those implications. (I am not suggesting a substantive debate over economic policy, but rather a straight political discussion of how to deal with the economic realities that we face.)
- D. We should also briefly discuss Florida and Iowa. As you know, on October 13 local caucuses will be held throughout Florida to select delegates to the Statewide caucus in November. On November 3, the guests at the

Jefferson-Jackson Day Dinner in Iowa will take a straw vote on their Presidential preferences. It would be fruitful to have a brief discussion of what we are doing; and what we should be going, to prepare for those key events.

THE WHITE HOUSE

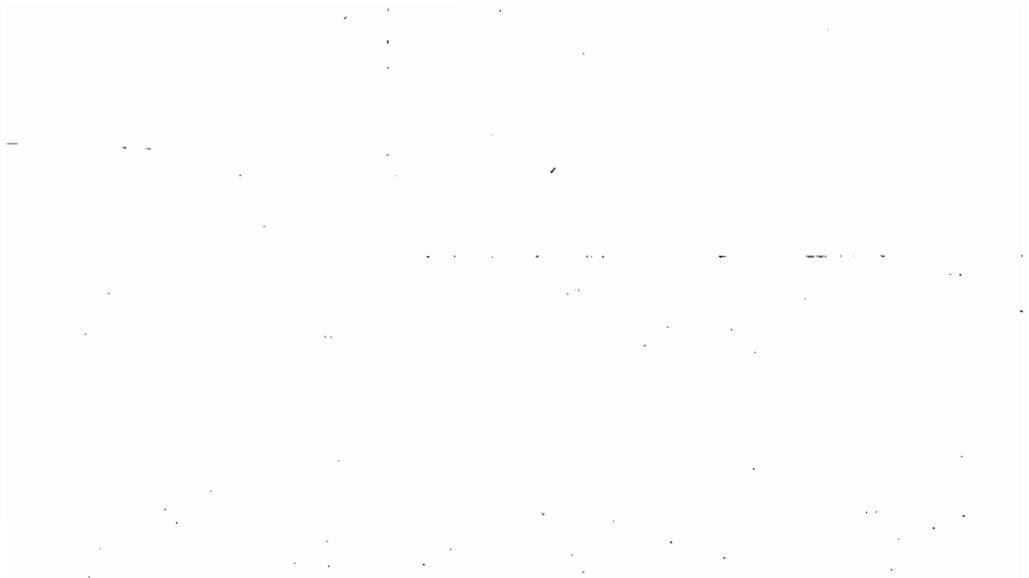
WASHINGTON

19 Sep 79

Frank Moore

The attached was returned in the President's outbox today and is forwarded to you for appropriate handling.

Rick Hutcheson



FOR STAFFING
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FROM PRESIDENT'S OUTBOX
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	SCHULTZE
	ANDRUS
	ASKEW
	BERGLAND
	BROWN
	CIVILETTI
	DUNCAN
	GOLDSCHMIDT
	HARRIS
	KREPS
	LANDRIEU
	MARSHALL

	MILLER
	VANCE
	BUTLER
	CAMPBELL
	H. CARTER
	CLOUGH
	CRUIKSHANK
	FIRST LADY
	FRANCIS
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	TORRES
	VOORDE
	WISE

THE WHITE HOUSE
WASHINGTON
September 18, 1979

done
J

PRESIDENTIAL TELEPHONE CALL

TO: Congressman and Mrs.
James C. Corman (D/CA)

RECOMMENDED BY: Frank Moore *FM*

PURPOSE: To congratulate the Cormans on
the birth today of their son,
Adam Ransford.

BACKGROUND: The baby was delivered by Caesarian
around 3:00 p.m. today at Columbia
Hospital, and weighs 8 lbs., 9 oz.

Congressman Corman's telephone
number is 225-5811

Nancy

8#903

*Frank - Let Nancy
bring Adam by to see
me
J*

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THE WHITE HOUSE

WASHINGTON

19 Sep 79

Arnie Miller

The attached was returned in
the President's outbox today
and is forwarded to you for
appropriate handling.

Rick Hutcheson

3944

FOR STAFFING
FOR INFORMATION
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DONOVAN
EIZENSTAT
MCDONALD
MOORE
POWELL
WATSON
WEDDINGTON
WEXLER
BRZEZINSKI
MCINTYRE
SCHULTZE
ANDRUS
ASKEW
BERGLAND
BROWN
CIVILETTI
DUNCAN
GOLDSCHMIDT
HARRIS
KREPS
LANDRIEU
MARSHALL

MILLER
VANCE
BUTLER
CAMPBELL
H. CARTER
CLOUGH
CRUIKSHANK
FIRST LADY
FRANCIS
HARDEN
HERTZBERG
HUTCHESON
KAHN
LINDER
MARTIN
✓ MILLER
MOE
PETERSON
PRESS
SANDERS
SPETH
STRAUSS
TORRES
VOORDE
WISE

THE WHITE HOUSE

WASHINGTON

September 17, 1979

(1)

MEMORANDUM FOR THE PRESIDENT

FROM: ARNIE MILLER 

SUBJECT: Presidential Appointments

The terms of two members of the Advisory Committee for Trade Negotiations have expired. The forty-five member Committee is carefully balanced between labor and business.

Douglas Fraser, President of the UAW, and Lloyd McBride, President of the United Steelworks, have been recommended for reappointment by Alonzo McDonald. Landon Butler concurs.

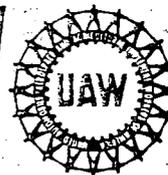
RECOMMENDATION:

I recommend that you reappoint Douglas Fraser and Lloyd McBride to be Members of the Advisory Committee for Trade Negotiations for a term of two years. The commissions are attached for your signature.

✓ approve _____ disapprove

**Electrostatic Copy Made
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NEWS FROM UAW



STILLMAN, Director
Relations and Publications Dept.
E. Jefferson Ave. - Detroit, Mich. 48214

INTERNATIONAL UNION UNITED AUTOMOBILE AEROSPACE AND AGRICULTURAL IMPLEMENT WORKERS OF AMERICA

BIOGRAPHICAL SKETCH OF UAW PRESIDENT DOUGLAS A. FRASER



UAW President Douglas A. Fraser was born in a working class district in Glasgow, Scotland on Dec. 18, 1916, and was brought to the United States by his parents when he was six years old. The family settled in Detroit. After his attendance at Chadsey High School, he went to work as a metal finisher in the DeSoto plant of Chrysler Corp. at the age of 18.

He became active in UAW Local 227 and was elected to various offices, including steward, chief steward, recording secretary and, finally, local president in 1943. He served three terms in that position.

In 1947, Fraser was appointed an International representative, assigned to the union's Chrysler Department. In 1951, UAW President Walter P. Reuther selected him as an administrative assistant--a position he held for eight years. While serving in that capacity, he was involved in many major negotiations.

Fraser was elected co-director of Region 1A in January 1959, succeeding the late Edward Cote. In 1962, convention delegates elected him to the union's International Executive Board as a member-at-large and reelected him to that position in 1964, 1966 and 1968.

He was elected as a vice president at the 1970 convention, and was elected president of the union at the May 1977 convention.

In 1964, Fraser, along with Reuther, led the union's bargaining committee at Chrysler where UAW won its historic early retirement program. In 1967, he again led the UAW negotiating team at Chrysler which negotiated the first U.S.-Canada wage parity agreement, which was improved upon in the 1970-71 round of negotiations.

In 1973, Fraser and UAW President Leonard Woodcock led the bargaining team at Chrysler which set the pattern for the auto industry that year after a successful nine-day strike. Contract gains included restrictions on compulsory overtime, a comprehensive health and safety program, an improved 30 and Out early retirement plan, dental care and accelerated arbitration, to mention just a few. The Woodcock-Fraser team also led the union's Chrysler negotiators in 1976.

As a vice-president, Fraser was director of the UAW's Chrysler Dept., Skilled Trades Dept., and Technical, Office and Professional Organizing Dept. (TOP), and co-director of the Job Development and Training Dept. He was also chairman of the UAW's Michigan Community Action Program (CAP) Council.

Fraser is an officer or member of numerous civic and governmental bodies. He is a vice president of New Detroit, Inc., a vice president of the Michigan United Fund and a vice president of the United Foundation. He is on the board of directors of Americans for Democratic Action, the Greater Detroit Area Council on Alcoholism, the National Urban Coalition and the Forum for Detroit Area Metropolitan Goals. He is also an elected trustee of the Wayne County Community Colleges.

He is a member of the Federal Committee on Apprenticeship, by appointment from the U.S. secretary of labor; a member of the Michigan Manpower Planning Council and the Michigan Housing Development Authority, both by appointment from the governor of Michigan.

Fraser also belongs to the Michigan Education Coalition Committee, the labor committee of the United Negro College Fund, the advisory committee of the Detroit Urban League, the Higher Education Commission, the advisory committee of the League of Women Voters, the project review committee of the Metropolitan Detroit Citizens

Fraser...3

Development Authority, the labor advisory committee of the National Office of Economic Opportunity, the Michigan advisory committee of the American Civil Liberties Union, the educational task force committee of the Detroit Board of Education, the Greater Detroit Committee for Fair Housing Practices, the Mayor's Committee on Economic Growth, the Citizens Redevelopment Corp. and many other organizations.

Fraser is married to Dr. Winifred Fraser, an assistant professor of psychology and assistant dean of the Graduate School of Wayne State University. They live in Detroit. He is the father of two daughters from a previous marriage. His first wife is deceased.

#

opeiu494
5/26/77

LLOYD McBRIDE, International President of the

United Steelworkers of America

Lloyd McBride was installed as the fourth International President of the United Steelworkers of America on June 1, 1977, heading the largest industrial union in North America. He is a Vice President of the AFL-CIO and has a trade union background which began with the inception of the Steelworkers more than 40 years ago, being a member, grievance committeeman, local union officer, staff representative and district director of the union which today counts more than 1.4-million members in the United States and Canada.

At his inauguration at the USWA Education Center in Dawson, Pa., Mr. McBride declared his union philosophy as one to "preserve and build the Steelworkers as an instrument of service to the membership." His commitment comes from an early experience in the workplace, being forced to take a job at the age of 14 in St. Louis, Missouri, after his father became a victim of the depression in the thirties. He was born in 1916 in Farmington, Missouri, and his family moved to St. Louis when he was four years old.

After his father was laid off in 1930, the start of the Depression, Mr. McBride went to work at the same plant (Foster Brothers Manufacturing Company) for 25-cents an hour. He had just graduated from Yeatman Junior High School. "This was the sort of indignity the workmen had to endure in those days," he recalls. It was this indignity that inspired him to be among the first at Foster Brothers to join the Steel Workers Organizing Committee (SWOC) in 1936. After the plant was organized, he served on the first negotiating committee of the newly-chartered Local 1295, winning an initial contract that he says, "was kind of weak."

The following year, he helped lead an eight-week strike, the first week of which was a sitdown for a better contract, but the St. Louis police surrounded the building, slapping their blackjacks in their palms, intimidating the militant band of unionists. Seeking to avoid a bloody confrontation, the plant was vacated, seven weeks later a second contract was finally reached, but not before the local union president was fired.

Mr. McBride was then elected Local 1295 president by acclamation in 1938 at the age of 22, convinced that his life belonged to the labor movement. It was the beginning of a career that never allowed him to finish his formal education.

Mr. McBride worked as a volunteer SWOC organizer after being elected local union president. By the time he was 24, he had been elected president of the St. Louis Industrial Union Council of the CIO. That was in 1940, the same year when he was named an organizer and staff representative of SWOC. He remained as president of the St. Louis Council until 1942, when he was elected president of the Missouri State CIO Industrial Union Council. He resigned to enter the Navy in 1944.

After his discharge in 1946, he returned to the Steelworkers, receiving an assignment as a staff representative in Granite City, Illinois, a short distance from his St. Louis home. In 1958, he became subdistrict director at the same office where he serviced a membership in basic steel plants, foundries and fabrication shops.

In 1965, Mr. McBride was elected director of District 34, which embraces Missouri, Kansas, Nebraska, Iowa and southern Illinois, with 34,000 Steelworkers in diverse industries, with district headquarters being in St. Louis. Until he sought International office, he served in several capacities, including secretary and later chairman of basic steel negotiations with Araco Steel Corporation and chairman of the multi-plant bargaining with American Steel Foundries. Other USWA chairmanships he has held were the Foundry and Forgings Industry Conference and the Lead Workers Conference. In international affairs, he has been a delegate to the International Metalworkers Federation meetings in Geneva.

Married to the former Dolores Neihaus since 1937, they have two children, Larry, 33, a teaching brother in the Society of Mary, and Sharon, 30, who is married and has two children.

ADVISORY COMMITTEE FOR TRADE NEGOTIATIONS

Office of the Special Representative
for Trade Negotiations

AUTHORITY: P.L. 93-618, Title I, Sec. 135(b), January 3, 1975

METHOD: Appointed by the President

MEMBERS: Not more than FORTY-FIVE

(Shall include representatives of government, labor, industry, agriculture, small business, service industries, retailers, consumer interests, and the general public.)

CHAIRMAN: Special Representative for Trade Negotiations

TERM: TWO YEARS and may be reappointed for one or more additional periods. (NOT HOLDOVERS)

SALARY:

PURPOSE: Provide overall policy advice on any trade agreement referred to in section 101 or 102 of P. L. 93-618, January 3, 1975.

REPORT & TERMINATION: The Advisory Committee shall issue a report to Congress as soon as is practical after the end of the period which ends 5 years after the date of enactment of this Act (1/3/80). The Advisory Committee shall terminate upon submission of this report.

NOTE: The Special Representative for Trade Negotiations shall make available to the Committee such staff, information, personnel and administrative services and assistance as it may reasonably require to carry out its activities.

THE CHAIRMAN OF THE
COUNCIL OF ECONOMIC ADVISERS
WASHINGTON

C

September 18, 1979

EYES ONLY

MEMORANDUM FOR THE PRESIDENT

From: Charlie Schultze ^{CLS}

Subject: Housing Starts in August (to be released
at 2:30 p.m., Wednesday)

Housing starts in August, at 1.78 million units, were virtually unchanged from July (1.79 million). The number of permits issued for new housing construction actually rose moderately in August. While housing starts are below their 1978 levels of 2.0 million, they are, so far, holding up much better than most people anticipated, in the face of rising mortgage interest rates.

Through occasional press stories, and by word-of-mouth from people in the business, we have recently been hearing about particular areas in which the housing market is turning sour and prices softening (e.g., Chicago). The national data do not yet confirm the validity of these reports as reflecting a nationwide trend.

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C

THE CHAIRMAN OF THE
COUNCIL OF ECONOMIC ADVISERS
WASHINGTON

September 18, 1979

MEMORANDUM FOR THE PRESIDENT

From: Charlie Schultze ^{CLS}

Subject: Federal Reserve Policy

Today the Federal Reserve approved an increase in the discount rate from 10-1/2 to 11 percent (announced at 4:10 p.m.).

The discount rate is the rate at which member banks can borrow from the Fed. In recent weeks other short-term rates had risen substantially, and this movement of the discount rate brings it into line.

The move, itself, will have little effect. It does, however, send a signal to financial and foreign currency markets that the Fed has no intention of easing monetary conditions in the near future -- i.e., had they intended shortly to move market rates down they wouldn't have raised the discount rate. But since few people expected the Fed to ease in the near term, the signal isn't very strong.

Of more interest (no pun intended) is whether or not the Federal Open Market Committee (FOMC), which met today, raised the Federal funds rate target. An increase in that rate would represent a further tightening of monetary policy. Recently the funds rate has hovered around 11-3/8 percent. On the basis of a conversation with Volcker last week, I think the chances are somewhat better than 50/50 that the FOMC raised the target rate to 11-1/2 percent. Such an action is not announced, but Fed watchers can usually discern a policy change within a day or two. [This paragraph is "Eyes Only."]

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THE WHITE HOUSE

WASHINGTON

September 18, 1979

C

MEMORANDUM FOR THE PRESIDENT

FROM:

ANNE WEXLER *Anne*

SUBJECT:

Your concern on timing of meeting of Windfall Profits Tax Committee

With reference to your concern (weekly report 9/14) on the timing of the meeting of the members of the Citizens Committee on windfall profits. The thinking was as follows:

1. Announcement of the Committee this week and a meeting with you and the Co-chairmen (on your schedule for Friday).
2. The larger meeting to be timed with floor debate on the tax. The thinking was that when all 100-150 members convene, it should be for a day or two of hill lobbying, preceded by a briefing. There is little this group can do to influence the finance committee vote. Their efforts should be better concentrated on the floor and the conference.

In view of your concern we reviewed this strategy with Treasury who concur that it is correct.

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THE WHITE HOUSE
WASHINGTON
September 15, 1979

cc Anne
J

ADMINISTRATIVELY CONFIDENTIAL

MEMORANDUM FOR THE PRESIDENT

FROM: ANNE WEXLER *AW*
SUBJECT: ACTIVITIES REPORT -- WEEK ENDING SEPTEMBER 14, 1979

Is this too late?

1. Energy. Governor Byrne is making good progress on the citizens committee for the windfall profits tax. We hope to announce the co-chairmen by September 20. A Washington meeting of the one hundred plus committee members would follow about ten days later. New committee members include the League of Women Voters and the National Council of Senior Citizens. The participating groups are taking this effort seriously. Bob Georgine has asked the major AFL-CIO Presidents to join the Committee and has hired the Building Trade's advertising agency to provide support. Braniff is providing personnel and recruiting business leaders for the Committee. Governor Byrne has assigned several staff members to work full time. This Committee is going to have a lot of clout on the Hill.

The five chief executive's luncheons on the Energy Security Corporation were very successful. Charlie Duncan and Bill Miller are exploring a few legitimate problems raised. Most of the chief executives were doubtful about the Corporation before the luncheons and generally supportive afterwards. As a result, the Business Roundtable postponed its decision to oppose the Corporation to allow Bill, Charlie, Stu and me to meet with its energy committee next Thursday at the White House. In response to Senator Tsongas' concern, our business supporters were very effective in informing members of the Banking Committee that business favored more than tax credits. Finally, your Hartford meeting with insurance leaders produced a front page story reporting that the insurance industry supports the Corporation. My follow-up conversations with business and financial leaders indicate that we have succeeded in convincing them that the Energy Security Corporation is the only viable way to provide financing for these high-risk energy projects -- a substantial turnaround. We are working with Congressional Liaison to make sure the Hill knows this.

The supporting coalitions on the Energy Mobilization Board are focusing on the Senate where the Energy Committee has begun to move in our direction on the Board.

THE WHITE HOUSE
WASHINGTON

9/19/79

Arnie Miller

The attached was returned in
the President's outbox today
and is forwarded to you for
appropriate handling.

Rick Hutcheson

THE WHITE HOUSE

WASHINGTON

September 18, 1979

C

MEMORANDUM FOR THE PRESIDENT

FROM: ARNIE MILLER 

SUBJECT: National Railroad Passenger Corporation
(AMTRAK)

AMTRAK, a quasi-public corporation charged with providing the nation's rail passenger service, has a fifteen member board of directors. Eight of the members are appointed by you. Since the beginning of your Administration, you have appointed seven. The terms of two have expired.

Frank Neel, (Georgia, Independent), has been very supportive of all administration proposals regarding AMTRAK. James Mills, (California, Democrat), has been almost as supportive. While he did not fully agree with the route restructuring proposals, he limited his opposition to privately expressing his reservations to the AMTRAK President and not attending the meeting when they were voted on.

Stu and Alan Boyd, President of AMTRAK, concur with the following recommendation.

RECOMMENDATION

Nominate Frank Neel and James Mills for four year terms to the Board of Directors of the National Railroad Passenger Corporation.

approve disapprove

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FRANK NEEL
Thomasville, Georgia

PROFESSIONAL:

1938 - 1979 President, Neel Air Conditioning and Heating Company
1971 - 1977 Georgia Board of Industry and Trade
1958 - 1970 Thomasville, Georgia Board of Commissioners
1941 - 1945 Navy Planning Engineer

EDUCATION:

1938 Emory University

PERSONAL

White Male
Age 62
Independent

JAMES R. MILLS
San Diego, California

PROFESSIONAL:

1966 - Present President Pro Tempore, California State
Senate

1960 - 1966 Assemblyman, California State Assembly

EDUCATION:

1950 B.A. California State University at
San Diego

1960 M.A. California State Univeristy at
San Diego

PERSONAL:

White Male
Age 52
Democrat

THE WHITE HOUSE
WASHINGTON

9/19/79

Arnie Miller

The attached was returned in
the President's outbox today
and is forwarded to you for
appropriate handling.

Rick Hutcheson
cc: Hamilton Jordan

THE WHITE HOUSE
WASHINGTON

September 18, 1979

C

MEMORANDUM FOR THE PRESIDENT

FROM: ARNIE MILLER 

SUBJECT: Under Secretary of Labor

We join Secretary Marshall in recommending the appointment of John N. Gentry, of Virginia, as Under Secretary of Labor. Mr. Gentry would replace Robert J. Brown, who was sworn in last month as a Member of the National Mediation Board.

Mr. Gentry presently serves as the principal labor-management advisor to Fred Kahn. He has held a number of key positions in the Labor Department, including Deputy Assistant Secretary for Labor-Management Relations and Executive Assistant to the Under Secretary of Labor. Mr. Gentry is a former law partner of Willard Wirtz, and, while in private practice, he also served as Chairman of your Taft-Hartley Board of Inquiry to investigate the coal strike.

Comments from many sources reinforce our conclusion that Mr. Gentry will provide strong management leadership for the Department.

Organized labor has voiced strong support for Mr. Gentry, and he is also well regarded by the business community and by professionals in the labor field.

Fred Kahn concurs with this recommendation, and he has requested that he be able to call on Mr. Gentry for advice in the future. Secretary Marshall has no objections to this arrangement.

RECOMMENDATION:

We recommend that you nominate John N. Gentry, of Virginia, as Under Secretary of Labor.

approve disapprove

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COMMENTS ON JACK GENTRY

THOMAS DONAHUE, Executive Assistant to George Meany;

Jack Gentry would be an excellent choice for Undersecretary. He is extremely talented, knows the Labor Department, and has good acceptability in both the labor and business communities. Gentry was executive assistant to Jim Reynolds, Undersecretary of Labor in 1967-1969, and performed much of the internal management functions at Labor for Reynolds.

RICHARD SCHUBERT, President of Bethlehem Steel Corporation:

I have a very high regard for Gentry. He would be a fine Undersecretary and respected both by labor and management. Gentry knows the Department and its problems and would be a strong administrator. He is personally a fine man and would be respected both within and outside the Department.

WILLARD WIRTZ, former Secretary of Labor and former law partner of Jack Gentry:

I have had a twenty year professional and personal association with Jack Gentry and I have an unqualified respect for his ability, integrity and good sense.

When I was Secretary, Jack was one of the two or three younger people in the Department responsible for its administration. He knows the Department well and he will be an excellent Undersecretary if the President selects him.

JOHN N. GENTRY
DEPUTY ADVISOR TO THE PRESIDENT ON INFLATION
AND COUNSELOR ON LABOR-MANAGEMENT RELATIONS

Mr. Gentry serves as principal labor-management relations advisor to Alfred E. Kahn, President Carter's Advisor on Inflation and Chairman of the Council on Wage and Price Stability.

Prior to joining the White House staff, he was a member of the firm of Wirtz and Gentry, a law and public interest consulting firm in Washington, D.C. Mr. Gentry also served as President of the National Manpower Institute, a Washington based, nonprofit organization that has done extensive work over the years in the education-work area.

While in private practice, Mr. Gentry was involved in a number of public boards and commissions in the labor relations area. In 1978, he served as Chairman of President Carter's Taft-Hartley Board of Inquiry to investigate issues in the bituminous coal strike. He has served as a member of the District of Columbia Board of Labor Relations and the Prince George's County (Maryland) Public Employee Relations Board. He also has been a consultant to the Advisory Committee on Federal Pay.

Before entering private practice in 1970, Mr. Gentry was a career employee of the U.S. Department of Labor where he held a number of key positions, including Deputy Assistant Secretary for Labor-Management Relations and Executive Assistant to the Undersecretary of Labor.

He is a graduate of the University of Maryland (economics) and Georgetown University Law Center. Mr. Gentry is a member of the Bar of the District of Columbia.

He was born May 16, 1930 in Williamsport, Pennsylvania. He lives in Reston, Virginia with his two daughters, Melissa, 8 and Rebecca, 6.

THE WHITE HOUSE

WASHINGTON

September 15, 1979

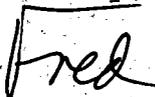
Dear Mr. President:

I understand that Ray Marshall has recommended that you appoint Jack Gentry, my Deputy for Labor-Management Relations, to be Under Secretary of Labor. I strongly support Ray's recommendation: Jack is extraordinarily well-versed in labor matters, highly respected by leaders of both business and labor, well-organized, and just a person with marvelous judgment. I wish I could tell you how often I turn to him for sensible, wise advice; he has never disappointed me.

My only misgiving is that he could no longer serve as my deputy. His advice on the major labor negotiations and on dealing with pay issues has been invaluable, both to me and to the other members of the EPG. I dread the thought of having to replace him.

But that may be unnecessary. He and Ray both feel that, should you appoint him as Under Secretary, I might continue to have him advise me on labor matters as they relate to the anti-inflation program; and all three of us would like to try. Since Ray has no problems with such an arrangement, I hope you will approve too.

Sincerely,



Alfred E. Kahn

THE WHITE HOUSE
WASHINGTON
19 Sep 79

Frank Moore

The attached was returned in the President's outbox today and is forwarded to you for appropriate handling.

Rick Hutcheson

Zbig Brzezinski

Signed originals to Ev Small for delivery and handling.

MEMORANDUM

THE WHITE HOUSE
WASHINGTON

Q

9-19-1979

ACTION

MEMORANDUM FOR: THE PRESIDENT
FROM: ZBIGNIEW BRZEZINSKI/ ZB.
FRANK MOORE FM/BB
SUBJECT: Letters to Senator Stennis and
Congressman John Murphy about
Panama Conference Report

According to the current calendar, the Conference Report on the Panama Canal Implementing Legislation will be voted on the Floor of both Houses on Thursday.

We are extremely concerned about the vote because the right wing is making its last big push.

We believe it would be extremely useful for you to send letters to Stennis and Murphy explaining the importance of this vote in discharging our obligations under the Treaty. We would send xerox copies of the letter to each of the conferees. Congressman David Bowen who has been crucial to us throughout the legislation plans to write a Dear Colleague and attach your letter to it.

RECOMMENDATION

That you sign the letters to Senator Stennis and Congressman Murphy. They have been cleared with the Speech Writers.

TWO SIGNATURES REQUESTED

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FOR STAFFING
FOR INFORMATION
FROM PRESIDENT'S OUTBOX
LOG IN/TO PRESIDENT TODAY
IMMEDIATE TURNAROUND
NO DEADLINE
FOR APPROPRIATE HANDLING
LAST DAY FOR ACTION

*Out via
Madame Curie
for delivery*

ADMIN CONFID
CONFIDENTIAL
SECRET
EYES ONLY

ACTION
FYI

	VICE PRESIDENT
	JORDAN
	CUTLER
	DONOVAN
	EIZENSTAT
	MCDONALD
X	MOORE
	POWELL
	WATSON
	WEDDINGTON
	WEXLER
X	BRZEZINSKI
	MCINTYRE
	SCHULTZE
	ANDRUS
	ASKEW
	BERGLAND
	BROWN
	CIVILETTI
	DUNCAN
	GOLDSCHMIDT
	HARRIS
	KREPS
	LANDRIEU
	MARSHALL

	MILLER
	VANCE
	BUTLER
	CAMPBELL
	H. CARTER
	CLOUGH
	CRUIKSHANK
	FIRST LADY
	FRANCIS
	HARDEN
	HERTZBERG
	HUTCHESON
	KAHN
	LINDER
	MARTIN
	MILLER
	MOE
	PETERSON
	PRESS
	SANDERS
	SPETH
	STRAUSS
	TORRES
	VOORDE
	WISE

THE WHITE HOUSE
WASHINGTON
September 19, 1979

To Chairman John Stennis

I would like to convey my appreciation for the dedication which you and the other members of the Conference Committee demonstrated in resolving the differences in the Senate and House versions of the Panama Canal Legislation (H.R. 111). I urge you now to continue your valuable efforts on behalf of this legislation and to work for its prompt enactment by the Congress.

As you know, I believe strongly that the Panama Canal Treaties are in the highest national interest of the United States. I realize that you and a number of other members of the Congress were opposed to those Treaties, based on your assessment of the national interest. However, as both Houses have recognized in debating the legislation, the Treaties are the law of the land.

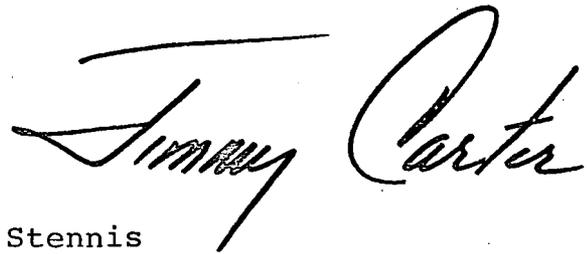
The Treaties enter into force on October 1--less than two weeks from today. On that date, our rights to remain in Panama under the existing 1903 Treaty terminate irrevocably. The Treaties have been ratified by both Parties, and neither Party has the ability to prevent or delay their entry into force.

After October 1 our rights to operate the Canal and to maintain a military presence in Panama will be based solely on the new Treaties. It is therefore essential that we faithfully discharge our obligations under the Treaties so as to avoid placing in jeopardy our rights to operate the Canal and to maintain a strong military presence in Panama until the end of this century. The legislation which you have developed in the Conference will allow us to carry out our obligations and protect our rights.

It is common ground among both Treaty supporters and Treaty opponents that a strong U.S. presence in Panama is essential to the security and the economic well being of the nation. To protect these interests fully, it is imperative that both Houses of Congress act favorably within the next few days on the Conference Report.

I appreciate your continued work on this important legislation.

Sincerely,

A handwritten signature in cursive script that reads "Jimmy Carter". The signature is written in black ink and is positioned to the right of the typed name.

The Honorable John Stennis
Chairman
Committee on Armed Services
United States Senate
Washington, D.C. 20510

THE WHITE HOUSE

WASHINGTON

September 19, 1979

To Chairman Jack Murphy

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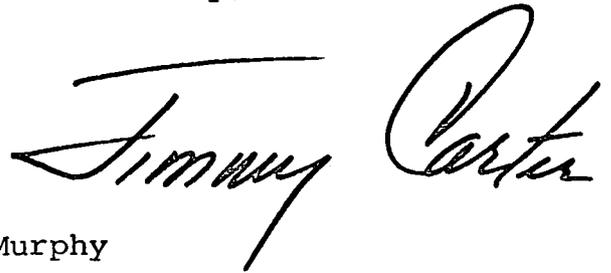
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I appreciate your continued work on this important legislation.

Sincerely,

A handwritten signature in black ink, reading "Jimmy Carter". The signature is written in a cursive style with a large, prominent "C" at the end.

The Honorable John M. Murphy
Chairman
Committee on Merchant Marine & Fisheries
House of Representatives
Washington, D.C. 20515

755-2700

THE WHITE HOUSE
WASHINGTON

9/19/79

Administrator Costle

The attached was returned in the President's outbox today and is forwarded to you for appropriate handling.

Rick Hutcheson

cc: Arnie Miller

FOR STAFFING
FOR INFORMATION
FROM PRESIDENT'S OUTBOX
LOG IN/TO PRESIDENT TODAY
IMMEDIATE TURNAROUND
NO DEADLINE
FOR APPROPRIATE HANDLING
LAST DAY FOR ACTION

*TO Costle
cc T Kraft*

ADMIN CONFID
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SECRET
EYES ONLY

ACTION
FYI

VICE PRESIDENT
JORDAN
CUTLER
DONOVAN
EIZENSTAT
MCDONALD
MOORE
POWELL
WATSON
WEDDINGTON
WEXLER
BRZEZINSKI
MCINTYRE
SCHULTZE
ANDRUS
ASKEW
BERGLAND
BROWN
CIVILETTI
DUNCAN
GOLDSCHMIDT
HARRIS
KREPS
LANDRIEU
MARSHALL

MILLER
VANCE
BUTLER
CAMPBELL
H. CARTER
CLOUGH
CRUIKSHANK
FIRST LADY
FRANCIS
HARDEN
HERTZBERG
HUTCHESON
KAHN
LINDER
MARTIN
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MOE
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SANDERS
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TORRES
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CARTER/MONDALE PRESIDENTIAL COMMITTEE

NEW ENGLAND HEADQUARTERS
3 PLEASANT STREET CONCORD, NH 03301 (603) 224-3325

September 15, 1979

Jimmy Carter
President of The United States
The White House
Washington, D. C. 20500

Doyle *Castle*
1/2 page
assessment
J

Dear Mr. President:

I enclose a copy of a letter from U. S. Senator Gary Hart to Dr. Michael Muftic, Democratic National Committeeman from Colorado, and possibly still one of your strong supporters.

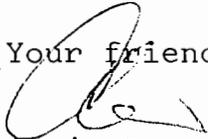
The letter concerns an application by his wife Felicia for the position of Regional EPA Administrator for the Denver region.

I believe a note expressing your concern about this situation to Sen. Hart and the Muftics, and an effort to find out what went wrong from the EPA staff might be appropriate.

In the process of lobbying for Mrs. Muftic, I personally spoke to a female aide to Barbara Blum who told me that Gary Hart had endorsed Roger Williams, and that Hart "was not going to change his endorsement."

As you can see, this is not Gary Hart's version of the situation.

Your friend,



Chris Brown

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United States Senate

August 10, 1979

Dr. Michael Muftic
3671 South Pontiac Way
Denver, Colorado 80237

Dear Mike:

I am distressed and angry to learn that Tom Burden indicated Roger Williams had my support for the EPA Regional Directorship. I was not even asked for an endorsement.

As Sue indicated to Felicia, before Felicia even applied for the position, EPA informed my office that Roger Williams had been selected. When I learned of Felicia's interest I supported her application. She would have been an excellent choice.

I have nothing against Roger Williams, but I was never involved in any way in his appointment.

I am sorry Felicia's application was handled as it was. It was really inexcusable.

Best regards,



Gary Hart
U.S.S.

THE WHITE HOUSE

WASHINGTON

September 18, 1979

Q

MEMORANDUM FOR THE PRESIDENT

FROM: SARAH WEDDINGTON *SW*

RE: Proposal for Meeting with 10 well-known Washington Political Figures

I keep hearing, in various circles, the question of whether the President will run. Because of recent events, the importance of that negative speculation is increased.

I would like to arrange a meeting here with approximately 10 well-known Washington political figures who are out and about constantly and who are respected here. I am thinking of people like Tommy Boggs, Loyd Hackler, J.D. Williams, Harry McPherson (who has many good press contacts), Bob Barrie, and others. I would propose to have Hamilton visit with them for about 20 minutes about his perception of the current political situation and then ask you to spend at least 10 minutes with them (or longer, at your discretion). The group could also be helpful in sharing their political perspective with you.

My goal is to reassure them that you will be a candidate and then to have them express that, with confidence, in their regular dealings with others here. I believe it will have national impact. Hamilton agrees with this proposal.

Approve, schedule with Phil Wise

Disapprove

Comments: _____

cc: Hamilton Jordan
Tim Kraft

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THE WHITE HOUSE
WASHINGTON

Sept. 19, 1979
5:30 p.m.

Q /

MR. PRESIDENT:

Jim McIntyre

called. Things worked out on
trade reorganization. Looking
good. Will be moving forward.

PHIL
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THE CHAIRMAN OF THE
COUNCIL OF ECONOMIC ADVISERS
WASHINGTON

September 19, 1979

NOTE TO THE PRESIDENT

From: Charlie Schultze ^{CLS}

Attached is a set of Talking Points for your 2 p.m.
meeting with Fred Kahn.

Attachment

*(Stu has been tied up, and I haven't
had a chance to talk with him
to get his suggestions: CLS)*

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2:50
2

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1

File



Talking Points for Meeting with
Fred Kahn

(I believe Stu and I have given you a sufficient fill-in on what Fred is likely to say.)

1. You realize that being an inflation adviser is in many ways more frustrating and more difficult than the jobs Fred had previously held in the last 10 years.
 - o there he had a defined role and ran something on his own.
 - o since virtually all government policies that affect inflation have many other ramifications, Fred's voice and advice now is -- necessarily -- one of many others who get involved in the making of policy.
 - o but, you do value very highly Fred's judgment, advice, and suggestions, on specific policy matters; what Fred says does make a difference.

2. You recognize that Fred may not have sufficient opportunity to deal with the President directly in his areas of responsibility
 - o therefore, as one remedy you propose resurrecting the "old" anti-inflation breakfast on a bi-weekly basis; Fred and Bill Miller can jointly work out the agenda and preparation; you would find this useful as a device to keep yourself more closely up to speed on the anti-inflation effort. (I have checked this with Miller and he has no objections.

3. Fred's value to you, the Administration, and the nation lies not only in his professional ability and judgment, but also in his tremendous talent for public education and persuasion.
 - o You know that in the early days Fred was over-scheduled for public presentations.
 - o Lately, you have the impression that he has been under-scheduled.

- o In many areas Fred has the knowledge, credibility and standing to make a huge difference in the reception given to important anti-inflation initiatives.
 - economic deregulation: airlines, trucking, etc. (in which Fred himself played a big role).
 - regulatory reform in other areas (EPA, OSHA, etc.): where Fred and his staff have played a major independent role -- even though progress is slow and hard to measure.

- 4. (I believe Fred would also like occasional opportunities to discuss with you broader matters of economic policy, even though no specific decision is at stake, and without feeling bound by some EPG procedure or consensus. You may wish to invite him to do so, within reason, by memo and occasionally to call and arrange a personal session with you for that purpose.)

- 5. (There is obviously a political and public perception problem to be faced if Fred should leave, regardless of the words with which he chose to depart. Fred is fully aware of this. You will know, better than I, how much stress you wish to put on this point in your talk with Fred.)

2:00 PM

THE WHITE HOUSE

WASHINGTON

September 19, 1979

PERSONAL AND ~~CONFIDENTIAL~~

MEMORANDUM FOR THE PRESIDENT

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for Preservation Purposes

FROM: STU EIZENSTAT *Stu*

SUBJECT: Your Meeting with Fred Kahn

At your request, I met with Fred Kahn about his concerns. The bottom line is that Fred was hurt that the anti-inflation breakfasts were cancelled and that he has no contact at all with you. He said that there is an enormous disparity between his job description and the reality of the situation. In further detail his concerns are:

- . A feeling that the anti-inflation program, under his direction, has failed to have any impact in either Administration policy-making or in the inflation problem; on issue after issue, in Fred's view, you have not taken his recommendation;
- . A sense that he is not playing a significant role in economic policy discussions; and that he is not sufficiently involved in Senior Staff discussions; he does not feel he is performing as major a role in policymaking at the EPG or in other forums as he should be;
- . A concern that you do not look to Fred for anti-inflation advice and that, in no real sense, is he your anti-inflation advisor; he feels that he rarely gets to talk to you anymore.

Fred can be convinced to stay and does not want to hurt you. He recognizes that his leaving now may be misinterpreted as a lack of support for you or your anti-inflation goals, and he certainly does not want that to happen, particularly in light of the Kennedy challenge.

Fred can go either way -- if you indicate agreement with his assessments, he will leave very willingly and in good spirits; if you indicate that you absolutely need him and do not want him to leave, he will be a good soldier and stay.

DETERMINED TO BE AN ADMINISTRATIVE
MARKING BY *Jay* DATE 2/14/91

My recommendation is that you strongly urge Fred to stay. I think your meeting with him today should be taken as an opportunity by you to get Fred to refocus his efforts and to get the program moving with the vigor it had a year ago.

My recommendations would include:

1. Having a regular time to meet with him each week and/or start the inflation breakfasts again.
2. Ask him to involve himself more publicly in pushing on deregulation proposals and speaking out more. After the initial flurry of visibility he has not been visible. He is a good public spokesman. He needs to be the visible symbol of your anti-inflation program and should be told by you to do more public events (consistent with exercising some restraint in what he says);
3. Concentrate his efforts much more on the guidelines and their enforcement. He does not like this part of the job but will do it if he has an input into other areas.
4. Involve him in the EPG project to develop a long-term economic program. You should point out that many of the ideas the EPG is now involving itself in are ones he initially proposed.
5. Ask Fred to develop anti-inflation events for you to participate in; he should provide you with a schedule of events that will indicate, much more than is currently the case, that you are publicly involved in the anti-inflation program.