

**11/7/79 [2]**

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7:25 AM

THE WHITE HOUSE  
WASHINGTON

November 6, 1979

MEMORANDUM FOR THE PRESIDENT

FROM: JODY POWELL 

**Electrostatic Copy Made  
for Preservation Purposes**

There will be open press coverage of your remarks on the South Lawn upon Mrs. Carter's departure for Thailand. Staff members will also be present.

All three networks have indicated that they will be carrying the brief departure ceremony live, and therefore, you and Mrs. Carter should exit the Diplomatic Reception Room promptly at 7:25 am.

Press and staff will be situated on the lawn facing the White House. Your podium will be on the driveway facing them, with the White House in the background. You should proceed directly to your podium with Mrs. Carter at your side and deliver your remarks.

Mrs. Carter's staff has indicated she will not be making remarks.

Following your remarks, Mrs. Carter's car will be pulled up directly behind the podium. The door on the side of the car closest to you will be opened for Mrs. Carter to board.

You should then proceed into the Diplomatic Reception Room.

Your talking points are attached.

Attachment

THE WHITE HOUSE  
WASHINGTON  
07 Nov 79

The First Lady

The attached was returned in  
the President's outbox today  
and is forwarded to you for  
appropriate handling.

Rick Hutcheson

Susan Clough

4971



SOL M. LINOWITZ

ONE FARRAGUT SQUARE SOUTH  
WASHINGTON, D. C. 20006

November 5

Dear Mr. President,

Henry Gunwald,  
Editor in Chief of Time Inc.  
sent me this note, and  
I thought you should  
see it.

As I'm sure you  
know, Henry is a rather  
hard-nosed newsman  
and his comments are  
therefore especially  
gratifying — and  
accurate!

Sincerely,  
Sol

# TIME

INCORPORATED

HENRY ANATOLE GRUNWALD  
Editor-in-Chief

TIME  
LIFE  
FORTUNE  
SPORTS ILLUSTRATED  
MONEY  
PEOPLE  
TIME-LIFE BOOKS  
THE WASHINGTON STAR

10

October 30, 1979

Mr. Sol Linowitz  
Coudert Brothers  
One Farragut Square So.  
Washington, D.C. 20006

**Electrostatic Copy Made  
for Preservation Purposes**

Dear Sol:

I am sorry that we didn't have more of a chance to talk after the opera the other night. What I wanted to convey to you is how deeply impressed I was by Jimmy Carter at the Kennedy Library dedication.

The speech was superb. Whoever unearthed that quote from Jack Kennedy's press conference deserves some kind of award, but of course the President delivered it to perfection. The rest of the speech was flawless, too, and I found myself moved by his recollection of the moments when he learned of JFK's death. It was almost as if the President were saying that the Kennedy legacy is not merely the emotional property of one family, but is part of the country, and he was speaking for that country in a characteristically modest and sincere way.

Beyond the speech itself, I don't know anyone who was not struck by the President's grace and sureness in a difficult situation, surrounded as he was by Kennedy clanspeople and loyalists.

It's obviously too soon to say that this day marked some kind of turning point. It will be a hard campaign, and I think it will turn largely on perceptions about who can make things happen, can get the system to function. But I do think that we will look back on that Boston occasion as a very significant and symbolic encounter between two strong emotional forces, each saying something different about America's needs and expectations.

Bev and I hope we can really have that quiet dinner some time soon.

With warm regards,

A handwritten signature in cursive script, appearing to read "Auz", followed by a checkmark.

THE WHITE HOUSE  
WASHINGTON  
07 Nov 79

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Rick Hutcheson

Susan Clough



NOV 12 1979

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Los  
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November 5

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# TIME

INCORPORATED

HENRY ANATOLE GRUNWALD  
Editor-in-Chief

TIME  
LIFE  
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October 30, 1979

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With warm regards,

A handwritten signature in cursive script, appearing to be 'Auer', with a long horizontal stroke extending to the right.

Statement by the President at Departure  
of the First Lady to Thailand -- 11/7/79

*Moral leadership - act strong people*  
*organ effectiveness*  
*Pol - Kampuchea/Thailand*  
Rosalynn, Dr. Richmond, <sup>Surgeon General</sup> <sub>other</sub> members of the delegation:  
My best wishes go with you in this urgent mission.

An unthinkable tragedy is taking place in Kampuchea that threatens the very life of an entire people.

It has awakened the conscience of the world. It has stirred international efforts to avert mass starvation.

It also challenges us to overcome, swiftly and certainly, <sup>bureaucratic ~~obstacles~~ *fairness*</sup> obstacles thrown up by warring adversaries -- <sup>unnecessary</sup> obstacles that can prevent food and care from reaching millions of men, women and children in desperate need.

Let no nation or individual doubt our sincerity or our determination. The United States has already contributed

a major share of the aid that is at last beginning to flow to Kampuchians. We are ready to provide more.

We have no motive beyond the simple desire to stop needless suffering and starvation.

I am confident that your consultations on this trip will contribute greatly to our humanitarian efforts and bring about increased public and private action in the international effort to overcome this unthinkable suffering.

Our thoughts and hearts go with you.

# # #

8:00 AM

THE WHITE HOUSE

WASHINGTON

ADMINISTRATIVELY CONFIDENTIAL

CONGRESSIONAL LEADERSHIP BREAKFAST

Wednesday, November 7, 1979

8:00 a.m.

State Dining Room

From: Frank Moore

Electrostatic Copy Made  
for Preservation Purposes

I. PRESS PLAN

NBC will film with sound the first four minutes of the Leadership Breakfast for their upcoming documentary on the Presidency.

II. PARTICIPANTS

See attached list.

III. INTRODUCTION

As the end of the First Session draws near the timing and scheduling of our legislative priorities becomes crucial. The Speaker has announced scheduling guidelines for the remainder of this Session. Holidays will be observed on November 12 (Veterans' Day) and November 19 through 23 (Thanksgiving). Legislative business sessions will be held as needed in November and December. January 22 remains the target for the convening of the Second Session.

You should ask Senator Byrd for his prediction of timing in the Senate. You should also mention your short holiday vacation plans for the week of the 18th.

IV. AGENDA

A. Low Income Energy Assistance

Background

Both Houses have passed low income energy assistance measures: the Senate as an amendment to the Interior Appropriations legislation (the Javits amendment), and the House as a supplemental appropriation. Because of the two differing vehicles, the issue has become the subject of intramural jockeying between the two Houses, the political sensitivity of which is heightened by the personalities involved. The Speaker made a personal appeal for the legislation before the House Appropriations Subcommittee and prefers the supplemental route (so

does Congressman Yates, House Chairman of the Interior Appropriations Conference). Majority Leader Byrd is Senate Chairman of the Interior Appropriations Conference and strongly desires settlement of the issue there.

Last week, we began to tilt our efforts toward resolving the issue in the Interior Appropriations Conference, because it appeared to offer the earliest opportunity for action; HEW says that we must know both the distribution formula and the total amount to be available for payments through the SSI system by November 9, otherwise checks cannot go out in January. The Conferees did not take up the issue last week in two days of meetings (except for a short, but heated exchange between the Majority Leader and Congressman Yates in which each staked out his respective position). The Conference is scheduled to meet again today.

#### Talking Points

- o Low income energy assistance for this winter is a critical issue for all of us. The Department of Health, Education and Welfare tells me that unless the details of the program are decided by November 9, it will be impossible to send out checks in January.
- o Several days ago it appeared that the quickest way to resolve this matter was in the Conference on the Interior Appropriations legislation, and we began to bend our efforts in that direction, working with staff and Members of that Conference.
- o Senator Byrd, you're Chairman of the Subcommittee, do you still think that the issue will be resolved in the Interior Appropriations Conference in an expeditious manner; do you think we can meet the very real deadline we face in the next few days?

The conversation is likely to turn to a discussion of the best way to proceed. Throughout, you should continue to press for prompt action, re-emphasizing the November 9 deadline.

#### B. Energy Security Corporation

In the Senate, the vote on ESC is closer today than it was yesterday. The Republican votes are somewhat softer. You should ask Chairman Jackson and Senator Byrd to talk about Senate consideration of the synfuels bill and our chances against the Proxmire and Tsongas amendments.

The Administration has contacted all the uncommitted Senators in support of the Energy Committee bill, except 4 or 5 with whom such calls would not be productive. Some have been

called as many as 3 times. We have another round of 31 calls being made tonight and Wednesday morning by you, the Vice President, 5 Cabinet Officers and Senior Staff members.

It would be helpful if you could sound the Speaker and Majority Leader out on how they intend to deal with synthetic fuels in the House. We hope they will not bring Dingell's separate bill to the Floor. Instead, we are pushing the House to go to conference with the Moorhead proposal that has already passed the House.

C. Windfall Profits Tax

Senator Russell Long is attending the Leadership Breakfast this morning. As you know, he has pledged that the Conference Committee will send you a WPT bill that you will be pleased to sign. You should make it clear to Senator Long that there are objectionable features in the Finance Committee bill (too many exemptions, too many credits, etc.). We will be working with the Senators to improve the bill on the Senate Floor and will look to him for assistance in making the bill a better one.

D. Hospital Cost Containment

We hope to get a favorable rule today. We are not certain at this point whether Congressman Rangel will request a modified closed or a closed rule. Therefore you should ask the Speaker how the rule is looking. The bill is likely to be on the Floor in a week. Victory is in sight, but it will require greater and more visible participation from the Leadership. The Speaker has agreed to appoint a task force, but several Members who should be on it have not yet committed to vote with us. We are trying to persuade the Speaker to call these recalcitrant Members.

You should indicate that you will be calling Members to ask for support on this issue. You should again emphasize that this vote is a vote for consumer protection against inflation and for fiscal responsibility. Although Members are being heavily pressured by doctors and hospitals, they should not be timid. As Congressman Rostenkowski told another Member who indicated he couldn't vote for HCC, "A man can vote any way he wants."

E. Second Budget Resolution

The Senate is likely to act on the Second Budget Resolution today and the House on Thursday. You should emphasize the following points:

- o The Congressional budget process is important to me and to the Executive Branch. It presents a constructive tool for assessing national priorities and achieving budget restraint.
- o The totals in the resolution look good; they provide for my major initiatives.
- o I urge both Houses to support expeditious passage of the conference report on the budget resolution.

You should not, however, discuss the reconciliation issue. While we support it in principle as one way to achieve legislative savings, the issue of implementation is a hotly contested matter of Congressional procedure. The Senate supports reconciliation; the House opposes it.

#### F. Welfare Reform

Welfare Reform will most likely be on the House Floor today. Rousselot's motion to recommit will be the crucial vote for us.

You should begin by thanking the House Leadership for their help on the rule. (The vote was a straight party line vote with only one Republican going with us.) You should ask them to continue their efforts so as to defeat the motion to recommit.

You could emphasize your commitment to the bill outlining the same points included in your letter to the Speaker on this subject:

- o It's a pro-family bill - encourages a two parent family.
- o Helps elderly by providing cash instead of food stamps to SSI recipients.
- o Sets a national minimum benefit at 55% of poverty.
- o Will reduce fraud and abuse.
- o Requires and rewards work by expanding the earned income tax credit.

You should also reassure Majority Leader Byrd that you don't intend to push for Senate consideration until next year.

#### G. NPWEDA Bill (Economic Development Authorization)

The NPWEDA bill has now cleared the Rules Committee in the House and awaits Floor action. We had anticipated that it would go to the Floor this Thursday, but Roe, in a curious move, pulled the bill off the calendar for this week and told the Speaker he did

not want to bring it up until just before Thanksgiving. Roe may want to shorten the time between final passage and conference committee action in the hope of putting the Administration over a barrel. He wants us to give up our opposition to the standby \$2 billion countercyclical program. We will talk to Jim Wright about the problem in hopes that Wright will talk to Roe. It would be helpful for you to raise the issue again with the Speaker in anticipation he will raise the issue with Roe.

The Speaker has cleared the way for the bill whenever Roe is ready. Unless they move quickly we will not only lose the EDA bill for this year, but also the appropriations processes which will fund this new legislation will stop dead in their tracks.

H. Kampuchea

You should announce that Mrs. Carter has already departed for Thailand to observe the refugee situation first hand. You should also make it clear that the Administration is doing everything it can to provide expeditious relief for the refugees. The situation is complex, but the Administration is proceeding.

I. Iran

If you feel it to be proper, you should update the Leadership on the Iranian situation, again pointing out the pitfalls inherent in rash actions.

CONGRESSIONAL LEADERSHIP BREAKFAST

Wednesday, November 7, 1979

PARTICIPANTS

The President  
The Vice President

Senator Robert C. Byrd  
Senator Alan Cranston  
Senator Daniel K. Inouye  
Senator Warren G. Magnuson  
Senator Russell Long  
Senator Henry Jackson

Speaker Thomas P. O'Neill, Jr.  
Congressman James Wright  
Congressman John Brademas  
Congressman Thomas Foley  
Congresswoman Shirley Chisholm  
Congressman Al Ullman  
Congressman William Moorhead

Stu Eizenstat  
Jody Powell  
Jim McIntyre  
Alonzo McDonald  
Bill Smith  
Frank Moore  
Dan Tate  
Bill Cable  
Bob Beckel  
Terry Straub  
Jim Free  
Bob Thomson

THE WHITE HOUSE  
WASHINGTON  
07 Nov 79

Frank Moore/Ev Small

The attached was returned in  
the President's outbox today  
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appropriate handling.

Rick Hutcheson

Stu Eizenstat

4/967

THE WHITE HOUSE

WASHINGTON

November 6, 1979

MEMORANDUM FOR: THE PRESIDENT  
FROM: STU EIZENSTAT *Stu*  
STEVE SIMMONS *Stu*  
SUBJECT: Presidential Letter on Rail Deregulation

Last week Senator Howard Cannon, Chairman of the Senate Committee on Commerce, Science, and Transportation, introduced a new draft bill on rail deregulation (S. 1946) prepared by committee staff. Although the bill does not propose the sweeping industry deregulation suggested in the legislation you sent to Congress earlier this year, it nonetheless does propose significant deregulatory measures and embodies much of what we had originally suggested. Intense conflicts have developed both within the industry and between the industry and rail shippers over several issues, and S. 1946 attempts to pattern an acceptable compromise.

Tomorrow, November 7 at 9:00 A.M., Secretary Neil Goldschmidt will be testifying on S. 1946 on behalf of the Administration before the Senate committee. Although he will emphasize areas where the draft bill can be improved, he would like to strongly commend the committee for its work. He has requested that you sign the attached letter to Chairman Howard Cannon praising him and the committee for their efforts. He would like to read the letter before his testimony, and Senate committee staff have urged that he do so. He believes that this will be helpful because:

- It will reaffirm your personal commitment to the rail deregulation initiative.
- It will encourage the committee to continue proceeding forward with the legislation.
- It will give credit to Senators Cannon, Long and Packwood for moving ahead with this bill when few members of the committee see political gain for such activity.

We strongly agree with Secretary Goldschmidt, and recommend you sign the attached letter. Frank Moore concurs.

Attachment

The speechwriters have cleared.

THE WHITE HOUSE

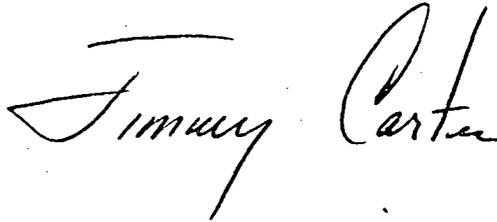
WASHINGTON

November 7, 1979

Dear Mr. Chairman:

I am delighted to know that you, Chairman Long, Senator Packwood and the members of your Committee are moving ahead with legislation to reform rail regulation. As you know, the initiative is one of my high priorities. I am asking all members of the Administration to cooperate with you in your efforts to produce legislation that achieves meaningful reform while properly accommodating the interests of the various parties. Secretary Goldschmidt will be providing you with specific comments on the provisions of your draft bill. I commend you for moving ahead and for providing the forum to achieve a satisfactory compromise.

Sincerely,

A handwritten signature in cursive script that reads "Jimmy Carter". The signature is written in dark ink and is positioned to the right of the word "Sincerely,".

The Honorable Howard W. Cannon  
Chairman  
Committee on Commerce, Science  
and Transportation  
United States Senate  
Washington, D.C. 20510

THE WHITE HOUSE  
WASHINGTON

11/5/79

TO: THE PRESIDENT

FROM: HAMILTON JORDAN *H.J.*

THE WHITE HOUSE  
WASHINGTON

*See Com*

November 5, 1979

*Q*  
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MEMORANDUM FOR HAMILTON JORDAN

FROM: LLOYD N. CUTLER

*LNC*

Attached is the WHO'S WHO biography of Carter Burgess.

Carter is a close friend of mine. He is a very outgoing, articulate, liberal businessman who comes from Roanoke, Virginia (as do Joe Fowler, Graham Claytor and John Fishwick). He has served as President of TWA under Howard Hughes and as Chief Executive of American Machine and Foundry (now AMF). He was Ambassador to Argentina under Johnson.

Carter is a member of the Business Council, and a Director of Morgan Guaranty, Ford Motor and Smithkline. He was on Eisenhower's general staff during the war and was Assistant Secretary of Defense in Eisenhower's Presidency.

When Edgar Kaiser was Chairman of Johnson's Presidential Commission on Housing (and I was its Counsel), we devised a limited partnership consisting of leading American companies and labor unions, with a top professional management to apply business management principles to the problem of low and moderate income housing. The partnership device permitted the pass-through of real estate depreciation tax losses to the corporate investors, and was approved by Congress. We selected Carter Burgess to be the first Chairman, and he personally raised \$40 million from the leading business firms and unions in the country. The venture (National Housing Partnerships) has been very successful. It has built and supervised the management of several hundred million dollars of housing. Its format has been copied by a number of other real estate venture capital groups, and it has made a major contribution toward solving this problem. Carter deserves all of the organizing and money-raising credit.

For the past five years Carter has been the paid full-time Chairman of the Foreign Policy Association, where he has done equally well in strengthening the organization and financing of this previously moribund institution.

Carter is a moderate Southern Democrat and an admirer of the President. He has an outgoing salesman personality in the best sense of the term, remarkable energy and a great gift for oral and visual presentation. While he does not have the reputation of an Irwin Miller, he is personally liked and professionally respected throughout the business community.

I also believe he could be persuaded.

Lnc

cc: Jack Watson

**BURGER, CHESTER**, mgmt. cons.; b. Bklyn., Jan. 10, 1921; a Benjamin W. and Terese (Felleman) B.; B.A., Bklyn. Coll., 1946; m. Hannah Kaufman, Jan. 30, 1948; children—Jeffrey Allen, Todd Oliver, Amy Louise; m. 2d, Ninki Hart, Jan. 9, 1959 (dec. Jan. 1969); m. 3d, Elisabeth Miller Owen, Sept. 2, 1971. With CBS Radio, 1941-42; visualizer CBS TV News, 1946-48, asst. news editor CBS-TV, 1948-50, news editor, 1950-52, film assignment editor, 1952-53, nat. mgr., 1953; writer-producer Omnibus program for Ford Found., 1954-55; cons. Life mag., 1955; pub. relations dept. Am. Tel. & Tel. Co. and asso. cos., 1955—; pub. relations counsel, asst. to pres. Ruder and Finn, Inc., 1955-57; v.p. plans, 1957-60; pres. Communications Counselors, pub. relations div. Interpublic, Inc., N.Y.C., 1960-62; pres. Echelons Office Temporaries, Inc. and asso. cos., 1963-65; pres. Chester Burger & Co., Inc., mgmt. cons., 1964—; cons. Coca-Cola Export Corp., 1964-65; guest lect. New Sch. for Social Research, 1967, U. Mich. Grad. Sch. Bus. Adminstrn., 1969-72, N.Y. U. Div. Bus. and Mgmt., 1970—; Dalhousie U., 1970; cons. Am. Bankers Assn., 1973—, Alysea Pipeline Service Co., 1974; author, lectr. pub. relations role in mgmt. Bd. dirs. N.Y. Interracial Council for Bus. Opportunity, 1965-68; sec. mem. exec. com. trustee Nat. Urban League, 1967-76; pub. relations chmn. Young Pres. Org., 1962-63; mem. adv. com. Black Exec. Exchange Program; 1st v.p. Nat. Urban League Devel. Found., Inc., 1970-73; bd. dirs. N.Y. Diabetes Assn., 1964-67; Nat. Communications Council for Human Services, 1973-76. Served with AUS, 1942-46. Recipient Distinguished Service citation United Negro Coll. Fund, 1974. Mem. Telephone Pioneers Am. (nat.), Internat., Am. (dir. N.Y. chpt. 1959-60, Eastern v.p. 1960-61, hon. dir. 1959-60) pub. relations assns., Pub. Relations Soc. Am. (dir. 1961-63, accredited 1967), Am. Arbitration Assn. (nat. panel arbitrators 1972—), Beethoven Soc. Author: Survival in the Executive Jungle, 1964; Executives Under Fire, 1966; Executive Etiquette, 1969; Walking the Executive Plank (also pub. as Creative Firing), 1972; The Chief Executive, 1977; also articles. Editor: Mike and Screen Press Directory, 1953, 54, 55. Contib. editor Quar. Rev. Pub. Relations (name now Pub. Relations Quar.), 1959—, Popular Photography mag., 1967-68; editor Persuasion, monthly newsletter, 1972-74; editorial adv. bd. Pub. Relations Jour., 1975—. Home: 33 W 67th St New York City NY 10023 Office: 275 Madison Ave New York City NY 10016

**BURGER, EDMUND GANES**, architect; b. Yerington, Nev., Mar. 28, 1930; s. Edmund Ganes and Rose Catherine (Kobe) B.; B.M.E., U. Santa Clara, 1951; B.Arch., U. Pa., 1959; m. Shirley May Pratin, Jan. 21, 1968; 1 dau., Jane Lee Engr., Gen. Electric Co., 1951-52; design engr. U. Calif. Radiation Lab., 1952-57; architect Wurster, Bernardi & Emmons, San Francisco, 1960-63; founder Burger & Coplans, Inc., Architects, San Francisco, 1964, pres., 1964—; guest lectr. U. Calif., Berkeley. Recipient citation for excellence in community architecture AIA, 1969, award of merit AIA. Homes for Better Living, 1970, 1st Honor award, 1973; Holaday award for a beautiful Am., 1970; Honor award 4th Biennial HUD awards for design excellence, 1970; Bay Area awards for design excellence, 1974; Apts. of Year award Archil. Record, 1972, Houses of Year award, 1973. Important works include Acorn Housing Project, Oakland, Calif., Crescent Village Housing Project, Suisun City, Calif., Coplans Residence, San Francisco, Betel Housing Project, San Francisco. Home: 1331 Oxford St Berkeley CA 94709 Office: PO Box 1784 Sausalito CA 94965

**BURGER, HENRY G.**, anthropologist; b. N.Y.C., June 27, 1923; s. B. William and Terese R. (Felleman) B.; B.A. (Pulitzer scholar), Columbia Coll., 1947; M.A., Columbia, 1965, Ph.D. (State Doctoral fellow), 1967. Indsl. engr. various organs, 1947-51; Midwest mfrs. rep., 1952-55; social sci. cons., Chgo. and N.Y.C., 1956-67; anthropologist Southwestern Coop. Ednl. Lab., Albuquerque, 1967-69; asso. prof. anthropology and edn. U. Mo., Kansas City, 1969-73; prof., 1973—, founding mem. univ.-wide Doctoral Faculty, 1974—; Adj. prof. ednl. anthropology U. N.Mex., 1969; anthrop. cons. U.S. VA Hosp., Kansas City, 1971-72. Served to capt. AUS, 1943-46. NSF instl. grantee, 1970. Fellow Council on Anthropology and Edn. (editorial bd. Quarterly 1974—). Soc. for Applied Anthropology, Current Anthropology, A.A.A.S., Internat. Union Anthropol. and Ethnol. Scis., World Acad. Art and Sci., Am. Anthropol. Assn. (life), Royal Anthropol. Inst. Gt. Britain (life); mem. Soc. for Med. Anthropology, Semiotic Soc. Am., Am. Ethnol. Soc., Soc. Gen. Systems Research, Central States Anthropol. Soc., Internat. Foundns. of Edn. Soc., Soc. Prof. Anthropologists, Phi Beta Kappa, Author: Ethno-Pedagogy, 1st edit., 1968, 2d edit., 1969; The Word-Tree, a Concept-Finder in Physical and Social Engineering, 1978. Contrb. articles to prof. journals. Home: 7306 Brittany St Shawnee Mission KS 66203 Office: U Mo Kansas City MO 64110. I have been astonished to find the regnant social scientists crowding trivial subjects, such as Kinship appellations, while sparsity characterizes the far greater subjects, such as codifications of usable principles.

**BURGER, OTHEMAR JOSEPH**, univ. dean; b. Jasper, Ind., May 23, 1921; s. August and Katherine (Lechner) B.; B.S., Purdue U., 1943, M.S., 1947, Ph.D., 1950; m. Elizabeth Ann Evans, Aug. 21, 1943; children—Thomas Glen, Robert Howard, David William. Prof. agronomy W. Va. U., 1950-57, asst. dean agr., 1959-68, asst. to provost for instrn., 1968-69; prof. agronomy Iowa State U., 1957-59; dean Sch. Agr. Scis., Calif. State U., Fresno, 1969—, also prof. agronomy. Cubmaster local council Boy Scouts Am., 1956-58. Bd. dirs. United Fund, Morgantown, W. Va., 1953-55. Served with USMCR, World War II, PTO. Decorated Bronze Star medal, Purple Heart. Fellow Am. Soc. Agronomy; mem. Nat. Assn. Colls. and Tchrs. of Agr. (v.p. 1977-78), Gamma Sigma Delta, Phi Lambda Upsilon, Alpha Zeta. Kiwanian. Home: 2689 W San Carlos Ave Fresno CA 93711 Office: Cedar at Shaw Ave Fresno CA 93740

**BURGER, ROBERT EUGENE**, author, chess expert; b. Yerington, Nev., June 21, 1931; s. Edmund Ganes and Rose Catherine (Kobe) B.; B.A., U. Calif. at Berkeley, 1953, M.A., 1955; m. Mary Theresa Dunne, June 26, 1954; children—Eileen, Martene, Robert, Diane, Elisabeth, Joseph, Daniel, John, Claire, Christopher. Founder Ad. Agr., San Francisco, 1958, pres., 1958-68, writer, 1968—; lectr. Stanford, 1964, U. Calif. at Hayward, 1972, various Calif. state colls., 1973; U.S. chess master, 1965-73; internat. problems judge. Fellow Brit. Chess Problem Soc.; mem. U.S. Chess Fedn. (dir.). Author's Guild Am. Author: here They Go to Die, 1968; McCarthy, Words to Remember, 1969; Out From Under, 1970; Twilight Believers, 1971; Pietro on Wine, 1972; The Love Contract, 1972; Ego Speak, 1973; The Simplified Guide to Personal Bankruptcy, 1974; The Chess of Bobby Fischer, 1975; Inside Divorce, 1975; Forbidden Cures, 1976. Office: 722 Montgomery St San Francisco CA 94111

**BURGER, VAN VECHTEN**, stock broker; b. East Orange, N.J., Apr. 3, 1905; s. Clarence Chew and Laura Hover (Grim) B.; grad. Hill Sch., 1922; B.S., Yale, 1926; m. Rosalie Evans, Nov. 17, 1930; children—Beverly (Mrs. Lawrence Alexander), Evan (Mrs. William H. Donaldson), Van Vechten, Trainee, Livingston & Co., mems. N.Y. Stock Exch. neg. N.Y.C., 1926-28; registered rep. Wright Slade & Co., N.Y.C., 1928-30; registered rep. Tailor & Robinson, 1930-31; independent broker, 1931-32; partner Weicker & Co., mems. N.Y.

N.Y.C. Served to lt. comdr. USNR, 1942-45. Clubs: Kacquer and Tennis, Links (N.Y.C.); Rockaway Hunting (pres. 1962-66) (Cedarhurst, N.Y.). Home: Polo Ln Cedarhurst NY 11516 Office: 120 Broadway New York City NY 10005

**BURGER, WARREN EARL**, Chief Justice U.S.; b. St. Paul, Sept. 17, 1907; s. Charles Joseph and Katharine (Schnittger) B.; student U. Minn., 1925-27; LL.B. magna cum laude, St. Paul Coll. Law (now Mitchell Coll. Law), 1931; m. Elvera Stromberg, Nov. 8, 1933; children—Wade Allan, Margaret Elizabeth. Admitted to Minn. bar, 1931; partner firm Farley, Burger, Moore & Costello (and predecessor firms), 1935-53; justice Mitchell Coll. Law, 1931-48; asst. atty. gen. U.S., 1953-56; judge U.S. Ct. Appeals, Washington, 1956-69; Chief Justice U.S., 1969—; Hon. master bench Middle Temple, 1969; pres. Beetham Club, U. Coll. London, 1972-73; hon. chmn. Inst. Jud. Adminstrn., criminal justice project Am. Bar Assn. Chancellor, bd. regents Smithsonian Instn.; chmn. bd. trustees Nat. Gallery Art, Washington; trustee emeritus Mitchell Coll. Law, Macalester Coll., St. Paul, Mayo Found., Rochester, Minn.; trustee Nat. Geog. Soc. Office: Supreme Ct Bldg Washington DC 20543

**BURGERT, FRANK JOHN**, mfg. co. exec.; b. St. Louis, Sept. 1, 1920; s. Charles John and Theresa (Schiller) B.; B.S. in Indsl. Engrng., Washington U., St. Louis, 1951; m. Loretta Marie Sloup, May 3, 1947; children—Patrice Burgert Morrison, Linda Reymore Burgert. Mgr. ops. Granite City Steel Co. (Ill.), 1951-66, v.p. ops. Wheeling Pitts. Steel Co. (W. Va.), 1966-69; pres. Interlake Inc., Chgo., 1969—, also chief operating officer, dir. pres. dir. Ala. Metall. Corp.; dir. Cornell Mining Co., Globe Iron Co., Hoegaens Internat., Sales Corp., Interlake Internat. Sales Corp., Olga Coal Co., Tilden Iron Mining Co., Zenith Furnace Co., Beckett Aviation Corp., Pullman Bank & Trust Co. Served to maj. USAAF, 1942-47. Decorated D.F.C. Air medal with two silver clusters; Croix de Guerre (France). Mem. Am. Iron and Steel Inst., Assn. Iron and Steel Engrs., War Hawks Assn. Roman Catholic. Clubs: Olympia Fields Country; Chgo. Athletic. Office: Interlake Inc 310 S Michigan Ave Chicago IL 60604

**BURGESS, ANTHONY**, author; b. Manchester, Eng., Feb. 25, 1917; s. Joseph and Elizabeth (Wilson) B.; B.A. with honours, Manchester U., 1940; m. Llewella Isherwood Jones, Jan. 23, 1942 (dec. 1968); m. 2d, Lilianna Macellari, 1968. Lectr., schoolmaster, 1946-54; edn. officer in Malaya and Borneo, 1954-59; composer, 1933—; play producer, 1947—; jazz pianist, 1941—. Served with British Army, 1940-46. Author: The Right to an Answer, 1961; Devil of a State, 1962; The Wanting Seed, 1963; A Clockwork Orange, 1963; Honey for the Bears, 1964; Nothing Like the Sun, 1964; The Long Day Wanes, 1965; Language Made Plain, 1965; Re Joyce, 1965; The Doctor is Sick, 1965; Tremor of Intent, 1966; The Novel Now, 1967; Enderby, 1968; Urgent Copy, 1969; Shakespeare, 1970; MF, 1971; Cyrano de Bergerac—a version for the modern stage, 1971; Oedipus the King, 1972; Napoleon Symphony, 1974; The Clockwork Testament, 1974; Moses, 1976; A Long Trip to Teatime, 1976; Beard's Rom n Women, 1976. Address: 44 rue Grimaldi Monte Carlo Monaco

**BURGESS, CARTER L.**, bus. exec.; b. Roanoke, Va., Dec. 31, 1916; B.A., Va. Mil. Inst.; m. Mary Gardner Smith; children—Jane (Mrs. James L. Wiley, Jr.), Mary, Nan, Sue, Beth, Carter L. Asst. to pres. Trans World Airline, Washington, 1946-47; asst. to pres., dir. adminstrn. Gen. Aniline & Film Corp., N.Y.C., 1947-53; asst. to pres. Univ. S.C., 1953-54; asst. sec. Dept. of Def., for manpower, 1954-57; pres. dir. Trans World Airlines, Inc., 1957; pres. dir. Am. Machine & Foundry Co., 1958, former chmn. bd. chief exec. officer; former U.S. ambassador to Argentina; chmn. Fgn. Policy Assn.; dir. Nat. Corp. for Housing Partnerships, Ford Motor Co., Morgan Guaranty, J.P. Morgan, Smithkline, Roanoke Electric Steel Corp. Mem. The Bus. Council. Served from 2d lt. to col. sec. Gen. Staff SHAEF, AUS, 1941-45. Decorated Legion of Merit; L'Ordre de Leopold with palm, Croix le Guerre with palm (Belgium); Order Brit. Empire; Legion of Honor, Croix de Guerre with palm (France); U.S. Dept. Def. and Army highest civilian awards. Home: 25 Beech Tree Ln Pelham Manor NY 10803 Office: 345 E 46th St New York City NY 10017

**BURGESS, CECIL EDMUND**, mathematician; b. Happy, Tex., Jan. 21, 1920; s. John Wesley and Sallie (Crawford) B.; B.S., W. Tex. State U., Canyon, 1941; Ph.D., U. Tex. at Austin, 1951; m. Charlotte June Stevenson, Feb. 20, 1948; children—Grant Lewis, Carol Jean Tchr., Sudan (Tex.) Pub. Schs., 1941; instr. math. U. Tex., 1941-42, 46-51; with Naval Ordnance Lab., 1942-43; mem. faculty U. Utah, 1951—; prof. m. th., 1961—; chmn. dept., 1967-77; v. lectr. U. Wis., 1956-57; v. mem. Inst. Advanced Study, 1962-63; v. prof. math. U. Tex. at Austin, 1977-78; mem. Commn. Undergrad. Program in Math., 1965-67. Served to lt. (g.) USNR, 1943-46. Mem. Am. Math. Soc. Math. Assn. Am. Res. in topology, structure of continua, surfaces in Euclidean space. Home: 2236 Logan Ave Salt Lake City UT 84108

**BURGESS, CHARLES HARRY**, mining co. exec.; b. Sheridan, Wyo., Apr. 3, 1910; s. James Henry and Mary Helen (Helvey) B.; A.B., Harvard, 1931, A.M., 1933, Ph.D., 1936; m. Linda C. nnon, May 24, 1934 (div. 1954); children—Walter Pierce, Heather, James Helvey, Pamela, Martha; m. 2d, Elisabeth Blessing Halliday, July 1, 1961; stepchildren—Donald A. Halliday, Jr., Barry Halliday. Instr. geologist Harvard, 1934-36; geologist Anaconda Copper Mining Co., 1936-38; mine lease and cons., 1938-41; analyst Adminstr. Export Control, Bd. Econ. Warfare, also dep. chief aluminum and magnesium sect. OPA, 1941-42; chief wire, rod and bar sect., aluminum and magnesium div. WPB, 1942-44; geologist Hoover, Curtice and Ruby, N.Y.C., 1944-46, M.A. Hanna Co., 1946-47; dep. dir., then dir. strategic materials div. ECA, 1948-50; treas. United Electric Coal Co., Chgo., 1950-52; dist. geologist Bear Creek Mining Co., Mpls., 1952-56; pres. dir., N.Y.C. and Salt Lake City, 1956-60; v.p. exploration Kennecott Copper Corp., 1960-73, v.p., asst. to pres., 1973-74; pres. dir. B.C. Molybdenum Ltd., 1963-66; formerly pres. dir. Kennecott Exploration, Inc., Kennecott Costa Rica, S.A., P.T. Kennecott Indonesia; chmn. bd., dir. Kennecott Explorations (Australia) Ltd.; v.p., dir. Kennecott Coal Co.; dir. Kenno (Stikine) Mining Ltd., Stikine Copper Ltd., Kennecott Exploration Ltd., Kenno Explorations (Western), Ltd., Kennecott Pacific Pty. Ltd., Bear Creek Mining Co., Flambeau Mining Corp., Kennecott Explns. (S.W. Africa) (Pty.) Ltd., Bear Tooth Mining Co., Great Lakes Exploration, Inc., Kennecott Italia S.P.A. Mem. vis. com., dept. geol. scis. bd. overseers Harvard, 1963-68, 70-71, 72-74, 75-76, nat. com. Center for Earth and Plane ry Physics, 1974—; vis. com. Lander Coll. Mem. Am. Inst. Mining Engrs., Am. Geol. Inst. (pres. 1970), Mining and Metall. Soc., Geol. Soc. Am., Soc. Econ. Geologists, Harvard Grad. Soc. for Advanced Study and Research, Phi Beta Kappa. Home: Route 3 Abbeville SC 29620

**BURGESS, CHARLES ORVILLE**, historian; b. Portland, Oreg., Jan. 18, 1932; s. Rex Orville and Glendora Almada (Sundrud) B.; B.A., U. Oreg., 1957; M.S. (Danforth fellow), U. Wis., 1958, Ph.D., 1962; Nat. Postdoctoral fellow Harvard U., 1967-68; m. Patricia Stewart Anderson, Apr. 22, 1976; children—Donna Claire, Jo Dell, Robert Charles. Asst. prof. U. Calif. at Riverside, 1962-64; asst. prof. history edn. U. Wash., Seattle, 1964-66, asso. prof., 1966-70, prof., 1970—; chmn. Area Ednl. Policy Studies, 1971—; vis. prof. Rutgers

Mem. Orgn. Am. Historians, Am. Hist. Assn., History Edn. Soc. (pres. 1971-72), Phi Beta Kappa. Author: (with M.L. Borrowman) hat Doctrines to Embrace, 1969; Profile of an American Philanthropist (Nettie Fowler McCormick), 1962; co-editor: Health, Growth and Heredity; G. Stanley Hall on Natural Education, 1965. Home: 2111 SW 174th St Seattle WA 98166

**BURGESS, HAROLD DEMPSTER**, lawyer; b. Dundee, Ill., July 10, 1895; s. John W. and Sadie E. (Dempster) B.; ed. pub. schs., Beatrice, Neb.; student U. Colo., 1913-14; student U. Neb., 1914-17. A.B. in absentia, 1920; student U. Chgo., 1920-21; m. Mary Ellen Evans, Sept. 16, 1964. Admitted to Ill. bar, 1921, since practiced in Chgo.; of counsel firm Keck, Cushman, Mahin, Cata. Mem. Am. 7th Circuit, Ill., Chgo. bar assns., Legal Club Chgo., The Law Club, Republican, Episcopalian Clubs: Metropolitan (Chgo.), Edgewood Valley Country (LaGrange). Home: 300 E Claymont Hinsdale IL 60521 Office: 233 S Wacker Dr 8300 Sears Tower Chicago IL 60606

**BURGESS, ISABEL ANDREWS**, govt. off.; b. Cleve.; d. William Hayward and Alice (Ball) Andrews; student Mills Coll., 1930-31, Western Res. U., 1931-32; m. Richard Burgess, June 15, 1939 (div. Nov. 1967); children—Richard Ball, Susan Berry (Mrs. Allen Cordsen), Thomas Hayward. Mem. Ariz. Ho. of Reps., 1952-53; 56-57, 60-65; mem. Ariz. Senate, Phoenix, 1966-69; mem. Nat. Transp. Safety Bd., Washington, 1969-76; spl. asst. to asst. sec. for energy and minerals Dept. of Interior, Washington, 1976—; dir. Ball Co., Chgo. Pres. Heard Mus. Guild, 1959-60; chmn. Senate Hwys and Transp. Com. First vice chmn. Ariz. Republican Com., 1965-67. Sec. exec. com. Heard Mus. Mem. Council S. to Govts. (exec. bd. Western conf. 1966-69). Clubs: Capitol Hill, Aero of Washington, 1925 F Street, Nat. Aviation (Washington). Home: 2500 Virginia Ave NW Washington DC 20037 Office: 800 Independence Ave SW Washington DC 20594

**BURGESS, JAMES E.**, journalist; b. La Crosse, Wis., Apr. 5, 1936; s. William T. and Margaret (Forseth) B.; B.S. in Journalism, U. Wis., 1958; m. Catherine E. Qualey, Dec. 20, 1958; children—Karen E., J. Peter, Sydney A., R. Curtis. Bus. mgr. Daily Cardinal, U. Wis., 1957-58; with Mpls. Star Tribune, 1958; reporter Wis. State Jour., 1962-63; intern Davenport (Iowa) Times-Democrat, 1964; prodn. and bus. mgr. Missoula (Mont.) Missoulian, 1964-67; pub. Helena (Mont.) Ind. Record, 1968; asst. pub. LaCrosse (Wis.) Tribune, 1970-72, pub. 1972-73; v.p., dir. Lee Enterprises, Inc., Davenport, Ia., 1973—; Served with USAF, 1958-62. Mem. Mont. Press Assn. (bd. dirs.), Beta Theta Pi, Iron Cross of U. Wis. Presbyrn. Home: 410 M nor Dr Riverdale IA Office: 130 E 2d St Davenport IA 52801

**BURGESS, JAMES ROBERT, JR.**, U.S. atty.; b. Algood, Tenn., Dec. 19, 1915; s. James Robert and Ida Belle (Roberts) B.; B.A., U. Md., 1961; LL.B., U. Ill., 1965; m. Doris Antoinette Murray, Jan. 12, 1946; children—Robert A., Stephen A. Enlisted in U.S. Army, 1941, commd., 1941, advanced through grades to maj., 1957, ret., 1962; admitted to Ill. bar, 1965; sup. atty. Legal Aid Bur., Chgo., 1965-66; asst. states atty. Cook County, Ill., 1966-69, Champaign County, Ill., 1969-72; states atty. Champaign County, 1972-76; U.S. atty. Eastern Dist. Ill., East St. Lou., 1977—; mem. E. Central Ill. Criminal Justice Comnn., 1975-76; mem. Ill. States Atty. Adv. Comnn. Bd. dirs., pres. Champaign County Council on Alcoholism, 1970-76, Don Moyer Boys' Club of Champaign County, 1970-77; bd. dirs. sec. Family Services of Champaign County, 1970-77. Recipient citations Los Angeles Area council Boy Scouts Am., 1957, Far East Area council, 1961. Mem. Am. Ill. Chgo. bar assns., Am. Judicature Soc., Phi Alpha Delta, Phi Beta Sigma, Pi Sigma Alpha, Democrat Methodist Club. Rotary Office: 750 Missouri Ave East Saint Louis IL 62202

**BURGESS, JOHN HERBERT**, physician, educator; b. Montreal, Que., Can., May 24, 1933; s. John Frederick and Willa Reta (McGinness) B.; B.Sc., McGill U., 1954, M.D., C.M., 1958; m. Andrea Clouston Rutherford, May 30, 1958; children—Willia, Cynthia, Lynn. John. Med. resident Montreal (Can.) Gen. Hosp., 1958-60, 62-64; NuHeld research fellow U. Birmingham, Eng., 1960-62; McLaughlin research fellow C rdiovascular Inst., San Francisco, 1964-66; asst. prof. medicine McGill U., 1966-69, asso. prof., 1969-75, prof., 1975—. Examiner in internal medicine Royal Coll. Physicians and Surgeons Can., 1969—; Mem. Research Council Can. scholar, 1966-71. Fellow Am. Heart Assn., Am. Coll. Cardiology; mem. Med. Research Soc. Gt. Britain, Am. Physiol. Soc., Canadian Soc. Clin. Investigation, Canadian Cardiovascular Soc., N.Y. Acad. Sci., Alpha Omega Alpha. Home: 639 Murray Hill Montreal PQ H3Y 2W8 Canada Office: Montreal General Hospital Montreal PQ H3G 1A4 Canada

**BURGESS, JOHN STUART**, lawyer, former lt. gov. Vt.; b. N.Y.C., May 10, 1920; s. Frederick Vaughn and Olive Hornbrook (Moore) B.; B.A., U. Tex., 1947; LL.B., Northeastern U., 1949, J.D., 1972; m. Ronda Helen Prouty, June 28, 1947; children—Frederick Moore, Helen Prouty. Admitted to Mass. bar, 1949, Vt. bar, 1950; practice in Brattleboro, 1950—; legal counsel OPS, 1951; town atty. Brattleboro, 1953—; spl. counsel Vt. Hwy. Dept., 1955-58; mem. Vt. Ho. Reps., 1966-70, speaker, 1969-70, chmn. constl. revision comnn., 1968-71; lt. gov. Vt., 1971-75; chmn. Vt. Labor Relations Bd., 1976—. Chmn. Vt. Bicentennial Comnn., 1973-76; exec. com. Nat. Conf. Lt. Govs. 1972—; incorporator Brattleboro Meml. Hosp.; trustee Mark Hopkins Coll., Vt. Multiple Sclerosis Soc., Rock Point Sch. Served to capt. AUS, 1941-45; to lt. USAF, 1951-53, lt. col. Res., ret. Decorated D.F.C., Air medal. Mem. Am. Vt. Windham County bar assns., Am. Legion, DAV, VFW, Grand Republican, Episcopalian. Clubs: Masons, Drivers, Elks. Home: 50 Western Ave Brattleboro VT 05301 Office: 12 Park Pl Brattleboro VT 05301 also 12 Park Pl Brattleboro VT 05301. *Success is a combination of luck and hard work. I think the first admission to those travelers on the road to success is that there is no short cut which bypasses the need for hard work. It is also most important to try to put yourself in the other fellow's shoes. A narrow partisan viewpoint will make it more difficult to reach your goal than a broad and tolerant point of view. Finally, if the scales weigh even, or close to even, I have always tried to pursue a course favored with idealism rather than one based entirely on the pragmatic approach. I find that even if such a course must be altered slightly, it eventually gets you closer to the goal.*

**BURGESS, KENNETH ALEXANDER**, chemist; b. Stamford, Conn., June 27, 1918; A.B., Princeton U., 1939; M.S., Pa. State U., 1941; M. Jean Waldron; children—Kenneth, Ross, Janet, Andrea. Chemist, Columbian Carbon Co., 1946-51, chief chemist, 1951-56, asst. dir. research, 1956-61, dir. carbon black research, 1961-63, dir. pigments and elastomers research, 1963-69; dir. research Columbia in Chems. Div., Cities Service Co., Cranbury, N.J., 1969-71, dir. petrochemicals research, 1971-76, dir. research and devel., 1976—. Mem. Am. Chem. Soc., Am. Inst. Chemists, Instn. of Rubber Industry, Sci. Research Soc. Am., Indsl. Research Inst., Combustion Inst., Phi Lambda Upsilon. Office: PO Box 4 Cranbury NJ 08512

THE WHITE HOUSE  
WASHINGTON

Jack Bridges  
522-1160

THE WHITE HOUSE  
WASHINGTON



A handwritten signature, possibly reading "R. L.", is written in black ink. The signature is positioned above a diagonal line that runs from the lower left towards the upper right. Below this line, there are several additional scribbles and a short horizontal stroke.

THE WHITE HOUSE

WASHINGTON

November 5, 1979

MEMORANDUM FOR THE PRESIDENT

FROM: JACK WATSON *Jack*  
ARNIE MILLER *AM*

Electrostatic Copy Made  
for Preservation Purposes

SUBJECT: Secretary of Commerce

The purpose of this memo is to summarize for you the pros and cons of the final names that have surfaced for Secretary of Commerce and to make our recommendation.

The names are as follows:

Thomas G. Ayers

Ayers is the outgoing CEO of Commonwealth Edison Co. in Chicago. He was recommended by Bob Abboud, on whose board he serves, and by Al McDonald. Ayers is 64, has spent the bulk of his career with Commonwealth Edison. He serves on the boards of Northwest Industries, Inc., Zenith Radio Corp., Sears, Roebuck, and G.D. Searle & Co., in addition to the First National Bank of Chicago. He is very well respected by the Midwestern business community. Because utilities as a whole are not in the mainstream of American corporate life, Ayers does not have a strong national base, but those who do know him regard him as a competent, effective manager. We believe he is a Democrat; we do not know the extent to which he supports the Administration. According to Abboud, Ayers wants to be on the Energy Mobilization Board, but Abboud thinks he would take Commerce.

The major drawback to Ayers is that he has been a strong proponent of nuclear energy; according to Bob Keefe, Ayers is the leading nuclear proponent in the country. Commonwealth Edison and Chicago rely heavily (almost 50%) on nuclear power. We agree with the assessment of Clark Clifford, Frank Pace and Stu that you do not need the controversy that Ayers' appointment would create among the nuclear safety and environmental interest groups.

Phillip Klutznick

Klutznick was recommended by Bob Strauss. He is 72, from Chicago. He has had a long and distinguished career in public service and is an enormously successful entrepreneur, who made his fortune in real estate. He serves on the

boards of the Mortgage Guaranty Insurance Corporation, a large Milwaukee firm, and the First Mark Corporation and is the largest shareholder of Aetna. He is Chairman of the research committee and a trustee of the Committee on Economic Development, whose membership includes major figures from business and academe. He is a director of the Chicago Association of Commerce and Industry and Chairman of the governing board of the World Jewish Congress. He served as Commissioner of Public Housing under Roosevelt and as U.N. Ambassador for Economic and Social Affairs under JFK.

Klutznick is a liberal Democrat who has been very helpful to the Administration. He has excellent ties to the Jewish community, and his appointment, without question, would be helpful in that quarter. Stu strongly recommends him for that reason.

Because Klutznick was never part of the corporate world per se, he is not considered a part of the business establishment, and his liberal views have earned him a reputation as a maverick in certain business circles. While Klutznick is a respected figure, the business community would not regard him as an appointee from their ranks, and he would be viewed particularly as out of the mainstream by the younger, current generation of business leaders.

#### Joseph McConnell

McConnell recently retired as Chairman of COMSAT. He is 73, is from North Carolina, and was recommended by Lloyd Cutler. He has served as President of Reynolds Metals, as President of NBC under David Sarnoff and as President of Colgate-Palmolive-Peet Co. According to Cutler, McConnell has been a strong supporter of the Administration; we believe he is an Independent.

McConnell has good Washington ties and would be comfortable on the Washington scene. He is respected as an able businessman; however, he is not widely known among the current generation of business leaders. He does not enjoy the stature or national reputation of an Irwin Miller. In addition, his roots are in the same part of the country as Luther Hodges, who would serve as his Deputy Secretary.

#### J. Irwin Miller

Miller is the retired head of Cummins Engine Co., Inc., Columbus, Indiana, an enormously successful multi-national corporation. He is 70, is on the board of AT&T, is a member of the Business Council, a Trustee of the Ford Foundation

and a former member of the Yale Corporation. He chaired LBJ's Commission on Trade Relations with the Soviet Union and Eastern European Nations and co-chaired the U.N. Commission on Multinational Corporations in 1974. He was the first layman ever elected President of the National Council of Churches and was a major force behind its support of civil rights in the 60's. He is also a member of the executive committee of the World Council of Churches.

While his progressive thinking has made him somewhat of a maverick in business circles, he is widely respected as one of the great business leaders of our time, and his ties to the business community are many and strong.

Politically, he is difficult to classify along traditional lines. Several of the people to whom we talked, like Bob Abboud and Bill Miller, thought he was a Democrat. He is a liberal Republican who has often supported and contributed to Democrats. Bob Keefe says Miller has supported Democratic candidates for President in the last 6-8 elections, and would be fine for us in Indiana. Terry Straub agrees. Keefe also reports that Miller is an excellent speaker. We also talked to Birch Bayh whom Miller has supported in the past (Miller's daughter interned in Bayh's office). Bayh says Miller has a "fantastic reputation, is a doer and a go-getter" who could be very helpful in Indiana if he were supportive of the President and Bayh. Bill Miller, who knows Irwin Miller well, says he is supportive and wants to help the Administration.

Miller would lend enormous stature to the Administration. He has been a friend and advisor to many of the business, political and religious leaders of the 20th century at home and abroad. As Ted Hesburgh noted, Miller has the background and breadth of experience to advise you on a broad range of domestic and international affairs.

Among the people who strongly recommend J. Irwin Miller among the "outside" candidates on this list are Bill Miller, Juanita Kreps, Charlie Schultze, Bob Keefe, and Warren Christopher. Juanita's first choice is Luther Hodges, but if you want an outsider, she prefers Miller. Charlie Schultze thinks either Miller or Klutznick would be good but prefers Miller for the presence and stature he would bring to the Administration.

#### Luther Hodges

Luther has a strong following among the small and mid-sized business communities. He has done a good job of running the Department for the past several months. We believe, however, that Luther can make as significant a contribution from the

vantage point of Deputy Secretary as he could as Secretary. Additionally, we would lose the opportunity to bring in someone from the outside and would create the perception among businessmen that we were unable to attract a quality appointee from the outside for this post.

RECOMMENDATION

We would like to bring in Irwin Miller to explore his interest in working with us in the upcoming months. While Bill Miller has told us that he feels Miller is prepared to help the Administration, including speaking around the country on behalf of the Administration, we want to be sure of that. We think that Irwin Miller is too strong a candidate on all other counts to be dropped because of uncertainty over his willingness to help the Administration. We think it far more constructive to bring him in and explore his interest, and we recommend that you authorize us to do so.

\_\_\_\_\_ approve \_\_\_\_\_ disapprove

## COMMENTS ON TOM AYERS

### Charles Borren, President, Booz Allen and Hamilton

Ayers came out of the personnel department, which is an unusual route for a CEO. Vigorous, forthright, articulate. Makes a good platform appearance. However, he's not too bright and he is a mediocre manager. You could do better.

### Chuck Allison, Partner, Booz Allen and Hamilton

Would make a good Secretary of Commerce. Aply ran a huge utility. Public spirited. Very well respected in the Midwestern business community. Not excessively pro-nuclear. His company depends on large nuclear facilities for a significant percentage of its power outputs, so he cannot really be anti-nuclear. Two mild negatives -- he has a tendency to be stubborn, to hold his opinions quite strongly; and the utility industry is not exactly in the mainstream of American industry. His strong points far outweigh these negatives.

### Dan Carroll, President, Gould, Inc.

An outstanding choice. Has run a truly major utility well, and has built a good team to take over from him. Has been very dedicated to humanitarian causes, particularly in the black community. Recently was awarded a "man of the year" award by B'nai Brith or some other major Jewish organization. Highly respected by Midwest business leaders.

### Donald Cook, Lazard Freres, formerly head of American Electric Power, and former head of the SEC

I have known Ayers for many years and consider him a very good friend. I feel that Ayers can do the job, is of Secretarial stature. Ayers is not the usual dull gray utilities executive. He is open to new ideas, is able, bright. He is the good combination of a humanitarian liberal and a business conservative. Commonwealth Edison has a heavy nuclear orientation, but it has a perfect nuclear safety record and a reputation for safety-conscious design. The company gets none or virtually none of its power from oil or gas. Non-nuclear needs are met by coal.

### Frank Pace

No. The President doesn't need that. Chicago is 50% nuclear; Ayers is a strong proponent of nuclear energy, besides, Commonwealth Edison doesn't have that great a reputation anyhow.

Shields L. Daltroff, Vice President-Electric Production,  
Philadelphia Electric Co.

Ayers has an excellent reputation as a manager. I do not know him personally well enough to comment on personal characteristics. Commonwealth Edison relies heavily on nuclear generation capacity, and he has played a major role in moving the company in that direction.

Sherwood Smith, President and CEO, Carolina Power Co.

Ayers has a reputation in the industry as being a very good manager who has put together a good team. I know him personally, and think very highly of him; he is a "roll-up-his-sleeves, hard-working executive" who seems younger than 60 [he is 64]. While Commonwealth has been a leader in developing nuclear capacity, and now produces 55-60% of its output from nuclear plants, Ayers has not been a public spokesman for nuclear. Don't know his politics, but think he is close to Congressman Rostenkowski.

William W. Ross, Wald, Harkrader & Ross (utility industry  
lawyer)

Within the utility industry, Commonwealth Edison is considered well-run, but given the general management skill of that industry overall, that's not saying very much. Commonwealth has had some difficulty getting its nuclear plants licensed, as has most other utilities. Ayers is respected in the industry, but I don't know him personally well enough to comment.

Bob Abboud, CEO, First National Bank of Chicago

Go with Tom Ayers, retiring soon at 65 as Chairman of Commonwealth Edison. He's forceful, a real doer. Strong proponent of nuclear energy. Wants to be on the President's energy corporation -- but would very likely take Commerce Secretary post. On the board of the Chicago Tribune, First National Bank of Chicago, Zenith.

Col. Henry Crown, Chairman, Henry Crown & Co.

A practical businessman, an able executive. I have asked Ayers to join my board but Ayers may not because of a potential conflict of interest. Ayers has always served the community as well as his company.

Comments on Ayers  
Page 3

Ben Heineman, Sr., Northwest Industries, Inc.

One of my oldest friends. Have worked with him for 40 years. Wasting your time; he'd never do it, but he's an outstanding choice. Commonwealth Edison is heaviest utility in the country in the nuclear area -- 46% of its power is nuclear. Your chances of getting him are about 1%.

Jack Karney, Sr. VP, Edison Electric Institute

One of the leaders of industry. Competent, managing an excellent company. Not much of a public speaker, more a committee worker. Not outgoing and dynamic. One of the prime sponsors of breeder reactor program.

Stu Eizenstat

I strongly oppose Ayers because of his pro-nuclear stance.

Charles Schultze

I don't know Ayers.

Bob Keefe

Ayers helps us only moderately in Illinois; I doubt that he helps us that much, but he is very strong in the utility industry. He is the leading nuclear guy in the country.

Clark Clifford

Don't go with a utility man.

## COMMENTS ON PHILLIP M. KLUTZNICK

### Frank Pace

He is 72 -- getting on a bit. May look like a caretaker. The President should give thought to whether he wants to pick up someone who might have the image of a "caretaker". However, Klutznick is enormously bright, able and a thoroughly decent person. He is articulate and very appealing to the Jewish community. I am not sure how the business community will react, but I will explore this further and get back to you.

### Bob McNeil, ECAT

He is the largest shareholder of Aetna. A very brilliant and fabulous person. He is very vigorous and fully in control. Very highly respected, although not well known in business circles. A very strong Carter supporter. A distinctively advantageous choice. I give him rave reviews.

### Irv Shapiro

I know him by reputation. He has had a distinguished career. He is not as well known in the business community as an Irwin Miller; he's been primarily an investor and in government, would be well known in the housing and construction industry. He is a very talented man and a man of great accomplishments. You wouldn't get any negatives on him from business. The oldtimers would remember him from his days in Washington and the younger generation would know him by name from the financial papers, etc. His is a recognized name. It's a matter of whom you're comparing him to. He's not part of the business establishment per se but he's not an unknown by any means. The only negative you'd get on him would be his age, the fact that he's part of another generation and has done his service in government; coming in now might be viewed as a bit of a "last hurrah", but I don't want to sound negative about him; he's a very talented man.

### Lloyd Cutler

He is a fine man. He's been involved for years in CED; he's a liberal Democrat; supported LBJ. He wouldn't have the standing in business of an Irwin Miller, but he is very respectable. A damn good man. He'd know where to find good people to run a bureaucracy.

### Ed Sanders

He is very vigorous, travels extensively and maintains a full work schedule. Made a fortune in real estate which freed him to pursue public service and Jewish causes. Very, very friendly to the President. Has been helpful to me.

Fletcher Byron, Chairman, Board of Trustees, Committee  
for Economic Development and Chairman of the Board,  
The Koppers Company

I have worked closely with Klutznick at CED. I think he would make an excellent Commerce Secretary -- intelligent, very articulate, and public spirited. Fully vigorous at 72. Keeps a very full schedule. Potential problem: not fully acceptable to "establishment" business types. Considered by them to be something of an intellectual maverick.

Bob Abboud, Chief Executive Officer, First National Bank  
of Chicago

Klutznick is too much of an elder statesman type. He doesn't have enough rapport with the dynamic generation now in its 50's which is really running U.S. business. Also, many in the "establishment" consider him too liberal. We should go with Tom Ayers, retiring soon at 65 as Chairman of Commonwealth Edison. Ayers is forceful, a real doer, strong proponent of nuclear energy. Wants to be on the President's energy corporation -- but would very likely take Commerce Secretary post. Ayers is on the board of the Chicago Tribune, First National Bank of Chicago, and Zenith.

Stu Eizenstat

I strongly prefer Klutznick. He is extremely vigorous, very supportive of the President and the Administration. He'd do wonders for us in the Jewish community where we desperately need it. I think he is credible with the business community.

Charles Schultze

Klutznick is somewhat less substantive than Irwin Miller, but he may be more pragmatic and in tune with what's possible and what's not. He'd be good with Congress and can wheel and deal in a good sense. Both Miller and Klutznick would be dedicated, loyal and have a high devotion to the public interest. Klutznick doesn't fit the GE, DuPont, etc corporate establishment mode; he's more the self-made, real estate scrambler type. He's a long-time moderate to liberal Democrat, used to being in the hurly-burly of political environment. Klutznick does not have a great presence; he is articulate, however.

Warren Christopher

I would question how strong Klutznick's ties to the business community are.

Comments on Klutznick  
Page 3

Juanita Kreps

I don't think Klutznick is the right type for Commerce -  
is not well known in business community.

Clark Clifford

I don't know much about him.

COMMENTS ON JOE McCONNELL

Reg Jones

I know him slightly. Hear good things about him. He did a fine job of integrating some difficult personnel problems at COMSAT. Is a different generation. Those who would know him are those who served on COMSAT with him.

Frank Pace

Remarkable fellow, rare business guy, good political sense, good manager, very comfortable with Washington scene. Rate him high; worth pursuing. Easy, respected, highly competent, sense of humor. Still vigorous, age might be perceived as a problem. Politics: probably an independent; not identified with either Democrats or Republicans.

Go after (1) Irwin Miller (2) Joe McConnell. Miller is "exceptional". McConnell is "highly competent". Miller is a towering figure, has that rare combination of business competence and intellect; he's a notch above the crowd, brings what a George Marshall did to the Administration.

After further checking, I find that McConnell is not nearly as well known as Irwin Miller.

Charles Schultze

I don't know McConnell.

Bob Keefe

I don't know McConnell.

Juanita Kreps

I don't know McConnell.

Clark Clifford

I worry about his ability to maintain a heavy speaking schedule around the country.

Lloyd Cutler

I know him very well. He is a strong supporter of the President. He is a vigorous, active 73, well respected by the business community. He is a member of the Business Council.

## COMMENTS ON J. IRWIN MILLER

### Paul Austin, Coca Cola

Irwin Miller would be a great choice. To a hard shell ante-diluvian Republican, his social and humanitarian views would appear unacceptable. . . but I wouldn't pay any attention to those people. I don't think they constitute a large segment of the community.

### Father Ted Hesburgh, President, Notre Dame University

Miller is a first-rate person, and would be an absolutely superb choice as Secretary of Commerce. I don't know if you could get him, though. He is one of the top 4 or 5 people in the business community. He is an ethical, decent human being, and is brighter than any business executive I know. He has the respect of the business community, and is public-service oriented. Miller has the ability to attract excellent people to work with him. Also, I couldn't think of anyone better in terms of relating to the President on a personal level. Miller has the background which would enable him to advise the President on a wide range of domestic and international issues. He would probably enjoy the challenge of this job. He is still very active and vigorous, and his age should not be viewed negatively. I recommend him without reservation. In terms of capability and conscientiousness, he is the best you could find.

### Bill Miller

Irwin Miller is an outstanding choice. He is a Democrat. He is enormously well-to-do. He is reasoned, rational, mature and has excellent ties to the business community. He has broad experience in the world, a sense of community, a very positive attitude toward issues like redistribution of wealth. I've always felt he should be tapped for a big assignment.

### Irving Shapiro, DuPont

Miller is a good man; he's a little old and different from the crowd; unique. I wouldn't say he was a part of the club, but he would be acceptable to it.

### Robert McKinney, Former Chairman, Federal Home Loan Bank Board

J. Irwin Miller is a very able person. He is a broad-minded Republican, and would bring stature to the position. He has always been outspoken and was a strong supporter of Rockefeller, and active in that wing of the party. He

McKinney Comments - Continued

probably rubbed some people the wrong way -- the more conservative thinkers (Goldwaters) -- because of his liberal tendencies. He has been very active in Church affairs, which would probably be appreciated by the President. Miller would do a good job, but I think you could probably find someone who is even more outstanding as a potential Commerce Secretary.

Robert Abboud, First National Bank of Chicago

He's a Democrat, one of the great men and great businessmen of our time. He hasn't kept up his membership in the fraternity per se, but I don't know anyone in the business community who doesn't respect him. I would prefer Don Perkins; I think you need a merchant in that job, but Miller is one of the great businessmen of our time. (Note: Perkins is not interested.)

Henry P. Chauncey, Secretary of Yale

Miller is one of our greatest living Americans. He is a totally vigorous 71. He has superb judgment, is an excellent manager. He is every bit a team player; he will fight for his point of view but when a decision is made, he'll support it and back you up.

Tom Murphy, General Motors

I have the highest regard for Miller. He's a great fellow, still very active. I've worked with him in connection with the United Negro College Fund. His age may be a factor. At times, his espousal of certain causes has created problems and some (in the business community) will react negatively and feel you could do better.

Bob Wald, Senior Partner, Wald, Harkrader & Ross

I would recommend that you look at Irwin Miller. While his age may be perceived as a problem, he'd be an excellent choice.

Reg. Jones, General Electric

Miller is an outstanding choice. He is eminently respected by the business community. You couldn't do better.

Henry Ford

Irwin Miller is a super guy. Although he's 70, he's quite vigorous, with a lot on his plate. He's respected in the business community; overall, you couldn't get a better man.

Jack Post, NAM

Miller is kind of a maverick with fairly far-out views. He does a lot of talking about social responsibility. He wouldn't be universally acclaimed; you'd get some polite criticism.

Derek Bok

Miller is a very, very interesting idea, an imaginative one. He has an enviable record; I don't know if he may be too old? Cummins is a 1st class company.

Dr. Arthur S. Flemming, Chairman, Commission on Civil Rights

I have had the opportunity to become very well acquainted with Irwin Miller. He would be a superb choice as Commerce Secretary, and the country will be very fortunate if he accepts. He is truly a superior person from every point of view. He has been a leader in so many fields, and his contributions to his community have been outstanding. He is a broad-gauged person. He would be a fine Cabinet member in the sense that he could advise the President on so many different matters. His background and experience would be a tremendous asset to the President. He would be viewed as an excellent choice by the civil rights community.

Birch Bayh

Miller is a substantial citizen, has a fantastic reputation, is a go-getter and a doer. He supported me vs. Ruckelshaus but he favored Lugar over me. He would be very helpful in Indiana if he came out for Jimmy Carter and me.

Warren Christopher

Of the 4 outside candidates, Irwin Miller brings more prestige, a national reputation, greater identity with progressive causes, greater name recognition and greater prominence. Although I don't know his politics and assume he is a liberal Republican, his presence itself is an asset to the Administration. He is an outstanding choice for Secretary of Commerce. (I would question whether Klutznick has strong ties to the business community.)

Juanita Kreps

While my support goes first to Luther, of the outside candidates, the one you will get the most out of from the business community and who will ring the most bells is J. Irwin Miller. He is a good choice.

Terry Straub

Pillar of community; rebuilt Columbus. He's a class guy. His appointment wouldn't hurt in Indiana, could only help. Very well respected. Has high esteem.

Doug Coulter

He is a highly regarded man. Appointing him wouldn't hurt. He's seen as above partisan politics.

Charles Schultze

I can say only good things about Miller. He is exceedingly concerned and dedicated. Of all the well-known businessmen I know, he is the least likely to preach a business line simply because it's business; he is wholly objective in that sense. My only caveat is he may be too idealistic, but I hope that won't kill him. He may be good with Congress, is personable, but probably wouldn't be as good as Klutznick there. While he'd be most cooperative, he might be a little less likely than Klutznick to be devoted to the campaigning aspects, but I don't know. They're both very articulate. Miller has a real presence, is tall, attractive. If you want to give real presence and substance to the Department, Miller's the one, even though you might sacrifice a little in the rough and tumble. Plus, Miller would be helpful to the President in other ways. I'd put Miller ahead of Klutznick but wouldn't be disappointed with either of them.

Miller's a successful businessman in the traditional mode, although he's so much of a liberal, he's not part of the fraternity of business establishment; but he knows them all and they know him. In addition, you'd get a lot of respect for appointing Miller from places other than business. In a period when Commerce is taking on new responsibilities in the trade area, you would be viewed as making an important appointment and bringing in a man of real stature.

Bob Keefe

I don't know McConnell.

You get more out of Klutznick than Ayers because of the Jewish connection. Ayers helps us only moderately in Illinois. I doubt he'd help us that much, but he is very strong in the utility industry. He is the leading nuclear guy in the country.

I'd put Miller ahead of both of them. He voted for Democrats for President in the last 6-8 elections; his Vice President at Cummins, Dick Stoner, is all for us. He's better known nationally and would be fine for us in Indiana. He's an excellent speaker.

## COMMENTS ON LUTHER HODGES

### Arthur Levitt, Jr., Chairman of the Board of Governors and CEO, American Stock Exchange, Member WH Conference on Small Business

I have worked with Luther in connection with the White House Conference on Small Business. He has been one of the two or three most helpful people I've worked with. He has done a good job in representing the Administration and has a very strong following among the small and mid-sized business community. The larger companies have not been negative toward him. He is perceived as being a good guy with practical business experience, and that is seen as a refreshing and welcome change. As Commerce Secretary, Luther could be expected to be very up-front with the business community, an effective advocate of the Administration's policies.

These are comments on Luther; if I were asked to choose between him and someone else, I might pick another candidate. It just depends on who is under consideration.

### Lou Harris

Luther has always been a diligent, hard-working person, and is extremely loyal to whoever he is working for/with. He is a good public servant. He has a keen appreciation of the relationship between the business community and government. Luther has been a superb spokesman for the Administration. He has become a national figure, and has earned the respect of the banking community, the investment community -- the business community as a whole. He's bright, young, and works very well with people. He would be a good choice for Commerce Secretary.

(John De Butts would be excellent, but his wife would never let him take the job.)

### John Goodfriend, Solomon Bros., New York

I've known Luther Hodges for approximately 10 years. I don't give excess praise to anyone. He would be a perfectly acceptable candidate for Secretary of Commerce. He knows the ins and outs of the business community. He would do a reasonably good job on the corporate side, a very good job on the banking side, and I'm not qualified to comment on the international side. I would prefer a credible public spirited business person like Reg Jones of GE, who is an outstanding member of the business community, or John De Butts.

### John Caldwell, Vice President, International Division, U.S. Chamber of Commerce

I've known Luther Hodges a little less than one year. He has the necessary stature to serve as Commerce Secretary, and is highly respected by the business community. The President should select someone who would bring an established set of credentials and track record to the position, to eliminate, to the extent possible, start-up time in running the department. This will determine the degree to which the momentum toward the trade reorganization is continued. If the Administration - the President - wants to give meaning to the reorganization scheme, he must appoint people who will give further impetus to that reorganization. The reason I would recommend Luther is the aspect of management continuity - he knows the Department and all the players, and would be able to pick up the ball and run with it. He has made a good, favorable impression on the business community.

## Comments on Luther Hodges, con't

### Dick Jenerette, Donaldson, Lufkin and Jenerette, New York

I've known Luther for about 25 years, so I'm very biased in his favor. He is a rare combination of a good businessman and a sensitive human being. He knows what has to be done and covers all the bases. He is very diplomatic. In terms of integrity and honor he is first-rate. He is a national name and has the necessary stature for a Cabinet level position, and his appointment would reflect credit on the Administration. He would be a good spokesman for the President because he is knowledgeable on the critical issues and problems facing the country. Luther is economically literate - really an excellent candidate. I don't know who your other alternatives are; Reg Jones would probably bring more stature to the position, or Irv Shapiro.

### Charles Schultze

I interviewed Luther Hodges for a position on the Federal Reserve Board, along with Dick Moe and Bill Miller. I was singularly unimpressed.

### Clark Clifford

I'd go with Luther. I knew his father quite well. It would be a nice touch to take the son of a former Secretary of Commerce.

12:20 PM

THE WHITE HOUSE

WASHINGTON

November 6, 1979

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MEMORANDUM TO THE PRESIDENT

FROM: JACK WATSON *Jack*

SUBJECT: Mayor Carl Officer, East St. Louis, Illinois

On Wednesday, at 12:20 p.m., I will bring Mayor Carl Officer to your office for a photograph and handshake. Officer, a young Black leader who was elected Mayor in May of this year, promises to be a key figure in the Illinois primary, in addition to helping us with the Black vote in general.

In 1976 our greatest margins of support in downstate Illinois came from St. Clair County (location of East St. Louis), and neighboring Madison County.

As a rising Black figure, Officer is a strong supporter of yours but will become increasingly pressured by Kennedy supporters. Personal encouragement by you will keep him with us.

I suggest you:

- o Thank him for his strong support and his efforts in getting you reelected;
- o Mention that in personal discussions with you, I have spoken very highly of him.

I was in East St. Louis last week to meet privately with Carl and to announce your approval for a new federal court house to be built in downtown East St. Louis, as well as some related federal assistance to the city from HUD and Labor.

12:15 PM

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THE WHITE HOUSE

WASHINGTON

November 6, 1979

MEETING WITH REP. MENDEL DAVIS (D-S.C.) AND SHERIFF CARL KNIGHT

Wednesday, November 7, 1979

The Oval Office

12:15 p.m. (3 minutes)

From: Frank Moore *F.M.*

I. PURPOSE

Photo opportunity for Rep. Davis and Sheriff Knight.

II. BACKGROUND, PARTICIPANTS & PRESS PLAN

Background: Sheriff Knight of Knightsville, South Carolina celebrated his sixtieth birthday on November 4, 1979 and has been High Sheriff of Dorchester County for twenty years. He is a former U.S. Navy Drill Instructor and is a born-again Southern Baptist. A 100% Democrat, he has supported the President from the beginning.

Sheriff Knight will be accompanied by his wife, Vivian, who has arranged this trip to Washington as a birthday present and a surprise. He will not know about his appointment until the latest possible moment.

Several months ago Mendel Davis announced that he would not be seeking reelection. Recently however he has been reconsidering and will probably announce his intention to seek reelection soon.

After Sheriff Knight's appointment had been scheduled, Gov. Dick Riley requested that the President meet with the sheriff. Mendel still remembers the Governor's inviting his (Mendel's) political opponent and his supporters to sit in the viewing stand at Riley's inauguration. Mendel was rather emphatic in asking that Riley not be included. We do not think that Mendel and Riley speak to each other.

Participants: The President, Rep. Davis, Sheriff Knight, Vivian Knight, Bill Cable.

Press Plan: White House photographer only.

### III. TALKING POINTS

After Mendel announced that he would not be running again, his popularity rose to such an extent that he is now reconsidering. If appropriate, you might want to tell him that if you ever decided not to run again and announced that intention, you hope your popularity would rise as quickly as Mendel's so that you could reconsider.

Additionally you might want to thank Sheriff Knight for his support.

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WASHINGTON

To Sarah

To Jim Kraft - J

You might want  
to get someone to  
finish these today -

I will call this  
week-end from Camp  
David any that you  
still want me to  
touch base with.  
R

(1)

✓ David Rusk  
Albuquerque, N.M.  
(o) 505/785-6710  
(h) 505/268-6129

Mayor Rusk is very supportive. He and Governor King recently co-hosted a reception for Albuquerque Community Leaders during the President's trip. David attended the October 24 Dinner and uses every available opportunity to speak out on behalf of the President.

\* NOTES: *Will do. Will try to think of something different to say other than things he has already said. Needs information he called M. Mex. desk person about a few days ago.*

✓ Bruce Babbitt  
Arizona  
(o) 602/255-4331  
(h) 602/266-4077

Governor Babbitt was unable to attend the Friends of Carter-Mondale Dinner, but did list his name, and will advise the Arizona Steering Committee. He served on the Kemeny Commission. Very strong supporter.

NOTES: *Will do anything to help. Will call press conference, or whatever. Will have one of his staff call Jim Kraft Mon. or Tues. to be sure they are doing it right.*

✓ Charles Bowser  
Philadelphia, PA  
(o) 215/561-7101  
(h) 215/877-1809

Charles Bowser is a strong political force in the Black community in Philadelphia. He has a great deal of respect for the President.

NOTES: *Will be glad to make statement re support of Pres. Will do right after Kennedy announcement.*

2

✓ Ella Grasso  
Connecticut  
(o) 203/566-4840  
(h) 203/523-7014

Governor Grasso attended the Friends of Carter-Mondale Dinner, sat next to the President, and spoke as a representative of Governors.

NOTES: *will do - will try to put a different twist to her previous statements because everybody knows of her support.*

✓ Dr. Jimmy Allen  
San Antonio, TX  
(o) 512/226-0363  
(h) 512/822-9666

He lent his name to the program for the Friends of Carter-Mondale Dinner.

NOTES: *Will be in Dallas Thurs. Will issue a statement in support of Pres. meeting with Bob Maddox Thurs. evening.*

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✓ Sol "Chick" Chaiken  
New York, New York  
(o) 212/265-7000  
(h) 516/482-2056

Chick is the President of the International Ladies Garment Workers Union. He was the Labor representative to speak on behalf of the President at the Friends of Carter-Mondale Dinner.

NOTES: *will do \_\_\_\_\_ and be happy to.*

3

✓ Cy Carpenter  
St. Paul Minnesota  
(o) 612/646-4861  
(h) 612/888-0345

Cy is the President of the Minnesota Farmers Union and has endorsed the President. Although unable to attend Friends of Carter-Mondale, he did list his name in the program.

NOTES: *Pleased to do this. Will issue statement - will a written statement - # help all he can.*

✓ Senator Lawton Chiles  
Florida  
(o) 202/224-4574  
(h) switchboard

Senator Chiles attended the Friends of Carter-Mondale Dinner.

NOTES: *will be glad to issue statement.*

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✓ Vern Riffe ("Rife")  
Columbus, OH  
(o) 614/466-3246  
(h) 614/456-4960

*Call  
8.20*

Vern is the Speaker of the Ohio House and attended the Friends of Carter-Mondale Dinner at the President's personal request.

NOTES: *Meeting tomorrow @ Paul Seppel. Will get group to make statement, possibly hold press conference in support of Pres.*

4

✓ Senator Lloyd Bentsen  
Texas  
(o) 202/224-5922  
(h) switchboard

Senator Bentsen has endorsed the President and attended the Friends of Carter-Mondale Dinner.

NOTES: *will be happy to*

✓ Mayor Richard Caliguiri  
Pittsburgh, PA  
(o) 412/255-2100  
(h) 412/521-8082

Mayor Caliguiri has endorsed the President and is very supportive. He could not attend the October 24th Dinner, but did list his name.

NOTES: *Will continue to make statements. Has been asked already & is saying Carter deserves 2 terms.*

✓ Congresswoman Lindy Boggs  
Louisiana  
(o) 202/225-6636  
(h) switchboard

Lindy attended the Friends of Carter-Mondale Dinner.

NOTES: *Will make statement*

Congressman Bob Carr  
Michigan  
(o) 202/225-4872  
(h) switchboard

Congressman Carr is a very strong supporter of the President; he attended the October 24th Dinner, and has been speaking on the President's behalf whenever he finds the opportunity.

NOTES:

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5

Hugh Gallen  
New Hampshire  
(o) 603/271-2121  
(h) 603/271-2506

✓ Governor Gallen is likely to be approached by the press on the day of Senator Kennedy's announcement. If we give him good material, he should do well for us.

NOTES: *will do*

Paul Hall  
Brooklyn, NY  
(o) 212/499-6600  
(h) 201/664-4117

Paul is the President of the Seafarers' Union. He is a very strong supporter and, as a union leader, will be a good focal point for a comment from the labor constituency. He has endorsed the President and attended the dinner for Friends of Carter-Mondale.

NOTES:

Fred Heard  
Oregon  
(o) 503/378-8700 (Senate office)  
(o) 503/882-6321  
(h) 503/882-6157

Fred is the Senate Majority leader of the Oregon State Senate. He was unable to attend the Friends of Carter-Mondale Dinner, but did release his name to be printed in the program.

NOTES:

(6)

Bill Clinton  
Arkansas

(o) 501/371-2007  
(h) switchboard

Governor Clinton was unable to attend the Friends of Carter-Mondale, but did list his name in the program. Both he and his wife, Hilary Rodham, are supporters. Tim has been talking to Bill about speaking in Iowa at a dinner on November 9th in Iowa City.

NOTES:

Ken Hahn  
Los Angeles  
(o) 213/974-1022  
(o) 213/974-2222  
(h) 213/750-6922

Ken is the Chairman of the Los Angeles County Board of Supervisors; an early and strong supporter. Chip stayed in his home in September.

NOTES:

Terrence Pitts  
Milwaukee, WI  
(o) 414/873-3160  
(h) 414/442-6685

Terry is a Black Milwaukee County Supervisor and a member of the DNC. He worked very hard for us in the primary and the General. He did attend the Friends of Carter-Mondale Dinner.

NOTES:

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Jess Unruh  
 California  
 (o) 916/445-8968  
 (o) 916/445-5316  
 (h) 213/937-6566 } *wrong numbers*  
 (h) 916/371-3205 }

Jess is the former Speaker of the California Assembly, a former Gubernatorial candidate against Ronald Reagan. He ran Bobby Kennedy's primary campaign in California. He is a very early supporter of the President's and has withstood pressure from the Kennedy camp. He is the State Treasurer and also is a member of the California Carter-Mondale Steering Committee.

NOTES:

Mayor Lionel Wilson  
 Oakland, CA  
 (o) 415/261-4100  
 (h) 415/273-3141

Wilson is the Black Mayor of Oakland. He endorsed the President some time ago and is a member of the California Steering Committee. He attended the Friends of Carter-Mondale Dinner.

NOTES: *NA*

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Senator James Eastland  
 Mississippi  
 (o) 601/756-4616 (farm)  
 (o) 601/756-4766 (law office)  
 (h) 601/756-4355

The President spoke to Eastland and asked him to serve as the Honorary Chairman of the Announcement Dinner in Jackson which you will attend. Eastland agreed and also listed his name in the program of the Friends of Carter-Mondale even though he was unable to attend.

NOTES:

8

Glenn Watts  
Washington, D.C.

(o) 202/785-6710  
(h) 652-4343

Watts ( the President of Communication Workers of America) was unable to attend the Friends of Carter-Mondale Dinner, but did list his name in the program.

NOTES:

*out of town*

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Coretta Scott King  
Georgia  
(h) 404/523-1686

Mrs. King did attend the Friends of Carter-Mondale Dinner.

NOTES:

*I called - she endorsed last week &  
I thanked her - (long conversation)*



Muriel Humphrey  
Minnesota  
(o) 612/341-4441  
(h) switchboard

*son-in-law with her  
@ Madison Hotel*

Mrs. Humphrey was unable to attend the Dinner on the 24th, but she did lend her name to the program.

NOTES:

*Muriel called me before I could call her - she wants to help in any way. Saw that Coretta King had endorsed & wants to endorse or do whatever best.*

*Called Jody to handle -*

Governor George Wallace  
Alabama  
(h) Switchboard

(9) RC

Governor Wallace, at your request, listed his name although he was unable to attend the Friends of Carter-Mondale Dinner. Billy Jo Camp, his assistant, did attend the dinner.

NOTES:

Congressman Jim Wright  
Texas  
(o) 202/224-5071  
(h) switchboard

The House Majority Leader also spoke on behalf of the President at the Friends of Carter-Mondale Dinner.

NOTES:

Harry McPherson  
Washington, D.C.  
(o) 202/452-7426

Harry met recently with the President, Sarah, Tim, and Hamilton and is supportive. He is a good conduit to the press.

NOTES:

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RC  
10

✓ Hector Garcia  
Texas  
(o) 512/883-1789

Dr. Garcia is the President of the American G.I. Forum;  
he has a great deal of respect for both you and the President  
and is a good Hispanic conduit.

NOTES: *Will make statement*

*Included  
with  
Esteban  
about this  
& Jody*

*photo - autographed  
144,000 visas, Pres. was able to get 80% will  
be for Mexican Americans*

Senator Danny Inouye  
(o) 202/224-3934  
(h) switchboard

Senator Inouye helped drum up support for the Friends of  
Carter-Mondale Dinner and was a speaker in the program.

NOTES:

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✓ Neil Hardigan  
Chicago, IL  
(o) 312/732-6488  
(h) 312/338-3992

Neil is a close friend of the Vice President. Through his work  
at the First National Bank of Chicago, he has a good constituency  
in that region. He attended the Friends of Carter-Mondale Dinner.

NOTES:

*Good supporter. Friend of Tommy Hines.  
Wants to work. Not plugged in. Has called  
Jim Kraft 3 times & hasn't had call returned.  
I told him I would have Jim Wall call  
him.*

11

Bill Sueppel  
Iowa City, IA  
(o) 319/338-9222  
(h) 319/338-4360

Bill is an attorney and co-chair of the Iowa Steering Committee. He ran Bobby Kennedy's campaign in Iowa in 1968. He is very angry about Clark's resignation, and very supportive of the President.

NOTES:

Edris "Soapy" Owens  
Newton, Iowa  
515/792-1023

Soapy is still travelling in Nevada; if you can reach him, you should stress that we need him to come home. He may be interested to know that the campaign was able to form and announce (11/2) the Iowa Labor for Carter-Mondale Committee ( Soapy is a co-chair of the Iowa steering committee for the campaign).

NOTES:

**Electrostatic Copy Made  
for Preservation Purposes**

THE WHITE HOUSE

WASHINGTON

11/7/79

Jack Watson  
Arnie Miller

The attached was returned in  
the President's outbox today  
and is forwarded to you for  
appropriate handling.

Rick Hutcheson

THE WHITE HOUSE

WASHINGTON

November 5, 1979

C

MEMORANDUM TO THE PRESIDENT

FROM: JACK WATSON *Jack*  
ARNIE MILLER *AM*

SUBJECT: Federal Maritime Commission

Electrostatic Copy Made  
for Preservation Purposes

Recently, Karl M. Bakke, a non-Democratic member of the FMC, resigned. We recommend that you appoint Peter Teige.

Peter N. Teige (Republican, California) is currently Vice-President for Legal Affairs of World Airways, a position which he has held for ten years. Prior to that he spent 15 years as Vice President-General Counsel and member of the board of American President Lines, Limited. This company is a major U.S. flag steamship company. It operated a fleet of more than twenty-five vessels, both cargo and passenger, throughout the world during the time he was employed there.

Teige is experienced in two regulated industries -- airlines and maritime. He has had extensive contact with the Congress, government agencies, and regulatory bodies, including the FMC. If appointed, he would be the commission's only member from the West Coast.

Frank Moore concurs.

Recommendation

Nominate Peter N. Teige of California for the non-Democratic vacancy to the Federal Maritime Commission for the term expiring June 30, 1980 and for a full term of five years, beginning July 1, 1980.

approve

disapprove

PETER N. TEIGE  
California

EXPERIENCE:

1969 Present	Vice President for Legal Affairs, World Airways, Inc.
1954 - 1969	Vice President - General Counsel, American President Lines, Ltd.
1947 - 1954	Attorney - McCutchen, Thomas, Griffith & Greene

EDUCATION:

1947	Harvard University Law School, LLB
1941	University of Wisconsin, B.A.

PERSONAL:

White Male  
Age 60  
Republican

THE WHITE HOUSE  
WASHINGTON

12/6/79

The First Lady

The attached was returned from the President today and is forwarded to you for appropriate handling.

Rick Hutcheson

*Sum??*  
*Dr*

THE WHITE HOUSE  
WASHINGTON

November 20, 1979 *26*

NOTE FOR GRETCHEN POSTON

FROM: DAN CHEW

Please review the attached letter for special handling.

Thank you.

*Gretchen:*

*Tom Simpson suggested  
we send this to you.  
Any problems, please  
call.*

NOV 28 1979  
*am*

*TY  
DL  
X2733*

56  
Personal Contact

7 Nov. 1979  
Dubuque, Iowa

Rosalynn -  
Let them visit  
The W.H. - when/ how  
to play, I don't  
know - I'm  
sure you can  
handle it for these  
fine Iowa people  
J

Electrostatic Copy Made  
for Preservation Purposes

Mr. Jimmy Carter  
President of the United States  
Washington, D.C.

Dear Mr. President,

Kay and I were most happy to hear from you last week, needless to say we very much surprised and happy to get a personal phone call from the President.

As per our phone conversation the Wahlert High School concert band will be in Washington D.C. in the evening of April 25 and all day the day of April 26 1980.

Wahlert High School is the largest Catholic high school in the State of Iowa. They are now conducting a citrus fruit sale to finance their trip to Washington. No tax money spent to help these deserving students.

The band students are really excited that the Kruse's talked to Jimmy Carter, the President. They know now that their dream to play in the White House is within their grasp. This knowledge will spur them on in their endeavor to sell oranges and grapefruit. If I know these kids they will get the job done with flying colors. A fine group of students. Mr. Jack Hartkop, band director is beside himself in anticipation of the Spring Concert Tour. When I told him of our phone conversation he was most happy. He related to me that a nun from Wahlert had been working in the White house during the summer. She also has been in contact with your staff in helping the band to perform in the White House.

Kay and I had the good fortune greeting you and Rosalyn when you when the Carter family was in Dubuque, on your trip down the Mississippi aboard the Delta Queen. we didn't get to see Amy. I hope we can do that in April.

Would it be possible for you or your staff to contact Kay or I or Mr. Jack Hartkop on what has to be done in preparation for our appearance at the White House in April.

Thank you Mr. President for your every consideration. Looking forward to January when we can be of help to Jimmy Carter. Kay and I will be conducting the precinct caucus here in the 8th precinct. Hope to hear from your staff soon. Thanks again

Sincerely,

Mr Jack Hartkop Band Director  
Wahlert High School  
2005 Kane Street  
Dubuque, Iowa 52001

Ed and Kay Kruse  
1791 Central Ave.  
Dubuque, Iowa 52001

DEC 7 1979

Carlyle

\$10,000

\$2,500 \$6,000