

**1/18/80**

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WITHDRAWAL SHEET (PRESIDENTIAL LIBRARIES)

FORM OF DOCUMENT	CORRESPONDENTS OR TITLE	DATE	RESTRICTION
memo w/att	<p><del>Zbigniew Brzezinski to the President</del>  <del>Re: Aid to Egypt. (11 pp.)</del>  <i>opened per RAC NLC-126-20-10-1-7 12/11/13</i></p>	1/16/80 .	A

FILE LOCATION

Carter Presidential Papers- Staff Offices, Office of Staff  
 Sec.- Pres, Handwriting File, "1/18/80." Box 165

RESTRICTION CODES

- (A) Closed by Executive Order 12356 governing access to national security information.
- (B) Closed by statute or by the agency which originated the document.
- (C) Closed in accordance with restrictions contained in the donor's deed of gift.

THE PRESIDENT'S SCHEDULE

NO1

Friday - January 18, 1980

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- # 6:00 Dr. William Lukash's Office.
- 7:15 Dr. Zbigniew Brzezinski - The Oval Office.
- 7:30 (90 min.) Breakfast with Secretaries Cyrus Vance and  
Harold Brown, Dr. Zbigniew Brzezinski,  
Mr. Hedley Donovan, and Mr. Hamilton Jordan.  
The Cabinet Room.
- 10:00 Mr. Hamilton Jordan and Mr. Frank Moore.  
The Oval Office.
- 11:00 Depart South Grounds via Helicopter en route  
National Naval Medical Center.
- # 8:45 Iowa Cluster Call to Polk County.

THE WHITE HOUSE  
WASHINGTON

1/18/80

jane simpson --

copy has been sent to  
ham...please have filed  
in president's correspondence/  
handwriting file

thanks-sc



C  
/

PAUL C. BROUN  
SENATOR  
46<sup>TH</sup> DISTRICT

The State Senate  
Atlanta

165 PULASKI STREET  
ATHENS, GEORGIA 30601

January 16, 1980

Dear Rosalynn and Jimmy,

Your thoughtfulness in sending flowers at the time of Margaret's death will forever be a wonderful memory to all the family and most especially to me.

Jimmy, your calling her out of the blue sky on Thursday before she died on Sunday had to be some kind of premonition on your part. It gave her tremendous pleasure and she could not believe that you would take time out of your monumental other tasks to remember her and to go to the trouble to call her. She could hardly wait to tell all of her friends and the news seemed to spread all over Athens. I think everyone that heard about it had tremendous respect and admiration for you for having made the call. Your call to me also is most appreciated and certainly meant a great deal at that time, and will be a pleasant memory for the rest of my life.

Rosalynn, Phyllis Barrow told me of your conversations with her while you and she were in Atlanta and of your concern for me and I certainly do appreciate it. She went into detail of both conversations you had with her. All the Broun family is most appreciative and we all love both of you.

Love,

President and Mrs. Jimmy Carter  
The White House  
Washington, D. C.

**Electrostatic Copy Made  
for Preservation Purposes**



PAUL C. BROUN  
SENATOR  
46<sup>TH</sup> DISTRICT

The State Senate  
Atlanta

*cc Ham*  
*cc sent via staff section 1/18/80*  
165 PULASKI STREET  
ATHENS, GEORGIA 30601

January 16, 1980

Dear Jimmy,

As soon as I know whether or not I have opposition for re-election to the State Senate, I will know how soon I can donate any time and effort that I have available to your re-election campaign and I certainly want to do everything I can to see that you are re-elected.

I am planning to see what I can do to be a delegate to the National Convention as a Carter-committed delegate.

Since Margaret's death, I will have considerable time to devote to being of any assistance to you that you think would be beneficial.

One other little thing - if you have any missions going to China and there is an opening to send a Georgia State Senator along on the mission, I sure would like to go.

All the polls are looking better all the time and Mr. Kennedy certainly is getting his face splattered with mud, for which I am very thankful.

Sincerely,

Honorable Jimmy Carter  
President of the United States  
The White House  
Washington, D. C. 20500

**Electrostatic Copy Made  
for Preservation Purposes**

January 18, 1980

Dear Mr. McMillan:

May I simply let you know that your letter filling the President in on the success of your page of support for the hostages, has arrived at the White House.

I have referred it on for his personal attention.

Sincerely,

Patricia Y. Bario  
Deputy Press Secretary

Mr. John H. McMillan  
Publisher  
Statesman Journal Newspapers  
P.O. Box 13009  
Salem, Oregon 97309

PYB:bl

cc: Susan Clough w/incoming

THE WHITE HOUSE  
WASHINGTON

1/22/80

Pat Barrio --

- (1) You can send a copy of incoming back to McMillan for his info... via stripping desk so that original correspondence will go into central files and also record will be made of presidential comment.
- (2) In future, it would help if you'd wait to send your letter of ack until comment/action made from president, so that it can all be done at one time.
- (3) I am not able to draft and/or type acks or thank you's for everything submitted to this office (in addition to photo requests, 'cans of worms', much less the other things which come with each day's schedule. Therefore, again, submit letter for signature if you are requesting a letter. If you just want a notation on incoming, please mention and if you have suggested wording.

Thanks -- Susan Clough

THE WHITE HOUSE  
WASHINGTON

January 18, 1980

MEMO FOR SUSAN CLOUGH  
FROM PAT BABIO

I thought perhaps your office might  
want to acknowledge the attached.

PYB:bl  
Attachment

18  
Statesman



# Journal Newspapers

P.O. Box 13009 • Salem, Oregon 97309 • 503/399-6611

*Pat Barrio*

*cc: John*

*Thanks!*

January 9, 1980

*Jimmy*

The President  
The White House  
Washington, D.C. 20500

Dear Mr. President:

The STATESMAN JOURNAL of Salem, Oregon, published the enclosed advertisement Sunday, January 6, 1980. I thought you might be interested in this community expression of support for the United States hostages in Iran.

Each person who signed the advertisement paid \$1, while the Statesman-Journal Company contributed the paper and labor. Disposition of the money will be determined by a committee of three Salem citizens, who will attempt to develop an appropriate memorial for this expression of community and national solidarity.

Sincerely

JOHN H. McMILLAN  
Publisher

JHM:js

Enclosure

**Electrostatic Copy Made  
for Preservation Purposes**

THE WHITE HOUSE  
WASHINGTON

1/18/80

FOR THE RECORD:

REDONE AND RESUBMITTED TO  
PRESIDENT FOR SIGNATURE AGAIN.  
OUT JANUARY 18.

TO BOB LINDER FOR  
HANDLING.

380

THE WHITE HOUSE  
WASHINGTON  
1/18/80

Zbig Brzezinski  
Jim McIntyre

The attached was returned in  
the President's outbox today  
and is forwarded to you for  
appropriate handling.

Rick Hutcheson

~~CONFIDENTIAL~~

FD 437

Per, Rac Project

ESDN: NLC-136-20-10-1.7

BY 125 NARA DATE 12/4/80

THE WHITE HOUSE  
WASHINGTON  
1/16/80

Mr. President:

A summary of the staff  
comments is attached.  
(For your 1:00 meeting  
with Vice President Mubarak).

Rick/Marion

MEMORANDUM

THE WHITE HOUSE

~~CONFIDENTIAL~~

WASHINGTON

ACTION

January 16, 1980

MEMORANDUM FOR: THE PRESIDENT

FROM: ZBIGNIEW BRZEZINSKI *DB.*

SUBJECT: Increased PL-480 for Egypt  
(Mubarak Visit) (U)

At Tab A is a memo from Cy Vance, Bob Bergland, and Tom Ehrlich on increasing PL-480 in the wake of the grain embargo. They will send you a comprehensive memo on the whole program, but suggest now a decision on Egypt, in light of your meeting with Vice President Mubarak on January 17. (S)

They recommend an additional 200,000 tons of corn for Egypt in FY 80 under PL-480. This would meet increased Egyptian needs for 150,000 tons of corn, plus free up Egyptian funds with the other 50,000 tons--funds which could be used to buy other commodities. The total increase in PL-480 would be about \$25 million at current prices. This would require an increase in the pending PL-480 supplemental appropriation request. I concur. (S)

State-Agriculture-IDCA recommend against increasing the wheat level--now 1.6 million tons (including the additional 100,000 tons you agreed to in response to Mubarak's request for 500,000 tons on his last visit). More wheat would create a precedent for future years and cut into European and Australian commercial wheat sales to Egypt. (S)

Recommendation:

That you agree to request from <sup>re</sup> Congress additional funding in FY 80 for PL-480 of \$25 million to provide 200,000 tons of corn to Egypt.

Approve

Disapprove *J*

If you choose this option, you can tell Mubarak on Thursday what has been decided.

~~CONFIDENTIAL~~

Review January 16, 1986

DECLASSIFIED

Per: Rac Project

ESDN: NLC-126-20-10-1-7

BY: *KS* NARA DATE: 12/1/80



## DEPARTMENT OF STATE

## ACTION MEMORANDUM

S/S January 14, 1980

~~CONFIDENTIAL~~

MEMORANDUM FOR: THE PRESIDENT

From:

Cyrus Vance

Bob Bergland

Thomas Ehrlich

*ear*  
*Bob Bergland*  
*Thomas Ehrlich*  
*W. R. Beyle*

Subject:

Increased PL 480 for Egypt

A comprehensive review of our food aid program levels is being undertaken following your decision that the USG will purchase all grain in excess of the 8 million ton obligation which was destined for the USSR. You will have a decision memorandum from us in the next few days recommending that additional PL 480 assistance above the levels already planned be provided to a number of needy countries in FY 1980 and FY 1981.

However, we would request that you make a decision immediately to increase PL 480 shipments to Egypt in FY 1980 so that you can personally inform Egyptian Vice President Mubarak of this decision while he is in Washington this week for a state visit. You will be meeting with him on Thursday, January 17; Cy will see him on Wednesday, January 16.

The Egyptian Government has, of course, taken note of your pledge to increase food aid to poor countries in the wake of the partial suspension of grain exports to the Soviet Union. Mubarak will no doubt raise Egypt's repeated requests for larger food aid shipments than we have so far been able to provide. We all agree that if you decide to increase PL 480 this year and next, Egypt should be among the top priority recipients.

We recommend that you tell Mubarak that an additional 200,000 tons of corn will be provided to Egypt in FY 80 under Title I of PL 480, in addition to the 1.6 million tons of wheat already allocated

GDS - 1/12/86 (LISSAKERS, Karin)

~~CONFIDENTIAL~~

DECLASSIFIED

Per, Rac Project

ESDN: NLC-126-2070-1-7

BY *KS* NARA DATE *12/9/13*

~~CONFIDENTIAL~~

- 2 -

for Egypt. Not only is the Egyptian requirement economically pressing, but our provision of such assistance would also be another indication of continued support for our "full partner." Further alleviating President Sadat's concerns about Egypt's food supply should serve to reinforce his determination to press ahead with us and the Israelis in the difficult effort to achieve a comprehensive Middle East peace.

In September, 1979, the Egyptians requested 500,000 tons more of PL 480 wheat than the 1.5 million tons we had said we would hope to provide in FY 80. They also requested a number of other commodities: rice (60,000 tons); vegetable oil (20,000 tons); tallow (40,000 tons); frozen chicken (5000 tons) and steel reinforcing bars (250,000 tons). These items were estimated to cost \$330 million at that time. We told the Egyptians that we could furnish only 100,000 additional tons of PL 480 wheat and that they would have to use their existing commodity import credit (CIP) availabilities for the other commodities.

Last year Egypt imported about 750,000 tons of corn. 300,000 tons of this total was paid for with commodity import credits provided by the U.S. Increased demand for animal feed this year has resulted in a projected potential import demand in Egypt for at least 900,000 tons of corn, assuming credit availability. By providing 200,000 tons of corn under PL 480, we would meet the additional demand of 150,000 tons, and with the remaining 50,000 tons, free up credits that Egypt can use to buy other needed commodities. The total value to Egypt of this additional PL 480 assistance is approximately \$25 million at current prices.

The principal objection to raising the PL 480 wheat level above 1.6 million tons, e.g. to 2 million tons, is that Egypt will regard this as a floor, a minimum commitment for future years. We of course cannot be certain that such large amounts of wheat will always be available in the future. Providing increased amounts of corn instead will allow us to maintain a lower wheat "floor" and does not present the same psychological problem since it is clearly a one time occurrence resulting from extraordinary circumstances.

~~CONFIDENTIAL~~

The other objection to raising the PL 480 wheat allocation is that this would cut into the commercial wheat sales of the Europeans and Australians, who are Egypt's principal commercial suppliers, at a time when we are asking them to limit their wheat sales to the Soviet Union. This problem does not arise with corn as the US provides almost all of Egypt's needs.

A favorable decision on this request will be consistent with the other PL 480 recommendations you will receive from us later in the week.

Recommendation

That you agree to request from Congress additional funding in FY 80 for PL 480 of \$25 million to provide 200,000 tons of corn to Egypt.

Approve \_\_\_\_\_ Disapprove \_\_\_\_\_

If you choose this option, Cy can tell Mubarak on Wednesday that Egypt's food aid needs are being favorably considered in the policy review that is now underway. You could then tell Mubarak on Thursday what has been decided.

Alternatively:

That you authorize Secretary Vance to tell Vice President Mubarak that the food aid program is under review and if a decision is made to increase the programs for 1980 and 1981 Egypt's pressing needs will be given the very highest consideration.

Approve \_\_\_\_\_ Disapprove \_\_\_\_\_

SUMMARY OF COMMENTS

THE WHITE HOUSE

WASHINGTON

January 16, 1980

OMB is coordinating with Stu Eizenstat, Bob Bergland, Henry Owen, etc. on an overall U.S. grain policy package in light of our embargo of Soviet shipments. Their joint recommendation will arrive by the end of the week. OMB urges you "not to commit further PL 480 increases to Egypt at this time, and that you inform Mubarak that the issue is under review."

Frank Moore agrees with OMB and adds that "before recommending that you augment the pending PL 480 supplemental, we must make sure that doing so will not raise a Congressional budget ceiling issue that could jeopardize or delay the Pakistan and Nicaragua supplementals and the regular aid appropriation bill. We cannot give you this assurance pending further OMB consultation with the Congressional Budget Office and budget committees."

Lloyd Cutler agrees with Dr. Brzezinski and adds that "this is a time to encourage allies like Egypt, not to put them off with an iffy response. If Congress is going to balk on 25 million dollars more for Egypt, we will have failed to convince Congress that we face the gravest threat to peace since World War II." He also believes that "we can convince Congress and that we should try."

Stu Eizenstat has no comment.

~~CONFIDENTIAL~~

DECLASSIFIED

Per: Rac Project

ESDN: NLC-126-20-10-1-7

BY: 15 NARA DATE 12/4/13

ID 800381

THE WHITE HOUSE

WASHINGTON

DATE: 16 JAN 80

FOR ACTION: JIM MCINTYRE (JAYNE)

FRANK MOORE *concur*

STU EIZENSTAT *- no comment*

LLOYD CUTLER

INFO ONLY: THE VICE PRESIDENT

AL MCDONALD

SUBJECT: ~~CONFIDENTIAL~~ BRZEZINSKI MEMO RE INCREASED PL-480  
FOR EGYPT

+++++  
+ RESPONSE DUE TO RICK HUTCHESON STAFF SECRETARY (456-7052) +  
+ BY: +  
+++++

ACTION REQUESTED: IMMEDIATE

STAFF RESPONSE: ( ) I CONCUR. ( ) NO COMMENT. ( ) HOLD.

PLEASE NOTE OTHER COMMENTS BELOW:

DECLASSIFIED  
Per, Rac Project  
ESDN: NLC-126-20-10-1-7  
BY *KS* DATE *12/4/83*

~~CONFIDENTIAL~~

THE WHITE HOUSE  
WASHINGTON

January 16, 1980

MEMORANDUM FOR: THE PRESIDENT  
FROM: FRANK MOORE *F.M.*  
SUBJECT: Increased PL-480 for Egypt (U)

I understand you will receive, by the end of the week, a comprehensive PL-480 proposal in the wake of the grain embargo. Before recommending that you augment the pending PL-480 supplemental, we must make sure that doing so will not raise a Congressional budget ceiling issue that could jeopardize or delay the Pakistan and Nicaragua supplementals and the regular aid appropriation bill. We cannot give you this assurance pending further OMB consultation with the Congressional Budget Office and budget committees. (C)

Therefore, CL recommends that you approve the alternative form of the Vance-Bergland-Ehrlich recommendation, i.e., stopping short of a commitment at this time. (C)

~~CONFIDENTIAL~~

Review January 16, 1986

DECLASSIFIED

Per: Rac Project

ESDN: NLC-12C-20-10-1-7

BY: *KJ* NARA DATE: 12/9/12



EXECUTIVE OFFICE OF THE PRESIDENT  
 OFFICE OF MANAGEMENT AND BUDGET  
 WASHINGTON, D.C. 20503

January 16, 1980

MEMORANDUM FOR: RICK HUTCHESON  
 FROM: RANDY JAYNE

As ~~you~~ know, OMB is coordinating with Stu, Bob Bergland, Henry Owen, etc., an overall package for the President to consider U.S. grain policy (PL 480, CCC credits, buffer stocks, etc.) in light of our embargo of Soviet shipments. ~~He~~ <sup>we</sup> urge him not to commit further PL 480 increases to Egypt at this time, and that he inform Mubarak that "the issue is under review." (Prior to this Egyptian request for 200,000 tons of corn, Mubarak asked during his last visit for 500,000 tons more of wheat -- the President granted 100,000 of that request, for a total of 1.6 million tons of wheat).

This will arrive

by end of week

Frank Moore agrees w/ OMB and adds that "before"

Lloyd cut

THE WHITE HOUSE  
WASHINGTON

~~CONFIDENTIAL~~

January 16, 1980

MEMORANDUM FOR THE PRESIDENT

FROM: LLOYD N. CUTLER

SUBJECT: Increased PL-480 for Egypt

I support the first Vance-Bergland-Ehrlich recommendation that you agree to request from Congress additional funding in FY 1980 for PL 480 of 25 million to provide 200,000 tons of corn to Egypt.

I think this is better than the alternative version. This is a time to encourage allies like Egypt, not to put them off with an iffy response. If Congress is going to balk on 25 million dollars more for Egypt, we will have failed to convince Congress that we face the gravest threat to peace since World War II. I think we can convince Congress and that we should try.

*LnC*

DECLASSIFIED

Per, Rac Project

ESDN: NLC-126-2076-1-7

BY: KS NARA DATE 12/4/13

THE WHITE HOUSE  
WASHINGTON

17 Jan 80

Jack Watson  
Jim McIntyre

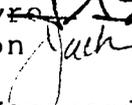
The attached was returned in  
the President's outbox today  
and is forwarded to you for  
appropriate action.

Rick Hutcheson

THE WHITE HOUSE  
WASHINGTON

January 17, 1980

MEMORANDUM FOR THE PRESIDENT

FROM: Jim McIntyre   
Jack Watson 

SUBJECT: Attached Memorandum to Agency Heads on  
Federal Government Energy Conservation  
Efforts

We regret that the messages to the agencies you asked for on meeting your energy conservation goals, and the agency-by-agency progress report, did not reach you earlier. While prepared separately, we had intended for them to reach you along with this proposed memorandum to your agency heads. The messages have now been signed.

The attached memorandum will initiate another important, related activity -- implementation of your Executive Order 12185 of December, 1979, directing agencies to incorporate specific energy conservation requirements into domestic assistance programs. This memorandum also refers to your conservation goals for Federal agencies' operations, and places the agencies on notice that you have directed us to see that they meet your goals for this year.

Jack held a meeting of the IACC today on the implementation of Executive Order 12185, and they will meet again later this month. Within the next ten days, Jack and Admiral Freeman of GSA will meet with the Secretaries and Undersecretaries of key departments to outline further energy-saving steps that must be taken.

Attachment

(Speechwriters have edited).

THE WHITE HOUSE

WASHINGTON

MEMORANDUM FOR THE HEADS OF EXECUTIVE DEPARTMENTS  
AND AGENCIES

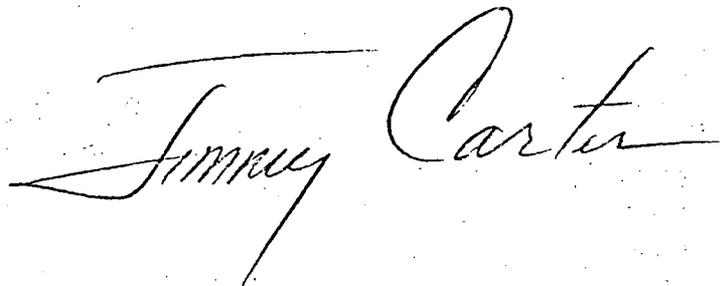
SUBJECT: Energy Conservation in Federal Government  
Programs and Operations

Executive Order 12185, which I signed on December 17, 1979, directs each of you to inventory your agency's financial assistance programs, identify those with significant potential for energy conservation, and make administrative changes which will encourage conservation of scarce petroleum and natural gas supplies by the recipients of Federal financial assistance.

The Office of Management and Budget and the Department of Energy will take leading roles in implementing the provisions of this Executive Order through the Interagency Coordinating Council, chaired by Jack Watson. To accomplish the necessary program reviews and revisions in a consistent and coherent fashion within the time limits set by the Executive Order, I have asked Jack to act as overall coordinator of the effort.

On a separate but related issue, I have asked OMB Director Jim McIntyre and Jack Watson to expedite the implementation of Executive Order 12003 concerning conservation in the operations of the Federal establishment. This order was issued on July 20, 1977, and the annual goals were set in a memorandum from me on April 10, 1979. Jim McIntyre and Jack Watson will work with the Department of Energy and the General Services Administration to develop the specific steps each of you must take to achieve energy savings in the day-to-day operations of your agency -- buildings, vehicle fleet, and other equipment.

Conservation is the cheapest and quickest way to attack our nation's energy shortage. I cannot ask our citizens and private businesses to conserve energy if the Federal government lags behind. Not only do we have substantial leverage over the energy-related actions and choices of others through our financial assistance programs, we also set an example for others in the conduct of our own operations. In both of these areas -- covered respectively by Executive Order 12185 (1979) and Executive Order 12003 (1977) -- we must move forward more vigorously.

A handwritten signature in cursive script, reading "Jimmy Carter". The signature is written in dark ink and is positioned at the bottom right of the page.

THE WHITE HOUSE

WASHINGTON

JAN 15 1980

MEMORANDUM FOR THE PRESIDENT

FROM:

JACK WATSON  
JIM MCINTYRE

*Jack*

SUBJECT:

Attached memorandum to agency heads regarding federal government energy conservation

We recommend you send the attached memorandum which officially transmits Executive Order 12185 and emphasizes to each agency head the importance you place on federal energy conservation efforts. The Interagency Coordinating Council is designated as the mechanism for implementing Executive Order 12185, which applies to domestic assistance programs.

The memorandum also takes up a second issue--Executive Order 12003 (1977) and subsequent directives which apply to energy savings in agency operations--buildings, vehicle fleets and equipment. Your intention to step up enforcement of this Executive Order is expressed.

Under separate cover from OMB, you will be receiving the messages to the agencies on their energy-saving records that you requested. We will provide you with periodic progress reports on both efforts.

Stu Eizenstat concurs and the speechwriters have edited.

Attachment

*cc Jack & Jim  
I am tired of fooling  
around. This is business  
as usual. Give me the  
long-awaited estimate (by  
agency) of energy consumption/savings  
& sharpen this up  
return this memo early  
tomorrow this is at  
the test*

THE WHITE HOUSE

WASHINGTON

MEMORANDUM FOR THE HEADS OF EXECUTIVE DEPARTMENTS  
AND AGENCIES

SUBJECT: Energy Conservation in Federal Government  
Programs and Operations

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Conservation is the cheapest and quickest way to attack ~~this~~ our nation's energy shortage. I cannot ask our citizens and private businesses to conserve energy if the Federal government lags behind. Not only do we have substantial leverage over the energy-related actions and choices of others through our financial assistance programs, we also set an example for others in the conduct of our own operations. In both of these areas -- covered respectively by Executive Order 12185 (1979) and Executive Order 12003 (1977) -- we must move forward more vigorously.

Electrostatic Copy Made  
for Preservation Purposes

*Include specific  
individual reports to me  
and promise to cut those who  
funds from those who do  
do not comply with  
conservation.*  
*Joseph*

EXECUTIVE ORDER 12185 -- Conservation of Petroleum and Natural Gas

By the authority vested in me as President of the United States of America by Section 403(b) of the Powerplant and Industrial Fuel Use Act of 1978 (92 Stat. 3318; Public Law 95-620) and Section 301 of Title 3 of the United States Code, in order to encourage additional conservation of petroleum and natural gas by recipients of Federal financial assistance, it is hereby ordered as follows:

1-101. Each Federal agency, as that term is defined in Section 103(a)(25) of the Powerplant and Industrial Fuel Use Act of 1978 (92 Stat. 3297), shall effectuate through its financial assistance programs the purposes of that Act relating to the conservation of petroleum and natural gas.

1-102. Each Federal agency which extends financial assistance shall review those programs of financial assistance and identify those which are most likely to offer opportunities for significant conservation of petroleum and natural gas.

1-103. Within two months, and annually thereafter, each agency shall publish for comment a list of those programs which it has identified as likely to offer significant opportunity for conservation. The public shall be given 60 days to submit comments, including suggestions for rules which would effectuate the conservation purposes of the Act.

1-104. After receiving public comment and suggestions, and after consulting with the Director of the Office of Management and Budget, each agency shall publish proposed rules designed to achieve conservation of petroleum and natural gas in connection with the receipt of financial assistance.

Proposed rules should be published within 30 days of the close of the comment period under Section 1-103.

1-105. Final rules shall be adopted by each agency in accordance with the provisions of Sections 102(b), 403(b) and 701(a) of the Powerplant and Industrial Fuel Use Act of 1978, and the provisions of this Order, not later than 180 days from the date of this Order.

1-106. No one shall be awarded any financial assistance unless that award complies with the provisions of the conservation rules adopted by the agency pursuant to this Order.

1-107. To the extent permitted by law and where not inconsistent with the financial assistance program, final rules may provide for the reduction or suspension of financial assistance under any award. Such reduction or suspension shall not be ordered until there has been an opportunity for a hearing on the record, and shall last for such time as the recipient fails to comply with the terms of the conservation rule.

1-108. No conservation rule shall be adopted which is inconsistent with the statutory provisions establishing the financial assistance program.

1-109. No conservation rule shall be used to enforce compliance with any prohibition under the Act against any person or facility which has been specifically determined by the Secretary of Energy as subject to or exempt from a prohibition under the Act. The conservation rules shall be used to enforce other new ways of achieving the purposes of the Act related to the conservation of petroleum and natural gas.

1-110. In order to assess the effectiveness of this program, each agency shall annually prepare a report on its activities in accord with Section 403(b)(1)(B) of the Act. These reports shall be submitted to the President through the Secretary of Energy.

1-111. The Secretary of Energy shall prepare for the President's consideration and transmittal to the Congress the report required by Section 403(c) of the Act.

1-112. The Director of the Office of Management and Budget may issue any rules, regulations, or orders he deems necessary to ensure the implementation of this Order. The Director may exercise any of the authority vested in the President by Section 403(b) of the Act, and may redelegate such of that authority as he deems appropriate to the head of any other agency.

EXECUTIVE ORDER 12003 -- Energy Policy and Conservation

By virtue of the authority vested in me by the Constitution and the statutes of the United States of America, including the Energy Policy and Conservation Act (89 Stat. 871, 42 U.S.C. 6201 *et seq.*), the Motor Vehicle Information and Cost Savings Act, as amended (15 U.S.C. 1901 *et seq.*), Section 205(a) of the Federal Property and Administrative Services Act of 1949, as amended (40 U.S.C. 486 (a)), and Section 301 of Title 3 of the United States Code, and as President of the United States of America, it is hereby ordered as follows:

SECTION 1. Section 1 of Executive Order No. 11912 of April 13, 1976, is amended to read as follows:

"Section 1. (a) The Administrator of General Services is designated and empowered to perform, without approval, ratification or other action by the President, the function vested in the President by Section 510 of the Motor Vehicle Information and Cost Savings Act, as amended (89 Stat. 915, 15 U.S.C. 2010). In performing this function, the Administrator of General Services shall:

(1) Promulgate rules which will ensure that the minimum statutory requirement for fleet average fuel economy is exceeded (i) for fiscal year 1978 by 2 miles per gallon, (ii) for fiscal year 1979 by 3 miles per gallon, and (iii) for fiscal years 1980 and after by 4 miles per gallon.

(2) Promulgate rules which will ensure that Executive agencies do not acquire, subsequent to fiscal year 1977, any passenger automobile unless such automobile meets or exceeds the average fuel economy standard for the appropriate model year established by, or pursuant to, Section 502(a) of the Motor Vehicle Information and Cost Savings Act, as amended (15 U.S.C. 2002(a)); except that, such rules (i) shall not apply to automobiles designed to perform combat-related missions for the Armed Forces or designed to be used in law enforcement work or emergency rescue work, and (ii) may provide for granting exemptions for individual automobiles used for special purposes as determined to be appropriate by the Administrator of General Services with the concurrence of the Administrator of the Federal Energy Administration.

"(b) The Administrator of General Services shall promulgate rules which will ensure that each class of non-passenger automobiles acquired by all Executive agencies in each fiscal year, beginning with fiscal year 1979, achieve for such fiscal year a fleet average fuel economy not less than the average fuel economy standard for such class, established pursuant to Section 502(b) of the Motor Vehicle Information and Cost Savings Act, as amended (89 Stat. 903, 15 U.S.C. 2002(b)), for the model year which includes January 1 of such fiscal year; except that, such rules (1) shall not apply to automobiles designed to perform combat-related missions for the Armed Forces or designed to be used in law enforcement work or emergency rescue work, and (2) may provide for granting exceptions for other categories of automobiles used for special purposes as determined to be appropriate by the Administrator of General Services with the concurrence of the Administrator of the Federal Energy Administration."

SEC. 2. Executive Order No. 11912 of April 13, 1976, is further amended by adding the following new Section:

"Sec. 10. (a)(1) The Administrator of the Federal Energy Administration, hereinafter referred to as the Administrator, shall develop, with the concurrence of the Director of the Office of Management and Budget, and in consultation with the Secretary of Defense, the Secretary of Housing and Urban Development, the Administrator of Veterans' Affairs, the Administrator of the Energy Research and Development Administration, the Administrator of General Services, and the heads of such other Executive agencies as he deems appropriate, the ten-year plan for energy conservation with respect to Government buildings, as provided by section 381(a)(2) of the Energy Policy and Conservation Act (42 U.S.C. 6361(a)(2)).

(2) The goals established in subsection (b) shall apply to the following categories of Federally-owned buildings: (i) office buildings, (ii) hospitals, (iii) schools, (iv) prison facilities, (v) multi-family dwellings, (vi) storage facilities, and (vii) such other categories of buildings for which the Administrator deter-

mines the establishment of energy-efficiency performance goals is feasible.

"(b) The Administrator shall establish requirements and procedures, which shall be observed by each agency unless a waiver is granted by the Administrator, designed to ensure that each agency to the maximum extent practicable aims to achieve the following goals:

(1) For the total of all Federally-owned existing buildings the goal shall be a reduction of 20 percent in the average annual energy use per gross square foot of floor area in 1985 from the average energy use per gross square foot of floor area in 1975. This goal shall apply to all buildings for which construction was or design specifications were completed prior to the date of promulgation of the guidelines pursuant to subsection (d) of this Section.

(2) For the total of all Federally-owned new buildings the goal shall be a reduction of 45 percent in the average annual energy requirement per gross square foot of floor area in 1985 from the average annual energy use per gross square foot of floor area in 1975. This goal shall apply to all new buildings for which design specifications are completed after the date of promulgation of the guidelines pursuant to subsection (d) of this Section.

"(c) The Administrator, with the concurrence of the Director of the Office of Management and Budget, in consultation with the heads of the Executive agencies specified in subsection (a) and the Director of the National Bureau of Standards, shall establish, for purposes of developing the ten-year plan, a practical and effective method for estimating and comparing life cycle capital and operating costs for Federal buildings, including residential, commercial, and industrial type categories. Such method shall be consistent with the Office of Management and Budget Circular No. A-94, and shall be adopted and used by all agencies in developing their plans pursuant to subsection (e), annual reports pursuant to subsection (g), and budget estimates pursuant to subsection (h). For purposes of this paragraph, the term "life cycle cost" means the total costs of owning, operating, and maintaining a building over its economic life,

including its fuel and energy costs, determined on the basis of a systematic evaluation and comparison of alternative building systems.

“(d) Not later than November 1, 1977, the Administrator, with the concurrence of the Director of the Office of Management and Budget, and after consultation with the Administrator of General Services and the heads of the Executive agencies specified in subsection (a) shall issue guidelines for the plans to be submitted pursuant to subsection (e).

“(e) (1) The head of each Executive agency that maintains any existing building or will maintain any new building shall submit no later than six months after the issuance of guidelines pursuant to subsection (d), to the Administrator a ten-year plan designed to the maximum extent practicable to meet the goals in subsection (b) for the total of existing or new Federal buildings. Such ten-year plans shall only consider improvements that are cost-effective consistent with the criteria established by the Director of the Office of Management and Budget (OMB Circular A-94) and the method established pursuant to subsection (c) of this Section. The plan submitted shall specify appropriate energy-saving initiatives and shall estimate the expected improvements by fiscal year in terms of specific accomplishments—energy savings and cost savings—together with the estimated costs of achieving the savings.

(2) The plans submitted shall, to the maximum extent practicable, include the results of preliminary energy audits of all existing buildings with over 30,000 gross square feet of space owned and maintained by Executive agencies. Further, the second annual report submitted under subsection (g)(2) of this Section shall, to the maximum extent practicable, include the results of preliminary energy audits of all existing buildings with more than 5,000 but not more than 30,000 gross

square feet of space. The purpose of such preliminary energy audits shall be to identify the type, size, energy use level and major energy using systems of existing Federal buildings.

(3) The Administrator shall evaluate agency plans relative to the guidelines established pursuant to subsection (d) for such plans and relative to the cost estimating method established pursuant to subsection (c). Plans determined to be deficient by the Administrator will be returned to the submitting agency head for revision and resubmission within 60 days.

(4) The head of any Executive agency submitting a plan, should he disagree with the Administrator's determination with respect to that plan, may appeal to the Director of the Office of Management and Budget for resolution of the disagreement.

“(f) The head of each agency submitting a plan or revised plan determined not deficient by the Administrator or, on appeal, by the Director of the Office of Management and Budget, shall implement the plan in accord with approved budget estimates.

“(g) (1) Each Executive agency shall submit to the Administrator an overall plan for conserving fuel and energy in all operations of the agency. This overall plan shall be in addition to and include any ten-year plan for energy conservation in Government buildings submitted in accord with Subsection (e).

(2) By July 1 of each year, each Executive agency shall submit a report to the Administrator on progress made toward achieving the goals established in the overall plan required by paragraph (1) of this subsection. The annual report shall include quantitative measures and accomplishment with respect to energy saving actions taken, the cost of these actions, the energy saved, the costs saved, and other benefits realized.

(3) The Administrator shall prepare a consolidated annual report on Federal government progress toward achieving the goals, including aggregate quantitative measures of accomplishment as well as suggested revisions to the ten-year plan, and submit the report to the President by August 15 of each year.

“(h) Each agency required to submit a plan shall submit to the Director of the Office of Management and Budget with the agency's annual budget submission, and in accordance with procedures and requirements that the Director shall establish, estimates for implementation of the agency's plan. The Director of the Office of Management and Budget shall consult with the Administrator about the agency budget estimates.

“(i) Each agency shall program its proposed energy conservation improvements of buildings so as to give the highest priority to the most cost-effective projects.

“(j) No agency of the Federal government may enter into a lease or a commitment to lease a building the construction of which has not commenced by the effective date of this Order unless the building will likely meet or exceed the general goal set forth in subsection (b) (2).

“(k) The provisions of this section do not apply to housing units repossessed by the Federal Government.”

JIMMY CARTER

The White House

July 20, 1977

THE WHITE HOUSE  
WASHINGTON

April 10, 1979

MEMORANDUM FOR THE HEADS OF  
EXECUTIVE DEPARTMENTS AND AGENCIES

SUBJECT: Required 5% Reduction in Agency  
Energy Use

The U.S. has taken the lead to get the member nations of the International Energy Agency to reduce petroleum consumption. Our goal, as part of this commitment, is to reduce oil imports by a level equal and up to 5% of projected domestic consumption. This goal must be met to help reduce the upward pressure on world oil prices.

The Federal Government will do its part. I am directing that Executive departments and agencies reduce energy consumption by 5% for the twelve-month period beginning April 1, 1979, as compared with the preceding twelve months.

In achieving this reduction, the following specific actions are to be taken:

- o Set thermostats in all Federally-operated buildings, except where required for health and safety or special purposes, at not more than 65 degrees during working hours and 55 degrees during non-working hours for the heating season and at not lower than 80 degrees for the cooling season.
- o Reduce use of all automotive fuels by 10%.

Each agency will have to take additional steps to achieve the full 5% reduction goal. These initiatives should be selected so as to avoid adverse programmatic impacts. As directed in my February 2, 1979 memorandum, for example, heads of agencies may reduce lighting and other electrical use throughout agency activities and reduce petroleum use by eliminating unnecessary activities and vehicle trips. Credit will be given for fuel switching from oil to gas or coal.

Within 30 days, please submit to the Secretary of Energy a plan for achieving the reduction in energy use. Each agency that now reports quarterly energy consumption to the Secretary of Energy should identify in the quarterly status reports the actual energy savings attributable to this effort.

I have directed the Secretary of Energy, in consultation with the Office of Management and Budget, to monitor compliance with the provisions of this directive. They will periodically report to me on accomplishments, problems with respect to adverse impacts on agency missions, and further actions which may be required.

*Jimmy Carter*

ID 800380

THE WHITE HOUSE

WASHINGTON

DATE: 16 JAN 80

FOR ACTION: RICK HERTZBERG

INFO ONLY:

SUBJECT: WATSON MCINTYRE MEMO RE ATTACHED MEMO TO AGENCY HEADS  
REGARDING FEDERAL GOVERNMENT ENERGY CONSERVATION

+++++  
+ RESPONSE DUE TO RICK HUTCHESON STAFF SECRETARY (456-7052) +  
+ BY: +  
+++++

ACTION REQUESTED: IMMEDIATE TURNAROUND

STAFF RESPONSE: ( ) I CONCUR. ( ) NO COMMENT. ( ) HOLD.

PLEASE NOTE OTHER COMMENTS BELOW:

ID 000380

THE WHITE HOUSE

WASHINGTON

DATE: 16 JAN 80

FOR ACTION: RICH HERTZBERG

INFO ONLY:

SUBJECT: WATSON MCINTYRE MEMO RE ATTACHED MEMO TO AGENCY HEADS  
REGARDING FEDERAL GOVERNMENT ENERGY CONSERVATION

\*\*\*\*\*

+ RESPONSE DUE TO RICK HUTCHESON, STAFF SECRETARY (456-7052) +

+ BY: +

\*\*\*\*\*

ACTION REQUESTED: IMMEDIATE TURNAROUND

STAFF RESPONSE: ( ) I CONCUR. ( ) NO COMMENT. ( ) HOLD.

PLEASE NOTE OTHER COMMENTS BELOW:

*See changes.  
Tom Teal*

THE WHITE HOUSE

WASHINGTON

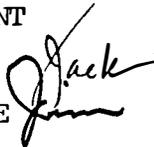
JAN 15 1980

MEMORANDUM FOR THE PRESIDENT

FROM:

JACK WATSON

JIM MCINTYRE



SUBJECT:

Attached memorandum to agency heads regarding federal government energy conservation

We recommend you send the attached memorandum which officially transmits Executive Order 12185 and emphasizes to each agency head the importance you place on federal energy conservation efforts. The Interagency Coordinating Council is designated as the mechanism for implementing Executive Order 12185, which applies to domestic assistance programs.

The memorandum also takes up a second issue--Executive Order 12003 (1977) and subsequent directives which apply to energy savings in agency operations--buildings, vehicle fleets and equipment. Your intention to step up enforcement of this Executive Order is expressed.

Under separate cover from OMB, you will be receiving the messages to the agencies on their energy-saving records that you requested. We will provide you with periodic progress reports on both efforts.

Attachment

THE WHITE HOUSE

WASHINGTON

MEMORANDUM FOR THE HEADS OF EXECUTIVE DEPARTMENTS AND AGENCIES

SUBJECT: Energy Conservation in Federal Government Programs and Operations

Executive Order 12185, which I signed on December 17, 1979, directs each of you to inventory your agency's financial assistance programs, identify those with significant potential for energy conservation, and make administrative changes which will encourage conservation of ~~scarce~~ petroleum and natural gas supplies by the recipients of Federal financial assistance.

The Office of Management and Budget and the Department of Energy will take lead roles in implementing the provisions of this Executive Order through the Interagency Coordinating Council, chaired by Jack Watson. To accomplish the necessary program reviews and revisions in a consistent and coherent fashion ~~on the timetable~~ set by the Executive Order, I have asked Jack to act as overall coordinator of the effort.

On a separate but related issue, I have asked OMB Director Jim McIntyre and Jack Watson to expedite the implementation of Executive Order 12003 concerning conservation in the operations of the Federal establishment. This order was issued on July 20, 1977, and the annual goals were set in a memorandum from me on April 10, 1979. ~~They~~ will work with the Department of Energy and the General Services Administration to develop the specific steps each of you must take to achieve energy savings in the day-to-day operations of your agency--its buildings, vehicle fleet, and other equipment.

Conservation is the cheapest and quickest way to ~~produce energy for this nation~~ <sup>attack this nation's energy shortage.</sup> I cannot ask our citizens and private businesses to conserve energy if the Federal government lags behind. Not only do we have substantial leverage over the energy-related actions and choices of others through our financial assistance programs, ~~but~~ we also set an example for others in the conduct of our own operations. In both of these areas--covered respectively by Executive Order 12185 (1979) and Executive Order 12003 (1977)--we must move forward more vigorously.

within the  
time limits

Jim McIntyre  
and Jack  
Watson

THE WHITE HOUSE  
WASHINGTON

1/18/80

FOR THE RECORD:

MEMOS REDONE PER PRESIDENT'S  
REQUEST AND RESUBMITTED  
FOR SIGNATURE.

THE WHITE HOUSE  
WASHINGTON

Mr. President

Although Jim McIntyre states that one example is attached, we have provided you with the four types, in the event you wish to see them.

Rick/Patti



EXECUTIVE OFFICE OF THE PRESIDENT  
OFFICE OF MANAGEMENT AND BUDGET  
WASHINGTON, D.C. 20503

JAN 16 1980

MEMORANDUM FOR: THE PRESIDENT  
FROM: Jim McIntyre *Jim*  
SUBJECT: Federal Agencies' Energy Conservation

The attached table summarizes the agencies' progress to date toward meeting your April, 1979 conservation goals. As you will note, few will meet the goals at their present rate of progress.

I have prepared messages for your signature to be sent to each of these agency heads, commenting on his or her progress and reemphasizing the seriousness of your concern. A sample letter is attached (although the letters are tailored to respond to the individual records of the agencies). If you approve, I will have your signature put on all the letters.

Approve \_\_\_\_\_ ✓  
Disapprove \_\_\_\_\_

*oo amended*  
*J*

Attachments

## Interim Progress Toward Energy Reduction Goals

Department/ Agency Reporting	Percent of Federal Energy Use	Progress Toward Overall 5% Goal		Progress Toward 10% Automotive Goal	
		Meeting Goal	Reduc- tion	Meeting Goal	Reduc- tion
Defense .....	81.0%	No	3.8% <u>c/</u>	No	4.2% <u>c/</u>
Energy .....	4.8%	No	4.4%	No	9.4%
Postal Service .....	3.3%	No	4.9%	No	2.7%
GSA .....	2.7%	No	2.4%	No	7.5%
VA .....	2.1%	No	3.2%	No	7.9%
Transportation .....	1.5%	Yes	9.4%	Yes	10.8%
NASA .....	1.3%	Yes	5.3%	No	5.5%
Agriculture .....	0.7%	No	2.2%	No	4.3%
Interior .....	0.6%	Yes	9.2%	No	(1.3%) <u>d/</u>
HEW .....	0.6%	No	0.4%	No	3.5%
Justice .....	0.4%	No	(3.4%) <u>d/</u>	No	2.2%
Treasury .....	0.3%	No	2.0%	No	3.2%
Commerce .....	0.2%	No	(0.2%) <u>d/</u>	Yes	27.0%
Panama Canal <u>a/</u> .....	0.1%	No	2.9%	No	1.5%
Labor .....	0.1%	Yes	8.3%	Yes	21.0%
EPA <u>a/</u> .....	0.1%	Yes	8.4%	No	7.8%
TVA <u>a/</u> .....	0.1%	No	1.0%	No	2.5%
NSF <u>a/</u> .....	<u>b/</u>	No	(5.2%) <u>d/</u>	No	9.8%
HUD .....	<u>b/</u>	Yes	14.4%	Yes	14.4%
SBA <u>a/</u> .....	<u>b/</u>	Yes	31.4%	Yes	31.4%
Office of Personnel Management <u>a/</u> .....	<u>b/</u>	Yes	13.0%	Yes	13.0%
FCC <u>a/</u> .....	<u>b/</u>	No	(4.8%) <u>d/</u>	No	(11.8%) <u>d/</u>
State .....	<u>b/</u>	Yes	17.5%	Yes	17.5%
ICC <u>a/</u> .....	<u>b/</u>	Yes	8.1%	No	7.9%
CAB <u>a/</u> .....	<u>b/</u>	Yes	11.9%	Yes	11.9%
Overall .....	100%		4.0%		4.4%

a/ Letters were not prepared for these non-Cabinet agencies since they are relatively small energy users.

b/ Less than 0.05%.

c/ Goals and progress exclude military operational readiness activities.

d/ Increase instead of reduction.

Note: In April 1979 Executive departments and agencies were directed to reduce overall energy consumption by 5 percent per year and automotive fuel consumption by 10 percent per year. This goal was to be achieved for one year beginning on April 1, 1979, and would be measured against usage during the preceding 12-month period. The interim progress shown is for the first six months (April - September 1979) of this time period, as compared with the same six months in 1978. The interim reductions are shown on an annual basis that is comparable to the annual goals.

THE WHITE HOUSE

WASHINGTON

MEMORANDUM FOR THE SECRETARY OF THE TREASURY

SUBJECT: Energy Conservation

Last April 10, I directed Federal departments and agencies to reduce their overall energy consumption by five percent and automotive fuel consumption by 10 percent.

While some departments and agencies are meeting or exceeding these goals, your department is not. ~~This is unacceptable~~ and I want to call your personal attention to the need for improvement.

If <sup>*action is not taken*</sup> ~~your department and others do not take action~~ to meet my goals, it may be necessary for ~~me to instruct~~ the Office of Management and Budget to recommend deferral or rescission of funds as a means of guaranteeing compliance.

A summary of the progress made by your department is attached.

**Electrostatic Copy Made  
for Preservation Purposes**

DEPARTMENT OF THE TREASURY

Progress Toward Energy Saving Goals

	<u>Goal<sup>a/</sup></u>	<u>Department/Agency Progress Reported<sup>b/</sup></u>
Total Energy Saved	5%	2.0%
Automotive Fuel Saved	10%	3.2%

*Make clear  
whether this is on  
an annualized  
basis*

a/ Applies to twelve months starting April 1, 1979, as compared with the previous twelve months.

b/ From interim report for six months from April 1, 1979, through September 30, 1979, as compared with the comparable six months in 1978.

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for Preservation Purposes**

THE WHITE HOUSE

WASHINGTON

MEMORANDUM FOR THE SECRETARY OF ENERGY

SUBJECT: Energy Conservation

Last April 10, I directed Federal departments and agencies to reduce their overall energy consumption by five percent and automotive fuel consumption by 10 percent.

While some departments and agencies are meeting or exceeding these goals, your department is not. ~~This is unacceptable~~ and I want to call your personal attention to the need for improvement.

The Department of Energy will be viewed as a model by other departments and agencies. While your department is close to achieving the goals, I am sure you will understand the importance of meeting them.

*action is not taken*  
If ~~your department and others do not take action~~ to meet my goals, it may be necessary for ~~me to instruct~~ the Office of Management and Budget to recommend deferral or rescission of funds as a means of guaranteeing compliance.

A summary of the progress made by your department is attached.

*ok as amended*

**Electrostatic Copy Made  
for Preservation Purposes**

DEPARTMENT OF ENERGY

Progress Toward Energy Saving Goals

	<u>Goal<sup>a/</sup></u>	<u>Department/Agency Progress Reported<sup>b/</sup></u>
Total Energy Saved	5%	4.4%
Automotive Fuel Saved	10%	9.4%

a/ Applies to twelve months starting April 1, 1979, as compared with the previous twelve months.

b/ From interim report for six months from April 1, 1979, through September 30, 1979, as compared with the comparable six months in 1978.

THE WHITE HOUSE  
WASHINGTON

MEMORANDUM FOR THE POSTMASTER GENERAL

SUBJECT: Energy Conservation

Last April 10, I directed Executive departments and agencies to reduce their overall energy consumption by five percent and automotive fuel consumption by 10 percent.

While some Executive departments and agencies are meeting or exceeding these goals, others are not. I am calling their attention to the need for improvement.

The United States Postal Service has almost met the overall consumption goal, while it has fallen short of the goal for automotive fuels. I want to encourage you <sup>and</sup> to ~~consider whether~~ the Postal Service ~~can make~~ <sup>to make</sup> further improvements without seriously affecting mail deliveries.

A summary of the progress made by the Postal Service is attached.

Thank you.

*oli*  
*J*

**Electrostatic Copy Made  
for Preservation Purposes**

UNITED STATES POSTAL SERVICE

Progress Toward Energy Saving Goals

	<u>Goal<sup>a/</sup></u>	<u>Department/Agency Progress Reported<sup>b/</sup></u>
Total Energy Saved	5%	4.9%
Automotive Fuel Saved	10%	2.7%

a/ Applies to twelve months starting April 1, 1979, as compared with the previous twelve months.

b/ From interim report for six months from April 1, 1979, through September 30, 1979, as compared with the comparable six months in 1978.

THE WHITE HOUSE

WASHINGTON

MEMORANDUM FOR THE SECRETARY OF STATE

SUBJECT: Energy Conservation

Last April 10, I directed Federal departments and agencies to reduce their overall energy consumption by five percent and automotive fuel consumption by 10 percent.

Your department has exceeded these goals for the first six months following issuance of my directive. I want to express my personal appreciation for your efforts and encourage you to continue this achievement in the future.

*ok*  
*J*

**Electrostatic Copy Made  
for Preservation Purposes**

THE WHITE HOUSE

WASHINGTON

MEMORANDUM FOR THE SECRETARY OF LABOR

SUBJECT: Energy Conservation

Last April 10, I directed Federal departments and agencies to reduce their overall energy consumption by five percent and automotive fuel consumption by 10 percent.

Your department has exceeded these goals for the first six months following issuance of my directive. I want to express my personal appreciation for your efforts and encourage you to continue this achievement in the future.

*Jimmy Carter*

THE WHITE HOUSE

WASHINGTON

MEMORANDUM FOR THE SECRETARY OF HOUSING AND URBAN DEVELOPMENT

SUBJECT: Energy Conservation

Last April 10, I directed Federal departments and agencies to reduce their overall energy consumption by five percent and automotive fuel consumption by 10 percent.

Your department has exceeded these goals for the first six months following issuance of my directive. I want to express my personal appreciation for your efforts and encourage you to continue this achievement in the future.

*Jimmy Carter*

THE WHITE HOUSE  
WASHINGTON

MEMORANDUM FOR THE SECRETARY OF TRANSPORTATION

SUBJECT: Energy Conservation

Last April 10, I directed Federal departments and agencies to reduce their overall energy consumption by five percent and automotive fuel consumption by 10 percent.

Your department has exceeded these goals for the first six months following issuance of my directive. I want to express my personal appreciation for your efforts and encourage you to continue this achievement in the future.

*Jimmy Carter*

THE WHITE HOUSE

WASHINGTON

MEMORANDUM FOR THE ADMINISTRATOR OF VETERANS AFFAIRS

SUBJECT: Energy Conservation

Last April 10, I directed Federal departments and agencies to reduce their overall energy consumption by five percent and automotive fuel consumption by 10 percent.

While some departments and agencies are meeting or exceeding these goals, your department is not. I want to call your personal attention to the need for improvement.

If action is not taken to meet my goals, it may be necessary for the Office of Management and Budget to recommend deferral or rescission of funds as a means of guaranteeing compliance.

A summary of the progress made by your department is attached.

*Jimmy Carter*

THE WHITE HOUSE

WASHINGTON

MEMORANDUM FOR THE ADMINISTRATOR OF GENERAL SERVICES

SUBJECT: Energy Conservation

Last April 10, I directed Federal departments and agencies to reduce their overall energy consumption by five percent and automotive fuel consumption by 10 percent.

While some departments and agencies are meeting or exceeding these goals, your department is not. I want to call your personal attention to the need for improvement.

If action is not taken to meet my goals, it may be necessary for the Office of Management and Budget to recommend deferral or rescission of funds as a means of guaranteeing compliance.

A summary of the progress made by your department is attached.

*Jimmy Carter*

THE WHITE HOUSE

WASHINGTON

MEMORANDUM FOR THE ADMINISTRATOR OF THE NATIONAL AERONAUTICS AND  
SPACE ADMINISTRATION

SUBJECT: Energy Conservation

Last April 10, I directed Federal departments and agencies to reduce their overall energy consumption by five percent and automotive fuel consumption by 10 percent.

While some departments and agencies are meeting or exceeding these goals, your department is not. I want to call your personal attention to the need for improvement.

If action is not taken to meet my goals, it may be necessary for the Office of Management and Budget to recommend deferral or rescission of funds as a means of guaranteeing compliance.

A summary of the progress made by your department is attached.

*Jimmy Carter*

THE WHITE HOUSE

WASHINGTON

MEMORANDUM FOR THE SECRETARY OF COMMERCE

SUBJECT: Energy Conservation

Last April 10, I directed Federal departments and agencies to reduce their overall energy consumption by five percent and automotive fuel consumption by 10 percent.

While some departments and agencies are meeting or exceeding these goals, your department is not. I want to call your personal attention to the need for improvement.

If action is not taken to meet my goals, it may be necessary for the Office of Management and Budget to recommend deferral or rescission of funds as a means of guaranteeing compliance.

A summary of the progress made by your department is attached.

*Jimmy Carter*

THE WHITE HOUSE

WASHINGTON

MEMORANDUM FOR THE SECRETARY OF HEALTH, EDUCATION, AND WELFARE

SUBJECT: Energy Conservation

Last April 10, I directed Federal departments and agencies to reduce their overall energy consumption by five percent and automotive fuel consumption by 10 percent.

While some departments and agencies are meeting or exceeding these goals, your department is not. I want to call your personal attention to the need for improvement.

If action is not taken to meet my goals, it may be necessary for the Office of Management and Budget to recommend deferral or rescission of funds as a means of guaranteeing compliance.

A summary of the progress made by your department is attached.

*Jimmy Carter*

THE WHITE HOUSE

WASHINGTON

MEMORANDUM FOR THE SECRETARY OF AGRICULTURE

SUBJECT: Energy Conservation

Last April 10, I directed Federal departments and agencies to reduce their overall energy consumption by five percent and automotive fuel consumption by 10 percent.

While some departments and agencies are meeting or exceeding these goals, your department is not. I want to call your personal attention to the need for improvement.

If action is not taken to meet my goals, it may be necessary for the Office of Management and Budget to recommend deferral or rescission of funds as a means of guaranteeing compliance.

A summary of the progress made by your department is attached.

*Jimmy Carter*

THE WHITE HOUSE

WASHINGTON

MEMORANDUM FOR THE SECRETARY OF THE INTERIOR

SUBJECT: Energy Conservation

Last April 10, I directed Federal departments and agencies to reduce their overall energy consumption by five percent and automotive fuel consumption by 10 percent.

While some departments and agencies are meeting or exceeding these goals, your department is not. I want to call your personal attention to the need for improvement.

If action is not taken to meet my goals, it may be necessary for the Office of Management and Budget to recommend deferral or rescission of funds as a means of guaranteeing compliance.

A summary of the progress made by your department is attached.

*Jimmy Carter*

THE WHITE HOUSE

WASHINGTON

MEMORANDUM FOR THE ATTORNEY GENERAL

SUBJECT: Energy Conservation

Last April 10, I directed Federal departments and agencies to reduce their overall energy consumption by five percent and automotive fuel consumption by 10 percent.

While some departments and agencies are meeting or exceeding these goals, your department is not. I want to call your personal attention to the need for improvement.

If action is not taken to meet my goals, it may be necessary for the Office of Management and Budget to recommend deferral or rescission of funds as a means of guaranteeing compliance.

A summary of the progress made by your department is attached.

*Jimmy Carter*

THE WHITE HOUSE

WASHINGTON

MEMORANDUM FOR THE SECRETARY OF DEFENSE

SUBJECT: Energy Conservation

Last April 10, I directed Federal departments and agencies to reduce their overall energy consumption by five percent and automotive fuel consumption by 10 percent.

While some departments and agencies are meeting or exceeding these goals, your department is not. I want to call your personal attention to the need for improvement.

If action is not taken to meet my goals, it may be necessary for the Office of Management and Budget to recommend deferral or rescission of funds as a means of guaranteeing compliance.

A summary of the progress made by your department is attached.

*Jimmy Carter*

THE WHITE HOUSE

WASHINGTON

MEMORANDUM FOR THE SECRETARY OF THE TREASURY

SUBJECT: Energy Conservation

Last April 10, I directed Federal departments and agencies to reduce their overall energy consumption by five percent and automotive fuel consumption by 10 percent.

While some departments and agencies are meeting or exceeding these goals, your department is not. I want to call your personal attention to the need for improvement.

If action is not taken to meet my goals, it may be necessary for the Office of Management and Budget to recommend deferral or rescission of funds as a means of guaranteeing compliance.

A summary of the progress made by your department is attached.

*Jimmy Carter*

THE WHITE HOUSE

WASHINGTON

MEMORANDUM FOR THE SECRETARY OF ENERGY

SUBJECT: Energy Conservation

Last April 10, I directed Federal departments and agencies to reduce their overall energy consumption by five percent and automotive fuel consumption by 10 percent.

While some departments and agencies are meeting or exceeding these goals, your department is not. I want to call your personal attention to the need for improvement.

The Department of Energy will be viewed as a model by other departments and agencies. While your department is close to achieving the goals, I am sure you will understand the importance of meeting them.

If action is not taken to meet my goals, it may be necessary for the Office of Management and Budget to recommend deferral or rescission of funds as a means of guaranteeing compliance.

A summary of the progress made by your department is attached.

*Jimmy Carter*

# VETERANS ADMINISTRATION

## Progress Toward Energy Saving Goals

	<u>Goal</u>	<u>Interim Progress Reported for Department/Agency</u>
Total Energy Saved	5%	3.2%
Automotive Fuel Saved	10%	7.9%

Note: In April 1979 Executive departments and agencies were directed to reduce overall energy consumption by 5 percent per year and automotive fuel consumption by 10 percent per year. This goal was to be achieved for one year beginning on April 1, 1979, and would be measured against usage during the preceding 12-month period. The interim progress shown is for the first six months (April - September 1979) of this time period, as compared with the same six months in 1978. The interim reductions are shown on an annual basis that is comparable to the annual goals.

NATIONAL AERONAUTICS AND SPACE ADMINISTRATION

Progress Toward Energy Saving Goals

	<u>Goal</u>	<u>Interim Progress Reported for Department/Agency</u>
Total Energy Saved	5%	5.3%
Automotive Fuel Saved	10%	5.5%

Note: In April 1979 Executive departments and agencies were directed to reduce overall energy consumption by 5 percent per year and automotive fuel consumption by 10 percent per year. This goal was to be achieved for one year beginning on April 1, 1979, and would be measured against usage during the preceding 12-month period. The interim progress shown is for the first six months (April - September 1979) of this time period, as compared with the same six months in 1978. The interim reductions are shown on an annual basis that is comparable to the annual goals.

# GENERAL SERVICES ADMINISTRATION

## Progress Toward Energy Saving Goals

	<u>Goal</u>	<u>Interim Progress Reported for Department/Agency</u>
Total Energy Saved	5%	2.4%
Automotive Fuel Saved	10%	7.5%

Note: In April 1979 Executive departments and agencies were directed to reduce overall energy consumption by 5 percent per year and automotive fuel consumption by 10 percent per year. This goal was to be achieved for one year beginning on April 1, 1979, and would be measured against usage during the preceding 12-month period. The interim progress shown is for the first six months (April - September 1979) of this time period, as compared with the same six months in 1978. The interim reductions are shown on an annual basis that is comparable to the annual goals.

UNITED STATES POSTAL SERVICE

Progress Toward Energy Saving Goals

	<u>Goal</u>	<u>Interim Progress Reported for Department/Agency</u>
Total Energy Saved	5%	4.9%
Automotive Fuel Saved	10%	2.7%

Note: In April 1979 Executive departments and agencies were directed to reduce overall energy consumption by 5 percent per year and automotive fuel consumption by 10 percent per year. This goal was to be achieved for one year beginning on April 1, 1979, and would be measured against usage during the preceding 12-month period. The interim progress shown is for the first six months (April - September 1979) of this time period, as compared with the same six months in 1978. The interim reductions are shown on an annual basis that is comparable to the annual goals.

DEPARTMENT OF ENERGY

Progress Toward Energy Saving Goals

	<u>Goal</u>	<u>Interim Progress Reported for Department/Agency</u>
Total Energy Saved	5%	4.4%
Automotive Fuel Saved	10%	9.4%

Note: In April 1979 Executive departments and agencies were directed to reduce overall energy consumption by 5 percent per year and automotive fuel consumption by 10 percent per year. This goal was to be achieved for one year beginning on April 1, 1979, and would be measured against usage during the preceding 12-month period. The interim progress shown is for the first six months (April - September 1979) of this time period, as compared with the same six months in 1978. The interim reductions are shown on an annual basis that is comparable to the annual goals.

DEPARTMENT OF HEALTH, EDUCATION, AND WELFARE

Progress Toward Energy Saving Goals

	<u>Goal</u>	<u>Interim Progress Reported for Department/Agency</u>
Total Energy Saved	5%	0.4%
Automotive Fuel Saved	10%	3.5%

Note: In April 1979 Executive departments and agencies were directed to reduce overall energy consumption by 5 percent per year and automotive fuel consumption by 10 percent per year. This goal was to be achieved for one year beginning on April 1, 1979, and would be measured against usage during the preceding 12-month period. The interim progress shown is for the first six months (April - September 1979) of this time period, as compared with the same six months in 1978. The interim reductions are shown on an annual basis that is comparable to the annual goals.

DEPARTMENT OF COMMERCE

Progress Toward Energy Saving Goals

	<u>Goal</u>	<u>Interim Progress Reported for Department/Agency</u>
Total Energy Saved	5%	(0.2%) <u>a/</u>
Automotive Fuel Saved	10%	27.0%

a/ Increase instead of reduction.

Note: In April 1979 Executive departments and agencies were directed to reduce overall energy consumption by 5 percent per year and automotive fuel consumption by 10 percent per year. This goal was to be achieved for one year beginning on April 1, 1979, and would be measured against usage during the preceding 12-month period. The interim progress shown is for the first six months (April - September 1979) of this time period, as compared with the same six months in 1978. The interim reductions are shown on an annual basis that is comparable to the annual goals.

DEPARTMENT OF AGRICULTURE

Progress Toward Energy Saving Goals

	<u>Goal</u>	<u>Interim Progress Reported for Department/Agency</u>
Total Energy Saved	5%	2.2%
Automotive Fuel Saved	10%	4.3%

Note: In April 1979 Executive departments and agencies were directed to reduce overall energy consumption by 5 percent per year and automotive fuel consumption by 10 percent per year. This goal was to be achieved for one year beginning on April 1, 1979, and would be measured against usage during the preceding 12-month period. The interim progress shown is for the first six months (April - September 1979) of this time period, as compared with the same six months in 1978. The interim reductions are shown on an annual basis that is comparable to the annual goals.

DEPARTMENT OF THE INTERIOR

Progress Toward Energy Saving Goals

	<u>Goal</u>	<u>Interim Progress Reported for Department/Agency</u>
Total Energy Saved	5%	9.2%
Automotive Fuel Saved	10%	(1.3%) <u>a/</u>

a/ Increase instead of reduction.

Note: In April 1979 Executive departments and agencies were directed to reduce overall energy consumption by 5 percent per year and automotive fuel consumption by 10 percent per year. This goal was to be achieved for one year beginning on April 1, 1979, and would be measured against usage during the preceding 12-month period. The interim progress shown is for the first six months (April - September 1979) of this time period, as compared with the same six months in 1978. The interim reductions are shown on an annual basis that is comparable to the annual goals.

DEPARTMENT OF THE TREASURY

Progress Toward Energy Saving Goals

	<u>Goal</u>	<u>Interim Progress Reported for Department/Agency</u>
Total Energy Saved	5%	2.0%
Automotive Fuel Saved	10%	3.2%

Note: In April 1979 Executive departments and agencies were directed to reduce overall energy consumption by 5 percent per year and automotive fuel consumption by 10 percent per year. This goal was to be achieved for one year beginning on April 1, 1979, and would be measured against usage during the preceding 12-month period. The interim progress shown is for the first six months (April - September 1979) of this time period, as compared with the same six months in 1978. The interim reductions are shown on an annual basis that is comparable to the annual goals.

DEPARTMENT OF JUSTICE

Progress Toward Energy Saving Goals

	<u>Goal</u>	<u>Interim Progress Reported for Department/Agency</u>
Total Energy Saved	5%	(3.4%) <u>a/</u>
Automotive Fuel Saved	10%	2.2%

a/ Increase instead of reduction.

Note: In April 1979 Executive departments and agencies were directed to reduce overall energy consumption by 5 percent per year and automotive fuel consumption by 10 percent per year. This goal was to be achieved for one year beginning on April 1, 1979, and would be measured against usage during the preceding 12-month period. The interim progress shown is for the first six months (April - September 1979) of this time period, as compared with the same six months in 1978. The interim reductions are shown on an annual basis that is comparable to the annual goals.

DEPARTMENT OF DEFENSE

Progress Toward Energy Saving Goals

	<u>Goal</u>	<u>Interim Progress Reported for Department/Agency</u>
Total Energy Saved	5%	3.8%
Automotive Fuel Saved	10%	4.2%

Note: In April 1979 Executive departments and agencies were directed to reduce overall energy consumption by 5 percent per year and automotive fuel consumption by 10 percent per year. This goal was to be achieved for one year beginning on April 1, 1979, and would be measured against usage during the preceding 12-month period. The interim progress shown is for the first six months (April - September 1979) of this time period, as compared with the same six months in 1978. The interim reductions are shown on an annual basis that is comparable to the annual goals.

THE WHITE HOUSE  
WASHINGTON

18 Jan 80

Jack Watson  
Arnie Miller

The attached was returned in  
the President's outbox today  
and is forwarded to you for  
appropriate handling.

Rick Hutcheson

THE WHITE HOUSE

WASHINGTON

January 17, 1980

Mr. President:

For your information, Charlie Kirbo called me last week to convey Griffin Bell's support for Mr. Herzstein. Griffin thinks Herzstein is a superb lawyer and an able man.

A handwritten signature in cursive script that reads "Jack". The signature is written in black ink and is positioned in the lower right quadrant of the page.

THE WHITE HOUSE

WASHINGTON

January 17, 1980

MEMORANDUM FOR THE PRESIDENT

FROM:

JACK WATSON *Jack*

ARNIE MILLER *AA*

SUBJECT:

Under Secretary of Commerce for International Trade

Special Assistant to the Secretary of Commerce

We join Secretary Klutznick in recommending the appointment of Robert E. Herzstein to be the new Under Secretary of Commerce for International Trade.

Herzstein is a senior partner in the Washington, D.C. law firm of Arnold & Porter. He is a nationally recognized expert in trade law and currently chairs the American Bar Association's Committee on International Trade. One of the major problems facing Commerce is the ability to handle the legal and technical challenges arising from the trade reorganization. Herzstein is intimately familiar with the dumping, countervailing duty and export control responsibilities that Commerce is assuming. He has the technical knowledge and practical experience at the trade bar to enable Commerce to handle development and enforcement of these regulations, as well as the extensive litigation that will undoubtedly arise. He enjoys a reputation within the legal profession and the business community as a brilliant attorney. Because his law practice has primarily represented foreign producers, his appointment may bring some skepticism from the Labor movement. However, we are comfortable that he will be consistently fair and even-handed. He will bring stature and a solid substantive background to the Department.

Lloyd Cutler, Reubin Askew, Tony Solomon at Treasury, Dick Cooper at State, Stu, and Anne support Herzstein.

To assure visible representation from the business community, Secretary Klutznick is creating a new position, Special Assistant to the Secretary, to be filled by a major businessman who will work closely with the Under Secretary. Klutznick would like to appoint Thomas F. Barnum to this post, and we concur. Barnum is President and Chief Executive Officer of the Consolidated Foods Frozen Food Group in Chicago. He handles all domestic

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and international operations of Consolidated, and is a respected leader in the Midwestern business community. Secretary Klutznick proposes that, as Special Assistant, Barnum assist in the development of a marketing plan for the Department and in the reorganization of the Foreign Commercial Service. Commerce would like to announce the nomination of Herzstein and the appointment of Barnum simultaneously, to make it clear that it is bringing on board both the technical capability and the practical business experience needed to discharge its new responsibilities.

We are working closely with Luther Hodges to identify a candidate for the position of Assistant Secretary for Trade Administration, the job for which we did not approve Stan Marcuss. Commerce is considering several candidates. Among them are: Richard Cunningham, an attorney with the Washington, D.C. law firm of Steptoe & Johnson; John Ellicott, an attorney with the Washington, D.C. law firm of Covington & Burling; Robert Hudec of the University of Minnesota Law School; and David Foster, who is on the staff of the Senate Finance Committee. We will have a recommendation for you in the very near future.

RECOMMENDATION

That you approve the nomination of Robert E. Herzstein, of Washington, D.C., to be Under Secretary of Commerce for International Trade.

approve

disapprove



ROBERT E. HERZSTEIN  
Washington, D.C.

EXPERIENCE

1959 - Date Private Law Practice,  
Arnold & Porter  
(Presently a Senior Partner)

1955 - 1958 Assistant to the General Counsel,  
Department of the Army

EDUCATION

1952 Harvard College, A.B.  
Magna Cum Laude and Phi Beta Kappa

1955 Harvard Law School, LL.B.  
Magna Cum Laude  
Editor, Harvard Law Review

PERSONAL

White Male  
Age 48  
Democrat

THOMAS FRANK BARNUM  
Illinois

EXPERIENCE

1979 - Date	President and Chief Executive Officer Consolidated Foods Frozen Food Group Senior Vice President, Consolidated Foods
1972 - 1979	President, Kitchens of Sara Lee Senior Vice President, Consolidated Foods
1971 - 1972	Cosco Industries, Division of Consolidated Foods
1970	Vice President of Corporate Development, Consolidated Foods Corporation
1969 - 1970	Consultant with Booz, Allen, Hamilton
1963 - 1969	Kitchens of Sara Lee

EDUCATION

1961	Miami University, Oxford, Ohio, B.A.
1963	Michigan State University, M.B.A.

PERSONAL

White Male  
Age 40

COMMENTS ON ROBERT E. HERZSTEIN

Robert Noyce, Vice Chairman of the Board, Intel Corporation

Has demonstrated competency, has worked in this area for over 20 years, has the capability and creativity to enhance our ability to compete. His international reputation and his ability to deal with complex rules and business practices would gain the respect of those with whom he would have to deal, both domestic and foreign.

Ray Garcia, Director of Client Services, Government Research Corporation

Knowledgeable, articulate. I don't know about his management skills, haven't seen him in that context; but that's not as critical in the Under Secretary job. You should check with labor because he's been on the free trade side.

Alan Wolf, former Deputy Special Trade Representative

Very bright lawyer, highly respected in the bar. The fact that he is closely associated with foreign interests might create a problem for you; but he is regarded as fair.

Don DeKieffer, Washington trade attorney

Herzstein has always been on the opposite side from me. I have every confidence in him and support him. He is enormously competent, has integrity. He is great for the Under Secretary spot because he has stature; he's also politically savvy.

Philip Klutznick, Secretary of Commerce

He is one of the most knowledgeable men in the legal end. I get reports that he is a good manager and that he is fair and just on the issues.

Mike Rashish

Excellent man. Quiet guy. Will run a good shop. He's not strong on PR aspects of the job, but is very solid.

Bob Hormats, Deputy Special Trade Representative

He is a superb lawyer with good business contacts. He won't be universally embraced by the business community because he's not from there, but he is respected.

Charles Schultze

While I don't know Herzstein personally, I've heard good things about him, that he knows the issues.

Senator Bennett Johnston  
(called on Herzstein's behalf)

I know him well; he's a close friend. I have the highest recommendation for him. Very solid attorney.

Liz Yaeger, AFL-CIO

I don't know him personally, but have heard good things about him.

THE CHAIRMAN OF THE  
COUNCIL OF ECONOMIC ADVISERS  
WASHINGTON

January 17, 1979

EYES ONLY

MEMORANDUM FOR THE PRESIDENT

From: Charlie Schultze <sup>CLS</sup>

Subject: Fourth Quarter GNP

Tomorrow (Friday, January 18) at 10:00 a. m., the Commerce Department will release the first published estimate of GNP in the fourth quarter of last year. Real growth was at an annual rate of 1.4 percent, virtually the same as the very preliminary estimate circulated within government (and promptly leaked) a month ago.

Growth of final sales -- at a 2-1/2 percent annual rate -- outstripped the rise in GNP; inventory investment declined to a very low rate. Except for the auto industry, the economy entered 1980 with a good balance between stocks and sales. This will help to keep a recession -- if one develops -- brief and mild.

The table below shows the growth of real GNP and its principal components over the four quarters of last year, compared with 1978. Growth in all of the major categories of final domestic demand slowed substantially last year; inventory investment also declined. Net exports rose considerably, however, as real exports went up strongly.

	Percent Change	
	<u>Fourth Quarter to Fourth Quarter</u>	
	<u>1978</u>	<u>1979</u>
Real GNP	4.8	0.8
Personal Consumption	4.5	1.6
Durable Goods	6.8	-4.0
Other	4.0	2.7
Business Fixed Investment	10.5	1.7
Residential Construction	0	-8.3
Government Purchases	1.7	.1

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The fact that real GNP grew at all last year, in the face of enormous oil price increases, is literally amazing. It occurred primarily because of a sharp further drop in the personal saving rate -- to 3.3 percent of disposable income in the fourth quarter of 1979, compared with 4.7 percent a year earlier. Had the saving rate remained unchanged, real GNP would have fallen by roughly 1 percent, instead of the 1 percent rise that occurred.

#### Some Disturbing Thoughts on Reviewing the 1979 Results

The resistance of the American economy to recession and the failure of unemployment to rise stemmed from two causes:

- o An inflationary psychology led consumers to keep buying despite a fall in their real incomes; the personal saving rate fell to the lowest level in the last quarter century;
- o Miserable productivity performance gave us a large growth in employment despite a very slow growth of output.

Both of these developments help in the short run, but unless revised they bode ill for the future of our economy.

JIMMY CARTER

C

1/18/80...7:45 am

Bob Strauss called with the following messages:

(1) D.W. Brooks called Strauss last night. Brooks had just returned from Iowa yesterday. He says it's highly essential on "Meet the Press" that the President restate in very specific terms that the grain embargo is being taken off the market, and will not compete with Iowa grain. That this is still not clear in the Iowa farmer's mind, as it should be.

(2) Strauss met with David Garth last night. He completed a poll this week that showed us 11 points over Kennedy in New York City... 6 points ahead of Kennedy in the Jewish community in New York City.

--SSC

Paid for and authorized by the Carter-Mondale Presidential Committee, Inc. John H. Dalton, Treasurer. A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C.

100-11

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for Preservation Purposes**

THE WHITE HOUSE  
WASHINGTON

18 Jan 80

Jim McIntyre  
Jack Watson  
Arnie Miller

The attached was returned in  
the President's outbox today  
and is forwarded to you for  
appropriate handling.

Rick Hutcheson



EXECUTIVE OFFICE OF THE PRESIDENT

OFFICE OF MANAGEMENT AND BUDGET

WASHINGTON, D.C. 20503

JAN 16 1980

2

MEMORANDUM FOR: THE PRESIDENT  
FROM: Jim McIntyre *Jim*  
SUBJECT: Recommendation for the Position of  
Administrator, Office of Federal  
Procurement Policy

I have identified an excellent candidate for this position after a long and careful search. She is Karen H. Williams, presently Chief Counsel of the Senate Budget Committee.

Karen is a graduate of the Fletcher School of Law and Diplomacy. After receiving her law degree she clerked for Justice Thurgood Marshall. Karen is a member of the National Association of Black Women Attorneys, and a trustee of Bates College and the Washington Center for Metropolitan Studies.

I believe Karen would make an excellent addition to my senior staff. Arnie Miller supports this recommendation.

In response to your request, I have attached an analysis of OMB's top positions by sex and race.

Attachment

APPROVE

DISAPPROVE

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for Preservation Purposes**

## ATTACHMENT

The affirmative action statistics on OMB's top positions are as follows:

	<u>Number</u>	<u>Percentage</u>
White Males	11	68.6
Black Males	1	6.3
White Females	3	18.8
Black Females	<u>1*</u>	<u>6.3</u>
Total	16	100.0

\* Proposed appointment

RESUME

NAME: Karen Hastie Williams

ADDRESS: 1701 Poplar Lane, N.W.  
Washington, D.C. 20012

TELEPHONE: Home -- (202) 882-8592  
Office -- (202) 224-0642

PLACE AND DATE  
OF BIRTH: Washington, D.C.; September 30, 1944

FAMILY: Married to Wesley S. Williams, Jr., Esq.,  
a partner in the law firm of Covington &  
Burling, Washington, D.C.  
Three children, Amanda Pedersen Williams,  
born May 21, 1974, Wesley Hastie Williams,  
born April 23, 1976, Bailey Lockhart  
Williams, born July 25, 1978.

EDUCATION: J.D., 1973 -- Columbus Law School, Catholic  
University of America, Washington, D.C.

Associate Editor, Catholic University  
Law Review

American Jurisprudence Award for Excel-  
lence in Federal Practice and Procedure  
and Labor Law

M.A., 1967 -- Fletcher School of Law & Diplomacy,  
Tufts University, Medford, Massachusetts

B.A., 1966 -- Bates College, Lewiston, Maine

(Also, Certificate, 1965 -- University of Neuchatel,  
Neuchatel, Switzerland, per junior year abroad)

1962 -- Philadelphia High School for Girls  
Philadelphia, Pennsylvania

EMPLOYMENT: Chief Counsel, United States Senate Committee on  
the Budget -- February 1977 to present.

Associate attorney, Fried, Frank, Harris, Shriver &  
Kampelman -- September 1975 to February 1977.  
Member, District of Columbia Bar.

Law Clerk to Associate Justice Thurgood Marshall,  
United States Supreme Court -- August 1974 to  
August 1975

EMPLOYMENT (con'd.)

Law Clerk to Judge Spottswood W. Robinson, III, United States Court of Appeals for the District of Columbia Circuit -- September 1973 to August 1974

Summer Associate, Fried, Frank, Harris, Shriver & Kampelman -- 1971, 1972

Staff Assistant, United States Senate Committee on the District of Columbia -- 1970 (hired for pendency of special four-month project)

Staff Assistant, International Government Relations Department, Mobil Oil Corporation, New York, New York -- 1967 to 1969 (resignation required by husband's change of employment)

Summer Research Assistant, Governor's Commission on the Status of Women, St. Thomas, U.S. Virgin Islands -- 1967

Summer Television Hostess, "live" variety program, St. Thomas, U.S. Virgin Islands -- 1967

Summer Volunteer (guide and interpreter), Center for International Visitors to the City of Philadelphia, Pennsylvania -- 1966

PROFESSIONAL ASSOCIATIONS:

American Bar Association

National Association of Black Women Attorneys

National Bar Association

Women's Division, Washington Bar Association

CIVIL AND EDUCATIONAL  
ASSOCIATIONS:

District of Columbia Chapter of the American  
Red Cross, Board of Directors

Democratic Committee of the District  
of Columbia: Carter-Mondale Steering  
Committee, September, 1976

Fund for an Open Society, National  
Advisory Committee

Center for Municipal and Metropolitan  
Research, Board of Trustees

Board on Professional Responsibility,  
D.C. Court of Appeals, Board Member

Women's Committee, National Symphony  
Orchestra

NAACP Legal Defense Fund, Inc., Board of  
Directors.

THE WHITE HOUSE

WASHINGTON

17 January 1980

C

MEMORANDUM FOR THE PRESIDENT

FROM:

RICK HUTCHESON *Rick Hutcherson*

SUBJECT:

Summary of Memos Not Submitted

1. Routine CAB decisions in which all agencies and White House concur.

Docket 31932 renewed and amended foreign air carrier permits of Pacific Western Airlines for certain charter flights

Docket 36439 issued an amended operating certificate to Rich International Airways, Inc for interstate and overseas air transportation of passengers and cargo

Docket 35352 redesignated "Balboa, Canal Zone-Panama City, Panama" as "Panama City, Panama" on a Pan American World Airways' route certificate

Docket 30882, 30883 awarded Southern Air Transport an operating certificate for interstate and overseas charter air transportation

Docket 37410 suspended some normal economy fare increases and all peak season fares requested by Compagnie National Air France

Docket 36766 amended route certificates for several air line companies to authorize increased air transportation between Costa Rica and various U.S. points.

Dockets 36062, 34292, 34293, 33232, 33233, 32608, 32609 awarded operating certificates for AIAL, Inc., Homeric International Airlines, Inc., Trans Global Airlines, Inc, and Walsten Air Service Limited.

2. Routine USITC case on Certain Cease and Desist Orders issued following the investigation of a complaint on machinery for the continuous production of copper rod. STR, the Trade Policy Committee and White House concur.
3. Henry Owen forwarded a letter from Joan Holmes, Executive Director of the Hunger Project. She commends you on the public response to the preliminary report of the Commission on World Hunger. In a recent Gallup poll, 81% of those surveyed wanted to maintain or increase spending to combat world hunger; whereas only about half that number wanted to maintain or increase foreign aid.

4. Jack Watson returned Secretary Kreps Wednesday call to you. Jack reports that the "sole purpose of her call was to suggest that you consider closing all US port to Soviet ships. Juanita pointed out that since Soviet shipping of US cargo is one of their largest sources of hard currency (she estimate about \$5 billion per year), it would be a very significant additional economic sanction against the Soviets, if it is feasible for us to do it." Jack reported this to Secretary Klutznick and he stated that the matter is under review and will be discussed at the 1/18 Interagency meeting. No return call to Secretary Kreps is necessary.
5. Chairman John White forwarded a letter from Don Sands. Don Sands outlines recommendations on economic sanctions against the USSR including banning all Soviet fishing operations with 200 miles of the US and boycotting the Olympic games. He also outlines some "agricultural recommendations." Copies have been given to Dr. Brzezinski and Stu Eizenstat.
6. Dr. Brzezinski forwarded a letter from McGeorge Bundy which stresses the role of arms control in national security policy. He also hopes that you will "reaffirm your conviction authoritatively in the State of the Union message."
7. Henry Owen submitted a letter from Robert McNamara which thanks you for your leadership at the Tokyo Summit and subsequently in lining up support for doubling the budgets of the International Agricultural Research Centers by 1984. Henry Owen adds that the Japanese Government advised us "that it will increase its development aid for food production next fiscal year by 35% and its support of the International Agricultural Research Center by 40%."
8. Frank Press sent you a memo summarizing the report on Energy in Transition 1985-2010 prepared by a committee of the National Academy of Sciences. The five themes in the report of note: 1) the prime importance of conservation; 2) the critical near-term problem of fluid fuels; 3) the significance of coal and nuclear fission as the only large-scale intermediate-term options for electricity generation; 4) the need to keep the breeder option open; and 5) skepticism with respect to significant solar energy contribution in the near and intermediate term.

THE WHITE HOUSE  
WASHINGTON  
1/14/80

To Bob Linder

The Legal Counsel's Office conc  
with the attached CAB Decisions  
Dockets 31932, 36439, 35352, 30  
30883. Please have letters aut  
when appropriate.

Thanks

Marion Bartle

JDS 0277  
0287

For Summary



EXECUTIVE OFFICE OF THE PRESIDENT  
OFFICE OF MANAGEMENT AND BUDGET  
WASHINGTON, D.C. 20503

JAN 9 1980

ACTION

MEMORANDUM FOR THE STAFF SECRETARY

SUBJECT: Civil Aeronautics Board Decisions:

Pacific Western Airlines, Ltd.  
Docket 31932  
Due Date: January 20, 1980

Rich International Airways, Inc.  
Show-Cause Proceeding  
Docket 36439  
Due Date: January 20, 1980

You will find attached a memorandum for the President about the above international aviation cases. The interested executive agencies have reviewed the Board's decisions and have no objection to the proposed orders.

These are routine, noncontroversial matters. No foreign policy or national defense reasons for disapproving the Board's orders have been identified. I recommend that the President sign the attached letter to the Chairman which indicates that he does not intend to disapprove the Board's orders within the 60 days allowed by statute. Otherwise, the Board's orders become final on the 61st day.

R. O. Schlickeisen  
Associate Director for  
Economics and Government

Attachments:

Memorandum to the President  
CAB letters of transmittal  
CAB orders  
Letter to the Chairman

JAN 9 1980

ACTION

MEMORANDUM FOR THE PRESIDENT

SUBJECT: Civil Aeronautics Board Decisions:

Pacific Western Airlines, Ltd.  
Docket 31932  
Due Date: January 20, 1980

Rich International Airways, Inc.  
Show-Cause Proceeding  
Docket 36439  
Due Date: January 20, 1980

The Civil Aeronautics Board proposes to take the following actions with regard to the above international air cases:

- The foreign air carrier permit of Pacific Western Airlines, Ltd. is to be renewed and amended in a manner which would authorize charter flights, subject to certain stated limitations.
- Rich International Airways, Inc. is to be issued an amended operating certificate authorizing the carrier to perform interstate and overseas charter air transportation of passengers and cargo.

The Departments of State, Defense, Justice and Transportation and the National Security Council have not identified any foreign policy or national defense reasons for disapproving the orders in whole or in part.

The Office of Management and Budget recommends that you approve the Board's decisions by signing the attached letter to the Chairman which indicates that you do not intend to disapprove the Board's orders within the 60 days allowed by statute for your review.

/s/ R. O. Schlickeisen

R. O. Schlickeisen  
Associate Director for  
Economics and Government

**Attachments:**

CAB letters of transmittal  
CAB orders  
Letter to the Chairman

**Options and Implementation Actions:**

- 1) Approve the Board's orders. (DOS, DOD, DOJ, DOT, NSC, OMB).  
-- Sign the attached letter to the Chairman.
- 2) Disapprove the Board's orders.  
-- Implementation materials to be prepared.
- 3) See me.

cc: The Staff Secretary



EXECUTIVE OFFICE OF THE PRESIDENT  
OFFICE OF MANAGEMENT AND BUDGET  
WASHINGTON, D.C. 20503

JAN 10 1980

ACTION

MEMORANDUM FOR THE STAFF SECRETARY

SUBJECT: Civil Aeronautics Board Decisions:

Pan American World Airways, Inc.  
Docket 35352  
Due Date: February 10, 1980

Southern Air Transport, Inc.  
Dockets 30882, 30883  
Due Date: February 11, 1980

You will find attached a memorandum for the President about the above international aviation cases. The interested executive agencies have reviewed the Board's decisions and have no objection to the proposed orders.

These are routine, noncontroversial matters. No foreign policy or national defense reasons for disapproving the Board's orders have been identified. I recommend that the President sign the attached letter to the Chairman which indicates that he does not intend to disapprove the Board's orders within the 60 days allowed by statute. Otherwise, the Board's orders become final on the 61st day.

R. O. Schlickeisen  
Associate Director for  
Economics and Government

Attachments:

Memorandum to the President  
CAB letters of transmittal  
CAB orders  
Letter to the Chairman

Letter to the Chairman  
CVB orders  
CVB letters of transmittal  
Memorandum to the President

Attachments:

ECONOMICS AND GOVERNMENT  
ASSOCIATE DIRECTOR FOR  
E. O. SCHEICHELBAUM

Nov 11 1980

Board's orders become final on the date of  
orders within the 90 days allowed by statute. Otherwise, the  
indicates that no vote was taken to disapprove the Board's  
President sign the proposed letter to the Chairman which  
Board's orders have been indicated. I recommend that the  
policy of national defense reasons for disapproving the  
these are routine, noncontroversial matters. No foreign

have no objection to the proposed orders.  
Executive agencies have reviewed the Board's decisions and  
the above international aviation cases. The interested  
you will find attached a memorandum for the President about

one page: February 11, 1980  
Dockets 30885, 30883  
Southern Air Transport, Inc.

one page: February 10, 1980  
Docket 32323  
Pan American World Airways, Inc.

SUBJECT: CIVIL Aeronautics Board decisions:

MEMORANDUM FOR THE STAFF SECRETARY

ACTION

0810 1980



WASHINGTON, D.C. 20503

OFFICE OF MANAGEMENT AND BUDGET  
EXECUTIVE OFFICE OF THE PRESIDENT

JAN 10 1980

ACTION

MEMORANDUM FOR THE PRESIDENT

SUBJECT: Civil Aeronautics Board Decisions:

Pan American World Airways, Inc.  
Docket 35352  
Due Date: February 10, 1980

Southern Air Transport, Inc.  
Dockets 30882, 30883  
Due Date: February 11, 1980

The Civil Aeronautics Board proposes to take the following actions with regard to the above international air cases:

- The application of Pan American World Airways, Inc. to redesignate "Balboa, Canal Zone-Panama City, Panama" as "Panama City, Panama" on its route certificate is to be approved. This change is consistent with the terms of the Panama Canal Treaty which was ratified on April 18, 1978.
- Southern Air Transport, Inc. is to be issued an operating certificate authorizing interstate and overseas charter air transportation. The Board also approves certain control and interlocking relationships.

The Departments of State, Defense, Justice and Transportation and the National Security Council have not identified any foreign policy or national defense reasons for disapproving the orders in whole or in part.

The Office of Management and Budget recommends that you approve the Board's decisions by signing the attached letter to the Chairman which indicates that you do not intend to disapprove the Board's orders within the 60 days allowed by statute for your review.

*/s/* R. O. Schlickeisen

R. O. Schlickeisen  
Associate Director for  
Economics and Government

**Attachments:**

CAB letters of transmittal  
CAB orders  
Letter to the Chairman

**Options and Implementation Actions:**

- 1) Approve the Board's orders. (DOS, DOD, DOJ, DOT, NSC, OMB).  
-- Sign the attached letter to the Chairman.
- 2) Disapprove the Board's orders.  
-- Implementation materials to be prepared.
- 3) See me.

cc: The Staff Secretary

THE WHITE HOUSE  
WASHINGTON

1/11/80

To Bob Linder:

The Legal Counsel's office  
concur with the attached  
recommendation re CAB  
decision Docket #37410.  
No letter needs to be  
autopenned.

THanks

Marion Bartle

for summary

ID 288



EXECUTIVE OFFICE OF THE PRESIDENT  
OFFICE OF MANAGEMENT AND BUDGET  
WASHINGTON, D.C. 20503

JAN 10 1980

ACTION

MEMORANDUM FOR THE STAFF SECRETARY

SUBJECT: Civil Aeronautics Board Decision:

U.S.-France normal economy fares proposed by  
Compagnie Nationale Air France

Docket 37410

You will find attached a memorandum for the President about the above international aviation case. The interested executive agencies have indicated that they have no objection to the proposed order.

The Board's decision becomes final unless the President disapproves the order on or before January 18, 1980.

A handwritten signature in cursive script, appearing to read "R. O. Schlickeisen".

R. O. Schlickeisen  
Associate Director for  
Economics and Government

Attachments:

Memorandum to the President  
CAB letter of transmittal  
CAB order

JAN 10 1980

ACTION

MEMORANDUM FOR THE PRESIDENT

SUBJECT: Civil Aeronautics Board Decision:

U.S.-France normal economy fares proposed by  
Compagnie Nationale Air France

Docket 37410

The Civil Aeronautics Board proposes to suspend some of the normal economy fare increases and all of the peak season fares requested by Compagnie Nationale Air France (Air France).

Although Air France has: (1) ceased to use New York as a gateway city for fare calculations of passengers using direct non-stop service from interior U.S. cities to France, and (2) offered to institute new economy fares with limitations on stopovers and flight connections, the Board remains concerned that the proposed per-mile charges are significantly higher for passengers traveling nonstop to France from other U.S. gateways than from New York. Air France has not demonstrated that such cost differences are justified. Peak season fares requested by Air France for U.S. gateways other than New York also appear to be excessive when compared to similar New York-France fares on a per-mile basis.

The Departments of State, Defense, Justice and Transportation and the National Security Council have no objection to the Board's proposed order.

The Office of Management and Budget also recommends that you take no action and allow the Board's order to go into effect.

The Board's order becomes final unless you disapprove the order on or before January 18, 1980.

/s/ R. O. Schlickeisen

R. O. Schlickeisen  
Associate Director for  
Economics and Government

Attachments:

CAB letter of transmittal  
CAB order

Options and Implementation Actions:

- 1) Approve the Board's order by taking no action.  
(DOS, DOD, DOJ, DOT, NSC, OMB.)
- 2) Disapprove.  
-- Appropriate implementation materials to be prepared.
- 3) See me.

cc: The Staff Secretary

THE WHITE HOUSE  
WASHINGTON

1/15/80

To Bob Linder

The Legal Counsel's office concurs with the attached CAB decision docket 36766. Please have letter autopenned.

Thanks.

Marion Bartle

ID 0327

FOR SUMMARY



EXECUTIVE OFFICE OF THE PRESIDENT  
OFFICE OF MANAGEMENT AND BUDGET  
WASHINGTON, D.C. 20503

JAN 1 1 1980

ACTION

MEMORANDUM FOR THE STAFF SECRETARY

SUBJECT: Civil Aeronautics Board Decision:

United States-Costa Rica Show Cause Proceeding  
Docket 36766  
Due Date: January 28, 1980

You will find attached a memorandum for the President about the above international aviation case. The interested executive agencies have reviewed the Board's decision and have no objection to the proposed order.

This is a routine, noncontroversial matter. No foreign policy or national defense reasons for disapproving the Board's order have been identified. I recommend that the President sign the attached letter to the Chairman which indicates that he does not intend to disapprove the Board's order within the 60 days allowed by statute. Otherwise, the Board's order becomes final on the 61st day.

A handwritten signature in black ink, appearing to read "R. O. Schlickeisen".

R. O. Schlickeisen  
Associate Director for  
Economics and Government

Attachments:

Memorandum to the President  
CAB letter of transmittal  
CAB order  
Letter to the Chairman

JAN 1 1 1980

ACTION

MEMORANDUM FOR THE PRESIDENT

SUBJECT: Civil Aeronautics Board Decision:

United States-Costa Rica Show Cause Proceeding  
Docket 36766

Due Date: January 28, 1980

The Civil Aeronautics Board proposes to amend the route certificates of American Airlines, Continental Air Lines, Eastern Air Lines, Evergreen International Airlines, National Airlines, Northwest Airlines, Pan American World Airways, Republic Airlines, Texas International Airlines, Transamerica Airlines and Western Air Lines to authorize increased air transportation service opportunities between Costa Rica and various U.S. points.

The Departments of State, Defense, Justice and Transportation and the National Security Council have not identified any foreign policy or national defense reasons for disapproving the Board's order in whole or in part.

The Office of Management and Budget recommends that you approve the Board's decision by signing the attached letter to the Chairman which indicates that you do not intend to disapprove the Board's order within the 60 days allowed by statute for your review. Also, OMB recommends that you state in your letter that no national defense or foreign policy reason underlies your action. This will preserve whatever opportunity is available under the new statute for judicial review.

/s/ R. O. Schlickeisen

R. O. Schlickeisen  
Associate Director for  
Economics and Government

Attachments:

CAB letter of transmittal  
CAB order  
Letter to the Chairman

Options and Implementation Actions:

- 1) Approve the Board's order and preserve whatever opportunity is available for judicial review (DOS, DOD, DOJ, DOT, NSC, OMB).  
-- Sign the attached letter to the Chairman.
- 2) Approve the Board's order and do nothing to preserve whatever opportunity is available for judicial review.  
-- Implementation materials to be prepared.
- 3) Disapprove the Board's order.  
-- Implementation materials to be prepared.
- 4) See me.

cc: The Staff Secretary

THE WHITE HOUSE  
WASHINGTON

1/17/80

To Bob Linder

The Counsels office concurs  
with the attached recommendations  
re attached CAB decisions.  
Please have letter autopenned.

Thanks

Marion Bartle

ID 800394



EXECUTIVE OFFICE OF THE PRESIDENT  
OFFICE OF MANAGEMENT AND BUDGET  
WASHINGTON, D.C. 20503

JAN 15 1980

ACTION

MEMORANDUM FOR THE PRESIDENT

SUBJECT: Civil Aeronautics Board Decisions:

Walsten Air Service Limited  
Docket 36062  
Due Date: February 25, 1980

AIAL, Inc.  
Dockets 33232, 33233  
Due Date: February 26, 1980

Homeric International Airlines, Inc.  
Dockets 34292, 34293  
Due Date: February 26, 1980

Trans Global Airlines, Inc.  
Dockets 32608, 32609  
Due Date: February 26, 1980

The Civil Aeronautics Board proposes to take the following actions with regard to the above international air cases:

- A foreign air carrier permit is to be issued to Walsten Air Service Limited authorizing this Canadian firm to engage in small aircraft charter air transportation services between any point or points in Canada and the United States.
- An operating certificate is to be issued to AIAL, Inc. authorizing the firm to engage in charter foreign air transportation.
- An operating certificate is to be issued to Homeric International Airlines, Inc. authorizing the firm to engage in foreign charter air transportation.
- An operating certificate is to be issued to Trans Global Airlines, Inc. authorizing the firm to engage in foreign charter air transportation.

The Departments of State, Defense, Justice and Transportation and the National Security Council have not identified any foreign policy or national defense reasons for disapproving the orders and they have no objection to the Board's proposed orders.

The Office of Management and Budget recommends that you approve the Board's decisions by signing the attached letter to the Chairman which indicates that you do not intend to disapprove the Board's orders within the 60 days allowed by statute for your review.

*/s/* R. O. Schlickeisen  
R. O. Schlickeisen  
Associate Director for  
Economics and Government

Attachments:

CAB letters of transmittal  
CAB orders  
Letter to the Chairman

Options and Implementation Actions:

- 1) Approve the Board's orders. (DOS, DOD, DOJ, DOT, NSC, OMB.)  
-- Sign the attached letter to the Chairman.
- 2) Disapprove the Board's orders.  
-- Implementation materials to be prepared.
- 3) See me.

THE WHITE HOUSE  
WASHINGTON  
1/16/80

To Bob Linder

The attached Askew recommendation has been approved by Stu Eizenstat and Zbig Brzezinski. Please handle as appropriate. (The President need not review).

Marion Bartle

ID 800361

FOR SUMMARY

THE SPECIAL REPRESENTATIVE FOR  
TRADE NEGOTIATIONS  
WASHINGTON

JAN 11 1980

MEMORANDUM TO THE PRESIDENT

FROM: Reubin O'D. Askew *RA*

SUBJECT: Recommended Presidential Action on Certain  
Cease and Desist Orders Issued by the United  
States International Trade Commission (USITC)

The USITC, as required under Section 337 of the Tariff Act of 1930, as amended, referred for your review the cease and desist orders issued following their investigation of a complaint on machinery for the continuous production of copper rod. The Commission determined that imports of machinery made by Krupp International, a West German company, were infringing a valid patent owned by the Southwire Company of Carrollton, Georgia. The Commission also determined that Krupp had misappropriated two of Southwire's trade secrets and had incorporated them into the imported machinery. The Commission ordered Krupp to cease and desist the practices.

My office has chaired a review of this case by representatives of the agencies of the Trade Policy Committee (Agriculture, Commerce and Trade, Defense, Interior, Justice, Labor, State, and Treasury) and has found no domestic or foreign policy effects which would support disapproval of the cease and desist orders.

I recommend that you take no action to disapprove these cease and desist orders thereby allowing the orders to become final on January 23, 1980. This recommendation is consistent with our normal practice on patent-based section 337 cases.

Recommendation approved

Recommendation disapproved

25

THE WHITE HOUSE  
WASHINGTON

January 16, 1980

Mr. President,

I suppose you don't ordinarily see letters like this, but you should see this one. It shows what an enthusiastic potential constituency exists for your leadership in the war on hunger.

This letter also shows how important it is, as you said to the Hunger Commission, to present foreign aid as part of the War on Hunger. In a recent Gallup poll, 81 pct. of those surveyed wanted to maintain or increase spending to combat world hunger, whereas only about half that number wanted to maintain or increase foreign aid.

OO  
Henry Owen

# The Hunger Project

The end of hunger and starvation on our planet by 1997. An idea whose time has come.

Joan Holmes  
Executive Director

## Board of Directors

Ellis M. Deull  
Chairman of the Board

Peter Bourne  
Werner Erhard  
David Guyer  
Joan Holmes  
Donella Meadows  
Roy Prosterman  
Matthew B. Rosenhaus

## Advisory Council

Earl Babbie  
Ajit Bhattacharjee  
Rich Buchheim  
Jose Luis Cardona-Cooper  
Clinton O. Chichester  
Ramsey Clark  
Harlan Cleveland  
Baltasar Corrada  
Norman Cousins  
Agbeko Davis  
John Denver  
Ellis M. Deull  
Thomas Driscoll  
Wayne W. Dyer  
Col. Fernando Flores-Banuet  
Fabio Fournier  
Milton Friedman  
R. Buckminster Fuller  
William Furtick  
Walter W. Goepfinger  
Carlton B. Goodlett  
David B. Goodstein  
Nathan Gray  
Dick Gregory  
J. Herbert Hamsher  
Valerie Harper  
Stephen Hayes  
Cecil Heftel  
Charles C. Hewitt  
Tom Jackson  
Raul Julia  
Suzanne Keller  
Martin N. Leaf  
Susan Paris Lewis  
Kate Lloyd  
Thomas K. McAteer  
Joan L. McKinney  
Donella Meadows  
John Putnam Merrill  
Howard L. Millman  
Michael Murphy  
Reed Oppenheimer  
Curtiss E. Porter  
Roy Prosterman  
Raghu Rai  
Matthew B. Rosenhaus  
Roger W. Sant  
Victoria P. Sant  
Gopal Singh  
Sydney Small  
Alan W. Steelman  
David Sternlight  
Calvin Whitney Stillman  
Gerald M. Sturman  
Arturo Tanco  
Mary N. Temple  
Jack G. Thayer  
Wendy W. Turnbull  
Mechai Viravaidya  
Gregory B. Votaw  
Lady Olivia Waldron  
Victor Waldron  
Robert H. Waterman, Jr.  
Herbert J. Waters  
Molly Whitehouse  
Mary O. Yates

December 20, 1979

James Earl Carter  
President of the United States  
The White House  
Washington D.C. 20050

Dear President Carter,

Congratulations on your public response to the preliminary report of the Commission on World Hunger. I am absolutely inspired by your courage, your compassion, your very apparent, deep commitment to go for the truth regarding ending hunger on our planet.

In our brief meeting at the Consultation at the White House, I was privileged to see in your eyes and in your manner the depth of your conviction and the strength of your intention to have hunger ended.

As an individual and as the Executive Director of an organization of more than 870,000 people, I commend you on taking on the issue of hunger in the United States and in the world, and I want you to know that you are for me a brilliant representation of what it means to be President of the United States.

With respect,

  
Joan Holmes  
Executive Director

JH:hw

THE WHITE HOUSE

WASHINGTON

January 16, 1980

MEMORANDUM FOR THE PRESIDENT

FROM: Jack Watson *Jack*  
SUBJECT: Juanita Kreps Call

At Phil's request, I returned a call Juanita Kreps placed to you this afternoon. The sole purpose of her call was to suggest that you consider closing all U.S. ports to Soviet ships. Juanita pointed out that since Soviet shipping of U.S. cargo is one of their largest sources of hard currency (she estimates somewhere in excess of \$5 billion per year), it would be a very significant additional economic sanction against the Soviets, if it is feasible for us to do it.

I thanked Juanita for her suggestion and told her that this very subject had been discussed last Wednesday morning at the Domestic Policy Breakfast. I said that I did not know the results of the Commerce Department/Interagency analysis of the issue, but that I would follow up on it.

I then called Philip Klutznick about the matter. Phil reported that the matter is under review, that he has discussed it with Neil Goldschmidt, and that the issue is on the agenda for the Interagency meeting this Friday.

It is not necessary for you to call Juanita back. She asked me if I would tell her what I found out about the issue, and I said I would. She sends you her warm regards.

THE WHITE HOUSE  
WASHINGTON

FOR THE RECORD

CC TO BRZEZINSKI AND  
EIZENSTAT FOR INFORMATION.

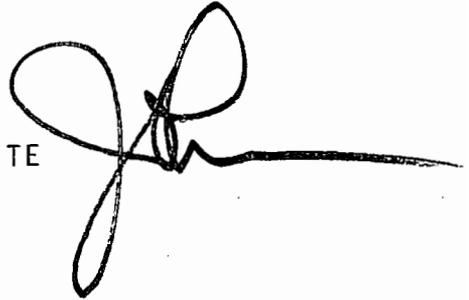
# DEMOCRATIC

NATIONAL COMMITTEE 1625 Massachusetts Ave., N.W. Washington, D.C. 20036 (202) 797-5900

John C. White  
Chairman

## MEMORANDUM

TO: THE PRESIDENT  
FROM: CHAIRMAN JOHN C. WHITE  
THROUGH: RICK HUTCHESON  
DATE: JANUARY 16, 1980



Mr. President:

Your friend Don Sands asked me to pass this along to you last week -

You are doing great! Steady and firm - You have the confidence of the American people as never before.

TO: PRESIDENT CARTER

From: Don W. Sands

Subject: Economic sanctions against the USSR

### Non-Agricultural Recommendations

1. We should ban all Soviet fishing operations within 200 miles of the U.S. coast.
2. We boycott the Olympic Games which are to be held in the USSR and in its place organize "The Freedom Games" in the United States which would contain all or most of the Olympic events. This would allow our athletes that have been training for years a chance to compete. Other Nations who might want to join in the Freedom Games could be invited to participate. The "Freedom Games" medals would be treasured as much or even more than Olympic Metals because of what they stand for and the uniqueness of the games. This action would affect the USSR economically and on a near term basis. Also, it takes away a propaganda opportunity for them through our news media.
3. We should make it known to the American people, openly and thoroughly, those nations that do not support the United States by not restricting shipments and sales to the USSR of similar commodities and products as we have. Give the American people a chance to respond by giving them the opportunity to decide if they want to buy imported products from those uncooperative countries.

### Agricultural Recommendations

We should adopt one of two courses of action on the handling of Other Agricultural Commodities listed in Supplement No. 1 to part 376 of Title 15 - Commerce & Foreign Trade (Grain excluded). Courses of action are listed in order of preference.

1. The Commerce Department in collaboration with the Department of Agriculture should immediately require the licensing of all "Other Agricultural Commodities". With a few days of effort these Departments could have listed all sales that have been made to the USSR. A study could quickly determine which commodities are perishable, non-strategic and offer no long term benefit to the USSR. For such commodities issue shipping licenses immediately. Restrict all future sales. This would allow for orderly handling of contract covering perishable products, avoids ~~market~~ market disruption and unnecessary restitution. Restitution on all restricted.
2. Second approach is that all "Other Agricultural Commodities" sales to the USSR be immediately reported and documented to the Commerce Dept. That restitution of the losses on the curtailment of these shipments be handled as promptly as possible. Notification of the restitution process should be immediately conveyed to all concerned. Restitution should be made only on the basis of losses incurred on the contracted shipping dates. Markets could recover and reduce losses more than they would be projected at the present time. I also recommend that ~~perishable~~ goods should receive restitution to the extent of their

Manufactured goods should receive restitution to the extent of their losses. Now is the time for Industry and Government to work together. We need to encourage exports to other countries more than ever.

3. The "Windfall Profit Tax Bill" currently in the Senate & House Committees should be increased by 5 billion dollars or whatever figure is necessary to cover the cost of the restitution process.

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

January 17, 1980

MEMORANDUM FOR: THE PRESIDENT  
FROM: ZBIGNIEW BRZEZINSKI  
SUBJECT: Letter from McGeorge Bundy *ZB*

As Chairman of the General Advisory Committee and in response to recent briefings on Iran and Afghanistan, Mac Bundy has sent you the attached letter stressing the role of arms control in national security policy.

Attachment



GENERAL ADVISORY COMMITTEE  
ON ARMS CONTROL AND DISARMAMENT  
WASHINGTON, D.C. 20451

January 11, 1980

Dear Mr. President:

Your General Advisory Committee has just finished two days of discussions of the problems of arms control in the aftermath of Iran and Afghanistan. In addition, a number of us have had the benefit of the briefings that you and Cy Vance have been giving at the White House.

The Committee, as you know, has members from different parts of the political spectrum, but there is general understanding and support for the course you have set in the current crises. In particular, we recognize the necessity of delay in the Senate consideration of SALT, and of careful planning for the handling of other current arms control negotiations.

At the same time the Committee believes that the long-run need for intense efforts to limit the arms race, especially but not only in the nuclear field, makes it essential not to lose the sense of commitment and purpose in the field of arms control which you personally have done so much to advance. We see no logical contradiction whatever between such concern and commitment and a vigorous and determined effort to make aggression unrewarding, and to defend our interests in the Middle East. Indeed, as Cy Vance and Harold Brown have argued in the Senate hearings, strategic arms control can help us to focus our attention and resources on the conventional and political Soviet challenge.

So even in times of stress, prudent arms control is an essential element of a balanced national security policy. No one else is as well placed to make this point as you -- both inside the government and before the country at large,

The President  
The White House  
Washington, DC

and we hope that you will wish to reaffirm your conviction authoritatively in the State of the Union message. A number of us are offering individual suggestions on what might be covered in such a statement to Cy Vance, to Zbig Brzezinski, and to others in the Administration who have been helping us by their unfailing readiness to keep us fully informed.

Respectfully,

*McGeorge Bundy*

McGeorge Bundy  
Chairman

23

MEMORANDUM

## THE WHITE HOUSE

WASHINGTON

INFORMATION

January 15, 1980

MEMORANDUM FOR: THE PRESIDENT

FROM: HENRY OWEN *HO*

SUBJECT: Letter from McNamara on Success  
of Your Agricultural Research  
Fund-Raising

Bob McNamara writes (Tab A) to thank you for your leadership at the Tokyo Summit and subsequently in lining up support for doubling the budgets of the International Agricultural Research Centers by 1984.

Simultaneously, the Japanese Government advised us that it will increase its development aid for food production next fiscal year by 36 percent, and its support of the International Agricultural Research Centers by 40 percent. These are elements in an overall increase of 16.4 percent in Japan's new development assistance budget soon to be submitted to the Diet. This would raise Japan's official economic aid to developing countries to nearly \$4 billion, equal to about 0.34 percent of GNP, moving well ahead of the United States at about 0.24 percent.

A lot of the credit for the above progress -- and for Italy's post-Summit doubling of foreign aid, particularly to help LDCs produce more food -- goes to you. You were the only head of government who showed a real interest in this issue -- at London, Bonn, or Tokyo. It shows -- as do the MTN negotiations -- that a strong US lead will still produce results in the international economic field.



THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

184

of the President

ZB

January 4, 1980

062291

Dear Mr. President:

I wish to thank you for your strong support, at the Tokyo Summit and subsequently, of international efforts to increase and improve agricultural research essential to increased food production in the developing countries.

One of the leading efforts of this kind is the Consultative Group on International Agricultural Research - the "CGIAR" - of which the United States and thirty-two other countries, international organizations and private foundations are donor members. It supports thirteen international agricultural research centers world-wide. At its annual meeting last November, this Group, to which the United States and the World Bank are the leading contributors, had before it a proposal to double annual contributions over the five years 1980 to 1984 to a level of about \$250 million. In anticipation of this meeting you wrote to the other participants in the Tokyo Summit strongly endorsing this proposal, and at the meeting it was enthusiastically approved. I particularly wish to thank you for your support and leadership in this worthy endeavor.

Respectfully,



Robert S. McNamara

The President  
The White House  
Washington, D. C. 20500

EXECUTIVE OFFICE OF THE PRESIDENT  
OFFICE OF SCIENCE AND TECHNOLOGY POLICY

WASHINGTON, D.C. 20500

January 17, 1980

MEMORANDUM TO THE PRESIDENT

FROM : Frank Press *FP*

SUBJECT: "Energy in Transition, 1985-2010"

Considerable press attention has been given to the report Energy in Transition, 1985-2010, prepared by a committee of the National Academy of Sciences. The report is the product of four years of effort and reflects the views of the most technically knowledgeable and prestigious group yet to address the energy issue.

Although this comprehensive report (nearly 800 pages) does not lend itself to easy summarization, there are five themes that the authors have directed to decision makers:

1. The prime importance of conservation. Clear signals about the trends in the price of energy are important so investments can be made with these costs in mind.

2. The critical near-term problem of fluid fuels. Because of the severe strain on world supplies of petroleum in the 1980's, the next highest priority should be given to the development of a domestic synthetic fuels industry (for both liquids and gas), enhanced recovery, and development of unconventional gas.

3. The significance of coal and nuclear fission as the only large-scale intermediate-term options for electricity generation. Nuclear may be more attractive than coal on economic and environmental grounds, and coal will be increasingly required for production of synthetic fuels after 1990. The necessary nuclear capacity will depend on the uncertain growth rate in electricity demand, and the possible need to cut back on fossil fuels because of the CO<sub>2</sub> climatic change problem.

4. The need to keep the breeder option open. The report asserts that if there are high-growth rates of demand for electricity, the breeder will be attractive or perhaps even necessary. The committee thus recommends continued R,D,&D on the LMFBR so it can be deployed if necessary, but the deferral of any decision on deployment.

5. Skepticism with respect to significant solar energy contribution in the near and intermediate term. In the absence of massive government intervention, the committee doubts that solar energy (other than hydroelectric power) will contribute more than 5% of energy supply in this century. Although such intervention might be justified by the generally lower social costs of solar energy, there is a danger that it would lock us into obsolete and expensive technologies. The committee believes there is insufficient long-term research and exploratory development of novel solar concepts, particularly in using solar energy to produce fluid fuels. It also argues for continued effort in fusion so as to permit an assessment of its long-term promise in comparison with breeders and solar technologies.

If you would like a briefing by the principal authors, I would be happy to arrange it.

THE WHITE HOUSE  
WASHINGTON

18 Jan 80

Jack Watson  
Arnie Miller

The attached was returned in  
the President's outbox today  
and is forwarded to you for  
appropriate handling.

Rick Hutcheson

THE WHITE HOUSE

WASHINGTON

January 17, 1980

MEMORANDUM FOR THE PRESIDENT

FROM: JACK WATSON *Jack*  
ARNIE MILLER *AM*

SUBJECT: Board of Directors of Federal Prison  
Industries, Inc.

We join with Ben Civiletti in recommending you nominate Joseph Lane Kirkland, of Washington, D. C., to the Board of Directors of Federal Prison Industries, Inc. The board vacancy was created when George Meany resigned last year.

Federal Prison Industries is responsible for assisting in the direction of industrial programs throughout the Federal Prison System. The presence of a prominent labor leader on the Board assures employers in the public and private sectors that the trades and skills provided to inmates are consistent with the interests of labor. Secretary Marshall and Landon Butler concur.

RECOMMENDATION:

Nominate Joseph Lane Kirkland to the Board of Directors of Federal Prison Industries, Inc.

✓ APPROVE                      \_\_\_\_\_ DISAPPROVE

JOSEPH LANE KIRKLAND  
Washington, D. C.

EXPERIENCE:

1979 - Present      President, AFL-CIO.  
1969 - 1979      Secretary-Treasurer, AFL-CIO.  
1961 - 1969      Executive Assistant to the President,  
AFL-CIO.  
1958 - 1960      Director, Research and Education,  
International Union Operating Engineers.  
1953 - 1958      Assistant Director, Department of Social  
Security, AFL-CIO.

EDUCATION:

1948      B.S., Georgetown University School of  
Foreign Service.  
1942      Graduate, U.S. Merchant Marine Academy.

PERSONAL:

White Male  
Age 57  
Democrat



Office of the Attorney General  
Washington, D. C. 20530

January 10, 1980

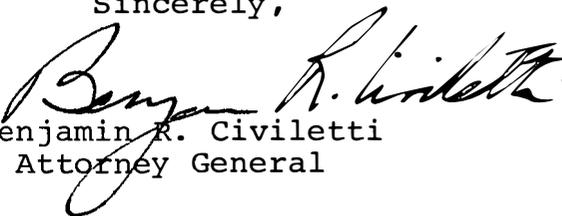
My dear Mr. President:

A vacancy currently exists on the Board of Directors of Federal Prison Industries, Inc. The Board, which is established in 18 U.S.C. 4121 and 4122, assists in the direction of the industrial programs throughout the Federal Prison System.

This vacancy was created through the resignation of Mr. George Meany who has been the representative for labor on the Board since 1947. As the representative of labor, Mr. Meany has been a great asset to the furtherance of the industrial programs in the Federal Prison System.

Since a prominent labor leader on the Board assures the public and private sector employers that the trades and skills given to our inmates are consistent with the interests of labor, I would like to recommend Mr. Lane Kirkland, President, AFL-CIO, as Mr. Meany's successor, to the Board of Directors of Federal Prison Industries, Inc.

Sincerely,

  
Benjamin R. Civiletti  
Attorney General

The President

The White House

THE WHITE HOUSE  
WASHINGTON 1/18/80

Mr. President:

Walter Shorenstein is  
in town and wants to say  
hi as you depart at 11:00  
this morning. May I schedule?

yes  no

Phil

*Very  
brief*