

1/25/80

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WITHDRAWAL SHEET (PRESIDENTIAL LIBRARIES)

FORM OF DOCUMENT	CORRESPONDENTS OR TITLE	DATE	RESTRICTION
memo w/att	W. Claytor to the President Re: Significant Actions- Sec. of Defense (6 pp.) <i>4 pp. declassified per RAC NLC-126-20-17-1-0 12/11/13</i>	1/4/80	A
memo w/att	Frank Press to the President Re: Meeting with Deng Xiaping. (3 pp.) <i>opened per RAC NLC-126-17-2-9 12/11/13</i>	1/25/80	A

FILE LOCATION

Carter Presidential Papers- Staff Offices, Office of Staff Sec.-
Pres. Handwriting File, "1/25/80." Box 167

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Revised:
1/25/80
8:30 a.m.

THE PRESIDENT'S SCHEDULE

Friday - January 25, 1980

7:15 Dr. Zbigniew Brzezinski - The Oval Office.

7:30 Breakfast with Vice President Walter F. Mondale,
(90 min.) Secretaries Cyrus Vance and Harold Brown,
Mr. Hedley Donovan, Dr. Zbigniew Brzezinski
and Mr. Hamilton Jordan - The Cabinet Room.

9:30 Farewell Call by His Excellency Francesco
(10 min.) Cossiga, President of the Council of Ministers
of the Italian Republic. (Dr. Zbigniew Brzezinski).
The Oval Office.

10:00 Mr. Hamilton Jordan and Mr. Frank Moore.
The Oval Office.

11:30 Mr. Theodore S. Celeste, Chairman, The American
(5 min.) Soccer League, and Representatives of the League.
(Ms. Fran Voorde) - The Roosevelt Room.

11:40 Meeting with the Jewish Federation of St. Louis.
(5 min.) (Mr. Scott Burnett) - The Cabinet Room.

12:15 Meeting with U.S. Conference of Mayors.
(15 min.) (Mr. Jack Watson) - Room 450, EOB.

1:45 Mr. Hedley Donovan - The Oval Office.
(30 min.)

2:30 Meeting with Federal Regional Officials.
(15 min.) (Mr. Jack Watson) - The East Room.

3:30 Depart South Grounds via Helicopter en route
Camp David.

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10:00 Mr. Hamilton Jordan and Mr. Frank Moore.
The Oval Office.

11:00 Mr. Charles Schultze - The Oval Office.
(20 min.)

✓ 11:30 Mr. Theodore S. Celeste, Chairman, The American
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✓ 3:30 *Ratchford*
Depart South Grounds via Helicopter en route
Camp David.

THE WHITE HOUSE
WASHINGTON

1/25/80

Jack Watson
Arnie Miller

The attached were returned in
the President's outbox and
is forwarded to you for appropriate
handling.

Rick Hutcheson

FOUR DECISIONS ATTACHED

THE WHITE HOUSE

WASHINGTON

January 24, 1980

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MEMORANDUM FOR THE PRESIDENT

FROM: JACK WATSON *Jack*
ARNIE MILLER *AM*

SUBJECT: Assistant Secretary for Indian Affairs at
the Department of Interior

We join Secretary Andrus in recommending the appointment of Thomas W. Fredericks to be Assistant Secretary for Indian Affairs at the Department of Interior.

Mr. Fredericks is a member of the Three Affiliated Tribes of Fort Berthold and is enrolled as a Mandan-Hidatsa. He is currently the Chief Executive Officer and practicing attorney of Thomas W. Fredericks & Associates in Denver, Colorado, which specializes in Indian and natural resource law. Prior to opening his own practice, he served as the Department of Interior's Associate Solicitor for Indian Affairs from July 1977 until November 1979. Mr. Fredericks has had extensive legal and executive experience with the critical issues confronting the Indian people of this country.

RECOMMENDATION

Nominate Thomas W. Fredericks, of Boulder, Colorado, to be Assistant Secretary for Indian Affairs at the Department of Interior.

 l approve

 disapprove

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for Preservation Purposes



THE SECRETARY OF THE INTERIOR
WASHINGTON

JAN 21 1980

The President
The White House
Washington, D. C. 20500

Dear Mr. President:

I recommend the nomination of Thomas W. Fredericks for Assistant Secretary--Indian Affairs of the Department of the Interior. He is a member of the Three Affiliated Tribes of Fort Berthold and is enrolled as a Mandan-Hidatsa. He was the Department's Associate Solicitor for Indian Affairs from July 1977 until November 1979, and currently is the Chief Executive Officer and practicing attorney of Thomas W. Fredericks & Associates in Denver, Colorado.

Because of his background and his knowledge of and experience with the critical issues confronting the Indian people of this country, we believe he is well qualified to carry out the duties and responsibilities of the position and will be a credit to your Administration.

I am enclosing Mr. Fredericks' resume and other documents necessary for the nomination.

Respectfully,

CECIL D. ANDRUS
Secretary

Enclosures

Resume of Thomas W. Fredericks
A list of newspapers and radio-TV stations
Personal Information
Information Requested of Prospective
Nominees and Financial Statement
Income Tax Return (Form 1040) for
1976, 1977 and 1978
Standard Form 86 (4 copies)
Educational Consent Letter (4 copies)
FBI Consent Letter (4 copies)
IRS Consent Letter (4 copies)
Standard Form 278A (3 copies)

RESUME

Thomas W. Fredericks
844 Spring Drive
Boulder, Colorado 80303

Personal

Age: 36
Birthdate: March 9, 1943
Birthplace: Elbowoods, North Dakota
Marital Status: Married
Dependants: 2 Children
Health: Excellent
Tribal Affiliation: Three Affiliated Tribes of Fort Berthold
Enrolled as Mandan-Hidatsa
Telephone: Residence 303/494-6054
Business 303/443-1683

Education

Legal: University of Colorado School of Law
Boulder, Colorado
1969-1972: Course of Study: As prescribed with emphasis on
Administrative and Natural Resource Law
Degree: Juris Doctor
Activities: Legal Aid and Defender Program
Tutor in Minority Program
Member of Board of Directors of American
Indian Law Students Association -
second and third years
Treasurer - third year

Undergraduate:

1961 - Minot State College
1965 - Minot, North Dakota
Degree: Bachelor of Science in Education -
Mathematics and Physical Education

Preparatory:

1957 - Killdeer Public High School
1961 - Killdeer, North Dakota

Employment Experience

November 1979 to
Present

Thomas W. Fredericks & Associates
Attorneys at Law
941 Pearl Street
Boulder, Colorado 80302
303/443-1683

Position: Chief Executive Officer and
practicing attorney

Description of Services:

General practice of law. Firm specializes
in Indian law, natural resource law with
emphasis on energy and water related issues.

July 1977 to
November 1979

United States Department of Interior
18th and C Street, N.W.
Washington, D.C. 20002
202/343-9401

Position: Associate Solicitor for
Indian Affairs

Experience:

As Associate Solicitor, I was the chief legal
advisor for the Department of the Interior on
Indian issues. Issued opinions and formulated
the position of the Interior Department on all
legal cases involving Indian issues. Also
consulted with the Department of Justice on
all Indian litigation to formulate the position
of the United States.

June 1972 to
July 1977

Native American Rights Fund
1506 Broadway
Boulder, Colorado 80302
303/447-8760

Position: Director, June 1975 - July 1977

Experience:

Chief executive officer in charge of adminis-
tration of programs and supervision of 60 staff
people of which 19 are lawyers. One-quarter to
half-time spent maintaining an active caseload,
handling cases for Indian clients which would
have a significant impact on Indian law.

Position: Deputy Director/Staff Attorney
January 1974 - June 1975

Experience:

Acted as Director in his absence and served as vice-executive director in the corporate structure, as well as maintaining a normal caseload as staff attorney.

Position: Staff Attorney
June 1972 - January 1974

Experience:

Maintained a normal caseload working with senior attorneys on cases of major significance in Indian law. Also assisted many Indian organizations in their efforts to understand and support the Fund.

Position: Law Clerk
September 1971 - May 1972

August 1970 to
September 1971

Position: Consultant to many Indian tribes and tribal organizations in management.

Spring Term 1971

Worked with the law firm of Sherman, Quinn and Sherman, Denver, Colorado, in a clinical extern pilot program.

Summer 1970

Worked for the American Indian Law Students Association as fund raiser. Involved drafting and submitting proposals for funds to many private foundations and federal funding agencies.

June 1966 to
August 1969

Standing Rock Sioux Tribe
Fort Yates, North Dakota

Position: Administrator

Experience:

Administrative responsibility in all federally funded tribal programs including development and implementation of social, economic and industrial program.

August 1965 to
June 1966

Bowbells High School
Bowbells, North Dakota

Position: Teacher of Mathematics and Physical
Education, including coaching major
sports.

1970

Organizer and part owner of the Native American
Technical Assistance Corporation, Albuquerque,
New Mexico. A management consulting firm
assisting Indian tribes on a national scale.

Professional Associations

Colorado State Bar
Status: Member, 1972 to Present

North Dakota State Bar
Status: Member, 1972 to Present

Supreme Court of United States
1976

American Indian Lawyers Association
Status: President 1973

References

Furnished Upon Request.

THE WHITE HOUSE

WASHINGTON

January 24, 1980

①

MEMORANDUM FOR THE PRESIDENT

FROM:

JACK WATSON
ARNIE MILLER

Jack
AM

SUBJECT:

United States Ambassador to the United Nations
Economic and Social Council (ECOSOC)

We join Don McHenry in recommending that you nominate Joan Edelman Spero, of New York, to be United States Ambassador to the United Nations Economic and Social Council in New York. Zbig and Cy Vance concur.

This post is one of five U.S. ambassadorships to the U.N. in New York; Dr. Spero's selection would complete the U.S. delegation, which would then be comprised of two black males, two white males and Dr. Spero.

The ECOSOC ambassadorship requires a strong background in economics and the development problems of poorer countries. Dr. Spero, 35, is a political science professor at Columbia University and has written extensively about economics and development issues. She has a Ph.D. in international affairs from Columbia, where she has been on the faculty since 1973.

RECOMMENDATION:

Nominate Joan Edelman Spero, of New York, to be the United States Ambassador to the United Nations Economic and Social Council in New York.

✓ APPROVE

_____ DISAPPROVE

JOAN EDELMAN SPERO
New York

EXPERIENCE:

- 1973 - Present Assistant Professor of Political Science,
Institute on Western Europe, Columbia
University.
- 1976 - 1977 Visiting Scholar, Federal Reserve
Bank of New York.

PUBLICATIONS:

The Franklin National Bank: Challenge and Crisis
for the International Banking System, (New York:
Columbia University Press, 1980).

The Politics of International Economic Relations,
(New York: St. Martin's Press, 1977).

"International Monetary Management," Journal of
International Affairs, Vol. 30, No. 1 (Spring 1976).

"Europe and the Third World: The Role of Britain and
France in the Middle East Crisis of 1967" in Columbia
Essays in International Affairs, Volume IV, The Dean's
Papers, 1968, ed. Andrew W. Cordier, (New York: Columbia
University Press, 1969).

HONORS AND FELLOWSHIPS:

- 1977 - 1978 Ira D. Wallach Chair of World Order
Studies, Columbia University.
- 1976 - 1977 Council on Foreign Relations International
Affairs Fellowship.
- Phi Beta Kappa

EDUCATION:

- 1973 Ph.D., Columbia University.
- 1968 M.A., Columbia University.
- 1966 B.A., University of Wisconsin,
Madison Wisconsin.

PERSONAL:

White Female
Age 35
Democrat

THE WHITE HOUSE
WASHINGTON

January 24, 1980

MEMORANDUM FOR THE PRESIDENT

FROM:

JACK WATSON *Jack*
ARNIE MILLER *AM*

SUBJECT:

National Transportation Safety Board (NTSB) - PAS

The NTSB is a five-member, independent agency charged with promoting transportation safety in the United States. The Board conducts independent investigations of accidents and formulates safety improvement recommendations for Government agencies and the transportation industry. NTSB also regulates procedures for reporting accidents and promotes the safe transport of hazardous materials. In March 1978, you appointed James B. King as a Member and Chairman. His term as Chairman expires in March.

Under King's direction, the NTSB has conducted efficient investigations of several major transportation accidents, including the May 1979 crash of a DC-10 airplane in Chicago, and the mid-air collision of a Boeing 727 and Cessna 172 over San Diego in September 1978. In addition to these highly publicized disasters, the Board has investigated numerous derailments of commuter and passenger trains, and accidents involving freight trains transporting hazardous substances.

Secretary Goldschmidt joins in recommending King's reappointment.

Stu and Frank Moore concur in the following recommendation.

RECOMMENDATION

Nominate James B. King, of Massachusetts, to be Chairman of the National Transportation Safety Board, for a term expiring March 20, 1982.

approve

disapprove

JAMES B. KING
Massachusetts

EXPERIENCE

1978 - Date Chairman,
National Transportation Safety Board

1977 - 1978 Director, Presidential Personnel Office
The White House

1975 - 1977 Director of Community Affairs and Marketing,
Massachusetts Bay Transportation Authority

1967 - 1975 Special Assistant,
Office of Senator Edward M. Kennedy

1966 - 1967 Director,
Holyoke Program for the Aging

1965 - 1966 Community Action Technician,
Commonwealth Service Corps

1963 - 1965 Supervisor of Investigations,
Department of Public Utilities,
Commonwealth of Massachusetts

1962 - 1963 Newsman, WWLP, Channel 22,
Springfield, Massachusetts

1962 Fulltime Volunteer (Scheduling and Advance Work)
Senator Edward M. Kennedy

1961 - 1962 Teacher, Ludlow Junior High School

EDUCATION

1960 American International College, B.A.

1971 - 1975 Harvard University, School of Government,
Institute of Politics
Seminars

1972 - 1973 Harvard University, School of Government,
Institute of Politics
Fellowship

PERSONAL

White Male
Age

THE WHITE HOUSE

WASHINGTON

January 24, 1980

MEMORANDUM FOR THE PRESIDENT

FROM:

JACK WATSON *Jack*

ARNIE MILLER *AM*

SUBJECT:

Securities and Exchange Commission (SEC)

Yesterday, you accepted the resignation of Roberta S. Karmel as a Member of the Securities and Exchange Commission. Her term expires in June, 1981.

To complete her term, we recommend that you nominate Stephen J. Friedman, of New York. Harold Williams, Chairman of the SEC, and Stu concur.

Friedman, a securities lawyer, is a partner with a corporate law firm in New York. He is widely respected within the financial and business communities. For the first two years of your administration, Friedman served as Deputy Assistant Secretary for Capital Markets Policy at the Treasury Department, where he was the principal architect of many of the Administration's financial reforms. Notable among these was his work in initiating legislation to phase out Regulation Q. As a result of these efforts, he developed an excellent reputation on the Hill.

He is a moderate, with a healthy and informed skepticism about the appropriate limits of government regulation.

RECOMMENDATION:

Nominate Stephen J. Friedman, of New York, to be a Member of the Securities and Exchange Commission.

APPROVE

DISAPPROVE

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STEPHEN J. FRIEDMAN
New York

EXPERIENCE:

1979 - Present Partner, Debevois, Plimpton, Lyons and Gates,
Corporate Law Firm, New York.

1977 - 1979 Deputy Assistant Secretary for Capital Markets
Policy, Department of the Treasury.

1971 - 1977 Partner, Debevois, Plimpton, Lyons and Gates.

1974 - 1977 Lecturer, Advanced Securities Regulation and
Corporate Finance, Columbia Law School.

1964 - 1965 Special Assistant to the Maritime Administrator,
Department of Commerce.

1963 - 1964 Law Clerk to Justice William J. Brennan, Jr.,
U. S. Supreme Court.

EDUCATION:

1962 LL.B., Harvard Law School.

1959 A.B., Princeton University

PERSONAL:

White Male
Age 41
Democrat

THE WHITE HOUSE
WASHINGTON

1/25/80

Mr. President --

We understand (but have no record or way for tracking in our files) that Sarah dexed some calls to Phil for you last weekend at Camp David (682-685)...which Operators still show as outstanding.

They apparently were re ERA vote in Georgia, which was defeated on Monday.

We'd like to pull the cards (but I can't find them) for
682-R. Ormsley
683-Gov. Busbee
684-Griffin Bell
685-Hugh Carter

Thanks -- ssc

*Ros made them -
I called Holloway,
Herky
J*

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THE CHAIRMAN OF THE
COUNCIL OF ECONOMIC ADVISERS
WASHINGTON

January 24, 1980

EYES ONLY

MEMORANDUM FOR THE PRESIDENT

From: Charlie Schultze ^{CCS}
Subject: Consumer Prices in December

Tomorrow (Friday, January 25) at 9:00 a.m., the Bureau of Labor Statistics (BLS) will release the figures on the CPI for December. The index went up 1.2 percent last month; for the 12 months of 1979, the increase was 13.3 percent. Not only did the usual villains -- energy, home prices and mortgage interest costs -- rise sharply in December, but so did the remainder of the index.

Food prices rose sharply last month -- by 1.3 percent -- after six months of more moderate increases. Meats, poultry, fish and eggs jumped 3.2 percent. Energy prices also increased substantially; gasoline prices were up 2.7 percent. The costs of home purchase and finance rose 1.9 percent -- less than in November, because the rise in prices of houses slowed in response to weaker sales in recent months.

Outside of food, energy, and home ownership costs, prices rose by 0.8 percent -- the largest monthly increase in 1979.

Beginning with this CPI release, BLS will publish figures showing how much the CPI would have risen during the previous 12 months if the costs of purchasing and financing a home were treated differently in the index. For example, if the CPI were to use an index of rent to measure the costs of using the services of a home, rather than to include house prices and mortgage interest costs as it now does, the CPI would have shown a rise of 10.8 percent last year. That is a better measure of the rise in the cost of living to the average consumer than the official index. Excluding energy, the new measure rose by 8.0 percent in 1979.

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WELCOME

FRANCESCO
" COSSIGA
HONORE - PM

US. REP OF ITALY

MIL. POL - CIV - TRADE-KIN

DIFFICULT SUFFERING DAYS

TERRORISM = AGGRESSION

TEST. COURAGE - FREE PEOPLE

HUMANS RULE OF LAW

EN - INTL - UNEMP

RES. EQ = LEADERSHIP

6/80 - VENICE & HOME

22 YRS
PROFESSOR - CONST LAW - PALL.

= STRATEGY OF COOPERATION

SOLAR = COAL = TRADE = INVEST

DEVS = STUDENTS = LEADERS

LANGUAGE =

PEACE / PROSPERITY

EUROPE ↔ U.S.

SU VERO AMIGO SI CONNOSCHET IN SIB
ADVERSIDADES

ONE COMES TO KNOW A TRUE
FRIEND IN ~~ADVERSE~~ TIMES OF
ADVERSITY =

WELCOME TRUE FRIEND

THE WHITE HOUSE
WASHINGTON
25 Jan 80

Lloyd Cutler

The attached was returned in
the President's outbox today
and is forwarded to you for
appropriate handling.

Rick Hutcheson

cc: Frank Moore

Lloyd
brief comment
J

To: Speaker O'Neill
From: Frank
Re: Bermuda II Air Transport Agreement negotiations in London next week
and your position for President Carter.

As you may aware the State Department negotiators will be in London next week to discuss the reopening of the Bermuda II Treaty. One of the key items on the agenda will be the new designation of American cities for the dual designation (Boston is the only U.S. city to lose this designation when the Treaty went into effect in 1977 despite strong New England objections).

This designation is vital to Boston and its tourist business. An estimated 200 new jobs in Boston are at stake with \$12 million in salaries and increased revenue from tourism also involved.

It is my understanding the State Department has compiled a list of three cities to ask for increased service in return for granting the British increased service. Boston is at the top, followed by Tampa and a yet undetermined city. The State Department, however, wants this new service to begin in 1981. This year delay is not acceptable and you should ask the President for a commitment of a designation for Boston starting this summer. This is vital due to the 350th Anniversary of Boston and the expected increased tourism associated with the celebration. New England has suffered a great loss in tourism this year due to the lack of snow for skiing.

An interesting point about granting the dual designation status to Boston is the airline in the best position to make use of the added service is Braniff. The Braniff people have also spoken to Jim Wright and he has agreed to also talk to the President in support of Boston's position to help Braniff.

Your position should be as follows:

Dual Designation for Boston this year ---not the recommended 1981 date as proposed by the State Department---as a condition for granting increased service to the British.

THE WHITE HOUSE
WASHINGTON

1/25/80

Mr. President:

Stu concurs with OMB. He adds that the OMB recommendation is significant because this issue has been handled by John White, former Assistant Secretary at DOD for Manpower.

Rick/Patti

THE WHITE HOUSE
WASHINGTON
25 Jan 80

Jim McIntyre

The attached was returned in
the President's outbox today
and is forwarded to you for
appropriate handling.

Rick Hutcheson

cc: Stu Eizenstat

CONFIDENTIAL

DECLASSIFIED

Per: Rac Project

ESDN: NLG-126-20-17-1-0

BY: X/S DATE: 12/4/13



EXECUTIVE OFFICE OF THE PRESIDENT
OFFICE OF MANAGEMENT AND BUDGET
WASHINGTON, D.C. 20503

cc Jim
①

JAN 22 1980

MEMORANDUM FOR THE PRESIDENT

FROM: Jim McIntyre *[Signature]*

SUBJECT: Defense Department Objection to a Draft
Executive Order on Occupational Safety
and Health Programs for Federal Employees

I understand you asked Stuart Eizenstat to advise you about objections by the Department of Defense to an Executive Order OMB will shortly recommend you sign.

Background

OMB has been working with concerned agencies (and consulting with the unions) on a new Executive order to overcome criticisms that the government does not adequately protect its own workers from job hazards. This issue was the subject of review by the Interagency Task Force on Workplace Safety and Health.

The draft order will represent a consensus on the part of the agencies that the government must do more to protect its workers from job hazards. However, there will not be a consensus on each of its provisions. (The draft order does not apply to military personnel and workplaces).

The Disagreement

The order will impose several new requirements on the agencies. One of the complaints about the existing government program is that it fails to correct hazards it knows about. The new order will require agencies to respond to worker reports of job hazards. Another new provision will allow agency heads to establish joint labor-management committees that will monitor the program's performance and consult and advise on its operation. As an incentive for agencies to establish the committees, the order will subject agencies who do not establish them to inspections by the Occupational Safety and Health Administration (OSHA). A one-half vote by the membership of the committees will be sufficient to ask OSHA to inspect in an agency. Another provision will allow an individual federal worker to ask OSHA to inspect for a hazard the worker thinks is an imminent danger if a committee does not respond to a worker's charge that the agency response is insufficient.

DECLASSIFIED

Per: Rac Protect

ESDN: NLC-126-20-17-1-0

BY: K.S. NARA DATE 12/6/13

The provisions for committees or workers to trigger OSHA inspections have been included because of the belief that the government must be responsive to reports of hazards in its workplaces, particularly those imminent danger hazards that threaten lives. OMB believes that DOD and other agencies have sometimes been less than fully responsive to hazard reports, and that the threat of OSHA inspections will make them more responsive.

ok
 ? → The real dispute with DOD is over 1) whether the agency should be allowed to exhaust its own internal review procedures before an OSHA inspection is triggered; and 2) whether there must be a majority vote of the labor-management committee to call in OSHA, or if one-half is sufficient. On the first point, we believe that allowing DOD to exhaust its own review process is tantamount to maintaining the status quo because it can be so lengthy and cumbersome. On the question of requiring a majority vote of the committee, we believe that because of the even labor-management representation, a one-half vote is a sufficiently stringent requirement.

The draft order does not, and probably could not, empower OSHA to require any changes in DOD or other agency operations. An OSHA inspection would result in a report to the agency head stating whether a hazard exists and suggesting how to eliminate it. A few other agencies have objected to this inspection provision, although not as strongly. This disagreement with DOD is the only major one OMB has not been able to resolve. (DOD has been the principal objector to a new order).

OMB Advice

This provision is critical to the total scheme of the new order. I expect to recommend that you sign the order, despite the DOD objection, within the next three weeks.

cc: Stuart Eizenstat

THE WHITE HOUSE
WASHINGTON

25 Jan 80

Frank Press

The attached was returned in
the President's outbox today
and is forwarded to you for
appropriate handling.

Rick Hutcheson

cc: Zbig Brzezinski

SECRET

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Per: Rac Project

ESDN; NLC-126-20-17-2-9

BY: KS NARA, DATE 12/4/13

~~SECRET~~

~~SECRET~~

THE WHITE HOUSE

WASHINGTON

January 25, 1980

MEMORANDUM FOR THE PRESIDENT

FROM: Frank Press *FP*

SUBJECT: Meeting with Deng Xiaoping

*cc Frank
very good -
Get as much benefit
reciprocal as they
from PRC as they
have to offer
J*

The first annual meeting of the US-PRC Joint Commission on Science and Technology was held successfully in Beijing from January 22 to 24. The political highlight of the sessions was a one-hour wide-ranging discussion with Deng Xiaoping, at his request. (S)

In the context of conversation on recent Soviet behavior, I noted to Deng your vigorous actions in response to the invasion of Afghanistan. He praised these actions and several times paid personal compliments to you. He also reiterated forcefully his clarification of his statement to Harold that he was calling for "unity" with the US, not for an "alliance." (S)

Deng commented at length on the key role that S&T cooperation with the US is playing in China's modernization. He remarked that this cooperation would offer us commercial opportunities as well as contributing to US-Chinese friendship. Deng asked that we relax further our export controls and that we take the symbolic step of listing China separately from the Soviet Union in our export control regulations. Zbig is working on the latter step. (S)

Deng said that China needed peace to complete its modernization program over the next twenty years. He said he strongly hoped that world war--which he continued to regard as inevitable--would be delayed that long. (S)

The Joint Commission meeting was co-chaired by me and Vice Premier Fang Yi, the Chinese Politburo member and S&T czar. We reviewed the implementation of the first 10 sub-agreements and agreed on two new ones, on mineral resource exploration and earthquake hazard mitigation. Earthquake prediction is in an area in which we can profit greatly from Chinese experience and advances. We also closed the deal on sale of the LANDSAT D ground station to China. (S)

The Joint Commission agreed to establish new sub-agreements in the areas you previously approved: environmental protection,

~~SECRET~~

Review on January 25, 1986

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~~SECRET~~

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Per: Rac Project
ESDN: NLC-126-20-17-2-9
BY: KS NARA DATE 12/4/13

~~SECRET~~SECRET

transportation technology, basic sciences, and housing construction. At China's request we also agreed to explore cooperation in nuclear physics, telecommunications, electronics, civil aviation technology, and the safety and regulation of nuclear power plants. In the short time of 18 months we have in place as comprehensive and diversified a program in S&T with the Chinese as with any other country. Our potential for training Chinese scientists and engineers is unmatched. (S)

As an indicator of the value the Chinese place in cooperation with the US, Fang Yi promised me that the Chinese would soon sign a several hundred million dollar contract for purchase of a communications satellite and related ground stations from US firms, despite the willingness by France and West Germany to supply greater access to technology in connection with similar possible deals. (S)

SECRET~~SECRET~~

THE WHITE HOUSE
WASHINGTON

1/24/80

Zbig Brzezinski

The attached was returned in the
President's outbox today and
is forwarded to you for appropriate
handling.

Rick Hutcheson

cc: Hamilton Jordan
Jack Watson

THE WHITE HOUSE
WASHINGTON

January 18, 1980

Zbig - True?
Explain - H/S
how to
correct?
J

MEMORANDUM FOR THE PRESIDENT

FROM:

JACK WATSON *Jack*
ARNIE MILLER *AM*

SUBJECT:

National Security Council

Louis Martin has forwarded to us a letter from Carl Holman, President of the National Urban Coalition, expressing dismay that there are no blacks on the NSC professional staff. There are also no Hispanics, and, according to the NSC administrative office, only three women on NSC's professional staff. The NSC presently totals 99 people, 35 of whom are professionals.

We share Louis' concern and recommend that you suggest to Zbig that he initiate steps to recruit and hire minority professionals and that he report to you on his progress in the next 60 days.

We attach for your information the current NSC staff list.

NATIONAL SECURITY COUNCILImmediate Office of the Assistant

Zbigniew Brzezinski	1st Floor West Wing	Ext 2235
David Aaron (Deputy Assistant)	1st Floor West Wing	Ext 2236
Robert Gates (Special Assistant)	1st Floor West Wing	Ext 2236
Leslie Denend (Special Assistant)	Gd. Floor West Wing	Ext 2224
William Odom (Military Assistant)	Gd. Floor West Wing	Ext 2225

Press and Congressional Liaison

Jerrold Schecter (Press)	Gd. Floor West Wing	Ext 2666
Madeleine Albright (Congressional)	Gd. Floor West Wing	Ext 2257

USSR/East and West Europe

Marshall Bremant	Room 368	Ext 5607
Robert Blackwill	Room 368	Ext 5646
Stephen Larrabee	Room 368	Ext 3912
James Rentschler	Room 368	Ext 5732

Middle East

Robert Hunter	Room 386	Ext 3330
Gary Sick	Room 386	Ext 3308

Far East

Nicholas Platt	Room 375	Ext 3345
Michel Oksenberg	Room 376	Ext 3044

North-South

Thomas Thornton	Room 372	Ext 4996
Guy Erb *	Room 351	Ext 5650
Gerald Funk	Room 392	Ext 6965
Robert Pastor	Room 392	Ext 6961

Global Issues

Lincoln Bloomfield	Room 380	Ext 5004
Gerald Oplinger	Room 380	Ext 5010

* Primary action North-South - additional International Economics

Horn/Special

Paul Henze Room 300 1/2 Ext 3334

Ambassador-at-Large

Henry D. Owen Room 351 Ext 5694

International Economics

Rutherford Poats Room 351 Ext 3491
Guy Erb Room 351 Ext 5650
James Cochrane Room 351 Ext 5697
Edward Fried Room 361 Ext 5026

Intelligence

Donald Gregg Room 300 1/2 Ext 4682
Robert Rosenberg Room 300 1/2 Ext 5022

Defense Policy Coordination

Jasper Welch Room 361 Ext 3393
Fritz Ermarth Room 365 Ext 3543
Victor Utgoff Room 373 Ext 4985
Roger Molander Room 365 Ext 3371
Charles Stebbins Room 373 Ext 4684
Jake Stewart Room 373 Ext 3622
James Thomson Room 365 Ext 6923

Science

Benjamin Huberman Room 476 Ext 4823

Staff Secretary

Christine Dodson Room 374 Ext 3440

Protocol

Carole Farrar Room 374A Ext 3162

Freedom of Information/Legal

Robert Kimmitt Room 395 Ext 4970
Beverly Zweiben Room 395 Ext 3116

Administration

Barbara J. Diering
Patricia S. Blauth

Room 397
Room 397

Ext 4974
Ext 4974

Security

Jerry Jennings

Room 391

Ext 3854

Situation Room

Dennis Chapman

Gd. Fl. West Wing

Ext 2292

Secretariat/IL

George VanEron
James Davis

Room 385
Room 381

Ext 3342
Ext 5000

THE WHITE HOUSE
WASHINGTON

25 Jan 80

Jody Powell

The attached was returned in the President's outbox today and is forwarded to you for appropriate handling.

Rick Hutcheson

cc: Rick Hertzberg
Al McDonald

I WOULD LIKE TO LEAVE YOU THIS MORNING WITH A THOUGHT FROM OUR FIRST PRESIDENT. HIS WORDS ARE AS RELEVANT TODAY AS THEY WERE ALMOST 200 YEARS AGO:

"IF TO PLEASE THE PEOPLE WE OFFER WHAT WE OURSELVES DISAPPROVE, HOW CAN WE AFTERWARDS DEFEND OUR WORK?

"LET US RAISE A STANDARD TO WHICH THE WISE AND HONEST CAN NOW REPAIR."

*Jody - I forgot
this - good quote -
save J*

THE WHITE HOUSE
WASHINGTON
25 Jan 80

Hedley Donovan

The attached was returned in
the President's outbox today
and is forwarded to you for
appropriate handling.

Rick Hutcheson

cc: Al McDonald

Landon Butler

Sarah Weddington

Jack Watson

Arnie Miller

January 25, 1980

MEMORANDUM FOR THE PRESIDENT

FROM: Hedley Donovan *HD*
SUBJECT: Presidential Appointees to the Commission
for a National Agenda for the Eighties

On January 10, 1980, we discussed a list of potential members for the President's Commission on a National Agenda for the Eighties. Chairman McGill and I have extended an invitation to those persons to serve on the Commission. Attachment 1 contains the names of those persons we agreed to invite to serve. I am very pleased to report that all but one of the 25 people approached have indicated their willingness to serve. The "vacancy" went, as you requested, to Mr. Gevirtz.

The memorandum from Chairman McGill (Attachment 2) contains the names of those persons that we recommend you appoint to the Commission. There is a fair consensus on this list among your advisors, but not total agreement. Landon Butler and Sarah Weddington strongly urge the appointment of Terry Herndon of the National Education Association. Chairman McGill and I feel strongly that such an appointment would be seen as excessively political and would not serve your interests or the credibility of the Commission.

The appointments you made in October and those we now recommend complete the Presidential selection of the 50 Commission members. The Executive Order setting up the Commission provided that the Commission could recommend to the President appointment of additional members up to 50, for a total of 100. However, Chairman McGill and the present Commissioners feel the Commission is very large as is, and would prove increasingly unwieldy if we go beyond the original 50.

We need your guidance about Mr. Herndon.

_____ Appoint Mr. Herndon

_____ Do not appoint Mr. Herndon

cc: Lloyd Cutler
Stu Eizenstat
Alonzo McDonald
Henry Owen
Charles Schultze
Jack Watson
Sarah Weddington
Anne Wexler
Jim McIntyre

**Electrostatic Copy Made
for Preservation Purposes**

COMMISSION ON THE EIGHTIES: SECOND GROUP OF COMMISSIONERS

Anne Armstrong, former Ambassador to Great Britain

Robert Benson, Author of Counterbudget, National priorities expert

Charles Bishop, President, University of Arkansas

Gwendolyn Brooks, Poet

Joan Ganz Cooney, Children's Television Workshop

Daniel Evans, President, Evergreen College

Frances Fitzgerald, Author

Herman Gallegos, Chairman, Human Resources Corp.

C. Jackson Grayson, Director, American Productivity Center

William Hewitt, Chairman, John Deere Co.

Benjamin Hooks, Chairman, NAACP

Thomas Jorling, Professor of Environmental Science, Williams College

Theodore Marmor, Yale Institute for Social Policy Studies

Martin Marty, University of Chicago, Divinity School

Alan Morrison, Director, Public Citizen Litigation Group

William Miller, Partner, Steptoe & Johnson

Roger Noll, Professor of Economics, California Inst. of Technology

Edmund Pellegrino, President, Catholic University

Thomas Rivera, Chancellor, University of California (Riverside)

Paul Rogers, Former U. S. Representative (D-Fla)

Carl Sagan, Astronomer, Cornell

Beverly Sills, Director, New York City Opera

Lewis Thomas, Chairman, Sloan-Kettering Institute

Foy Valentine, Ex. Dir., Christian Life Committee, Southern
Baptist Convention

Addie Wyatt, International Vice President, Packinghouse Workers

RESERVE LIST TO REPLACE ANY
OF THOSE ABOVE WHO CANNOT SERVE

Daniel Gevirtz, Financier, Los Angeles, California

Anthony Amsterdam, Professor of Law, Stanford

Maura Abelm Collander, former Rhodes Scholar, currently law student
at University of Florida

Irving Kristol, Author

Walter Heller, Brookings Economist

Donna Shalala, newly appointed President of Hunter College, N.Y.

Thomas Sowell, Economist, U.S.C.

Robert Stobaugh, Harvard Business School Professor, Co-author
Energy Future

Daniel Yankelovich, Pollster



President's Commission for a National Agenda
for the Eighties

744 Jackson Place, NW, Washington, DC 20006

January 23, 1980

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MEMORANDUM FOR THE PRESIDENT

FROM: William McGill *William McGill*
SUBJECT: Presidential Appointees to the Commission for
a National Agenda for the Eighties

Recently, Hedley Donovan discussed with you the appointment of additional members to the President's Commission for a National Agenda for the Eighties. During that discussion you approved the names of potential candidates. Hedley Donovan and I have extended an invitation to those persons to serve on the Commission.

I recommend that you appoint the individuals identified on the attached listing. These appointments complete the Presidential selection of members for the Commission.

The Commission is looking forward to our meeting with you on February 5, and we hope that at that time, you can give us the benefit of your own personal thoughts and suggestions on the issues which we should address.

Attachment

cc: Lloyd Cutler
Hedley Donovan
Stu Eizenstat
Alonzo McDonald
Henry Owen
Charles Schultze
Jack Watson
Sarah Weddington
Anne Wexler

COMMISSION ON THE EIGHTIES: SECOND GROUP OF COMMISSIONERS

Robert Benson, Author of Counterbudget, National priorities expert
Charles Bishop, President, University of Arkansas
Gwendolyn Brooks, Poet
Joan Ganz Cooney, Children's Television Workshop
Daniel Evans, President, Evergreen College
Frances Fitzgerald, Author
Herman Gallegos, Chairman, Human Resources Corporation
Don L. Gevirtz, Financier, Los Angeles, California
C. Jackson Grayson, Director, American Productivity Center
William Hewitt, Chairman, John Deere Company
Benjamin Hooks, Chairman, NAACP
Thomas Jorling, Professor of Environmental Sciences, Williams College
Theodore Marmor, Yale Institute for Social Policy Studies
Martin Marty, University of Chicago, Divinity School
Alan Morrison, Director, Public Citizen Litigation Group
William Miller, Partner, Steptoe & Johnson
Roger Noll, Professor of Economics, California Institute of Technology
Edmund Pellegrino, President, Catholic University
Thomas Rivera, Chancellor, University of California (Riverside)
Paul Rogers, Former U.S. Representative (D-Fla)
Carl Sagan, Astronomer
Beverly Sills, Director, New York City Opera
Lewis Thomas, Chairman, Sloan-Kettering Institute
Foy Valentine, Executive Director, Christian Life Committee, Southern
Baptist Convention
Addie Wyatt, International Vice President, Packinghouse Workers

THE WHITE HOUSE
WASHINGTON
25 Jan 80

Jody Powell

The attached was returned in
the President's outbox today
and is forwarded to you for
appropriate handling.

Rick Hutcheson

Phil Wise
Fran Voorde

THE WHITE HOUSE

WASHINGTON

January 16, 1980

C

MEMORANDUM FOR THE PRESIDENT

FROM: JODY POWELL *JJP*

SUBJECT: Photographs

We have two photo requests we would like to fill:

- 1) The Associated Press is preparing a full page photo-essay, to be sent to its 900 clients, on Chairman of the Joint Chiefs Jones. One of the requests is for a picture of you and the Chairman working together, and we do not have anything suitable in our files. *ok*
- 2) We are receiving more and more frequent requests for pictures of you working on the crises. At least one picture we would like to make in that area is one of you and Secretaries Vance and Brown working together. *ok*

We would like to make both the Jones and Vance/Brown pictures following your next NSC meeting and should be able to do so quickly. I will, of course, be at the meeting and will help arrange those pictures.

Beyond these specific requests, though, I would like to make a few points about our use of White House photos and the photographers who make them.

A White House-released shot allows this office to pick the picture that best portrays the work you are doing, and in the current situation it is an especially valuable tool since there is steady demand for pictures of you working and managing these crises. What we have been able to release so far has had heavy use and helps show the nation and the world the intense work you are performing.

But we would be able to do a much better job if you felt you could let the photographers stay in for longer than you normally do. You often do not let them get more than a quick shot off at the top of the meeting, and therefore the quality of the pictures is often poor.

One thing I believe you have a concern about is whether you can discuss sensitive matters in front of them. Of the many possibilities around here for leaks, I firmly believe the White House photographers are the least likely to do so. To a person, they are very sensitive about the possibility of being accused of repeating what they see or hear. In attempts to quickly catch up on things or determine where you are or whom you're with I have, on several occasions, asked different ones those sorts of questions. Although they technically work for me, none would discuss with me what they had seen or heard.

I hope you will take these points into consideration, particularly given the current situation.

Photo with Chairman Jones

Approve



Disapprove

Photo with Secretaries Vance/Brown

Approve



Disapprove

THE WHITE HOUSE
WASHINGTON

25 Jan 80

Rick Hertzberg
Al McDonald

The attached was returned in
the President's outbox today
and is forwarded to you for
appropriate handling.

Rick Hutcheson

January 14, 1980

To Speech
writers

The President
The White House
1600 Pennsylvania Avenue
Washington, DC 20500

Dear Mr. President,

Like many other citizens of this country, I am appreciative and encouraged by your generally thoughtful, consistent and positive handling to date of the current crises in Iran and most recently Afganistan. Flagrant abuses of power conceived and directed by totalitarian regimes and threatening the very fabric of world peace and stability.

While I disagree with an energy (and other) policy that has failed to vigorously attack the situation by pressing for nationalization of big oil, while boldly encouraging a combination of public and private approaches as part of a massive R&D program, I don't question your good intentions. I simply feel the situation calls for far more than 'business as usual' approaches, and that classic attempts to maintain the status quo not only offer little chance of success but are steps backward, both in the physical as well as the spiritual impact upon people. And I intend to continue to press in all quarters for affirmative action in this regard as it is felt to be the best way to both reduce dependence on dwindling and unreliable energy sources and stimulate the over-all economy of the world. Not to mention, full and proper entry into the space age. Though I don't think you are particularly interested in pursuing this direction or see the potentially huge benefits it holds in so many areas.

However, as the central focus of the moment is that of the Soviet invasion of Afganistan, perhaps my thoughts in these areas will at least receive some consideration. Though I am hardly aware of the many interrelated aspects that you alone would and should be privy to. What is offered is hardly a 'plan' but instead a few observations that may have some value to you as possible options to consider. Realizing full well that whatever steps you choose to

take will be loudly criticized by some, whether they are right steps or not. And also that the days of easy answers are long since past. If they ever existed at all. Good luck in finding the best solutions in the trying days ahead.

From the recent reactions, it seems possible the strong Christian religious association attached to your Presidency is being viewed as either a weakness or a threat or both to Leonid I. Brezhnev and the Soviets. As well as by the Ayatollah Ruhollah Khomeini, who views himself as the 'leader' of a new Islamic revolution: a position quite conceivably 'promised' by the soon-to-be oil poor Soviets even before the Iranian Revolution. That their combined plan partly hinges upon your perceived weakness to take strong military actions to bolster the region's defenses in the face of the Iranian propaganda and your up-coming election campaign. If true, no easy answers exist. However, one step that could alter their thinking would be a return to the military draft, which never should have been ended in the first place. Given the mood of the country, its reinstatement could be more of a political plus than a negative. It would provide a military advantage and stern warning without any loss of propaganda seepage to the Soviets—as they hardly operate with a volunteer force. It would be a very strong move. It would not be an over-reaction, for a voluntary army is a weak idea to begin with.

Another step that might be viable would be to divert the grain shipments originally destined to the Soviet Union to India to feed people instead of cattle (though given their peculiar superstitions, it might still go to cattle). If this could be sold rather than simply donated, it could produce better results at home and abroad. In this respect, any and all steps the United States could take to improve relations between India, Pakistan and China simultaneously could help greatly in diminishing the expansionist desires of the Soviets. This same policy should also be applied in efforts to create better U.S. relations with neglected Third World neighbors, especially the socialist ones including Cuba and Warsaw Pact nations. In short, to force not only Western but world-wide public opinion to isolate the Soviets and deflect their propaganda until it becomes laughably meaningless.

The many direct trade sanctions you have imposed in grain, high-technology and some other areas will do much to discourage the Soviets. But it could obviously prove even more effective if other Western nations could be persu-

aded to join suit, even if their pocketbooks suffer temporarily. They need to be made aware that they will suffer considerably more if the Soviet Union moves into the Middle East oil fields or controls the shipping lanes. The Soviets are still operating under the Lenin boast that "the capitalists will sell to communists even the rope to hang them." If the Soviets can be shown that this is a fallacy, their expansionism can be halted abruptly. They will be forced to return to stealing from their current satellites and further reducing their influence and capacity.

It seems hardly an issue of major concern to longer be deterred or even respond to the Soviet/Iranian "American Imperialism" propaganda vis a vis U.S. military presence in the Mid East, as the current actuality of Soviet Imperialism is not a theory but a condition and this fact should be solidly and most forcefully made through world media channels as long as any Soviet presence exists in Afganistan. If it wasn't before, it seems clear detente was just one more clever big lie the Soviets have used to buy time and needed technology while waiting for an opportunity to continue Karl Marx's deranged plan:

"One thing you can at any rate be sure of: a socialist government does not come into power in a country unless conditions are so developed that it can immediately take the necessary measures for intimidating the mass of the bourgeoisie sufficiently to gain time—the first desideratum for permanent action."

—Karl Marx "Selected Correspondence" p.410

"Any aid given the Soviet Union by the West will be used against them."

—Andrei Sakharov

From their propaganda releases, the Soviet/Iranian attack has a cutting edge: isolate (divide & conquer) and defend their indefensible acts of brutality by blaming Jimmy Carter and U.S. imperialism. To date, the administration response has rightly been through accepted international channels and has generally avoided directly responding to the Brezhnev/Khomaini lies and threats. As they most probably had anticipated, especially given the hostage situation. However, to continue this policy indefinitely might well prove to be a mis-calculation, as it sets a precedent for international blackmail that makes a hostage of the Presidency itself. From their acts, both Brezhnev & Khomaini are rapidly losing prestige in the world community, to wait too long to challenge their lies might serve the purpose of allowing their strength to grow if the Administration response appears weakly diffused or held at bay by their threats. Internally, they will attempt to convince

(as always) that any and all trade or other sanctions were 'acts of aggression' by you, the imperialist U.S. or by the U.S. controlled U.N., specifically aimed at hurting the Russian or Iranian people. If they can't successfully convince the people on this point, they will lose power and their jobs. Perhaps a viable response would be to shift emphasis away from answering or responding to their various lies and threats and do precisely as they are doing, viz, attack the leaders directly, not with lies but the truth. You are in a much stronger position internally than they are (worthy opponents notwithstanding). To attack them truthfully and forcefully in such a way that the message is delivered inside their countries that any actions taken against the two countries are caused by the 'international outlaw'/'unelected gangster' leadership, not the people. This approach could probably be more effective in the U.S.S.R., as Khomeini was 'elected.' But it is an approach that the Supreme Soviet is particularly sensitive to, as it is their Achilles Heel. If their leadership can be placed on the defensive by attacking their most vulnerable spots (via Voice of America, et al), it could cause a severe internal shake-up. This approach, timed in combination with and as a reason for the pull-out of the United States from the Olympic Games could have a devastating and long-lasting impact upon their leadership and its ability to effectively retain public support. Simply put, to rightfully and truthfully blame Brezhnev and his unelected co-conspirators for killing detente and causing misery/woe not only outside the borders but inside and reviving the Cold War. To hit hard upon the fact that these are 'illegal' leaders, who have no right to represent the people. To imply that the Russian people should demand free elections to preserve world peace. It will be most difficult for the Supreme Soviet to deflect this type of truthful (and long overdue) approach by their propaganda, much less to try to fight and justify a war in Afganistan. It would also dramatically increase your and the U.S. prestige in the world community while shrinking that of the Soviet Union. It is also quite dangerous. But what is more dangerous than the recent actions of the Soviets? This much seems clear, that if world peace is ever to be achieved, sooner or later true socialism must be effected in the communist world by finally allowing the people to choose their leadership. The fact that you had to earn your position by convincing a majority of the people you were worthy to hold office is a simple truth that their propaganda

simply cannot deny. And properly used, it could be one of your strongest allies. It's also one of the strongest allies of peace. I hope you use it.

Perhaps you are 'offended' by my offering these particular thoughts, or perhaps appreciative to hear an independent point of view honestly given by a citizen. From your earlier statements at the beginning of your Administration, the latter would be true. Perhaps many or all of them have already been presented by your own advisors and are already under consideration or even part of your up-coming policy. I certainly would venture no guess in either respect. I only know that the very fact that our system of government is radically different from others in that it allows, sometimes even requires, such free and open dialogue of issues among its people; even from followers to leaders. And that the system that would oppose it and the rest of the world was designed and conceived by a sick hate-monger who was bent on world domination to be sold in the name of liberation. Know them by their fruit. One may choose to use their lies and false labels to expose and discredit them, or follow their game plan and be held hostage.

It should be remembered that these 'leaders' came to power through brutal, coercive and deceptive means and any allegiance to the truth is totally foreign to their thinking. Publicly calling them liars is not only permissible and truthful, it is essential if one hopes to check the spread of their planned and documented world domination. Their action of recent weeks should leave no doubt remaining as to this on-going policy. A failure to take the bold steps required to meet the challenge of that threatening, ominous and real policy is precisely what they (as did Hitler) are depending on.

You now have the focus of national and world support squarely behind you, but if you are weak or appear as a 'nice guy' or 'Sunday school teacher' afraid to do battle if necessary, you will lose that vital advantage. At home and abroad. But points of danger are also points of opportunity.

The weaponry of the Soviet Union cannot easily, if at all, be put into effective play without vital support of their people gained through the brain-washing effects of their lying propaganda. The Russian people do not like the Communist Party, nor do their soldiers. They must be constantly intimi-

dated to give it the support it requires to exist. Break down that media weapon, place it on the defensive and you can destroy them. Fail to, and they can destroy you, along with the rest of the world. Inch by inch, bit by bit. We cannot afford to let their calculated, cowardly acts of international terrorism and blackmail to hold the entire world hostage.

If they wish to speak of the misdeeds of past administrations (or even current ones), they should be forcefully reminded that, in this country, when an administration's policy became finally known for its corruption, its leaders are removed by the will of the people and a system of elected government that allows for such to occur. If this point is made forcefully and strongly and seeps into the Russian people, no state-controlled propaganda mill, no weapons on Earth can control them for very long. The Soviets cannot successfully wage wars on two fronts at the same time. If the people defect internally, the armies will defect externally. The 100,000 or so members of the Communist Party in the Soviet Union are simply no match for the several hundred million Russian people. People who are not at all interested in gaining additional territory but who are most interested in avoiding war. It should be made clear to them that their own leaders have for the moment killed détente and that virtually no nation outside their borders supports their brutal invasion of another country in the name of liberation. If this can be done, nature and the will of the Russian people to survive will take its own proper course.

"The Communist system must be based on the will of the people, and if the people should not want that system, then the people should establish a different system."

—Nikita S. Khrushchev

For one to continue to view the current situation in the conventional 'cold war' terms is a gross error. This is a hot war caused by totalitarian regimes. They are not playing softball, they are dead serious. You are the first President in history to have been directly assaulted by name and held prisoner by international political terrorism and gangsters. Gangsters who would attempt to use this country's own open media channels to brainwash you and the world into believing that they can be negotiated with by standard diplomatic means. You and the U.N. have made every reasonable effort and offer and have in return been lied to, spat upon and turned away. The Shah is no

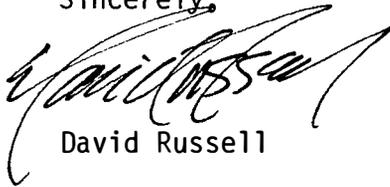
longer here, the hostages are still held illegally. If they want to make a point that the Shah's was an illegal regime that executed political prisoners while our country continued to trade with it and support it; so too, have we traded with the even more illegal, bloody regime of the Soviet Union. They are citing our crimes, cite theirs. Deflect their lying propaganda with believable, even-handed truthfulness and refuse to respond to their absurd charges. Demand release of the prisoners, or suffer the consequences. Force world opinion in the communist, western, Christian and Islamic worlds down their lying throats. Call them liars. Call them war mongers. Call them international criminals. Tell the truth, and don't cover up our skeletons. They can't fight that. At least they can't fight it and win.

If my words seem to reflect those of someone 'who means well' but who isn't experienced in matters political or who doesn't have a comprehensive understanding of media persuasion techniques, this is not the case. I have worked on a number of major political campaigns in past years. In fact, one of the individuals who I helped create materials for is today one of the candidates actively seeking the Presidency. As was stated in the position paper "Democracy and the Mediocracy, an Independent Observation", that was forwarded your office in 1977, I no longer will create such materials for any candidate for precisely the reasons given at that time. However, this does not mean I am any less able to gauge public sentiment with a fair degree of effective competence, you might even say I'm rather skilled at it. Nor does it mean I'm any less able to comprehend the workings of politics nor to accurately 'read' media persuasion techniques and viability of approaches utilized...without, I should add, the use of pollsters. For example, when you and your campaign approach first came to my attention (long before you won the early Iowa Caucus), I stated at that time that you were the candidate most likely to be successful in coalescing the thinking of the people after Watergate. Nobody believed me.

Today, I'll give you another one: Jimmy Carter vs Howard Baker in November. The incumbent will win...provided he offers strong leadership and avoids like the plague trying to appeal to the special interests groups and phoney image-makers. Provided he doesn't campaign for the job, but simply (or not simply) handles it to the best of his ability.

The people, not only of this country but the world, perhaps more than any previous time in history want, need and are demanding strong, effective and courageous leadership. They do not want or need actors or nice guy puppets mouthing convenient slogans of by-gone days. Days that are gone forever. The people vis a vis mediã will crucify anyone foolish enough to stroll down those old paths. Richard M. Nixon saw to that. His major contribution as President. The people want a leader, not a symbol of a leader. In my book, they've got one and I think they'll keep him. But it all depends.

Sincerely,

A handwritten signature in black ink, appearing to read "David Russell", with a large, sweeping flourish extending to the right.

David Russell

PS/Am enclosing a few thoughts and philosophy of a non-aligned independent. If you are interested, there are a few others published in a book titled "Peter's Quotations, Ideas for Our Time".

ENCLOSURES:

Russell's Philosophy 101:

RUSSELL'S LAW:

It all depends.

RUSSELL'S COROLLARY 1:

When the going gets tough, either get tougher or quit the going.

RUSSELL'S COROLLARY 2:

To err is human, to repeat it dumb, but to revel in it, fully absurd.

RUSSELL'S COROLLARY 3:

While it's true that more flies can be attracted with honey than with vinegar, it's equally true that flies are not worth attracting.

RUSSELL'S COROLLARY 4:

It is one thing to stick your neck out, but it's another to place it under a guillotine.

RUSSELL'S DIRECTIVE 1:

Check it out.

RUSSELL'S DIRECTIVE 2:

Act on it or shut up about it.

RUSSELL'S DIRECTIVE 3:

Don't take it too seriously.

RUSSELL'S DIRECTIVE 4:

Don't be afraid of it.

RUSSELL'S REMINDER 1:

Often, the things that appear inevitable to the few, appear impossible to the many...and vica versa.

RUSSELL'S REMINDER 2:

All that distinguishes an Expert from a Fool, lies in the spelling of the word and the size of the following.

RUSSELL'S REMINDER 3:

To see the Truth, one must tell the Truth.

RUSSELL'S REMINDER 4:

The only constant is change. The only question is direction.

PHILOSOPHY: COMMERCIAL AFFAIRS

THE WORK ETHIC RE-VISITED

Work has value to both the worker and society only when the results produce fruits that are digestable by the environment in which it grows. When it does not, it is a greater part of the problem than the solution and is a negative factor. Work for work's sake is a questionable habit at best and often is nothing but a shield used to conceal incompetence and promote waste under the guise of utility and usefulness. A rising Dow Jones Average or reduced unemployment roles have little value to society when they result in a measurable downward spiral of the over-all quality of life. Mis-directed work is one of the greatest causes of not only physical but mental and spiritual poverty to mankind. To correct this condition will require considerably more than simple hard work, it will require a change in attitude promoted by effective leadership, education and systems design. Only when the work ethic is replaced by the positive achievement ethic can survival and contentment be realized in a technological society. Unless 20th century man can accept the challenge of open-minded re-examination of where his work is leading him, 21st century man may not be available to have the opportunity to examine anything.

ITS NOT FOR EVERYBODY

The only worthwhile function served by a good salesman is not to convince someone to buy something, but rather to convince the proper person to buy the proper something. If salesmen don't qualify, they don't qualify.

MARKETING 101

Build a better mousetrap, and competition will beat a path to your door.

Acquiring capital is an easy task when compared to the more difficult decisions that involve how it is to be acquired and how utilized.

Generally, people have the same basic reaction to money: they detest having to earn it and they detest having to spend it.

HEALER, HEAL THYSELF

Before anyone should put their faith (and dollars) in the so-called wisdom of the psychiatrist, they should examine closely just one simple statistic: of all the professions, few have a higher suicide rate.

20th CENTURY WITCH DOCTORS

Psychiatrists have acquired all the proper tools and bedside manners to teach one how to become insane. Their over-all track record in this regard is impressive.

PHILOSOPHY: COMMERCIAL AFFAIRS

THE OLD ONE/TWO

To thoroughly appreciate the effective value of a carefully planned advertising program, one only need recall the Trojan Horse.

FASHION

Seven letters meaning waste.

HIGH-FASHION

Many words have been devoted to this subject, far too many. Simply put, it means "less for more."

The old idea that 'one man's freedom ends where another's begins', fails to account for the fact that T.V. can be watched at arm's length.

DRUG CULTURE

Hope is the opiate of the masses. But television is a close second.

G.I.G.O.

Computers do not compute. Adding machines do not add. Typewriters do not type. They all follow directions.

P.R.:

Puffery & Rhetoric.

INITIAL OFFERING

P.R. is B.S.

PHILOSOPHY: CRIME & PUNISHMENT

The best way to eliminate organized or unorganized crime is through organized justice.

CRIME OF PUNISHMENT

To make crimes of moral issues such as prostitution, gambling and use of drugs serves only to glamorize and enlarge them into an un-controllable, highly profitable and dangerous industry. They should be legalized, regulated and taxed if the public interest is to be served and protected.

Guns don't kill, bullets do.

DRUG BUST

The current 1977 laws regarding the majority of drugs classified as illegal to privately use, has served the purpose of harming even those who do not use the drugs; while markedly increasing the number who do, the police required to search and destroy them and the un-taxed profit margin of those who sell them. Prohibition has never worked and will never work, unless of course, one is a supporter of organized crime or enjoys being mugged by unemployed junkies stealing to support \$100-a-day (more or less) heroin addictions. The only reasonable alternative is government regulation (not restriction) that would allow for the creation of free dispensing/treatment clinics to handle current users of addictive drugs and legalization and taxation of non-addictive drugs. In addition to breaking the entire cycle of unregulated illegal drug pushers and their high profits, it also reduces the cost of law enforcement, the number of illegal police on the take, the number of drug users and drug-related thefts and law enforcement costs related to those thefts. In return, increasing the number of legal taxpayers and work force by putting millions of pushers out of work. It increases the total tax revenues and reduces the public's taxes and the cost of drugs to users. It would also reduce the cost of court trials, legal fees and prison expenses as well as the number of non-contributing prisoners. Currently, only three constituencies profit and prosper under the present system: pushers, crooked cops and lawyers. To everyone else, it's a total bust.

THE POLITICAL CHURCH

Of all the institutions that support the spread of organized crime, one of the greatest of these is organized religion and its influence upon the law-making body. Just as the government shouldn't meddle in church's affairs, neither should the church have any say or even right to lobby the government. Neither should it receive preferential tax or other benefits that any other private group does not receive. Otherwise, the separation of church and state is violated, in specific contradiction of the Constitution. And justice.

PHILOSOPHY: CRIME & PUNISHMENT

MURDER, INC.

One of the most sadistic and violence-promoting concepts in current and past justice systems is that of capital punishment to 'repay' murderers or others convicted of particularly heinous crimes. Yet no one is 'repaid', murder is simply promoted at the state level. Very nearly equally dangerous is the concept of short parole to such offenders, for this promotes a poor idea by the state; that it is permissible to take forever another's life in a willful, planned, premeditated and illegal manner. Somewhere between official cruelty and official mercy is justice. This would involve 1) repayment to general society (and perhaps survivors of victims) and 2) removal from general society. The repayment would utilize the skill level of the criminal applied to tasks beneficial to society in a prison/work environment. The removal, rather than death, would be for the full life of the prisoner; a principle known as "Natural Life". The first part of this concept (i.e., repayment to society, victim) should apply to all criminal justice proceedings, the second part should only apply to those offenses society itself ruled as demanding of such total removal.

CRAZY LAW

Innocent by reason of 'temporary' insanity, is permanently insane as a part of a criminal justice system and should be removed. It has simply become a standard method for attorneys (who would like their clients out of jail and able to pay their high fees) to use when nothing else seems to work. Psychiatrists, though unable to give a clear definition of what sane behavior is, are presumed to be able to give a clear definition of what insane behavior is. This in itself is insane. So while it would be fair to state that while insanity cannot be so easily governed, we can more easily govern as a society what we deem violent or unpermissible behavior. Once we establish that system, we can only weaken or destroy it by making it applicable only in certain cases.

'GAY' WRONGS

At one time homosexuality and bi-sexuality was largely confined to a few individuals hesitant to parade their socially deviant bedroom habits in the streets or on the job for fear of ridicule, economic reprisal, physical persecution or legal sanction. Entering the 1980's, many might apply this description to apply to heterosexuality. In time perhaps, the issue will return quietly to the bedroom and out of the courtroom, boardroom and streets. Social deviancy is not a right, it's a condition that should be dealt with individually at the social not the legal or business level.

Laws do not grant individual rights, they restrict them.

Those who oppose the concept of law and order, support the concept of anarchy and chaos.

PHILOSOPHY: WAR & PEACE

Most people are pacifists by nature and realists when the bullets fly.

WAR IS SWELL

If someone can think of a more obscene term than "War Games", hopefully they'll keep it to themselves.

DAMN THE TORPEDOES

Winners of wars are not determined by which side is mainly right but by which side is mainly left.

APOCALYPSE WHY?

There is an inherent flaw in the military logic of matching strategic nuclear weaponry with the Soviet Union to maintain a balance of power and therefore, the peace. The flaw is that it reduces, not enhances, our chances of survival. Ours and the Soviet's. And a planet called Earth.

Both countries now have accumulated through massive proliferation, the destructive capacity to annihilate not only the other several times over but also every lifeform on this planet. The further increase of nuclear stockpiles will not make this destruction any more or any less effective. Not even if the other side's arsenal and first strike force capability were a million times greater.

Ingenious military logicians have convinced the leadership of both sides that if there be a war, the one with the mostest would be bestest. Let's for the sake of illustration, take the American position that we are the representative of all that's good, perfect and brave; and view the Soviet Union as the power representing all that is evil, imperfect and cowardly. Not that either is true, but let's pretend it is. This means that surely the Soviets are the ones who would launch a 'sneak' all-out nuclear attack (and no other attack by either side would make 'sense' since the other will retaliate, rest assured). Let us pretend also, that the Soviet strength is the best by one million to one. With the U.S. only having the capacity to destroy the world about one hundred times, instead of one hundred million times. Our story:

Upon arising on the wrong side of bed on particularly gloomy day, the future wicked Soviet leader, after downing a breakfast of nails, barbed wire & vodka; this thoroughly mean creature simply could not resist the devilish temptation that had so longed plagued him: so he pushed the button marked "Imperialist Dogs". Within whatever classified time frame that is required from button-pushing time to rocket-launching time, a sufficient fleet of Soviet I.C.B.M.s were sent arching. More than enough to effectively reduce to nuclear ashes every square inch of American soil and to erase forever each and every Yankee Imperialist dog, man, woman and child (except for a few heads of government, business magnates and military leaders who would escape to underground shelters and a few million others located in foreign nations). This initial mainland strike would also be similarly effective in killing the life forms

PHILOSOPHY: WAR & PEACE

for a few hundred miles beyond U.S. borders; into Canada, Mexico...and even Cuba (they had a poor sugar crop that year anyway).

As the imperialist U.S. soil (and military bases) extends to Hawaii, Alaska and Puerto Rico, a few thousand missiles had to likewise be deployed in their direction as well (as with Cuba, the Alaska deployment unfortunately required a fair amount of proximity nuclear destruction to Mother Russia...a small statistic). As the Yankee Swine also had strategic bases sprinkled in a few other spots in Europe and elsewhere, a few hundred more I.C.B.M.s were sent them air mail special. In each case, the deployment required numerous (over-kill) missiles in order to insure both the elimination of as many of the target's own missiles aimed at Russia before they left as well as enough to evade the anti-ballistic missiles of the U.S. defenses. In short, there would be a great number of bombs bursting in air. Not only over target sights but hundreds, even thousands of miles surrounding main target areas. And perhaps many more would be detonated in storage areas that were hit by the rain of direct hits. This was the initial Soviet attack.

But this was not the end of the war. For as soon as the first Soviet missile left its silo, the 'small' U.S. retaliation strike force bristled in preparedness for its attack. I.C.B.M.s from land, sea and SAC bombers patrolling the skies. In 1978, one single Poseidon nuclear submarine (less than 2% of the U.S. forces) carries enough nuclear warheads to destroy every large and medium-size city in the entire Soviet Union. When the attack was indeed confirmed, the U.S. unleashed its attack with full fury. Within minutes, the skies over not only North America, but Eastern and Western Europe and much of the rest of the world were a glowing monument to civilized man's ingenuity and advanced technology.

In a matter of days, the atmosphere surrounding the entire planet was leaden with Strontium 90, which soon had contaminated not only the land areas receiving the numerous direct hits (both the American and Russian military should be congratulated on their efficiency), but the many areas that didn't. The oceans, lakes and rivers were piled high with a dead, floating mass of underwater creatures. The world over, vegetation and animal life was dead or dying. In a few months, the chosen few buried beneath the surface in the protected fallout shelters emerged. "We won." noted a survivor when he discovered no enemy troops in the area. The survivor quickly returned to the safety of the shelter, away from the lethal radiation. A few years later, when the final supplies of food and water expired, so too did the last remaining relic of the species called man. Of starvation in a deep hole in the ground. Victory.

The above scenario, will of course, never occur...at least not because the other side's leadership decided that a sneak attack could succeed. Both sides are equally afraid of the other's great potential. It is the pure insanity of the Dr. Strangelove military mind that can assume otherwise. The early warning systems on both sides are so perfected each knows when the other

PHILOSOPHY: WAR & PEACE

sneezes. Yet both sides continue to expand this childish fear mentality of the impossible situation, and thereby create the possible situation: the accidental war. The war no one expects (no one expected Three Mile Island either) but the war that may not be stopped. The one in a million miscalculation by a SAC bomber crew, the psychotic interlude on a nuclear submarine, the false data processed by a computer...the entire fate of a species rides on these possible things never occurring, while we continue to build a nuclear stockpile based on an impossible thing occurring! Where have all the leaders gone? Mad, that's where. Not mad enough to start a war, but mad enough not to be able to prevent one.

Every bomb, every missile we build from here to eternity may be the one that starts the war to end all wars. These damn things don't protect us, they threaten us!

Stop building them!

A MEETING OF MINES

Historically, the Far Left and the Far Right have had a common meeting ground: the battlefield.

Philosophy: Political

THEM

Anyone who believes he is not a supporter of special interests, should check his mirror more closely.

BARE NECESSITIES

In 1977, if you want to be a serious major party candidate there are six things you cannot do without: a make-up man, a voice coach, a speech writer, a pollster, an ad man and a money man.

In a democracy, License and Special Privilege may be rightfully requested. They may not be rightfully demanded.

THE DEMOCRATIC PRINCIPLE

Liberty and Justice for All excludes Freedom and Privilege for some. Justice requires that the latter be earned, not bestowed or stolen.

U.R.A.

The proposed Equal Rights Amendment serves only to factionalize the Constitution and set a poor precedent for further factionalization by every other special interest group in the future. It is the Unequal Rights Amendment.

Liberals tend to be self-professed idealists with a dim sense of the real. Conservatives tend to be self-professed realists with a dim sense of the ideal.

POLITICIAN'S CREDO

If nominated, I will not accept.
If elected, I will not serve.
If serving, I will not resign.
If impeached, I will resign.

There are limits as to the number of tired, poor and huddled masses that a given geographic area can sustain and prosper.

Philosophy: Political

HE CANNOT TELL THE TRUTH

The greatest thing Richard M. Nixon ever did for his country was resign.

PEACE WITH HONOR

Richard M. Nixon's 'secret plan' to end the war in Vietnam was to escalate it into Laos and Cambodia and then to drop bombs for 5 years until finally the Congress cut off his funds.

Jimmy Carter was elected by waging a sincere effort against the Washington establishment, which returned the favor once he joined it.

To be elected President, a politician tries to discover what a majority of voters fear the most and then best prove to them that he agrees.

A true bureaucrat is measured by the skill by which he gains credit for the achievements of others, while evading any association with their failings.

A bureaucrat is one capable of being rewarded for doing less than nothing. He is distinguishable from a leech, only in that a leech may be seen and removed.

As detestable as a system that allows for the occasional election of political hacks may be; more detestable is a system that allows for no elections.

Communism is to socialism what a half-lie is to the truth.

Capitalism generally oscillates unpredictably from feast to famine. Communism generally oscillates unpredictably from beast to famine.

Fascism is not a system, it's a disease.

Philosophy: Political

One of the surest ways to insure a police state is this: that radical liberals and conservatives insist upon more laws to protect one from the other.

If expediency was synonymous with justice, Adolph Hitler would be the single most just man to have walked this planet.

Democracy cannot easily be overthrown from within.
Communism cannot easily be overthrown from without.

Communism is a poor idea whose time has passed.

A society in which its citizens must risk death in order to leave is a mockery.
Communism is a mockery.

Karl Marx is the only man in history who has been praised for inventing a labor-increasing device.

It is perfectly legitimate for a politician to privately attend church and pray.
It is perfectly illegitimate for him to publicly ask others to join him.

The conservative views the poor as being primarily comprised of those too lazy or incompetent to earn an honest living.

The liberal, on the other hand, views the poor as primarily comprised of the disenfranchised and discriminated against.

The independent realizes that either may be right. It all depends.

PREJUDICE

Like hair and teeth, something people seem to be born with to some degree. Unlike hair and teeth, it serves no apparent useful function. However, as its roots spring from fear and ignorance, it is most difficult if not unwise to attempt to overcome through mandate of law: One cannot mandate intelligence nor legislate guts.

PHILOSOPHY: LEADERSHIP

To lead the people, neither walk ahead of them or behind them, but with them.

The best followers make the best leaders. The worst followers make the worst leaders.

A leader faces three obstacles: his ego, his principles and his disciples best interests.

The success of a leader can best be measured by the success of the follower.

It makes little difference whether one is a leader or follower, it makes a great deal of difference as to why.

A good leader is not simply someone who refuses to follow. That is a megalomaniac.

There is a time to lead and a time to follow. There is also a time to do neither.

Should a leader be allowed to fail? Only if he is human.

A leader who strives to be popular, may not be successful.
A leader who strives to be successful, may not be popular.

When a leader acts against his conscience, he'll probably fail.
When a leader has no conscience, all will fail.

There are two types of leaders: those who push and those who pull.

He who controls is controlled.

PHILOSOPHY: LEADERSHIP

The ideal function of perfect leadership would be to create a situation where leadership was no longer required. It remains an ideal.

Beware especially of actors who want to lead.

PHILOSOPHY: RELIGION

THE BABBLE

A collection of essays, histories, commandments, poems, prayers and promises; written in many stages, by many authors (some being identified, though many unidentified and unsubstantiated) some being unusually prophetic and some being unusually pathetic. Should one choose to believe completely in such an incoherent assemblage of divergent and contradictory additives, signifies only one of two possibilities: 1) the alleged believer is unable to read very well, or 2) the alleged believer is unable to think very well. Strangely, the majority of alleged believers prefer to neither read nor think for themselves, but instead to rely upon the heresay uttered to them via paid readers (the priesthood). It is in this peculiar manner that the human species forms and maintains what is called a religion. It does not require a membership either able to read or think, only one capable of paying and believing. Blessed are the agnostics.

THE DEVIL YOU SAY

Perhaps the most curious non-scientific explanation regarding the origin of the species, is the one offered in religious superstition. The one that instructs its following that the all-powerful, benevolent and wise Creator decided one day to create the Devil (to include Hellfire and Evil Spirits). The Devil's first assignment was to tempt two recently created nudists into eating an apple in a beautiful garden. When the Devil (in the form of a talking snake) succeeded, the benevolent and wise Creator became so mad he tossed the two nudists out of His garden, suggested that from now on they should cover their wicked bodies and promised them and all their ancestors a rough time from here to eternity. If this fable is true, it would imply that the ultimate creative intellect responsible for life in the Universe behaves like a sadistic child. If it is not true, it would imply that a great many people are willing to believe virtually any superstition or notion that is sold to them by the priesthood.

WORLD'S SMARTEST MAN CONTEST

If one were to pose the question as to the ultimate cause of all effects, i.e., "Why?"; one would do well to fault the logic and universal plausibility of the answer historically attributed to Christ: "Love." was all he said. Many men before and since have disputed this simple logic, though none with everlasting success.

WHAT GOES?

One man's mysticism may form another man's beliefs and still another's understanding. All is relative; the truth, elusive. God only knows why.

PHILOSOPHY: RELIGION

If Faith, Hope and Charity were substituted by Reason, Understanding and Justice...would humanity be the worse off? Not in my book.

Hope is what man can do. Miracles are what God can do.

DEAR GOD

One wonders what might be the result if all the many hours the many billions of religious people on Earth have spent praying for peace, were to be converted into actually working to insure it. By simply following the Golden Rule and treating their neighbors and themselves with dignity. Praying, apparently requires less effort...and keeps the priesthood employed.

ROOT OF ALL EVIL

The fact that modern Christians are in favor of having the inscription "In God we Trust" placed on currency would indicate their failure to pay attention to one of the most basic tenets of Christ's philosophy.

Religions preach faith. Spirituality teaches love.

CHILDREN OF GOD

In terms of spiritual awareness, human relationships, economic philosophy, cultural heritage, advanced social order, environmental protection and dedication to peace among nations; one race of people on Earth stands as a model of achievement: the North American Indians. Upon their discovery, 'civilized' culture promptly labeled them 'savages' and began exterminating them.

PHILOSOPHY: RELIGION

THE GREATEST STORY EVER SOLD

The basic essence of the Christian religion is based upon the absolute, perfect and divine truthfulness, not of the direct written words of Christ himself, but rather of the indirect accounts of his former disciples—written by them several long decades after his crucifixion. By men who, along with the religious establishment of his day, totally, and to a man, failed miserably in supporting him in his final hours. If one carefully reads their various descriptions of Christ's ministry and message, one finds while they offer a great many conflicting views, they are virtually and remarkably consistent in their nearly verbatim accounts of his last days on Earth. So much so, that such incredible parallelism could only be the workings of a) a genuine miracle or b) a self-serving collaboration. The fact that they were hiding in the hills and denying him at the time would tend to support the latter. In any event, the book remains atop the all time best seller list. And God only knows whether it should be classified fiction or non-fiction.

DO UNTO OTHERS

It is somehow difficult to understand how Christ's message "It is better to give than to receive", relates favorably to the Biblical one of "An eye for an eye." Unless of course, the church had somehow joined services with a free-clinic eye bank.

BLASPHEMY

When a member of a religion accuses anyone of being superstitious.

ATHEISM

Disorganized religion.

IT DIDN'T HAPPEN BY ACCIDENT

One does not have to join or support any organized religion to be aware, appreciative and deeply respectful of Life in the Universe. Nor, for that matter, to note the rather obvious fact that it is the design creation of a Supreme Intellect infinitely superior to those described by any primitive man-made ideology. Why should one settle for second-best? Or worst, as the case may be.

The Expanding Universe is the creation of God. The declining religions are the creations of man.

If the religions of 1977 are still around by 2000, it will be a miracle.

PHILOSOPHY: GENERAL

Man cannot live very long by ideas alone, nor very well without them.

Everything amazes me. Nothing surprises me.

The things we cannot comprehend often seem mystifying.
The things we can comprehend often seem inadequate.

Singly and combined, the cause of the actions of all humankind stem from two basic ingrained drives: the fear of death and the love of life.

Intelligence is the ability to comprehend the obvious.

Logic conquers fear. Ignorance promotes it.

Little knowledge is a dangerous thing.

It is far more important to attempt to know what one doesn't know than to be satisfied with what one does know.

SEEKERS/SUCKERS

Seek the truth and ye will find youth. Seek the lie and ye will die.

WISE MEN

Just as no man who would be called wise has ever created a Universal truth, there are no wise men. There are men. The best of them are ignorant, and claim it. The worst of them are expert, and claim it. The most of them are confused, and consciously or unconsciously are groping to become either ignorant or expert.

THE TRUTH

A reliable criteria in distinguishing the more ignorant individual from the more intelligent one is: the former, by nature, will continually strive to avoid the truth—while the latter, by nature, will continually strive to find it.

In both instances, neither of the two strivers will succeed completely. But one, at least, will have a far more pleasant and rewarding journey... and often will be found welcome in the company of a much more enjoyable group of traveling companions, though a smaller one. And that's the truth.

PHILOSOPHY: GENERAL

OTHERWISE

Just as it is a wiser man who reduces the number and intensity of risks he will assume, so too is it the wiser man who attempts likewise to reduce the number and intensity of his beliefs. For to express a belief is to accept that which cannot be observed on the basis of evidence.

However, it should go without saying that there are no wise men—only wiser and less wise—for men were not born with answers, rather with questions of life. What a boring experience if it were otherwise.

When we speak of 'wise men', may future historians forgive us our hopeless contradiction of terms.

GENIUS

Human intelligence is but a small portion of a far larger whole: human ignorance.

"Genius" is a term employed by kings to describe their clever advisors; and in turn by them to describe their clever teachers.

Men who love ideas more than men are life's saddest creatures.

MORALITY QUOTIENT

The first test of moral strength is to love a man while hating his ideas. The second test of moral strength is to love a man who hates your ideas.

Ignorance is what we are born with, stupidity is what we learn and foolishness is what we refuse to learn.

When everyone is in total agreement that something is perfectly right, watch out, something is probably perfectly wrong. Check it out.

Facts. Always worth searching for, difficult to recognize and next to impossible to prove.

Assumption. Virtually all that we say, do and feel is based upon some sort of assumption, involving some degree of risk. It is worthwhile to reduce both, but it is impossible to eliminate either. And foolish to think otherwise.

PHILOSOPHY: GENERAL

VISIONS

Hindsight is considered to be 20-20 principally by those who consider foresight to be blind.

I

Ego is self-esteem from which our values are determined.

We are created imperfect for an excellent reason...to have something to live for.

To say "I think" points to one's normal ignorance.
To say "I believe" points to one's acquired stupidity.
To say "I know" points to one's utter foolishness.
But to say nothing, points to nothingness.

Winners try. Losers cry.

Regret not. Fret not.

Fear nothing. Hate nothing. Join nothing.

NUMBERS GAME

Contrary to popular belief, there is obscurity, not security in numbers.

GOOD OLD BOYS

As rumor has it, a term originated by a few weak old men to suppress a lot of new-fangled ideas.

LET 'EM EAT AIR

The curious notion that while having a cake is fine and dandy, but that actually eating it is not; was perhaps first stated by an obese masochist on a diet.

Perhaps the single, most revolutionary act an individual could ever attempt is complete honesty.

PHILOSOPHY: GENERAL

The old expression "There's no fool like an old fool", should be upgraded to "There's no fool except an old fool." For no child was ever born a fool... it takes practice.

Pride is the fall.

Greed kills.

Humbleness can very often be vanity in disguise.

If asked to choose between humbleness and honesty, try to be honest with yourself.

Fear and Hate are twin abnormalities of the same parent: ignorance.

LOVE AND MARRIAGE

Not necessarily the same thing.

MENTAL MATURITY

A stage one reaches when what one has learned can begin to spot the flaws in what one has been taught.

VITAL ORGANS

Brains, balls and heart.

EGGHEADS

It is quite likely that the intellectual type who first posed the age-old question "Which came first, the chicken or the egg?", was a curious city dweller unfamiliar with life on the farm. For, as most any country boy could have instructed, eggs don't lay chickens.

So noted, any reasonable person must obviously conclude that the first chicken egg was laid by the first chicken genetically capable of performing such a feat. Ergo, the chicken came first. Unfortunately, this still leaves unanswered a more confounding question: what was the first one laid by an egghead?

Or what will be the last.

PHILOSOPHY: GENERAL

You can't fool an honest man, provided he's a psychic.

DON'T TRUST ANYONE OVER SIX

If a little black dot appeared on one's skin everytime a lie was uttered, racial discrimination/bigotry would cease to be a matter of concern.

Beware of those who offer love as an easy verbal expression with no feeling behind it. Shun them, for without the feeling, love is not present, only trickery.

The origin of the species is a worthwhile topic to ponder, so too is its end.

THE FOUNTAIN OF YOUTH

If one wishes to remain forever young, one must continually think young. Nothing more than this, nothing less than this.

Picture an old person's head that is filled to the brim with flawed answers of life. Retain the image.

Next picture a young person's head that is filled to the brim with perfect questions of life. Retain the image.

Now comprehend that when one's curiosity is drained dry, so too is the wellspring of youth. The secret is in the question, not the answer.

Why? One can only wonder.

Art is the language of beauty.

Wisdom without courage can be frivolous. Courage without wisdom can be fatal.

Caution should not be confused with cowardice, any more than brutality should be confused with bravery.

That 'chauvinist' is a term automatically associated with a majority of males, is due to the media expertise of a minority of female chauvinists.

LIFE EQUATION

LIFE = INPUT + OUTPUT + CHOICE

PHILOSOPHY: GENERAL

FOUR HORSEMEN

Humanity seems to be divided into four camps: the deedy, the needy, the greedy and the seedy.

You can't think and scream at the same time.

Bigotry. As with any bad habit, it can be overcome given a dose of reality.

SPACE 1977

Supporters of Conventional Wisdom today seem rather entrenched in their firm opposition to the space program. Conservatives view it as 'exotic' fiscal waste that could better be spent supporting the private sector. Liberals disapprove on the grounds that it could better be spent supporting the public sector. However, as is often the case when both of these two factions disapprove of the same thing, it is probably worthwhile. In the case of space, it is probably and dramatically worthwhile; by any set of standards one might wish to apply. Economically, it is one of the few government spending programs that has, in real dollars, returned to the private and public sectors more than it has 'cost'. Beginning with the thousands of directly-supported employees in government, aero-space, high-technology and building-related trades—and the millions they in turn spend in the local, national and international markets for all manner of goods & services. However the indirect return is no less great in terms of expanded technology that continuously improves cost-efficiency of products (data processing, computers, communications, etc.) that benefits business and consumers and again creates new jobs and improves living standards. Telecommunications has boomed as an industry thanks to orbiting satellites that have resulted in lower costs of overseas phone calls, while improving their quality. The weather-forecasting developments are no less dramatic, not only yielding accurate information such as predicting storms (saving lives on land and sea), but also improving crop yields to farmers and even commercial fishing catches. All in all, these and the other positive ripple-effects of the space program to the economy, to the consumer and to the quality of products far out-distance those of any other government program. Unquestionably, they will continue to do so in the future. Indeed, it is quite possible if not probable the 'second phase' of space exploration will yield even greater benefits: space mining, space energy and population control. But even with all the economic et al factors seen & noted; the political impact of an American spaceman stepping on the surface of the moon, while millions of people the world over watched (thanks to telecommunication satellites) in total fascination as that 'impossible' barrier yielded, is beyond any conventional measure of achievement. Truly, a triumph of the total spirit that all humanity shared. A moment in time, when all became one. The fact is, we cannot afford not to be in space. It is our destiny. Our home.

PHILOSOPHY: GENERAL

BECAUSE LIFE IS A CIRCLE GAME

In all our observable, comprehensible Universe; we discover through science, that our microscopes—probing our smallest universe—and our telescopes—probing our largest universe—communicate the same enlightening, elegant truth: that all that we call "things" are not things at all, but are instead 90+ chemical elements forever bound together and involved in an intellectually-directed situation of energy/matter/events in constant revolution about other energy/matter/events, all of which remain distinct yet relative to the others and demonstrate the principle of infinite synergism by existing together within, and comprising the patterned integrity of a Universe exponentially expanding at the measurable rate of 186,282 miles per second. Why?

12/5/79

Senator Edward M. Kennedy
C/O Senate Office Building
Washington, DC 20510

COPY

Dear Senator Kennedy,

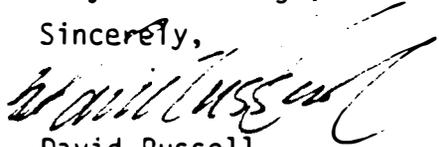
In a PBS newscast, a political observer commented that in your recent statements regarding the disposed Shah of Iran, you had in effect "Shot yourself in the foot."

Senator, you did considerably more damage than that. You carelessly, stupidly and/or selfishly handed the Ayatollah Ruhollah Khomeini on a silver platter a dangerous weapon to further expand an extremely dangerous situation that pits not only his even more illegal regime against the United States and international law, but threatens to pit the Arab world against the West, the Islamic world against the Christian world, and is one small step removed from actively pitting the Communist world against the Democratic world. And just in case you haven't figured it out by now, nothing would please him more.

If you have even one speck of regard for the people you would seek to represent as a leader worthy of their support (not to mention your own slim chances of being successful in that attempt); you have no reasonable option but to finally demonstrate that ability by publicly and in no uncertain terms stating 1) Your deep apology for making a thoughtless statement that could further endanger the hostages, 2) That no matter what your personal feelings are regarding the Shah's regime, that the present government of Iran has no right to act as international outlaw guided by mob rule, and that you fully support and endorse the United Nations in correctly condemning them, 3) That the hostages should be immediately released, 4) That you fully support the Administration's handling of the case, and that you deeply regret having said anything that might be construed as support of a major violation of international law and 5) That you promise not to further discuss the situation with Iran until all the hostages have been freed and that you urge all other candidates not to repeat your blunder.

Whether you have either the courage or wisdom to immediately make these statements public, I would not hazard a guess. But I do know that it is one thing for a leader to make a mistake, and quite another to fail to admit it. And I also know that the people of this country have responded favorably to honesty and courage, on those rare occasions when leaders demonstrate it.

Sincerely,


David Russell
Citizen

THE WHITE HOUSE
WASHINGTON

Dear Billy-

I thought that as a father you would be proud to know that your son Buddy has been doing a great job for the campaign in Alabama.

My good friend Jay Beck reports that Buddy is hardworking, responsible and very effective in the Alabama campaign. I gave the President a similar report and he said that he "was not surprised as Buddy is a fine young man."

The good work you continue to do with the country music folks has really been important to us. It looks like we have got Kennedy on the ropes now. After we finish him off, we need to begin to work with these same friends on the general election.

My regards to your wife and family.

Your friend,
Hamilton

Billy Carter

2:30 p.m.

THE WHITE HOUSE

WASHINGTON

January 24, 1980

MEMORANDUM FOR THE PRESIDENT

FROM: JACK WATSON *Jack*
SUBJECT: Meeting with Federal Regional Officials
Friday, January 25, 1980 2:30 p.m. East Room

Purpose. The purpose of this meeting is for you to thank these key employees for their service and to emphasize their important role in "getting things done" in the government.

Participants. Stu, Scotty Campbell and I will talk with the officials this afternoon. Jim McIntyre will be briefing them on the budget tomorrow.

Press. The press will have a photo opportunity for your opening statement only.

Background. You met with the principal regional officials from throughout the country in early 1978 when we held a similar session for them. Although these officials have traditionally come to Washington for budget briefings at this time of year, these two opportunities for them to meet with the President himself are unprecedented, and they appreciate that fact very much.

As you know, we have worked very hard over the last three years to forge these regional officials and the Federal Regional Councils on which they sit into effective implementors of major Presidential policies. Our efforts have really paid off. The FRCs have become practical and in most cases effective executors/coordinators of your urban, small community and rural development, employment and other key initiatives. I am using them as extensions of the IACC in dealing with a broad range of intergovernmental problems and issues. We have gotten (and continue to get) compliments from Governors, mayors and other state and local officials in virtually every part of the country on what we've done with the FRCs.

It would be good if, in your remarks, you acknowledged the excellent working relationship we have established and the progress we have made and told them how much you are counting on them as your "field staff" to implement your major domestic programs and policies.

Since your low opinion of FRCs based on your negative experiences with federal regional officials as Governor were widely known after you became President, these comments will have a special significance for these people. I have tried to instill in them a genuine sense of being valuable "members of your team," and I think a substantial number of them really feel that way.

As you know, some of these officials are political appointees and some are career civil servants. The tone of your comments should be good government, effective service delivery and direct communication.

I would like you to ask (publically) each Federal Regional Council Chairperson to remain as Chairperson throughout 1980, rather than appointing new ones.

TALKING POINTS

THE WHITE HOUSE
WASHINGTON

January 23, 1980

MEMORANDUM FOR THE PRESIDENT

From: Al McDonald
Rick Hertzberg
Chris Matthews *cpm*

Subject: Presidential Talking
Points: Meeting with
Federal Regional
Officials

Scheduled delivery:
Fri, Jan 25, 1980
2:45 P.M.

The Presidential Talking Points for
this occasion are attached.

Clearances

Jack Watson
Ray Jenkins
David Rubenstein

Chris Matthews
Draft A-1; 1/23/80
Scheduled Delivery:
Fri, Jan. 25, 2:45 pm

Talking Points

Federal Regional Officials

1. OUR FIRST ORDER OF BUSINESS IS A REAL PLEASURE FOR ME. I WOULD LIKE THE FOLLOWING PEOPLE TO STAND AS I CALL THEIR NAMES, AND REMAIN STANDING: JOE GRANDMAISON, TOM MALONEY, SARA CRAIG, DOUG KELM, ED COKER, WAYNE THOMAS, BETTY MILLER, BILL ARNTZ, BUCK KELLY. I WOULD LIKE AT THIS TIME TO FORMALLY REAPPOINT YOU GOOD PEOPLE FEDERAL REGIONAL CHAIRPERSONS FOR THE COMING YEAR. [These names will be updated for attendance no later than 10:45 A.M. on Friday by Cynthia Wilkes-Smith x2174.]
2. I WOULD LIKE TO THANK YOU -- AND THE OTHERS HERE WHO HAVE SUPPORTED YOU -- FOR THE FINE WORK YOU HAVE BEEN DOING. I KNOW THAT I TAKE CREDIT FOR IT IN THE EYES OF THE GENERAL PUBLIC. BUT IN THE EYES OF THE STATE AND LOCAL OFFICIALS YOU WORK WITH, YOU ARE THE GOVERNMENT.
3. THE ROLE OF THE FEDERAL FIELD OFFICES HAVE BECOME INCREASINGLY IMPORTANT. YOU HAVE PLAYED THE PIVOTAL ROLE IN THE SUCCESSFUL INAUGURATION OF BOTH OUR URBAN POLICY, AND MORE RECENTLY, OF OUR RURAL POLICY. YOU ARE THE PEOPLE WHO MUST WORK WITH STATE AND LOCAL OFFICIALS TO ENSURE THAT THESE POLICIES ACHIEVE THEIR OBJECTIVES.
4. I AM ALSO IMPRESSED BY YOUR VIGOR IN IMPLEMENTING THE HISTORIC CIVIL SERVICE REFORMS. THESE REFORMS WILL GIVE THE

CITIZEN A MORE COMPETENT, PRODUCTIVE AND RESPONSIVE WORKFORCE. I WAS PARTICULARLY GLAD TO SEE THE HIGH PERCENTAGE OF SENIOR CAREER EMPLOYEES -- 98.5 PERCENT -- WHO CHOSE TO JOIN THE NEW SENIOR EXECUTIVE SERVICE.

5. I WANT TO ENHANCE THE IMPORTANT ROLE YOU ARE ALL PLAYING AT THE REGIONAL LEVEL. LAST JULY I RECONSTITUTED THE FEDERAL REGIONAL COUNCIL SYSTEM. MY ORDER ACHIEVES TWO OBJECTIVES:

¶ IT GIVES THE FEDERAL REGIONAL COUNCILS A CLEAR MANDATE TO COORDINATE FEDERAL ACTION AT THE REGIONAL LEVEL.

¶ IT GIVES YOU A DIRECT CHANNEL OF GUIDANCE FROM JACK WATSON IN THE WHITE HOUSE AND JIM MCINTYRE AT OMB.

6. LOOKING AHEAD, I SEE A MAJOR ROLE FOR THE REGIONAL COUNCILS IN ACHIEVING OUR NATION'S CRITICAL OBJECTIVES. ENERGY CONSERVATION IS A KEY EXAMPLE. REGIONAL OFFICES CAN HAVE A SUBSTANTIAL IMPACT IN IMPROVING THE FEDERAL GOVERNMENT'S OWN ENERGY CONSERVATION PERFORMANCE. BY WORKING WITH STATE AND LOCAL OFFICIALS, YOU CAN ACHIEVE SIMILAR PROGRESS IN THOSE PROGRAMS THAT ARE FEDERALLY ASSISTED.

7. YOU WILL BE BRIEFED TOMORROW ON MY BUDGET PROPOSALS FOR FISCAL YEAR 1981. THEY REFLECT A CONTINUED STRATEGY OF FISCAL RESTRAINT. THAT STRATEGY IS ESSENTIAL IF WE ARE TO FIGHT INFLATION. BUT THE BUDGET PROPOSALS ARE NEVERTHELESS SUFFICIENT TO MEET THE NATION'S HIGH PRIORITIES.

8. I NEED YOUR PERSONAL HELP IN MAKING MY BUDGET PROPOSALS UNDERSTOOD BY THOSE WHO ARE DIRECTLY AFFECTED BY THEM.

9. MY STATE OF THE UNION MESSAGE THIS YEAR EMPHASIZED FOREIGN POLICY MATTERS. I BELIEVE YOU ALL UNDERSTAND WHY. NO NATION -- LARGE OR SMALL -- IS AN ISLAND. EVERY AMERICAN IS DIRECTLY AFFECTED BY WHAT IS NOW HAPPENING IN SOUTHWEST ASIA AND THE PERSIAN GULF.

- ¶ WE ALL MUST PAY THE PRICES DICTATED BY OPEC OIL PRODUCERS. THESE INCREASES HAVE IN FACT BEEN THE # 1 CONTRIBUTOR TO INFLATION THESE PAST THREE YEARS. WE ALL FACE THE THREAT OF HAVING THOSE FOREIGN OIL SUPPLIES CUT OFF.
- ¶ WE ARE THREATENED AS WELL WHEN THE LIFE AND LIBERTY OF AN ENTIRE NATION SUCH AS AFGHANISTAN IS OVERRUN.

*Best
policies*
10. I WANT YOU TO KNOW THAT I LOOK FORWARD THIS YEAR TO YOUR AGGRESSIVE IMPLEMENTATION OF ADMINISTRATION POLICIES. FOR MY OWN PART, I WILL CONTINUE TO RELY ON YOUR FIRST-HAND EXPERIENCE AND YOUR GOOD JUDGEMENT IN ACHIEVING THE GREAT GOALS WE SHARE FOR OUR COUNTRY.

#

**Electrostatic Copy Made
for Preservation Purposes**

THE WHITE HOUSE
WASHINGTON

1/25/80

Mr. President:

Cossiga wanted you to know before your second meeting with him this morning that there has been another terrorist attack in Italy. It took place in Genoa, and although all details are not yet in, reports claim four people killed.

ZB .

ZB

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12:15 p.m.

30%

250
325
75000

THE WHITE HOUSE

WASHINGTON

January 24, 1980

MEMORANDUM FOR THE PRESIDENT

FROM: JACK WATSON *Jack*
SUBJECT: Meeting with the Mayors
Friday, January 25, 1980
12:15 p.m. 450 EOB

Purpose. The purpose of this meeting is to give the Mayors time with you while they are in town for the winter meeting of the U. S. Conference of Mayors' winter meeting.

Participants. This session will involve Moon Landrieu, Stu and myself. The mayors will have a buffet lunch in the State Dining Room at 1:00 p.m. to which all of the Cabinet and Senior Staff have been invited. During their committee meetings this week, most of your domestic Cabinet and key program assistant secretaries have had a chance to talk with the mayors about specific programs. A list of the mayors attending is attached.

Press. Your remarks will be covered by the press.

Background. The tools of your urban policy are helping our big cities turn the corner from decline to rebuilding and development. Targetting and leveraging federal aid through programs like the Urban Development Action Grants are tools that were developed from the experience of ingenious mayors around the country, such as Moon Landrieu and Neil Goldschmidt. In addition, if your EDA reauthorization passes, you will have increased federal urban economic development funds by 4000 percent. No mayor wants to hear you say that their problems are solved--a mistake that President Ford made--but it is widely acknowledged that cities have "turned the corner."

Suggested points along these lines are attached.

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THE WHITE HOUSE

WASHINGTON

January 25, 1980

MEMORANDUM FOR THE PRESIDENT

FROM: JACK WATSON *Jack*

SUBJECT: Update on Talking Points for Mayors' Meeting
12:15 p.m. 450 EOB

As requested by Speechwriters, I am updating the persons to be recognized by you in your remarks to the Mayors today at 12:15 p.m. My recommendation is that you not single out any mayors because there are so many important supporters in the group and you could not avoid leaving out some important names. Point Two of your talking points would thus be omitted.

Also, Moon Landrieu will be on the stage when you arrive, but prefers not to make remarks before you. A warm handshake (and time for a photograph) would be a good greeting for him when you come onto the stage.

Under Point Five of your current version of the Talking Points, I think it would be appropriate for you to remind them that you are the first President in history to establish the role of a senior assistant for intergovernmental affairs and that no Administration in history has had the close working relationship with so many mayors as we now have.

Talking Points

U.S. Conference of Mayors

1. THANK YOU, MOON, FOR YOUR KINDS WORDS. I WOULD LIKE TO REMIND YOU ALL THAT MOON LANDRIEU SHOWED A GREAT DEAL OF STRENGTH AND COURAGE FOUR YEARS AGO IN STANDING UP FOR NEW YORK. THERE WAS A GREAT DEAL OF DEBATE AT THE TIME OVER WHAT THE FEDERAL ROLE SHOULD BE IN THAT CRISIS. MOON LANDRIEU, WHILE HE CAME FROM ANOTHER PART OF THE COUNTRY, STOOD UP FOR THE NEEDS OF AMERICA'S MAJOR CITIES. HE SHOWED A TOUGH SENSE OF RESPONSIBILITY THEN. HE IS SHOWING THE SAME TOUGH SENSE OF RESPONSIBILITY ON THE CABINET.

2. I SEE MANY FRIENDS HERE TODAY, AND ALSO MANY GREAT LEADERS: MAYOR CARVER, THE CHAIRMAN OF YOUR CONFERENCE; HENRY MAIER, THE DEAN OF BIG-CITY MAYORS -- A MAN WHO CONTINUES TO GIVE RE-ELECTION A GOOD NAME IN THIS COUNTRY. DICK ARRINGTON AND CARL OFFICER, A FEW OF THE DYNAMIC NEWCOMERS TO THIS GROUP.

[These names will be confirmed or corrected in writing no later than 9:15 A.M. on Friday by Cynthia Wilkes-Smith x2174.]

3. A LOT HAS HAPPENED THESE PAST THREE YEARS. WHEN I RAN FOR PRESIDENT IN 1976, THERE WAS A GREAT DEAL OF PESSIMISM ABOUT THE FUTURE OF OUR NATION'S CITIES. THAT ATITUDE HAS CHANGED DRAMATICALLY. WE STILL FACE SOME SERIOUS CHALLENGES.

BUT YOU HAVE SHOWN THAT CITIES RISE TO THE CHALLENGE. YOU HAVE SHOWN THAT MANY URBAN AREAS -- ONCE WRITTEN OFF AS HOPELESS -- CAN MAKE SPECTACULAR COMEBACKS.

4. THE PEOPLE IN THIS ROOM DESERVE THE CREDIT FOR THIS TURNABOUT. YOU DESERVE CREDIT NOT JUST FOR THE PROGRESS YOU HAVE MADE, BUT FOR THE WAY YOU HAVE UPLIFTED PUBLIC ATTITUDES ABOUT THE CITIES.

5. I AM PROUD OF THE PARTNERSHIP WE HAVE FORGED THESE PAST THREE YEARS. IT IS REALLY QUITE UNPRECEDENTED:

¶ WE HAVE OPENED THE WHITE HOUSE AND THE ENTIRE FEDERAL GOVERNMENT TO THE MAYORS OF OUR COUNTRY. WE HAVE LISTENED TO YOUR ADVICE. WE HAVE ACTED ON IT.

¶ I HAVE BROUGHT PEOPLE TO WASHINGTON WHO HAVE FIRST-HAND EXPERIENCE IN OUR NATION'S CITIES. TWO MAYORS NOW SERVE ON MY CABINET -- THE SAME NUMBER OF MAYORS APPOINTED TO THE CABINET IN THE PREVIOUS 50 YEARS PUT TOGETHER. IN EVERY KEY POSITION -- AT HUD, TRANSPORTATION, LABOR, HEW -- WE HAVE APPOINTED PEOPLE WHO HAVE WORKED IN OUR CITIES, WHO ARE COMMITTED TO OUR CITIES.

¶ MOST IMPORTANT, WE HAVE GIVEN YOU THE TOOLS YOU NEED. EVEN WHILE FACED WITH TOUGH FISCAL CONSTRAINTS, WE HAVE:

- INCREASED ECONOMIC DEVELOPMENT FUNDS 4000 PERCENT;
- DOUBLED THE NUMBER OF CETA JOBS;
- DRAMATICALLY INCREASED HOUSING STARTS;

- BROUGHT THE PRIVATE SECTOR INTO THIS PARTNERSHIP THROUGH ENHANCED INVESTMENT INCENTIVES; AND
- IMPROVED THE OVERALL ECONOMIC PICTURE BY BY CREATING MORE THAN 9 MILLION NEW JOBS. EVERY MAJOR CITY HAS SEEN A DRAMATIC IMPROVEMENT.

6. A CORNERSTONE OF OUR LEGISLATIVE EFFORT THIS YEAR WILL BE MY BILL FOR A FIVE-YEAR EXTENSION OF GENERAL REVENUE SHARING. I BELIEVE MY BILL WILL HELP THE CITIES IN TWO KEY WAYS:

¶ IT PROVIDES SOME MODERATE CHANGES IN THE DISTRIBUTION FORMULA, WHICH WILL DIRECT SOME ADDITIONAL PAYMENTS TO NEEDIER JURISDICTIONS.

¶ IT WILL REQUIRE THAT EACH STATE CONVENE A BROAD-BASED COMMISSION TO LOOK AT THE FISCAL PROBLEMS FACING LOCAL GOVERNMENTS, PARTICULARLY THE GAP THAT TOO OFTEN EXISTS BETWEEN A CITY'S RESPONSIBILITIES AND ITS FISCAL RESOURCES.

7. I ALSO NEED YOUR CONTINUED HELP ON COUNTER-CYCLICAL AID. OUR BILL HAS NOW PASSED THE SENATE AND I EXPECT IT TO BE ON THE HOUSE FLOOR NEXT WEEK. I STRONGLY URGE YOU TO LET YOUR CONGRESSMEN KNOW WHILE YOU ARE HERE IN WASHINGTON HOW IMPORTANT THIS BILL IS TO YOUR CITY AND TO THE COUNTRY.

8. MY FISCAL YEAR 1981 BUDGET PROPOSAL, LIKE YOUR OWN BUDGETS, MUST MEET THE CHALLENGE OF INFLATION. BUT IT WILL ALSO

PROVIDE SUBSTANTIAL INCREASES FOR YOUTH EMPLOYMENT, MASS
TRANSIT, HOUSING AND COMMUNITY DEVELOPMENT. STU EIZENSTAT WILL
BRIEF YOU ON THESE INITIATIVES WHEN I AM FINISHED.

9. I ALSO NEED YOUR HELP ON FOREIGN POLICY. THE UNITED
STATES AND OUR ALLIES HAVE A VITAL INTEREST IN THE MIDDLE
EAST AND PERSIAN GULF AREA. OUR POSITION IS CLEAR: WE WILL
TAKE WHATEVER STEPS ARE NECESSARY TO OPPOSE AGGRESSION, TO
PROTECT OUR INTERESTS, OUR PEOPLE AND OUR PRINCIPLES.

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PROPOSED PRESIDENTIAL STATEMENT FOR
MEETING WITH U.S. CONFERENCE OF MAYORS
Room 450, OEOB, JANUARY 25, 1980

1

I WANT TO TALK TO YOU FOR A MINUTE OR TWO ABOUT SOMETHING THAT IS NOT JUST A CITIES ISSUE OR A RURAL ISSUE OR A REGIONAL ISSUE OR A LABOR ISSUE OR A MANAGEMENT ISSUE. IT IS THE MOST SERIOUS DOMESTIC PROBLEM FACING ALL OF US -- THAT IS INFLATION.

THIS PROBLEM HAS BEEN WITH US FOR OVER A DECADE. THERE ARE NO QUICK FIXES, NO COST-FREE SOLUTIONS, NO EASY WAY OUT.

(--OVER--) (THE PRIMARY REASON . . .)

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THE PRIMARY REASON FOR INFLATION IS ENERGY. IT HAS TAKEN THREE YEARS FOR THE CONGRESS TO ENACT A NATIONAL ENERGY PROGRAM, AND ALTHOUGH WE'RE CLOSE, WE'RE STILL NOT THERE. I NEED YOUR HELP AND ACTIVE SUPPORT ~~IN GAINING RAPID APPROVAL~~ FOR THE THREE MAJOR REMAINING PORTIONS OF A NATIONAL ENERGY PLAN -- A TOUGH BUT FAIR WINDFALL TAX, AN ENERGY SECURITY CORPORATION AND AN ENERGY MOBILIZATION BOARD.

*THERE HAS BEEN TOO MUCH DELAY -
TOO MUCH BICKERING OVER WHO GETS WHAT WHILE
THE NATION SUFFERS. THE TIME HAS COME
TO ACT. !!*

(--NEW CARD--) (BUT WE ALSO MUST ...)

BUT WE ALSO MUST ATTACK THE ROOTS OF INFLATION IN OUR SOCIETY. WE MUST NOT SLACK OFF. IN FACT, WE MUST ACCELERATE THE ELIMINATION OF COSTLY, UNNECESSARY GOVERNMENT REGULATION.

EVERYONE IS IN FAVOR OF THAT -- AT LEAST, EVERYONE IS IN FAVOR OF IT JUST SO LONG AS NO ONE BOTHERS THEIR FAVORITE SET OF REGULATIONS THAT TAKE CARE OF THEIR OWN PARTICULAR INTERESTS.

WE MUST GET THE FEDERAL BUDGET IN BALANCE -- AND I MIGHT SAY THAT EVERYONE IS IN FAVOR OF FISCAL RESPONSIBILITY -- JUST SO LONG

(--OVER--)(... AS THEY GET THEIRS ...)

AS THEY GET THEIRS AND THE CUTS COME OUT OF SOMEONE ELSE'S PET PROJECT OR PROGRAM.

WE MUST BUILD ON THE LABOR ACCORD THAT WAS SIGNED LAST YEAR AND KEEP THE PRESSURE ON TO HOLD DOWN UNJUSTIFIED PRICE INCREASES.

WE MUST ALSO SPUR AN INCREASE IN PRODUCTIVITY WITH INCREASED SUPPORT FOR RESEARCH AND DEVELOPMENT, AND WE MUST INCREASE INCENTIVE FOR SAVINGS. I NEED YOUR HELP WITH THE CONGRESS ON THESE PROPOSALS, TOO.

(--NEW CARD--)(ALL OF THIS WILL TAKE..)

ALL OF THIS WILL TAKE TIME. WE DIDN'T GET INTO THIS MESS OVERNIGHT, AND WE WILL NOT GET OUT OVERNIGHT. WE CAN'T SPEND OUR WAY OUT, AND WE CAN'T WISH OUR WAY OUT. BUT WE CAN WORK OUR WAY OUT, AND WE ARE ON THE RIGHT ROAD. WE CANNOT AFFORD TO TURN ASIDE OR TURN BACK.

I DON'T PROMISE YOU THAT THIS IS AN EASY ROAD OR THAT THE JOURNEY WILL BE SHORT. I DO PROMISE YOU THAT WE WILL SUCCEED IF WE PUT THE WELFARE OF OUR COUNTRY AHEAD OF OUR OWN PRIVATE CONCERNS AND IF WE HAVE THE COURAGE TO PERSEVERE.

#

THE WHITE HOUSE
WASHINGTON

January 23, 1980

MEMORANDUM FOR THE PRESIDENT

From: Al McDonald
Rick Hertzberg
Chris Matthews *cgm*

Subject: Presidential Talking
Points: Conference
of U.S. Mayors

Scheduled delivery:
Fri, Jan 25, 1980
12:15 P.M.

The Presidential Talking Points for
this occasion are attached.

Clearances

Jack Watson
Ray Jenkins
David Rubenstein

[Salutations in Point Two]

Chris Matthews
Draft A-1; 1/23/80
Scheduled Delivery:
Fri, Jan 25, 12:15 P.M.Talking PointsU.S. Conference of Mayors

1. THANK YOU, MOON, FOR YOUR KINDS WORDS. I WOULD LIKE TO REMIND YOU ALL THAT MOON LANDRIEU SHOWED A GREAT DEAL OF STRENGTH AND COURAGE FOUR YEARS AGO IN STANDING UP FOR NEW YORK. THERE WAS A GREAT DEAL OF DEBATE AT THE TIME OVER WHAT THE FEDERAL ROLE SHOULD BE IN THAT CRISIS. MOON LANDRIEU, WHILE HE CAME FROM ANOTHER PART OF THE COUNTRY, STOOD UP FOR THE NEEDS OF AMERICA'S MAJOR CITIES. HE SHOWED A TOUGH SENSE OF RESPONSIBILITY THEN. HE IS SHOWING THE SAME TOUGH SENSE OF RESPONSIBILITY ON THE CABINET.

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PROTECT OUR INTERESTS, OUR PEOPLE AND OUR PRINCIPLES.

#

11:30 A.M.

THE WHITE HOUSE

WASHINGTON

Meeting with American Soccer League
Friday, January 25, 1980
11:30 a.m.
(5 minutes)
Roosevelt Room

(by: Fran Voorhees)

- I. PURPOSE: Greeting and Photo Opportunity
- II. BACKGROUND, PARTICIPANTS, PRESS:

A. Background: Ted Celeste, formerly of your '75-'76 campaign staff is now Chairman of the Board of Governors of the American Soccer League. He and his father, Frank, have a major interest in one of the teams - the "Columbus Magic" '79 Eastern Division Champs. (Ted & Dick Celeste are brothers)

American Soccer League is having their winter meeting here in DC involving the owners of each team.

Ted asked for this brief meeting; he will present you with a soccer ball on behalf of the League and mention briefly their efforts toward the "Americanization" of the sport.

- B. Participants: Ted Celeste
Gene Edwards, President
U.S. Soccer Federation
Owners of various teams (list attached)
- C. Press: White House Photo Only

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Attending American Soccer League Meeting with President
January 25, 1980:

<u>Names</u>	<u>Team</u>
Pamela and John Andreotti	SACRAMENTO GOLD
Robert Benson	CAROLINA PRO SOCCER
Frank and Ted Celeste	COLUMBUS MAGIC
Irving Culman	PA. STONERS
Alexandra & Robert Everakes	CA. SUNSHINE
Phyllis & Josef Echelle	Amer. Soccer League
William Erlich	PA. STONERS
Eugene Fink	N.Y. UNITED
Dr. John Gyckcnysci	CLEVELAND COBRAS
Len Lesser	PHOENIX FIRE
Rose & Victor Mevo	LAS VEGAS SEAGULLS
Robert Nordskog	L.A. SKYHAWKS
June & Despot Nedelkoff	N.J. AMERICANS
Leslie Singer	PA STONERS
Robert Stoppenhagen	INDY DAREDEVILS
Rita Schindler	INDY DAREDEVILS
Vincent Scotto	N.Y. UNITED
Frank Szantho	GOLDEN GATE GALES
Wade Worley	L.A. SKYHAWKS

American Soccer League Officials

Charles Young
Michael Sanger
Otto Radich
Richard Melvin
Lynda and Donald Insul

11:40 A.M.

THE WHITE HOUSE

WASHINGTON

January 24, 1980

MEETING WITH THE JEWISH FEDERATION OF
ST. LOUIS MEN'S MISSION TO WASHINGTON

Friday, January 25, 1980
11:40 a.m. (5 minutes)
The Cabinet Room

From: Scott Burnett

I. PURPOSE

To encourage their interest in domestic and foreign policy.
Brief greeting/photo opportunity.

II. BACKGROUND

A. Background: This group of professional businessmen and physicians is the leadership of the St. Louis Jewish community. They are interested in both national and international issues, particularly with regard to the arms sales and the state of Israel. Earlier this morning they were briefed at the Pentagon by Lt. Colonel Paul A. Foster, Country Director for Israel in the Office of International Security Affairs; the group has just come from a briefing on Energy given by Kitty Schirmer in the Family Theater. The group is going to the State Department for lunch and will be briefed by Assistant Secretary for Near Eastern and South Asian Affairs, Hal Saunders and by Steve Cohn of the Office of Human Rights.

B. Participants: Thirty-five leaders of the Jewish Community in St. Louis and representatives from the Council of Jewish Federations here in Washington, D.C. The two primary gentlemen are:

1. Mr. Sam I. Golman - Lay leader and unofficial head of the group. This gentleman is an apparel manufacturer in the St. Louis area.
2. Mr. Mark E. Talisman - Director, Washington Action Office, Council of Jewish Federations.

C. Press Plans: Announcement on official calendar and the possible use of wire photographers. White House photographers.

III. TALKING POINTS

A. Emphasize accomplishments in the Middle East and continued support of Israel.

B. Mention your strong support of Senator Thomas Eagleton and encourage the group to work with him.

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JEWISH FEDERATION OF ST. LOUIS
MEN'S MISSION TO WASHINGTON

<u>NAME</u>	<u>OCCUPATION</u>
MILFORD M. BOHM	PHOTOGRAPHY BUSINESS
HARVEY CANTOR, M.D.	
MORDECAI D. COHEN	
ROBERT A. COHN	EDITOR , ST. LOUIS JEWISH LIGHT A JEWISH NEWSPAPER
JACK DEUTSCH	STANDARD MACHINE EQUIPMENT CO.
SAM FOX	BUSINESSMAN
BARRY GILLER	WITH THE JEWISH FEDERATION
SAM I. GOLMAN	APPAREL BUSINESS
YUSEF HAKIMIAN	A JEWISH IRANIAN IN THE RUG BUSINESS
SIEGMUND HALPERN	APPAREL BUSINESS
HOWARD HEARSH	WITH TENSION ENVELOPE CO.
IRWIN B. HOFFMAN	BUSINESSMAN
MICHAEL KARL, M.D.	
WILBUR J. KERMAN	
BUD LEVIN	WITH MIDWEST PETROLEUM CO. DISTRIBUTES FINA GAS
MICHAEL M. LEVINSON	BUILDER
MICHAEL LITWACK	
CARL A. LYSS, M.D.	
MORTON L. MEYER	
JEROME B. OSHEROW	
BERNARD PASTERNAK	
MARVIN PLATTNER	
RON RICH	OVERLAND DAIRIES
SIDNEY E. RICH	OVERLAND DAIRIES
DENNIS SCHWARTZ	

JEWISH FEDERATION OF ST. LOUIS

MEN'S MISSION TO WASHINGTON

NAME

OCCUPATION

IRV SHEPARD

BUSINESS CONSULTANT

EUGENE WEISSMAN

REAL ESTATE MANAGMENT

M. RICHARD WYMAN

WITH EDISON BROTHERS SHOE CO.
(MERCHANDIZING)

PAUL CAHN

ESSO CYROGENECS CO.

HAROLD GULLER

HARRY BERLAND, M.D.

MORT FRIEDMAN

PHOTOGRAPHER

ED QUICK

SENATOR EAGLETON'S A.A.

MARK E. TALISMAN

DIRECTOR OF WASHINGTON ACTION
OFFICE- JEWISH FEDERATION
WITH THE JEWISH FEDERATION

SUSAN MALTZMAN

THE WHITE HOUSE
WASHINGTON

9:30
1/31/80

January 25, 1980

MR. PRESIDENT:

Senator Huddleston
called about the CIA
charter. Frank recom-
mends you return his
call.

PHIL

*Phil. Let
Frank set up
mtg next Thurs
Fri
J*

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for Preservation Purposes

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

CONGRESSIONAL SCHEDULING PROPOSAL

MEETING: Senator Walter (Dee) Huddleston and other members of the Senate Select Committee on Intelligence

LENGTH: 30 minutes

DATE: Thursday, January 31, or Friday, February 1

PURPOSE: To discuss CIA Intelligence Charters

PARTICIPANTS: Sen Birch Bayh Sen Barry Goldwater
Sen Adlai Stevenson Sen Jake Garn
Sen Dee Huddleston Sen Charles Mathias
Sen Joseph Biden Sen John Chafee
Sen Daniel Moynihan Sen Richard Lugar
Sen Daniel Inouye Sen Malcolm Wallop
Sen Henry Jackson Sen David Durenberger
Sen Patrick Leahy Sen Howard Baker
Sen Robert Byrd

The Vice President
David Aaron

BACKGROUND: Senator Huddleston called the President to request this meeting at this time.

INITIAL
REQUESTER: Frank Moore

Approved by Frank Moore



Date of Submission: January 25, 1980

Regular Foreign Affairs Breakfast
Friday, January 25, 1980

THE WHITE HOUSE
WASHINGTON

For off

1-25-80

- > SU Sanchez
- > Iran "
- > Persian Gulf - next? Cong res.
- > Pak aid - Man → Cong
- Yemen
- > M East - evolve position
- > Mly of 7
- > Olympics
- > Hostages
- > N/S Korea
- > OSCE
- > Ken speech
- > El Salvador
- > SU brigade Cuba
- > Islamic Conf 4/27
- > Aid → Egypt Gen Sec's of Sadat

Zhis/Warren - Pak/SA/

181
YOUTH ENPL, MASS XIT (STU)
= INFL = MOST SERIOUS DOM PROB
10 YRS = NO QUICK FIXES
PRIMARY-ENERGY = TOO MUCH DELAY
ROOTS = [REG], P'WORK
[BUDGET DEFICIT] = LABOR ACCORD
PRODUCTIVITY = R & D = SAVINGS

TAKE TIME -

CAN'T SPEND WAY OUT
" WISH " "
" COMPLAIN " "
CAN WORK " "

NEED HELP

⊕ ⊖ FOR POLICY

U.S. Conference of Mayors
Friday, January 25, 1980

US Conf of Mayors 1-25-80

MOON - NYC - RESPONSIBILITY
CARVER, MAIER → ARRINGTON, OFFICER
3 YRS = PESSIMISM → ACHIEVEMENT
PEOPLE IN ROOM - CREDIT
MAYORS → WH, ENTIRE GOVT (STATES)

ADMIN. EXPGR. 2 MAYORS (50 YEARS)
- JACK ALL KEY POSITS
TOOLS

ECON DEV - 40 X

CETA - 100% INC

'81 FED HOUSING STARTS +30%

PRIVATE SECTOR

9 MIL NEW JOBS

NOW = 5 YR GEN REV SA

EA STATE = REQUIRED - COMMISSION