

**6/17/80 [2]**

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**WITHDRAWAL SHEET (PRESIDENTIAL LIBRARIES)**

FORM OF DOCUMENT	CORRESPONDENTS OR TITLE	DATE	RESTRICTION
memo w/att	Stu Eizenstat to the President. Re: Alaska Natural Gas Transportation System. (10 pp.) <i>4 pp. declassified per RAC NLC-126-21-49-1-5 1/9/14</i>	6/16/80	A
memo w/att	Reubin O'D Askew to the President. Re: Color television receiver relief extension. (95 pp.)	6/17/80	A

**FILE LOCATION**  
 Carter Presidential Papers- Staff Offices, Office of Staff Sec.-  
 Pres, Handwriting File, "6/17/80 [2]." Box 192

**RESTRICTION CODES**

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THE CHAIRMAN OF THE  
COUNCIL OF ECONOMIC ADVISERS  
WASHINGTON

June 16, 1980

MEMORANDUM FOR THE PRESIDENT

From: Charlie Schultze <sup>CLS</sup>  
Subject: Employment Declines in Autos and Construction

This afternoon I said that a very large part of the employment decline in this recession to date has been concentrated in autos, construction, and the industries closely associated with them.

That statement is correct, although the numbers I used were slightly off. Total nonfarm private employment reached a peak in February. The employment decline between February and May has been made up as follows:

	<u>000's</u>	<u>Percent of total</u>
<u>Total decline</u>	775	100
A. Construction, lumber, stone, clay & glass	355	.46
B. Motor vehicles & primary metals	163	.21
C. A + B	(518)	(.67)

This concentration of employment declines in motor vehicles, construction, and associated industries is substantially greater than any other 3-month period during the 1974-75 or 1969-70 recession.

Although the statement is correct that this recession so far is unusually concentrated in motor vehicles and construction, I think it would be wise in public to make only the qualitative statement and avoid using the specific numerical ratios of the table. Such ratios are very tricky. For example, there

have been prior periods in which small overall decreases in employment occurred, as an algebraic sum of larger increases and decreases in particular industries. In such periods, the ratio of motor vehicle or construction employment changes to the total could be over 100 percent. While this is irrelevant to the present situation, someone could nitpick the numerical ratios. So long as employment in some industries is increasing, the ratio of the decline in one industry to the total net decline is technically an imperfect measure.

THE CHAIRMAN OF THE  
COUNCIL OF ECONOMIC ADVISERS  
WASHINGTON

June 16, 1980

EYES ONLY

MEMORANDUM FOR THE PRESIDENT

From: Charlie Schultze *CLS*  
Subject: Housing Starts and Personal Income in May

Housing Starts (to be released Tuesday at 2:15 p.m.)

Housing starts, which had surprisingly not fallen significantly in April, did fall in May (from 1,039,000 to 920,000 units, an 11-1/2 percent decline). In last month's memo to you, we said

"Surprisingly, housing starts -- after a large decline over the six months between September and March -- declined very little further in April. I have some question about the validity of the data. Housing permits did fall steeply from 932,000 units to 800,000. Usually, when the housing start and permit data tell a different story, the permits are more likely to be correct."

This assessment proved to be right. There is some evidence in the May data, however, that we may have reached close to the bottom in housing starts.

- o Building permits did not fall in May -- they rose slightly, from 789 to 806 thousand units.
- o Construction of single-family units fell very slightly -- from 631 to 616 thousand; most of the May decline occurred in apartment building.

My reading of the May data is thus mildly hopeful, despite the decline in starts. However, at this stage, I do not think we should go out on a limb by saying publicly that housing starts may have bottomed out.

**Electrostatic Copy Made  
for Preservation Purposes**

Personal Income (to be released Tuesday at 11:00 a.m.)

Personal income was approximately unchanged in May (it rose by 0.1 percent). A very small decline in wage and salary income, and somewhat larger declines in the income of farm and nonfarm proprietors, were offset by increases in interest receipts and transfer payments (unemployment compensation, social security benefits, etc.).

Very preliminary estimates made by the Department of Commerce in connection with the personal income data suggest that the saving rate rose from 3-3/4 percent in the first quarter to 4-3/4 percent in April and May. This rise is somewhat greater than the 4-1/4 percent we had been predicting.

THE WHITE HOUSE  
WASHINGTON

6/17/80

Arnie Miller  
Jack Watson

The attached were returned  
in the President's outbox  
today and are forwarded to  
you for appropriate handling.

Rick Hutcheson

THE WHITE HOUSE

WASHINGTON

June 16, 1980

MEMORANDUM FOR THE PRESIDENT

FROM:

JACK WATSON *Jack*  
ARNIE MILLER *AMS*

SUBJECT:

United States Metric Board

The United States Metric Board coordinates the voluntary conversion to the metric system. The Board consists of 17 members appointed by you to serve six-year terms. The term of one of the original members has expired.

We recommend the nomination of Richard Chavez to the Board. Mr. Chavez will represent the small business community on the Board. This will be the first Hispanic appointment to the Board.

Richard Chavez (California): President and owner of Bravo Manufacturing, a nuclear energy-related electronics manufacturing firm in San Jose. An active member of the Latin American Manufacturers' Association. The Director of Students for Technology and Engineering Pursuits, a manpower development organization that exposes unemployed youths to job opportunities in technical and engineering fields. Recommended by Ed Romero and Tim Kraft.

RECOMMENDATION:

Nominate Richard Chavez to be a member of the United States Metric Board.

✓ approve \_\_\_\_\_ disapprove

UNITED STATES METRIC BOARDIndependentAUTHORITY: P.L. 94-168, December 23, 1975METHOD: Nominated to the SenateMEMBERS: SEVENTEEN as follows:

The Chairman, a qualified individual who shall be appointed by the President, by and with the advice and consent of the Senate  
Sixteen members who shall be appointed by the President, by and with the advice and consent of the Senate, on the following basis:

- c (1) One to be selected from lists of qualified individuals recommended by engineers and organizations representative of engineering interests
- c (2) One to be selected from lists of qualified individuals recommended by scientists, the scientific and technical community, and organizations representative of scientists and technicians
- p (3) One to be selected from a list of qualified individuals recommended by the National Association of Manufacturers or its successor
- p (4) One to be selected from lists of qualified individuals recommended by the United States Chamber of Commerce, or its successor, retailers, and other commercial organizations
- f (5) Two to be selected from lists of qualified individuals recommended by the American Federation of Labor and Congress of Industrial Organizations or its successor, who are representative of workers directly affected by metric conversion, and by other organizations representing labor
- p (6) One to be selected from a list of qualified individuals recommended by the National Governors Conference, the National Council of State Legislatures, and organizations representative of State and local government

Continued

UNITED STATES METRIC BOARDIndependentMEMBERS:  
(Continued)

- p (7) Two to be selected from lists of qualified individuals recommended by organizations representative of small business
- c (8) One to be selected from lists of qualified individuals representative of the construction industry
- c (9) One to be selected from a list of qualified individuals recommended by the National Conference on Weights and Measures and standards making organizations
- c (10) One to be selected from lists of qualified individuals recommended by educators, the educational community and organizations representative of educational interests
- (11) Four at-large members to represent consumers and other interests deemed suitable by the President and who shall be qualified individuals

As used above, each "list" shall include the names of at least three individuals for each applicable vacancy.

CHAIRMAN:

Shall be appointed by the President, by and with the advice and consent of the Senate.

TERM:

SIX YEARS, except the terms of office of the members first taking office shall expire as designated by the President at the time of nomination; five at the end of the 2d year; five at the end of the 4th year; and six at the end of the 6th year.

The term of office of the Chairman shall be 6 years

Members, including the Chairman, may be appointed to an additional term of 6 years, in the same manner as the original appointment. Successors to members of the Board shall be appointed in the same manner as the original members and shall have terms of office expiring 6 years from the date of expiration of the terms for which their predecessors were appointed.

Any individual appointed to fill a vacancy occurring prior to the expiration of any term of office shall be appointed for the remainder of that term. (NOT HOLDOVERS)

Continued

UNITED STATES METRIC BOARD

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Independent

SALARY:

Members who are not in the regular full-time employ of the U.S. shall be entitled to receive compensation at a rate not to exceed the daily rate for a GS-13, including traveltime. While so serving, on the business of the Board away from their homes or regular places of business, members may be allowed travel expenses, including per diem in lieu of subsistence.

PURPOSE:

Devise and carry out a broad program of planning, coordination, and public education, consistent with other national policies and interests, with the aim of implementing the voluntary conversion to the metric system.

TERMINATION:

The Board shall cease to exist when the Congress, by law, determines that its mission has been accomplished.



~~CONFIDENTIAL~~

THE SECRETARY OF ENERGY  
WASHINGTON, D.C. 20585

JUN 14 1980

MEMORANDUM FOR THE PRESIDENT

FROM: Charles Duncan

SUBJECT: Alaska Natural Gas Transportation System --  
Steps Needed for Canadian Approval of Prebuild

Prebuild Description

The Canadian Cabinet will meet Tuesday to consider whether to approve the prebuild portion of the Alaska Natural Gas Transportation System (ANGTS). This prebuild portion of the ANGTS will carry over one billion cubic feet per day of Canadian gas to U.S. markets from 1981 until 1985. In late 1985, it will become part of the complete ANGTS carrying over 400,000 b/d oil equivalent of Alaskan and Canadian gas to the lower 48 states.

Prebuild is critical to completing the entire ANGTS. It will spread the system's huge demand for capital, labor and material over several years, thereby facilitating private financing of the entire system. If prebuild does not go forward, momentum for the project will be lost and important private and public entities in both the United States and Canada probably will reconsider their commitments. Substantial delays also could result. In the winter of 1981-82, prebuild can begin supplying the U.S. with over one billion cubic feet per day of Canadian gas, displacing substantial oil use during the next five years before Alaskan gas is available.

In order to authorize prebuild, the Canadian Government has asked us for assurances that the entire system will be completed within a reasonable time. Their law currently requires that no pipeline construction begin in Canada until financing is secured for the whole line. They are willing to change this law to a finding by the government that the rest of the line can be built if we will provide them with the appropriate assurances. The prebuild, standing alone without the rest of the ANGTS, would be a permanent major new Canadian gas export facility -- a prospect that the Canadians find politically unacceptable.

NATIONAL SECURITY  
INFORMATION  
Unauthorized Disclosure subject to  
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DECLASSIFIED

Per: Rac Project

ESDN: NLC-126-21-49-1-5

BY: KS NARA DATE 12/23/12

Classified by L. Goldman  
(Original Authority)

DECLASSIFY  
or  
 REVIEW  
on: 6/14/86  
(date or event)

~~CONFIDENTIAL~~

U.S. Assurances

The Department of Energy has taken steps to provide the necessary assurances. First, the Alaskan segment Sponsors and North Slope Producers have drawn up a cooperative design agreement under which they will jointly fund and manage the design, engineering and cost estimation for the Alaskan segment. Second, the Sponsors and Producers have agreed in a Statement of Intention to develop a financing plan. The Producers and Sponsors will sign both documents in the next several days. Third, the Federal Energy Regulatory Commission will have given final approval to both the eastern and western Legs of the prebuild in the U.S.

Fourth, we have drafted a proposed letter from you to Prime Minister Trudeau. This letter, which the Canadians consider a critical part of the package of assurances, reiterates the Administration's commitment to completion of the entire ANGTS. It also states your intent to satisfy the Canadians with respect to a tariff issue of particular concern to them.

The Canadians are concerned that, if the Canadian sponsor begins construction of the non-prebuild portion of the Canadian segment at the same time the U.S. begins construction on the Alaska segment, and the sponsor finishes on schedule but the U.S. segments are not completed, the Canadian sponsor will be subject to substantial losses while it awaits completion of the U.S. portion of the project. Moreover, this prospect makes private financing for the non-prebuild portions of the Canadian segment difficult. Therefore, the Canadians have requested, as a condition of authorizing prebuild before the U.S. has made a firm commitment to proceed, that you state the Administration's intent to seek changes to laws that prohibit tariff payments from U.S. consumers to the Canadian sponsor upon completion of the Canadian segment of the ANGTS.

We believe that the Canadians' requested change is reasonable. The section of the pipeline in question -- the non-prebuild portions of the Canadian project -- will carry U.S. Alaskan gas through Canada to U.S. consumers. If, relying

on our commitment to construct the Alaska segment, Canada completes its section and we do not, Canada does not want to be left with the costs of a line designed to carry U.S. gas which is of no use to Canada. Congressional action in this regard would only remove any impediments that would preclude FERC action, but would not initiate the action itself. It still would remain for the FERC to approve any tariff as would be required to permit the passthrough of such charges to U.S. ratepayers.

A final possible piece of the package of assurances is statements of support from Congressional leaders. We are working with Senators Jackson and Stevens and Congressmen Dingell and Brown in preparing such statements. The statements would include general affirmations of support for the project and perhaps some assertion of willingness to consider the tariff change when it is presented.

The Canadian Government has reviewed this package at the highest levels and has given informal, preliminary indications that they believe the package is sufficient for Canada to authorize the prebuild. They understand that there is no commitment on your part to proceed with this approach unless it secures their commitment to proceed with the prebuild.

#### Post-Approval Announcement

If the Canadians authorize prebuild, we have discussed the possibility of a White House ceremony sometime after your return from the Summit, at which you would make public the signing of the Producer-Sponsor agreements and your letter to the Prime Minister while Canadian officials would announce their approval of the prebuild. Representatives of the Alaskan Sponsors, the North Slope Producers and the State of Alaska as well as members of the financial community also could attend.

As an alternative, we have also discussed the possibility of you and Prime Minister Trudeau making some kind of announcement at the Summit concurrent with a signing of the appropriate documents in the U.S. The Canadians are exploring the feasibility of completing their regulatory action in this timeframe, assuming a positive decision on Tuesday.

~~CONFIDENTIAL~~

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Conclusion

For purposes of official consideration at the Canadian Cabinet meeting next Tuesday, I would like to indicate to the Canadians that in principle you agree with the U.S. approach described here on the condition that it will in turn secure their authorization of the prebuild.

cc: Vice President Mondale  
Stu Eizenstat

~~CONFIDENTIAL~~

THE WHITE HOUSE

WASHINGTON

June 16, 1980

C

MEMORANDUM FOR THE PRESIDENT

FROM:

JACK WATSON *Jack*

ARNIE MILLER *AM*

SUBJECT:

Board of Directors of the Inter-American  
Foundation

The Inter-American Foundation is a quasi-governmental institution affiliated with the State Department which supports private organizations in self-help projects in Latin America.

The Board of Directors has seven members who are nominated to the Senate, four from the private sector and three from the public sector. Three vacancies will occur this year, two from the private sector and one from the public sector.

We recommend Doris Holleb of Illinois, Luis Nogales of California, and Paula Stern.

Doris B. Holleb (Illinois): Senior Research Associate, Center for Urban Studies, University of Chicago. Member, Advisory Committee on International Investment, Technology, and Development, Department of State. Recommended by Gene Eidenberg, Jim Johnson, and Senator Stevenson. Louis Martin and Sarah Weddington concur.

Luis G. Nogales (California): Vice President, Golden West Broadcasters. Former White House Fellow. Former Assistant to the President at Stanford University. Recommended by Peter Jones; Esteban Torres and Jim Copeland concur.

Paula Stern (District of Columbia): Proposed government employee member. Commissioner, International Trade Commission. Former Fellow, Council on Foreign Relations and the Brookings Institution. Peter Jones and Sarah Weddington concur.

RECOMMENDATION:

Nominate the above slate to the Board of Directors of the Inter-American Foundation.

  ✓   approve

                     disapprove

FOUNDATION  
~~INTER-AMERICAN SOCIAL DEVELOPMENT~~  
BOARD OF DIRECTORS OF THE

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Department of State

AUTHORITY:

Public Law 91-175, Part IV, Sec. 401(g),  
December 30, 1959. (83 Stat. 823)  
P. L. 92-226, February 7, 1972 (86 Stat. 34) 22 U.S.C. 2

METHOD:

Nominated to the Senate

MEMBERS:

SEVEN members; as follows:

Four shall be from private life

Three shall be from among officers or employees  
of agencies of the United States concerned with  
inter-American affairs.

CHAIRMAN:

Designated by the President from among the members

VICE CHAIRMAN:

Designated by the President from among the members

TERM:

SIX YEARS - of the members first appointed two shall  
be appointed for terms of two years and two shall  
be appointed for terms of four years. Vacancies  
shall be filled for the remainder of the term.  
(HOLDOVERS and may be reappointed)

SALARY:

WOC - shall be reimbursed for actual and necessary  
expenses not in excess of \$50 per day, and for  
transportation expenses, while engaged in their  
duties on behalf of the corporation.

PURPOSE:

To cooperate with private, regional, and international  
organizations in order to strengthen the bonds of friend-  
ship and understanding among the peoples of this hemisp;  
support self-help efforts; stimulate and assist wider part  
pation of the people in the development process; encourage  
the establishment and growth of democratic institutions,  
private and governmental.

DORIS B. HOLLEB

OFFICE:

University of Chicago  
Center for Urban Studies  
5848 University Avenue  
Chicago, Illinois 60637  
(312) 753-4760

HOME:

Mrs. Marshall M. Holleb  
2650 Lakeview Avenue  
Chicago, Illinois 60614  
(312) 348-7400

EDUCATION:

Hunter College, B.A. magna cum laude (1942)  
Phi Beta Kappa

Harvard University, M.A., in Economics (1947)  
Resident fellow, 1942-3, 1946-7

Ph.D. qualifying examinations completed; doctoral dissertation not undertaken within prescribed five years. (precluded by moving to Chicago and having three children)

University of Chicago, Student-at-large (1959-60) and (1965-66)

EMPLOYMENT: Economist, Urban Affairs, Planning and Policy Consultant

University of Chicago (joint appointment)

Metropolitan Institute, Director (1973- )

Urban and public affairs extension programs.

Center for Urban Studies, Senior Research Associate (1966- )

Director of research projects, consultant to public and private agencies, lecturer, author of books and articles (listed separately pp. 2-9)

College, Associate Professorial Lecturer (1980- )

Chicago Department of City Planning

Economic Consultant (May 1963-August 1964)

Conducted study of Chicago's economy and prepared economic projections for Basic Policies for the Comprehensive Plan of Chicago (August 1964) and Community Renewal Program Report, Proposals for Discussion (March 1964).

Federal Reserve Board (Washington, D.C.)

Economist, Research Division, International Section (June 1943-October 1944)

Conducted studies of international trade, monetary affairs and development planning. Published articles in Federal Reserve Review (1943-44) and in Britannica Book of the Year, 1944, "Exchange Control and Exchange Rates" and "Exchange Stabilization Funds".

## Part-Time Work

Free-lance Journalist (1955-1963) Wrote special features, articles and reviews for newspapers and magazines on the visual arts, politics and literature

Illinois Institute of Technology, Teaching Assistant with Dr. Pierce Davis, Professor of Economics (1954-55)

U.S. Mutual Insurance Association (1953) Research Consultant for Chapters II and III in Biography of an Idea: A History of Mutual Insurance by John Bainbridge

Lake Placid News, Assistant Editor (1945)

Harvard Business School (1942-43), Research Assistant to Dr. Sumner Slichter, University Professor

## GOVERNMENT (other):

U.S. Department of State, Advisory Committee on International Investment, Technology, and Development; member (September, 1979- )

U.S. Department of Health, Education & Welfare, Advisory Council to the Center for Research in Vocational Education; member (1979-82)

Illinois Committee to Strengthen Community Economies; member and Chairman of Subcommittee on The Organization of Local Government, appointed by Governor (1978- )

National Advisory Committee, White House Conference on Balanced National Growth and Economic Development, member, appointed by the President (January-July 1978). Attended Conference as national delegate and was Moderator of General Session III on "Local Fiscal Plight (January 9-February 3, 1978, Washington, D.C.)

Northeastern Illinois Planning Commission, Commissioner (1973-7); Secretary and Executive Committee (1974-7), Planning Committee (1973-7), Chairman, Housing Sub-Committee (1973-4), Chairman, By Laws Sub-Committee (1975-6), Chairman, Comprehensive General Plan, Forecasting Sub-Committee (1976-7)

Habitat: United Nations Conference on Human Settlements, Vancouver, B.C., Canada, represented State of Illinois (May 31-June 11, 1976)

Illinois Bureau of the Budget, member, Advisory Committee on Forecasts and Statistics (1975-7)

Illinois Department of Education, member, Citizens' Advisory Committee (1971-4)

Illinois Board of Higher Education, member, Citizens' Advisory Committee (1965-71)

CONSULTANT TO:

National Research Council, Commission on Sociotechnical Systems (Urban Issues Seminar, 1979- )

Massachusetts Institute of Technology, Department of Urban Studies and Planning (Urban Impact Analysis project, 1979- )

Energy Resources Center, University of Illinois, Circle Campus (Advisory Board, 1979- )

Illinois-Indiana Bi-State Commission, (on economic development, 1978- )

Chicago Daily News, (for series on "The Future of Chicago and Its Suburbs", May 1977)

U.S. House of Representatives, Banking, Currency and Housing Committee, (See Statement in The Federal Government and the Future of Urban Life, Hearings, June 23-24, 1975, 94th Congress, First Session)

National Science Foundation, (RANN), (land-use planning and environment, 1972-3)

U.S. Department of Health, Education and Welfare, (Office of Education and Office of Child Development, on social indicators, 1973)

City Colleges of Chicago (ten-year master plan, 1973)

U.S. Office of Management and Budget (Statistical Policy Division, improving local statistics, 1972)

Illinois Board of Higher Education (Master Plan: Phase Three, 1969-71)

U.S. Department of Housing and Urban Development (former Office of Urban Planning Research and Demonstration Program on metropolitan data and planning, 1966-8)

PROFESSIONAL ASSOCIATIONS:

American Institute of Certified Planners

American Planning Association

Lambda Alpha (honorary land economics fraternity)

American Economic Association

American Association for the Advancement of Science

National Research Council, Transportation Research Board, Quality of Life Sub-Committee

## RECENT PUBLICATIONS:

### Books:

Colleges and the Urban Poor: The Role of Public Higher Education In Community Service, Lexington Books, D. C. Heath and Co., Lexington, Mass.: April 1972

Social and Economic Information for Urban Planning (in two volumes), Center for Urban Studies, University of Chicago 1968. (Fourth printing 1975, University of Chicago Press.)

### Articles and Monographs:

"A Decent Home and Suitable Living Environment" in Conrad Taeuber, ed; America in the Seventies, Some Social Indicators, The Annals, American Academy of Political and Social Science, Philadelphia: January 1978, pp. 102-116.

"Regional Self Sufficiency in China", in World Issues, Center for the Study of Democratic Institutions, Santa Barbara: February-March 1977, pp. 22-24.

"New Directions for World's Cities", in Chicago Sun-Times, Views, August 1, 1976, p. 3.

"Habitat: U.N. Conference on Human Settlements", reprinted in Congressional Record, August 5, 1976, pp. S13692-S13694.

"Where the People are Going - Megacity", in Chicago Sun-Times, Views, March 14, 1976, p. 3.

"The Direction of Urban Change", in Harvey Perloff ed., Agenda for the New Urban Era: Second Generation National Policy, American Society of Planning Officials, Chicago: 1975, pp. 11-43:

"The Urban Agenda", Planning, Vol. 41, No. 6, American Society for Planning Officials, July 1975, pp. 22-23.

Energy Versus the Environment: The Issues, Argonne National Laboratories and the University of Chicago, Center for Urban Studies, Chicago: 1975, edited by Doris B. Holleb and Gary Alexander.

"A New Era for Regional Planning", Chicagoland Development, Journal of Chicago Association of Commerce and Industry: November 1974, pp. 2-6.

"Settlement Problems and Urban Development Strategies", committee report, in Environment: a New Focus for Land-Use Planning, National Science Foundation, RANN, Washington, D.C.: October 1973, wrote pp. 279-285.

"Response With Reform: A Dual Role for Higher Education" in Higher Education and Public Service Careers, Institute of Government and Public Affairs, University of Illinois, Urbana: 1972, pp. 65-73.

"A Mid-Decade Census of Population and Housing", Census Hearings, the American Institute of Planners, Washington, D.C.: 1972, pp. 13-24. Also reprinted in:

"Mid-Decade Census", Hearings before the Subcommittee of Census and Statistics, Committee on Post Office and Civil Service, House of Representatives, Ninety-Second Congress: 1971, pp. 522-529.

"Social Indicators: Social Statistics for Social Policy" in Planning, American Society of Planning Officials, Chicago: 1968.

#### Reviews:

The Politics of Urban Planning: The East St. Louis Experience by D. R. Judd and R. E. Mendelson, University of Illinois Press: 1973 in Chicago Sun-Times, April 29, 1973.

Sourcebook of Planning Information by Brenda White. Linnet Books: 1971 in Planning, American Society of Planning Officials: August 1973.

The Rehabilitation Planning Game: A Study in the Diversity of Neighborhoods, by Langley Carleton Keys, Jr., in Planning, Vol. 35, No. 7, August 1969.

The Metropolis, Its People, Politics and Economic Life, by J. C. Bollens and H. J. Schmandt, in The Journal of Political Economy, Vol. LXXIV, No. 3, June 1966.

Urban Renewal Policies, by Harold Kaplan, in The Journal of Political Economy, Vol. LXXII, No. 4, August 1964.

#### CONFERENCES: (participation on panels, seminars, or as moderator)

"Using Land to Save Energy", Illinois-Indiana Bi-State Commission et alis, planning committee, Chicago, May 18-19, 1979.

"Community and Economic Development Conference", Illinois Department of Local Government Affairs and Illinois Committee to Strengthen Community Economies, moderator of "State Programs and Policy Briefing" session, Chicago, December 11-12, 1978.

"Overcoming Obstacles to Transportation Improvements", Transportation Research Board, National Research Council, panelist, Zion, Illinois, August 14, 1978.

White House Conference on Balanced National Growth and Economic Development, moderator of General Session III on "Local Fiscal Plight, Who Pays for What", Washington, D.C., January 29-February 3, 1978.

"The Family In A Changing Society", Center for the Study of Democratic Institutions, participant in a series of "dialogues", Chicago, Winter 1977. (Edited cassettes distributed by the Center, Santa Barbara, California.)

"Common Ground", panelist at annual conference, Northeastern Illinois Planning Commission, Rosemont, Illinois, October 29, 1977.

"Richard J. Daley's Chicago", panelist at Conference, University of Illinois at Circle Campus and Chicago Historical Society, October 13, 1977.

"Social Welfare in Suburbia", planned workshop at National Conference on Social Welfare, Annual Meetings, Chicago, May 16-18, 1977.

"The Future of Chicago and Its Suburbs", participant in Chicago Daily News Symposium, April 6, 1977.

"Crime - And What We Can Do About It", panelist, Convocation, Center for the Study of Democratic Institutions, Chicago, April 2, 1977. (Edited cassettes distributed by the Center, Santa Barbara, California.)

National Association of Regional Councils, member, Metropolitan Development Policy Committee, representing Northeastern Illinois Planning Commission, Washington, D.C., February 1-3, 1977.

Chicago Department of Development and Planning, seminar on updating policies in the 1966 Chicago Comprehensive Plan, City Hall, December 4, 1975.

"The Changing Nature of the Suburbs", University of Chicago, Center for Policy Study, June 17-19, 1974.

"Urban Involvement of Higher Education", American Council of Education, Regional Conference, Chicago, March 29-30, 1974.

"Public Service Careers", Northwestern University, Graduate School of Management; University of Illinois, Institute of Government and Public Affairs; and City Colleges of Chicago, Loop College Public Service Institute; statewide conference, Evanston, November 9, 1973.

"Social Indicators of Child Welfare", U.S. Department of Health, Education and Welfare, Office of Chicago Development, Washington, D.C., national conference, February 21-22, 1973.

"Research Needs in Environmental Planning", National Science Foundation, Research Applied to National Needs, national conference, Boulder, Colorado, July 24-August 4, 1972.

"Public Service Employment", New Careers Development Center, Social Policy Magazine and Carnegie Endowment Center, national conference, New York, June 14-15, 1972.

"Higher Education and Public Service Careers", University of Illinois, Institute of Government and Public Affairs and City Colleges of Chicago, Public Service Institute, statewide conference, Monticello, Illinois, April 5-7, 1972.

"Metropolitan Forum", University of Chicago, Center for Urban Studies, metropolitan conference, Chicago, May 21, 1972.

"Urban Indicators", Chicago Department of Development and Planning, regional conference, Chicago, April 20-22, 1971.

#### PUBLIC LECTURES AND SPEECHES:

"The City in the Region", University of Wisconsin, Department of Urban and Regional Planning, Madison, March 12, 1979.

"Using Municipal Information Systems for Social Planning", University of Texas at Arlington, City and Regional Planning Program, December 7, 1978.

"City and Region, the Parts and the Whole", League of Women Voters, Chicago, January 14, 1978.

"Regional Development Trends", Illinois-Indiana Bi-State Commission, keynote speaker at Symposium, Chicago, October 31, 1977.

"Patterns of Cities and Change", National Research Council, Conference on Transportation and Land Development, Chicago, November 11, 1977.

"Regional Planning", lecture filmed August 23, 1977, for educational television course on "American Government", jointly sponsored by consortia of Texas, California and Chicago colleges.

"The Urban Frontier: The Foundations of Urban Society", National Urban League, Central Regional Chapter meeting, Chicago, May 17, 1977.

"The Future of Cities", two radio programs, taped on April 22, 1977 for WEAW and WOJO, "The Shape of Today".

"Unfair Property and Sales Taxes in Metropolitan Chicago", interview with John Callaway, WTTW, Chicago, filmed March 24, 1977.

"Mao's Legacy for Revolutionary Urban Development", Center for the Study of Democratic Institutions, Dialogue, Chicago, February 16, 1977.

"Planning for Community Development", First Ogden Corporation, Conference for Suburban Leaders, Oak Brook, Illinois, February 5, 1977.

"Urban Trends in the United States, Third World and China", Roosevelt University, Urban Lecture Series, December 1, 1976.

- "Housing and Community Development", Chicago United, Retreat for Deacons, October 18, 1976.
- "Elections '76: Social Issues, the Unfinished Agenda", Roosevelt University Alumni Association, October 18, 1976.
- "Alternatives for Metropolitan Cities", League of Women Voters, Glencoe, September 22, 1976.
- "Development in the People's Republic of China", Northeastern Illinois Planning Commission, May 20, 1976.
- "Chicago Architecture: Future Perfect", Museum of Contemporary Art, Symposium, May 16, 1976.
- "Moving Towards Megacities: Urbanization and Population Trends", Center for the Study of Democratic Institutions, Dialogue, Chicago, April 8, 1976.
- "Urban Development: Emerging Trends and Issues", Loyola University, Department of Sociology, Metropolitan Forum, November 15, 1975.
- "Urban Perspectives in Non-Traditional Higher Education", College Board, Educational Testing Service and Northwestern University, Graduate School of Education, October 6, 1975. (One-day conference on "Merging the Worlds of Living, Learning and Working".)
- "The Ruralization of the City: Future Problems in Metropolitan Development", Roosevelt University, public lecture series, Urban Studies Center, Second Summer Institute, June 10, 1975.
- "Growth or No Growth: the Future of Cities", Radcliffe Club of Chicago, annual meeting, June 20, 1975.
- "Public Service Careers", Sixth Annual Superior Public Service Awards luncheon, Hilton Hotel, Chicago, May 23, 1974.
- "Regional Planning", Chicago Association of Commerce and Industry, April 25, 1974, (keynote address at one-day conference).
- "Designing Human Habitats for Human Needs", Social Welfare Forum luncheon, LaSalle Hotel, Chicago, February 4, 1974.
- "Urban Issues" informal visiting lecture series, Illinois Institute of Technology, Institute of Design, October 30, 1973.
- "The War on Poverty: Old and New Federalism", Northwestern University, Graduate School of Management, November 9, 1973, keynote address at one-day seminar on Public Service Careers.
- "The Campus and the City", Union Graduate School, National Conference for Experimental Colleges at annual meetings of American Association for Higher Education, March 10, 1973.
- "The 1970 Census", annual meeting, Council for Community Services, April 6, 1972.

"The Use and Abuse of Social Statistics", National Association of Health and Welfare Councils, annual meeting, Research Director's luncheon, March 4, 1972.

"Updating Metropolitan Information Systems", Urban and Regional Information Systems Association, luncheon meeting, Great Lakes Chapter, January 7, 1972.

"A Mid-Decade Census of Population and Housing", American Institute of Planners, annual conference, October 25, 1971.

"Jobs, Housing and Schools: The Unholy Trinity", Chicago Association of Commerce and Industry, luncheon meeting, February 18, 1970.

"Three Approaches to Integrated Housing", Northtown Community Council, evening meeting, April 23, 1969.

"Urbanization: Worldwide Perspectives", Institute of International Education and International Visitors Center, joint annual meeting, June 8, 1969.

#### CIVIC AND CULTURAL ACTIVITIES:

Landmark Preservation Fund, Board member (1979- )

Illinois Issues, Editorial Board (1977- )

Center for the Study of Democratic Institutions, Academic Advisory Committee (1975- )

Adlai E. Stevenson Center for International Studies, University of Chicago, member Advisory Council (1975- )

Loyola University, Founder's Day Award, "for outstanding contributions to the Chicago community", May 1974

Institute of Psychiatry, Northwestern Memorial Hospital, Board Member (1974- )

Adlai E. Stevenson Institute, Trustee (1972-75)

Frances W. Parker School, Educational Council, Chairman (1965-71), member (1971- ), Parents Committee, Chairman (1959-61)

Oriental Institute of University of Chicago, member of Visiting Committee (1970- )

Bright New City Committee, Board Member (1968- )

Know Your Chicago Committee, Board Member (1964- )

Harvard-Radcliffe Club of Chicago, Board Member (1964-66), (1977- )

Member (formerly active) Council of Foreign Relations, Library of International Relations, Chicago Urban League, Chicago Landmarks Commission, Metropolitan Housing and Planning Council, Newberry Library Associates, Museum of Contemporary Art, Hull House Association Open Lands Project, Lake Michigan Federation. Continued active involvement with diverse, local organizations for women's rights, civil rights, conservation, literature and the visual arts.

PERSONAL INFORMATION:

Born in New York City, October 26, 1922.

Maiden name, Doris Bernstein.

Married Marshall M. Holleb, October 15, 1944 (Lawyer - Partner, Holleb, Gerstein & Glass, Ltd., Suite 4040, One IBM Plaza, Chicago, Illinois).

Children:

Alan, Yale University, B.A. 1967, U.C.L.A., M.A. 1972.

Gordon, Wesleyan University (Conn.), B.A. 1969. The Wright Institute (Berkeley), Ph.D. 1975.

Paul, Harvard University, B.A. 1972, Loyola University (Chicago), Stritch School of Medicine (1979- ).

Foreign Languages and Travel:

French: good, oral and written. Spanish: oral fair, written good.

Have traveled or worked in U.S.S.R., Latin America, Caribbean, Western Europe, China, Japan, Iran, the Middle East, India and North Africa.

Current Interests:

Archeology, architecture, contemporary crafts, painting and sculpture, tennis and swimming.

POLITICAL ACTIVITIES:

Carter-Mondale Presidential Campaign (1980, contributor - fund-raising)

Carter-Mondale Campaign (1976 Member, Urban Affairs Task Force, (Chairman, Julius C.C. Edelstein)

Democratic National Committee (1975-76) Consultant to Urban Affairs Sub-Committee of Domestic Affairs Task Force (Co-Chairmen, Peter Jones and Peter Edelman), Democratic Advisory Council of

Elected Officials

Democratic Party of Illinois, member, State Platform Committee (1974)

Citizens for Senator Stevenson (1974) Chairman, Task Force on Issues

Governor Dan Walker Campaign (1973) Member, Issues Task Force and

Women's Committee

Lieutenant Governor Paul Simon Campaign for Governor (1972) Member, Issues Task Force

Muskie Illinois Campaign (1972) Member, Women's Committee and fund-raising

Stevenson for Senator (1970) Chairman, Urban Issues Task Force

All-Illinois Committee for Humphrey-Muskie (1968) Member, Women's Committee and fund-raising

Democratic Convention, Chicago (1968) Member, Women's Hospitality Committee

Since 1950's have worked in many local Democratic campaigns as chairman of fund-raising events, member of Women's and Citizens' Committees, at ward headquarters and precinct work.

CURRICULUM VITAE

PERSONAL

Name:

~~Luis Guerrero~~ ~~Nogales~~

Present Position:

Vice President  
Golden West Broadcasters

Director of Business and Legal Affairs  
Golden West Broadcasters-KTLA  
5800 Sunset Boulevard  
Los Angeles, California 90028

Address:

9948 Calvin Avenue  
Northridge, California 91324

Telephone:

(213) 349-6593 (Home)  
(213) 469-3181 (Office)

Date of Birth:

October 17, 1943

Place of Birth:

Madera, California

Marital Status:

Married, Two Children

EDUCATION

June 1966

San Diego State College  
San Diego, California

Bachelor of Arts in Political Science

March 1969

Stanford University School of Law  
Stanford, California

Juris Doctorate, J.D.

PROFESSIONAL  
BACKGROUND

White House Fellow

Assistant to the Secretary  
U.S. Department of the Interior 1972-1973

Assistant to the  
President

Stanford University, 1969-1972

Member

Board of Visitors, Stanford University School  
of Law, 1973-Present

Member

State of California Commission on Post-  
secondary Education, 1974-Present

Member

Board of Directors, Mexican American Legal  
Defense and Educational Fund. 1976

PROFESSIONAL BACKGROUND

Cont'd

- Vice Chairman City of Los Angeles Community  
Redevelopment Agency. 1974-Present
- Mediator Mediated dispute at University of California  
at Santa Barbara involving four parties:  
Administration, Academic Senate, Minority  
Faculty and Staff Ad Hoc Committee and Students  
for Collective Action. May 1975
- Member Advisory Committee: Summer Institute on  
Bilingualism and Chicano Studies in Mexico  
City for 30 fellows. Sponsored by the  
Center for Chicano Studies, University of  
California at Santa Barbara, California.  
1971-Present
- Co-Director Summer Institute on Chicano Studies. A  
six-week institute for 30 fellows. Stanford  
University. 1970
- Member Alviso Study Team: A comprehensive research  
project covering economic development, housing,  
education, and land use planning sponsored by  
the John Hay Whitney Foundation. The team  
consisted of five professional persons  
chiefly responsible for research and planning  
in specific areas. I coordinated legal re-  
search; four Stanford Law students assisted  
me. 1970-1972
- Member Steering Committee: California Chicano  
Council on Higher Education. 1969-1970

PUBLICATIONS

- Editor The Mexican American: A Selected and  
Annotated Bibliography, second edition,  
Stanford University, 1971.

COLLEGE ACTIVITIES  
AND HONORS

- Member Blue Key National Honor Society  
San Diego State College 1965-1966
- Cadet Commander Air Force R.O.T.C. Unit at San Diego State  
College. 250 cadets. 1968-1969

COLLEGE ACTIVITIES  
AND HONORS (Cont'd)

Member Executive Council Senior Class,  
San Diego State College  
1965-1966

President Alpha Mu Gamma (National Honor Society  
of Foreign Languages)  
San Diego State College  
1964-1965

Member Phi Sigma (National Honor Society of  
Political Science), San Diego State  
College  
1965-1966

Member Committee for the Further Participation  
of Minorities, San Diego State College  
1965-1966

Founder and Chairman Movimiento Estudiantil Chicano de Aztlan  
(MECHA), Stanford University  
1967-1969

Chairman Stanford Legal Aid Community Education  
Committee. 1968-1969

Member Law School Student Admissions Committee,  
Stanford University. 1968-1969

Member Human Relations Committee, Stanford  
University. 1968-1969

Recipient Outstanding Senior in Aerospace Science  
Division, San Diego State College. 1966

Recipient Honorary life-membership in the Alumni  
Association of San Diego for Outstanding  
Service. 1966

Recipient Fletcher Award for Outstanding Service,  
Stanford University. 1969

OTHER AWARDS

Outstanding Alumnus San Diego State College. 1971

REFERENCES

References available upon request.

Personal File available upon request at  
the Placement Office, Stanford University,  
Law School, Stanford, California 94305.

dob: 3/31/45 chicago, illinois  
democrat

PAULA STERN

3314 Ross Place, N.W.  
Washington, D. C. 20008  
202-966-7893 (home)

Carnegie Endowment for  
International Peace  
202-797-6462 (office)

### EMPLOYMENT

International Affairs Fellow, Council on Foreign Relations-  
December 1977.

Policy Analyst, Carter-Mondale Transition Team - November  
14, 1976 - January 20, 1977: responsible  
for organizational, personnel and substan-  
tive issues relating to the Department of  
State, including Greek-Turkish, Soviet, and  
other European affairs; also involved in  
Export-Import Bank and Overseas Private  
Investment Corporation matters.

Senior Legislative Assistant to U.S. Senator Gaylord Nelson  
February 1976 to November 13, 1976:  
responsible for foreign, defense, and  
international trade matters.

Guest Scholar, The Brookings Institution - January 1975  
to January 1976: preparation of manuscript  
on domestic politics and U. S. foreign  
policy.

Legislative Assistant to Senator Gaylord Nelson - January  
1972 to December 1974: preparation of legis-  
lation, statements and press releases on  
foreign, defense, trade, veterans, and  
certain environmental and housing subjects.  
Responsible for the Nelson Amendment  
requiring Congressional review of all  
major arms sales.

Staff Writer, The New Republic Magazine - Summer 1969:  
wrote articles on contemporary political,  
economic, and social issues.

Intern, Office of U.S. Congressman George Grider - Summer 1966:  
projects included a report on the extent and  
impact of federal spending in the Ninth  
District (Memphis) of Tennessee.

### EDUCATION

Graduate Level

The Fletcher School of Law and Diplomacy

Doctor of Philosophy (Ph.D.), May 1976.  
Dissertation entitled "The Water's Edge:  
The Jackson Amendment as a Case Study of  
the Role Domestic Politics Plays in the  
Creation of American Foreign Policy"  
(To be published as a book.)

EDUCATION

Graduate Level (cont.)

Master of Arts of Law and Diplomacy  
(M.A.L.D.) in International Affairs,  
June, 1970. Thesis on USSR-Egyptian  
Relations, 1962-64.

Master of Arts in International Affairs  
(M.A.), June, 1970.

Harvard University

Master of Arts in Regional Studies - the  
Middle East, June, 1969. Master's Paper on  
Israeli Political Development.

Undergraduate Level

Goucher College

Bachelor of Arts (B.A.) Political Science  
major, June, 1967.

Brandeis University - Jacob Hiatt Institute

Jerusalem, Israel (junior year abroad)  
1965 to 1966.

High School and Grammar School

Public Schools, Memphis, Tennessee

HONORS

JOURNALISTIC      The Alicia Patterson Foundation Award to  
travel and report for one year from the  
Middle East and North Africa - 1970-1971.

ACADEMIC            The Fletcher School of Law and Diplomacy -  
Scholarship 1969-1970.

Harvard University - National Defense  
Foreign Language Fellowship - 1967-1969.

PROFESSIONAL      Council on Foreign Relations - presented  
paper June 8, 1977 on "U.S. Policy on  
Human Rights: The Case of the U.S.S.R."

PUBLICATIONS      (see supplemental list of titles attached)

The Atlantic Monthly  
The New Republic  
The New York Times

PUBLICATIONS (cont.)

The Washington Post  
The Washington Star-News  
The Progressive Magazine  
The Middle East Journal  
Reprints in 12 separate books

Photography

The New York Times  
The Washington Post

TEACHING EXPERIENCE

Adjunct Associate Professor, Urban and Policy Sciences  
Program, State University of New York at  
Stony Brook (The Averell Harriman School),  
September, 1974 to January, 1975.

Occasional lecturer to classes at the National War College,  
Harvard University, and American University.

LANGUAGES

French  
Hebrew  
Modern Literary Arabic  
Eastern Colloquial Arabic  
North African Colloquial Arabic

SPECIAL TRAVEL

The Arab World, Israel - two years of study  
and reporting accumulated over four separate  
trips.

Japan - U.S.-Japan Trade Seminar, December,  
1972.

Belgium, Denmark - European Economic  
Community Trade Seminar, July, 1974.

PERSONAL BACKGROUND

Raised in Memphis, Tennessee.

Hobbies - tennis, ballet, and sculpture.

Age - 33

Married - Dr. Paul A. London, <sup>Acting</sup> Deputy Assistant  
Administrator, Department of Energy

Daughter of Lloyd Stern (now of Brookline,  
Massachusetts) and Fan Wener Stern (deceased)

PERSONAL BACKGROUND (cont.)

One child: Gabriel Stern London, born May 5, 1977

REFERENCES

Provided upon request.

SUPPLEMENTAL LIST OF PUBLICATIONS

- The Atlantic Monthly: "The Womanly Image: Character Assassination Through the Ages" (reprinted in 11 separate books) March, 1970
- The Middle East Journal: "Israel: A Profile" Spring, 1973
- "The Kibbutz Experience" Autumn, 1974
- "Israel in the Third World" Winter, 1977
- The New Republic: "Bond Doggle" May 6, 1967
- "When's it Going to be Ladies Day?" July 5, 1969
- "Child's Play" July 26, 1969
- "Confronting the Pentagon in Micronesia" August 30, 1969
- The New York Times: "Revolution is Not Just for the Single" November 21, 1970
- The Progressive: "Too High a Price" October, 1973
- The Washington Post: "Mini-Skirted Soldiers" November 7, 1971
- "Sinai Desert: Plenty of Open Space" November 28, 1971
- "Egypt and Soviet Policy" January 13, 1975
- "Ethnic Groups: Shaping the Course of American Foreign Policy" January 10, 1976

The Washington Star-News:

"Chisholm"  
June 11, 1973

"Russians and Americans: Talking  
About SALT"  
July 1, 1973

"Lib Lagging Israel"  
July 2, 1973

"Israel: No Room at the Top"  
November 16, 1973

"Six Women in Economics"  
January 31, 1974

THE WHITE HOUSE  
WASHINGTON

17 Jun 80

FOR THE RECORD:

STU EIZENSTAT RECEIVED A COPY  
OF THE ATTACHED.

Stu -  
helpful  
J

June 16, 1980

MEMORANDUM FOR THE PRESIDENT

FROM : AL MCDONALD<sup>AL</sup>  
STU EIZENSTAT<sup>Stu</sup>

SUBJECT: Platform/Policy Coordination

Following your guidance on the key issues related to the attached memorandum, we will follow up as outlined below:

1. Nightly clearance here among your major policy advisors; Stu and David coordinating.
2. A brief report to you late Friday covering the status, any sensitive language and any disagreement among policymakers here for your guidance for the full Platform Committee meeting on Saturday. We will channel these through Susan, who will check them with Jody beforehand and Zbig for foreign policy matters, so you will have all views on hand on any items coming to your attention.
3. Brief report to you summarizing the Platform Committee meeting.

THE WHITE HOUSE

WASHINGTON

June 16, 1980

MEMORANDUM FOR THE PRESIDENT

FROM: STU EIZENSTAT *Stu*

SUBJECT: Platform

On Saturday, we met for several hours with Peter Edelman, Senator Kennedy's Issues Director, to review our domestic Platform positions and consider areas of possible agreement. Today, along with David Aaron, we will meet with Kennedy's Foreign Policy Specialist.

As a result of Saturday's meeting, we have, with two caveats, a much better sense of what Senator Kennedy will seek to do in the Drafting Subcommittee and the Full Platform Committee.

The first caveat is that Senator Kennedy will probably not be able to exercise the same degree of influence with his Subcommittee representatives as we will with ours; while they will support Kennedy's basic position, they are likely to go beyond his positions in many areas. As a result, arrangements made with Senator Kennedy's staff may well come unglued in the Subcommittee. The second caveat is that Senator Kennedy's basic Platform strategy and tactics are still in a state of flux, and it is uncertain what approaches he will ultimately take.

Based on Saturday's meeting, we have made some adjustments in the draft of the Platform being prepared by the DNC (it bears a strong similarity to your own Platform Statement). In some areas, we have made no changes in the staff draft, even though the Kennedy amendments are acceptable. We can accept those amendments as we move through the process, for we want to be open and receptive to their suggestions wherever possible, if compatible with your policies.

I thought it might be helpful if we summarized what Kennedy and we are planning to do on the major areas of disagreement. Unless you object, we will proceed as indicated below:

1. Economy

- (a) Stimulus Package - According to Mr. Edelman, this is key to Kennedy; his \$12 billion stimulus package has become the most important of his economic proposals; there is no real give in his position, and as a result it is a certain Minority plank. We will oppose Kennedy's position, and seek to stick with our own -- it is premature to stimulate the economy; if conditions worsen, we will consider taking the necessary actions to help strengthen the economy. You should recognize that this position will be hard to hold among our own supporters, and we may have to return to you for approval of the language ultimately drafted by the Subcommittee.
- (b) Controls - This is now probably less important than stimulus to Kennedy, but it is still one of his highest priorities. It is not something which he is likely to win at any point in the process, though he will continue to push for a Minority plank.
- (c) Industrial Policy - Kennedy wants more specifics, like his proposed Reindustrialization Corporation; strong language from us on industrial policy, without committing to a Corporation, could avoid Minority plank.
- (d) Humphrey-Hawkins - Kennedy wants to say that there should be no further postponement of Humphrey-Hawkins goals. His supporters may find that too weak, but we believe it is a good compromise. Our preference would be to just say we need to meet the Humphrey-Hawkins goals, without discussing a date, but that will be very hard to get. In light of your decision at the meeting with Miller, McIntyre and Schultze today, we will have to just do the best we can to state our support for Humphrey-Hawkins in general terms. I suggest we say we will bend every effort to meet the goals as soon as possible. We cannot afford a floor fight in the litmus test of liberalism - which we would lose at a time of rising unemployment.
- (e) Balanced Budget - Kennedy can support language seeking a balanced budget in times of high or full employment; that seems acceptable, provided the need for fiscal prudence is recognized as a continuing one.
- (f) Interest Rates - Kennedy may want tougher language than we would prefer against high interest rates, though he does not appear to feel a need to criticize the previous high interest policy.

*Adhere to  
guideline for  
mkg Mon.*

*no*

- (g) Tax Reform - Kennedy will want language indicating support for reforms in the areas of intangible drilling costs and depletion allowances, marriage penalty, and (possibly) business lunches. We will press for vaguer language, since there is no point in alienating specific groups or parts of the country when it is clear the reforms will not pass but their discussion will hurt in the Fall.
- (h) Worker Protection - Kennedy will want a statement that the Schweiker bill on OSHA should be vetoed; tough language against the bill may obviate the need for veto language, and we will toughen our language; he will also want strong language concerning plant closings and assistance to workers; Kennedy and we will probably support that unless new programs are being proposed.

2. Energy

- (a) Gasoline Rationing - Kennedy, according to Edelman, is too closely associated with this to abandon it now; strong language in the Draft Platform on the need for rationing in times of emergency may help later; he clearly knows now that rationing is a loser, and it is not as high a priority as before. We will strongly oppose rationing and seek language calling only for a standby plan and actual use in time of serious supply interruption.
- (b) Gasoline Conservation Fee - Kennedy will not seek to indicate his opposition if we do not seek to indicate our support. Since this issue is behind us, we would not seek to include it in the Platform.
- (c) Nuclear Power - This is one of Kennedy's highest priorities; he wants language favoring a phase-out of all nuclear plants; strong safety language is helpful, but not enough to solve his needs. This is also a certain Minority plank. We will strongly hold to our position that nuclear plants must be made safer and they can be if the Kemeny recommendations are followed. But nuclear power is an important component of our foreseeable energy future, and we cannot abandon it.
- (d) Windfall Profits Tax - Kennedy will seek an increase in the Windfall Profits Tax. We will strongly oppose this, because we do not want to denigrate the current tax.

*Use "last resort"  
language -  
Emphasize conservation,  
solar, etc*

- (e) Synthetic Fuels Corporation - Kennedy is concerned about our overemphasis in synthetics; he specifically does not want the Corporation mentioned by name in the Platform, having instead more general language about the need to develop synthetics. The language cannot run away from synthetics, but we see no problem in omitting specific reference to the Corporation.
- (f) Energy Mobilization Board - Kennedy will not mention this by name, but he will seek general language opposing Federal overruling of State and local regulatory protections. We will oppose that language, and propose language seeking to oppose substantive overrides of State and local laws without Congressional approval.
- (g) SPRO - Kennedy may seek stronger language on behalf of filling SPRO; we will hold to our position that the filling should occur only as market conditions permit.
- (h) Off-Shore Oil Leasing - Kennedy will seek language slowing down off-shore leasing, and strengthening environmental protections now provided. We will oppose slowing-down language, but support language calling for strong environmental protections.
- (i) Oil Price Controls - Kennedy favors a re-imposition of controls, and this is a major issue for him; language indicating that controls should not be phased out before October of 1981 will almost certainly not be sufficient to satisfy Kennedy.
- (j) Oil Company Restraint - Kennedy, Edelman indicated, favors some type of oil company divestiture, though tough anti-oil company language -- e.g., tough investigations against pricing violations -- may help to avoid a Minority plank, and keep Kennedy from pressing the issue.
- (k) Drilling on Public Lands - Kennedy will seek to add language calling for the creation of a public corporation to drill for oil on public lands. We will oppose this as being unnecessary at this time.

3. Human Needs

- (a) National Health Insurance - This may be less of a major problem than was initially thought. Kennedy will probably accept the 1976 Platform language calling for universal, mandatory, comprehensive health insurance, without specific timetables on implementation. We believe the timing issue can be handled by saying health insurance should be promptly passed, and implemented as promptly as possible. This will probably be acceptable to Kennedy, or so Edelman now believes.

(b) Abortion - Kennedy will follow the lead of the women's groups on the government funding issue; there is no particular inclination on his part to raise it; Kennedy will accept our suggestion that the Platform say amendments to the Constitution to overturn the Supreme Court's decisions on abortion will not be supported (this can be read to apply to the Supreme Court's forthcoming decision on the Hyde Amendment). On the funding issue, if it is raised (and it may be despite our agreement with Kennedy), it will be extremely hard to hold the Administration's position against funding for low-income women.

*hold on this*

(c) Drug Abuse - Kennedy favors decriminalizing marijuana possession (as do we), but will not press for any mention of it; we agree to that approach.

*leave out*

(d) Unemployment Compensation - Kennedy will press for an extension of unemployment compensation benefits, beyond the current 39 weeks. We will oppose that, but we may need to accept some non-committal language strengthening the program in order to hold our own supporters.

(d) Fiscal Relief - Kennedy will completely follow Moynihan's lead on fiscal relief; Moynihan can be expected to seek endorsement of his Medicaid bill and quicker fiscal relief in the context of welfare reform. We plan to stick to current Administration policy, but Moynihan may ultimately propose compromise language that we will have to look at seriously to hold our supporters.

#### 4. Agriculture

(a) Loan Rates - Kennedy will probably propose higher loan rates, to a level equal to the cost of production. We will work toward compromise language that recognizes the problems of many farmers, but does not commit to more Federal funding. We try to peg target prices to cost of production.

(b) Embargo - Kennedy will seek language against embargoes; we will seek to add an exception for national emergencies, and Kennedy will probably accept.

The above summary may give the false impression that there are an enormous number of differences between Kennedy and us. There are serious differences, a number of which will not be subject to compromise. But, in our discussions on Saturday, it was clear that on most areas contained in your Statement, there will be agreement. Edelman's only comment about the many areas on which we agree is that it would make it easier for the Kennedy people to accept if the Platform contained fewer recitals of our accomplishments. He realizes some accomplishments should be included. That seems reasonable, and we are doing so in the staff draft.

THE WHITE HOUSE  
WASHINGTON

June 16, 1980

C

MEMORANDUM FOR THE PRESIDENT

FROM: JACK WATSON *Jack*  
ARNIE MILLER *AM*

SUBJECT: Federal Council on Aging

When Nelson Cruikshank leaves the Federal Council on Aging, there will be no member who represents labor, and Nelson feels that this is important. He recommends Jacob Clayman, President of the National Council of Senior Citizens. Secretary Harris and Landon Butler concur.

RECOMMENDATION:

Nominate Jacob Clayman as a member of the Federal Council on Aging.

approve  disapprove

NAME: JACOB CLAYMAN

AGE: 75

HOME ADDRESS: 1511 K Street N.W., Washington, D.C. 20005

PERSONAL: Born in Boston, Massachusetts, January 21, 1905

EDUCATION: Oberlin College, 1927; University of Michigan  
Law School, 1930

EXPERIENCE: 1979 Elected President, National Council  
of Senior Citizens

1977 President and Secretary-Treasurer, IUD

1973 Secretary-Treasurer, IUD

1960 - 1971 Administrative Director of the Industrial  
Union Department

1958 Practiced law in Columbus; Legislative  
Representative of the Ohio State AFL-CIO  
Council

1955 - 1958 Served the Amalgamated Clothing Workers  
of America in the United States and  
Canada

1948 - 1955 Member of the United Steelworkers of  
America; served as full-time Secretary-  
Treasurer of the Ohio State CIO Council

1943 General Council of the Ohio State CIO  
Council

1960 - 1979 Served as an officer or board member on  
numerous organizations, including Consumer  
Federation of America; National Civil  
Liberties Clearinghouse; Leadership Con-  
ference on Civil Rights; Full Employment  
Action Council; United Community Funds and  
Councils of America

THE WHITE HOUSE

WASHINGTON

June 17, 1980

MEMORANDUM TO THE PRESIDENT

FROM:

JACK WATSON  
ARNIE MILLER

*Jack*  
*AM*

①

SUBJECT:

Ambassadorial Appointments

Secretary Muskie has made the following recommendations for Ambassadorial assignments:

Arthur H. Woodruff	Central African Republic
Fernando E. Rondon	Madagascar
John A. Burroughs, Jr.	Malawi

All of the candidates are Foreign Service Officers.

Mr. Woodruff is fifty-one years old and presently Deputy Director of the Office of Foreign Service Career Development and Assignments.

Mr. Rondon is forty-four years old and presently Deputy Chief of Mission, Tegucigalpa.

Mr. Burroughs is forty-three years old and presently Deputy Assistant Secretary for Equal Employment.

Zbig Brzezinski concurs.

RECOMMENDATION:

That you nominate Arthur Woodruff for the Central African Republic; Fernando Rondon for Madagascar; and John Burroughs for Malawi.

✓ APPROVE

DISAPPROVE

CANDIDATE FOR MALAWI

NAME: John A. Burroughs, Jr.

AGE: 43

AREAS OF EXPERIENCE: None

COUNTRIES OF EXPERIENCE: None

RANK: Foreign Service Reserve Officer of Class II

FOREIGN LANGUAGES: None

EDUCATION: AB, University of Iowa  
ND, George Washington University

PROFESSIONAL EXPERIENCE:

1977-present Deputy Assistant Secretary for Equal Employment,  
Office of the Under Secretary for Management

1970 to 1977 Deputy Director for Equal Employment Opportunity  
and Special Assistant to Assistant Secretary of  
the Navy

1969 to 1970 Personnel Management Specialist, Office of  
Civilian Manpower Management, Department of the  
Navy

1966 to 1969 Employee Management Relations Specialist, Office  
of Civilian Manpower Management, Department of the  
Navy

1964 to 1966 Administrative Intern, Bureau of Economic Affairs,  
Department of State

1960 to 1964 Passport Adjudicator, Passport Office, Department  
of State

Mr. Burroughs is an energetic and capable officer who has been active and effective in the field of equal employment opportunity. He has had extensive contact with all levels of the bureaucracy in this task, and is respected for the important role he has played in this area, as well as for his personal qualities.

CANDIDATE FOR MADAGASCAR

NAME: Fernando E. Rondon

AGE: 44

AREAS OF EXPERIENCE: Africa, Middle East, Latin America

COUNTRIES OF EXPERIENCE: Algeria, Madagascar, Iran, Peru,  
Honduras

RANK: Foreign Service Officer of Class II

FOREIGN LANGUAGES: Spanish, French, Arabic, Persian

EDUCATION: BS, University of California (Berkeley), 1960

PROFESSIONAL EXPERIENCE:

1978-present	Deputy Chief of Mission, Tegucigalpa
1976 to 1978	Alternate Director, Office of East Coast Affairs, Bureau of Inter-American Affairs, Department of State
1975 to 1976	Student, National War College
1973 to 1975	Political Officer, Lima
1970 to 1973	African Specialist, National Security Council
1968 to 1970	Political Officer, Antananarivo
1967 to 1968	Consular Officer, Algiers
1966 to 1967	Principal Officer, Constantine
1965 to 1966	Arabic Language Training, Tangier
1962 to 1964	Junior Officer, Tehran

Rondon is a strong political officer with wide ranging experience in Africa, the Middle East and Latin America. Reliable and industrious, he is an individual of quick intelligence and unusual motivation. He is well organized, is an accomplished drafter and reporter and has excellent interpersonal skills. His prior assignments in Madagascar and as an African specialist with the National Security Council would serve him well in Antananarivo.

Woodruff is a political officer with substantial management experience. In his present position in which he assists in the supervision of 90 people he has shown strong leadership and program direction talent. Energetic and intelligent, he has excellent communications skills. His prior experience in Zaire as well as his executive skills would serve him well in Bangui.

CANDIDATE FOR CENTRAL AFRICAN REPUBLIC

NAME: Arthur H. Woodruff

AGE: 51

AREAS OF EXPERIENCE: Africa, Western Europe

COUNTRIES OF EXPERIENCE: Morocco, Zaire, United Kingdom,  
Belgium

RANK: Foreign Service Officer of Class II

FOREIGN LANGUAGES: French

EDUCATION: AB, Harvard University, 1950  
BS, Georgetown University, 1953  
MA, Harvard University, 1960

PROFESSIONAL EXPERIENCE:

1978-present Deputy Director, Office of Foreign Service  
Career Development and Assignments, Bureau of  
Personnel

1977 to 1978 Board of Examiners for the Foreign Service,  
Bureau of Personnel

1974 to 1977 International Relations Officer and Deputy  
Director, Office of Policy Planning, Public  
and Congressional Affairs, Bureau of Inter-  
American Affairs

1973 to 1974 Student, Canadian Defense College

1968 to 1973 Political-Military Officer, U.S. Mission to  
NATO, Brussels

1963 to 1968 Political Officer, London

1962 to 1963 Personnel Placement Specialist, Department  
of State

1960 to 1962 International Relations Officer, Bureau of  
African Affairs

1957 to 1960 Consular-Political Officer, Lubumbashi

1955 to 1957 Consular Officer, Casablanca