

6/17/80 [3]

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| Resume | Dorjs A. Evans. M.D., 1p. RE:SSAN | 5/80 | C |

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"6/17/80 [3]" Box 192

THE WHITE HOUSE
WASHINGTON

6/17/80

Mr. President:

The purpose of this memo is to get your approval to proceed with Bromley while you are in Europe should Slaughter turn us down.

Rick

THE WHITE HOUSE

WASHINGTON

June 17, 1980

Q

MEMORANDUM FOR THE PRESIDENT

FROM:

JACK WATSON *Jack*
ARNIE MILLER

SUBJECT:

National Science Foundation (NSF)

On March 24, you accepted the resignation of Richard Atkinson as Director of the National Science Foundation, effective June 30. The National Science Board, the governing body of the Foundation, has recommended that you nominate Dr. D. Allen Bromley as the next director.

Bromley is a Professor of Physics and Director of the Nuclear Structure Laboratory of Yale University. He is a board member and a consultant to a number of organizations. He is considered to be a first-rate thinker, a good teacher, and a strong manager.

We prefer Dr. John B. Slaughter, the Academic Vice President of Washington State University. Formerly an Assistant Director of the NSF, Slaughter, if appointed, would be the Foundation's first black director. He has a strong reputation as a scientist-manager and his appointment would be well received by the scientific community.

When the Board was considering candidates, Slaughter indicated that he did not wish to be considered. He's been in his current position for only 12 months and did not want to ask his family to endure another cross-country move.

We understand that you called Dr. Slaughter last night and that he is seriously considering accepting the position. Thus, if Dr. Slaughter is willing to serve, we recommend that he be nominated to be the Director of the National Science Foundation.

Frank Press concurs.

If Dr. Slaughter agrees to serve,

RECOMMENDATION:

That you nominate Dr. John B. Slaughter, of Washington, to be the Director of the National Science Foundation.

 ✓ approve disapprove

If Dr. Slaughter declines the directorship,

RECOMMENDATION:

That you nominate D. William Bromley, of Connecticut, to be the Director of the National Science Foundation.

 ✓ approve disapprove

*See if Harold
Brown objects
J*

JOHN B. SLAUGHTER
Washington

EXPERIENCE:

1979 - Present Academic Vice President and Provost,
Washington State University.

1977 - 1979 Assistant Director, National Science
Foundation.

1975 - 1977 Director, Applied Physics Laboratory,
University of Washington.

1972 - 1977 Editor, Journal of Computer and
Electrical Engineering.

1961 - 1975 Physical Science Administrator for
Information Systems, Naval Electronics
Laboratory Center.

EDUCATION:

1971 Ph.D., University of California at
San Diego.

1961 M.S., University of California at
Los Angeles.

1956 B.S., Kansas State University.

PERSONAL:

Black Male
Age 46
Democrat

DAVID ALLAN BROMLEY

Hamden, Connecticut

EXPERIENCE

| | |
|----------------|--|
| 1972 - Present | Henry Ford II Professor & Director Wright Nuclear Structure Laboratory Yale University |
| 1970 - 1977 | Chairman, Physics Department Yale University |
| 1961 - 1970 | Professor of Physics and Director A. W. Wright Nuclear Structure Laboratory, Yale University |

OTHER ACTIVITIES

Panel, Nuclear Physics, National Academy of Sciences
Member, Naval Science Board, Nuclear Regulatory Commission
Chairman, Committee on Nuclear Science
Member, Office Physical Sciences
Member, U.S. National Committee, International Union
Pure and Applied Physics

EDUCATION

| | |
|------|--|
| 1948 | B.Sc. in Engineering Physics, Queen's University, Kingston, Ontario |
| 1950 | M.Sc. in Physics, Queen's University |
| 1952 | Ph.D. in Nuclear Physics, Physics University of Rochester |
| 1961 | M.A. (Honorary) Yale University |

PERSONAL

White Male
Age 54
Independent

NAME John B. Slaughter, Ph.D.

1549

TITLE Academic Vice President
Provost, Washington State University

Requested by Arnie Miller
Jack Watson

CITY/STATE Pullman, Washington

Date of Request 6/5/80

Phone Number--Home (509) 332-5974

Work (509) 335-5581

Other ()

INFORMATION (Continued on back if necessary)

We believe Dr. Slaughter is the best choice for the position of Director of the National Science Foundation. He is reluctant to accept the post, however, because he doesn't think it would be fair to his family to ask them to endure another cross-country move so soon after their last one.

Slaughter, who is black, has held his current post at Washington State University only since July, 1979. He previously served as Assistant Director of the National

NOTES: (Date of Call 6-10)

*Seriously considering it - Will decide
this week*

THE WHITE HOUSE

WASHINGTON

June 16, 1980

C

MEMORANDUM FOR THE PRESIDENT

FROM:

JACK WATSON

ARNIE MILLER

Jack
AM

SUBJECT:

National Commission on Libraries and Information Science

The terms of three members of the National Commission on Libraries and Information Science have expired. Charles Benton, the Chairman, served a partial term and wishes to be reappointed to a full three-year term. One of the members should represent state libraries and another should represent educational research.

Charles Benton (Illinois): Chairman and Chief Executive Officer of Films Incorporated; President of the William Benton Foundation; Trustee of the American Federation of the Arts; and Trustee of the University of Chicago. Since 1978, he has been Chairman of the Commission on Libraries which was responsible for the recent White House Conference.

Paulette Holahan (Louisiana): Member and former Chairwoman, Louisiana State Library Board of Commissioners; Delegate, White House Conference on Libraries and Information Services; National Vice President, American Library Trustee Association. Recommended by Moon Landrieu.

Gordon Ambach (New York): Commissioner of Education for the State of New York. He was elected Chairman of one of the major committees at the White House Conference on Libraries. His efforts greatly added to the success of the Conference report. Recommended by Lt. Governor Cuomo.

RECOMMENDATIONS:

Nominate Charles Benton, Paulette Holahan, and Gordon Ambach as members of the National Commission on Libraries and Information Science.

✓ approve _____ disapprove

Designate Charles Benton to continue as Chairman.

✓ approve _____ disapprove

PERSONAL: Born: February 13, 1931, New York
 Married: Marjorie Craig, 1953
 Children: Adrienne, 1955; Craig, 1957; Scott, 1958
 Residence: 585 Ingleside Place, Evanston, Illinois 60201

EDUCATION: Deerfield Academy, 1949
 Yale University, 1953, B.A.
 Graduate Studies at Northwestern University and National College of Education

PROFESSIONAL EXPERIENCE: 1953 - 1966 Encyclopaedia Britannica Films, Inc.
 (Producer and distributor of educational audio-visual materials)
 1953 - 1955 Assistant in Production, then Producer
 1955 - 1958 Administrative Assistant in Market Research
 1958 - 1959 Teacher: Leave of absence to teach 5th grade
 Washington Elementary School, Evanston, Illinois
 1959 - 1960 Administrative Assistant for Films, Inc. (Distributors of
 16mm feature films, subsidiary of Encyclopaedia Britannica
 Films)
 1960 - 1962 Illinois District Manager for EB Films and Films, Inc.
 1962 - 1964 Vice President of Marketing
 1964 - 1966 President, Encyclopaedia Britannica Films, Inc.
 1966 - 1967 President, Encyclopaedia Britannica Educational Corporation
 1967 - 1969 President, Fund for Media Research
 1968 - President, Public Media Inc.
 1968 - 1977 President, Films Incorporated
 1977 - Chairman and Chief Executive Officer, Films Incorporated

CIVIC ACTIVITIES: Trustee The American Assembly
 Trustee American Federation of Arts
 President The William Benton Foundation
 Trustee Chicago Educational Television Association (WTTW-WFMT)
 V.P. Cinema Chicago
 Trustee University of Chicago
 Board Eisenhower Exchange Fellowship
 Board National Citizens Committee for Broadcasting
 Board Visual Education Center, Toronto
 Board Donor's Forum
 Advisory Board Action for Children's Television
 Advisory Board Citizen's Exchange Corps
 Board of Visitors University of California, Los Angeles
 Member, Emeritus Board of Trustees, Broadcasting Foundation of America

CLUBS: Arts Club of Chicago
 Metropolitan Club of Washington, D.C.
 The River Club of New York City

RESUME

Paulette Heldner Holahan
Married to John M. Holahan, Attorney, 6 children
Native of New Orleans, Louisiana; St. Scholastica Academy, Covington, Louisiana;
Loyola University

CIVIC AND COMMUNITY ACTIVITIES:

| | |
|---|----------------|
| President, Independent Women's Organization | 1972 - 1974 |
| Board of Directors, New Orleans Public Library | 1971 - present |
| Vice Chairman, New Orleans Public Library | 1976 - 1979 |
| Chairman, New Orleans Public Library | 1979 - |
| Vice Chairman, Upper Pontalba Building Commission | 1970 - 1978 |
| Board of Directors, National Urban Libraries Council | 1975 - present |
| Treasurer, National Urban Libraries Council | 1977 - present |
| National Vice President of American Library Trustee Assn. | 1976 - present |
| Member, Louisiana State Library Commission | 1974 - present |
| Vice Chairman, Louisiana State Library Commission | 1977 - 1978 |
| Chairman, Louisiana State Library Commission | 1978 - 1979 |
| Representative, St. Dominic Parish Council | 1971 - 1973 |
| Kick-Off Chairman, Louisiana Heart Association in New Orleans Fund Drive | 1970 & 1971 |
| Community Advisory Board, Project Learning Disabilities | 1973 - 1976 |
| Vice-President, St. Scholastica Academy Alumnae Association | 1970 - 1974 |
| Goals Foundation, Citizen Review Committee, Choices '76 | 1976 |
| Treasurer, Kappa Kappa Gamma Mother's Club Newcomb College | 1975 |
| General Chairman, New Orleans Regional Citizen's Conference on the Courts | 1975 |
| Member, Loyola University Endowment Fund Drive Committee | 1975 |
| Planning Committee: | |
| National Conference of Mayors | 1972 |
| National Conference of Governors | 1975 |
| National Endowment for the Humanities, Louisiana Women's Program | 1973 |
| Louisiana Endowment for the Humanities Program "Zero in on Zoning" (a study of comprehensive zoning in N. O.) | 1977 |
| Co-Coordinator, Orleans Parish School Board Bond Issue Election | 1974 |
| Advisory Committee to rewrite the mandatory State Education Law | 1976 |
| National Endowment for the Humanities Advisory Committee, New Orleans Public Library Jambalaya Program (formulat- ing program which received \$300,000 grant) | 1977 |
| Member, Louisiana State Board of Education Regional Planning Committee | 1977 |
| Member, Mayor's Inaugural Committee | 1974 |
| Member, Government and Local Affairs Committee "Louisiana: Priorities for the Future" | 1978 |
| Advisory Committee, New Orleans Public School Street Law Program | 1978 - present |
| Elected Delegate, White House Conference on Libraries and Information Sciences | 1979 |

| | |
|--|--------|
| Delegate to Louisiana Governor's Conference on Libraries | 1978 |
| Member, Mayor's Arts Committee | 1979 - |
| Steering Committee for first successful legislation allocating state finds to Public Libraries in Louisiana | 1977 |

CHARTER MEMBER:

Friends of the Bethlehem House of Bread (Co-Chairman
first fund raising - 1969)
Ursuline Convent Guild
Council for a new State Constitution
Heart Ambassadors of New Orleans (Planning Committee
first fund raising - 1973)

MEMBER:

League of Women Voters of New Orleans
Friends of the New Orleans Public Library
American Libraries Trustee Association
Louisiana Library Association
Urban Libraries Council
St. Dominic (former Board Member), Mt. Carmel, Jesuit High School,
Lakeview, St. Stanislaus Mother's Clubs
Lakeview Improvement Association
Press Club of New Orleans

OTHER:

| | |
|---|-------------|
| Commencement Speaker, St. Scholastica Academy | 1974 |
| Editor, 2 Volumes Classroom Prescriptions for Learning Disabilities | 1975 |
| President and co-owner of Jo-Jac, Inc. - Children's Apparel | 1968 - 1970 |
| Co-Campaign Manager, City of New Orleans, J. Bennett Johnston Gubernatorial Campaign | 1971 |

PROFESSIONAL:

| | |
|--|----------------|
| Public Information Officer and Director of Volunteer Services, Orleans Parish Prison | 1975 - 1976 |
| Associate, Ad-Vantage Public Relations Editor, <u>Vital Signs</u> Newsletter for Jo Ellen Smith Hospital | 1976 - 1977 |
| Public Information Officer, Louisiana Supreme Court Editor, <u>Louisiana Judicial Newsletter</u> | 1977 - present |
| Planned and conducted Louisiana Judicial/Media Seminar in New Orleans, Louisiana | 1978, 1979 |
| Conducted Louisiana Judicial/Media Seminar, Northwestern University, Natchitoches, Louisiana | 1980 |
| Project Director and Co-producer "Small Claims Courts", 15-minute film for general use | 1979 |
| Completed Courts and Community Program of the Institute for Court Management, Denver, Colorado | 1979 |

RESUME OF LIBRARY ORIENTED PROJECTS
(extracted from general resume)

| | |
|--|---|
| Board of Directors New Orleans Public Library | Member, 1971 - Chairman, 1979 - |
| Louisiana State Library Board of Commissioners | Member, 1974 Chairman, 1978 - 1979 |
| Executive Board, Urban Libraries Council | Member, 1974 - Treasurer, 1976 - |
| American Library Trustee Association | Member, 1971 - Board of Directors, 1976 - Regional Vice President (Region VI), 1976 - Member, Action Development Committee |
| Elected Delegate to the White House Conference on Libraries and Information Sciences | 1979 |
| Delegate to the Louisiana Governor's Conference on Libraries | 1979 |
| National Endowment for the Humanities Advisory Committee, New Orleans Public Library Jambalaya Program (formulating program which received \$300,000 grant) | 1977 |
| Louisiana Library Association | Member Legislative Action Committee |
| Steering Committee for first successful legislation allocating state funds to public libraries in Louisiana | 1976 - |
| Friends of the New Orleans Public Library | 1971 - |
| American Library Association | Member, 1971 - |

Gordon MacKay Ambach

Mr. Ambach was appointed by the State Board of Regents as President of the University of the State of New York and Commissioner of Education July 1, 1977. Prior to his appointment, he served as the Department's Executive Deputy Commissioner.

The Commissioner's career in the field of education spans a variety of professional teaching and administrative assignments--including teaching at the secondary and university levels and administration in planning, policy development and management--in state, Federal and local education agencies. His Federal assignments have included four years in Washington with the U.S. Office of Education and service under five U.S. Commissioners of Education.

Mr. Ambach graduated from Yale University in 1956. He was awarded a Master of Arts in Teaching from Harvard University in 1957. His full-time career in education began in the East Williston School District on Long Island, New York where he taught seventh and eighth grade social studies from 1958 to 1961 at the Wheatley School. During that time he served as President of the East Williston Teachers Association and as a delegate to the New York State Teachers Association.

Mr. Ambach joined the United States Office of Education in Washington, D.C. in 1961 and served in several different capacities there until 1964. He was Assistant Program Planning Officer, later Assistant Legislative Specialist, and finally, by appointment of Commissioner Frances Keppel, Executive Secretary for the Higher Education Facilities Act Task Force.

From 1964 through 1967 Mr. Ambach studied at Harvard University in both the Graduate Schools of Education and Public Administration. During one year of that time he served also as Administrative Assistant to a member of The Boston School Committee. From July 1966 to July 1967 Mr. Ambach was on the staff of Harvard University's Graduate School of Education managing the staff seminar on the USOE report "Equality of Educational Opportunity." In 1967 he became Special Assistant to Commissioner James E. Allen Jr. for Long Range Planning for the Department and remained at that position until his selection by the Regents as Executive Deputy Commissioner in 1970.

As Executive Deputy Commissioner for the State Education Department, he managed the central operations of program planning and evaluation, budgeting, finance, personnel, data processing and administrative services. He also served as the Department's liaison with the Governor's Office, other state agencies, Federal agencies and state and Federal legislators.

As Commissioner of Education Mr. Ambach has responsibility for the operation of the New York State Education Department which has 3,500 employees and an annual budget of \$4.5 billion. The Department has responsibility for all public and non-public elementary, secondary and postsecondary education; the State Museum; public television; vocational rehabilitation and the State Library and administration of library funds. This State Library is the largest in any state and the network of library systems the most extensive of any state.

Commissioner Ambach was a member of the New York State Conference on Library Information Service in 1978. He served

on the Resolutions Committee of that Conference and was selected as a member of the New York State Delegation to the White House Conference on Library and Information Services. At the White House Conference in November 1979, Commissioner Ambach was selected by his discussion group on Library and Information Services for Governing Our Society to represent that group on the Theme Committee for the same topic. In turn, members of the Theme Committee selected him as one of ten delegates who served on the Committee on the Conference. The Committee had principal responsibility for drafting final resolutions for the Conference.

Mr. Ambach was born in Providence, Rhode Island, November 10, 1934 and attended public schools in that city. He married the former Lucy DeWitt Emory of New York City on March 9, 1963. They have three children: Kenneth Emory, born November 5, 1965; Allison Repass, born January 16, 1968; and Douglas MacKay, born September 13, 1970.

Mr. Ambach has served as Co-chairman of the Albany United Way and is formerly a Director of the Albany Symphony Orchestra. He serves on local and university committees for both Yale and Harvard Universities.

He is a member of the Board of Directors of the Lincoln Center Institute, the New York State Science and Technology Foundation, Youthwork Incorporated and the Saratoga Performing Arts Center. He is a member of the Education Commission of the States and the Council of Chief State School Officers.

He is a former tennis coach and professional drummer and as avocations plays tournament tennis and the trap drums.

THE WHITE HOUSE

WASHINGTON

June 16, 1980

C

MEMORANDUM TO THE PRESIDENT

FROM:

JACK WATSON *Jack*

ARNIE MILLER *AA*

SUBJECT:

Board of Regents of the Uniformed Services
University of the Health Sciences

The Board of Regents is responsible for the conduct of all the business of the Uniformed Services University of the Health Sciences. Nine members are appointed by you to serve six-year terms. The terms of six members have expired.

In consultation with Assistant Secretary of Defense for Health Affairs Moxley and Graham Claytor, we recommend the appointment of the following new regents. The slate includes two women, one Black, and one Hispanic.

Robert H. Ebert, M.D. (New York): President, Milbank Memorial Fund. Former Dean of Harvard Medical School. Recommended by Dr. Moxley and Graham Claytor.

Lauro F. Cavazos, Ph.D. (Texas): President, Texas Tech University. Former Dean and Professor of Anatomy, Tufts School of Medicine. Recommended by Bob Beckel and Esteban Torres.

Caro E. Luhrs, M.D. (District of Columbia): Private practitioner of medicine; owner of health care consulting firm; former medical advisor to the Secretary of Agriculture. Recommended by Dr. Gil Omenn and Sarah Weddington.

Eugene M. Farber, M.D. (California): Professor and Chairman, Department of Dermatology, Stanford University School of Medicine. President, Foundation for International Dermatologic Education. Recommended by Bob Strauss.

Doris A. Evans, M.D. (Ohio): Executive Director, Glenville Health Association, Cleveland. Assistant Professor of Pediatrics and Community Medicine, Case Western Reserve University School of Medicine. Recommended by Jerry Austin, Louis Martin, Rick Hutcheson and Sarah Weddington.

William R. Roy, M.D. (Kansas): Former Member of Congress. Private practitioner of obstetrics and gynecology. Member, Institute of Medicine, National Academy of Sciences. Recommended by Scott Burnett.

RECOMMENDATION:

Appoint the above-listed slate as members of the Board of Regents of the Uniformed Services University of the Health Sciences.

approve

disapprove



THE WHITE HOUSE

WASHINGTON

May 23, 1980

MEMORANDUM TO PHIL WISE
FRAN VOORDE

FROM: STU EIZENSTAT
ANNE WEXLER
JACK WATSON

SUBJECT: Presidential Reception

We propose that the President and First Lady host a reception for the members of the Board of the Federal National Mortgage Association (FNMA), related interest group executives, key individuals in the financial community and members of the Administration in related fields.

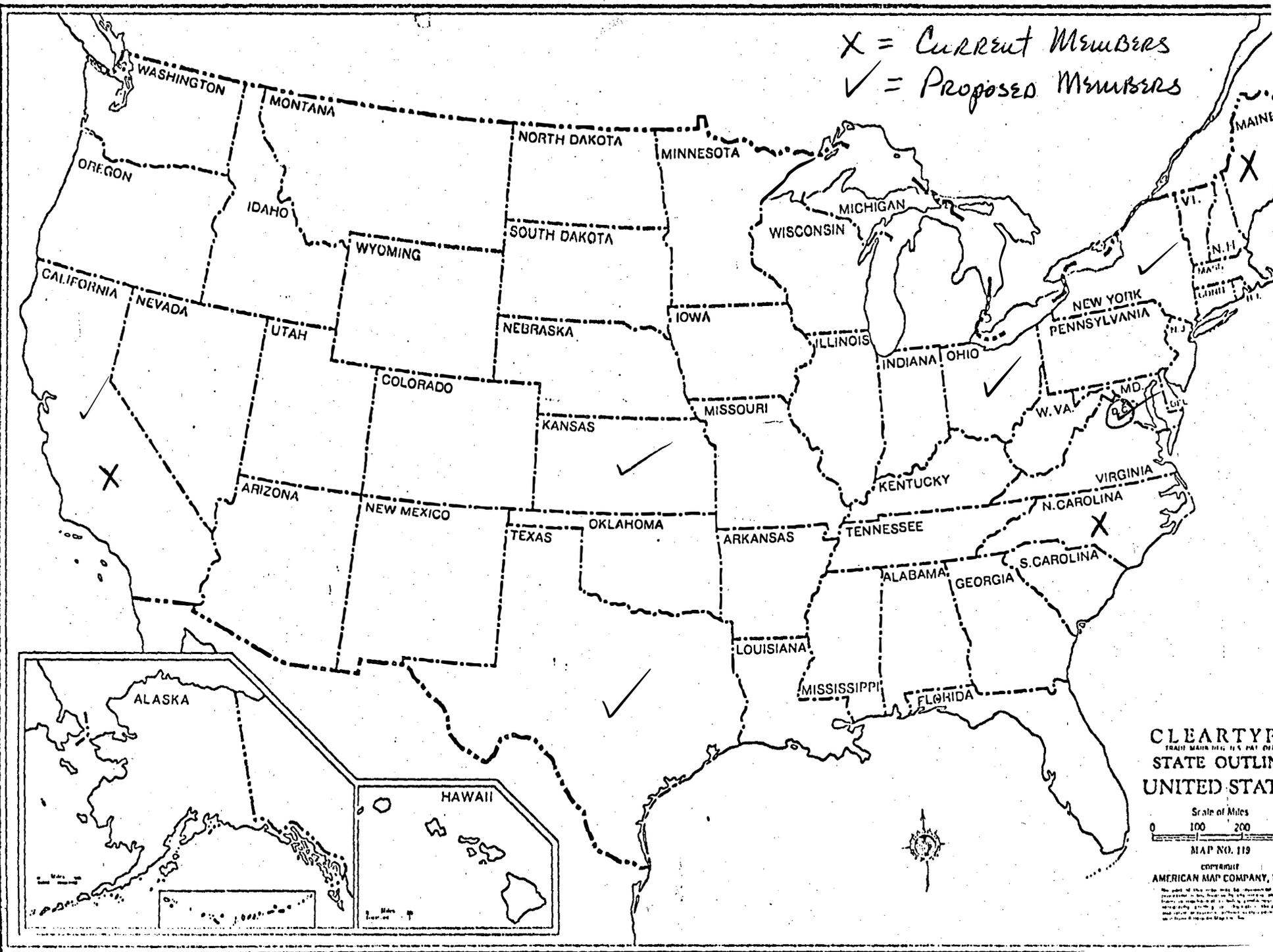
The reception should be held the evening of July 14 or 15 to coincide with the FNMA Board Meeting. The 14th is preferable. Approximately 100 people -- principals and spouses -- would be invited. Other than the 15 FNMA Board Members, those to be invited would include the two top officers of the following interest groups: National Association Realtors, National Association of Mutual Savings Banks, National Association of Home Builders, Mortgage Bankers of America, American Bankers Association, National Association of Real Estate Brokers, National Savings and Loan League. Also to be invited would be Secretary Landrieu, Secretary Miller, Secretary Klutznick, Larry Simons, Jay Janis and John Dalton. Richie Reiman will coordinate compiling a complete list following approval of our request.

Tom Goodwin is available to provide any additional background information you may need. We will be glad to discuss this with you if necessary.

_____ approve

_____ disapprove

X = Current Members
 ✓ = Proposed Members



CLEARTYPE
 STATE OUTLINE
 UNITED STATES

Scale of Miles
 0 100 200 300

MAP NO. 119

AMERICAN MAP COMPANY, INC.

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UNIFORMED SERVICES UNIVERSITY OF THE HEALTH SCIENCES,
BOARD OF REGENTS OF THE

Department of Defense

AUTHORITY:

10 U. S. C. 2112
P. L. 92-425 of September 21, 1972

METHOD:

Ex officio and nominated to the Senate

MEMBERS:

- (1) NINE appointed by the President from civilian life by and with the advice and consent of the Senate from among persons outstanding in the fields of health and health education
- (2) Secretary of Defense, or his designee
- (3) Surgeons general of the uniformed services
- (4) Dean of the University (nonvoting ex officio member)

CHAIRMAN:

Designated by the President from among the nine members appointed by him.

TERM:

SIX years, except that any member appointed to fill a vacancy occurring before the expiration of the term for which his predecessor was appointed shall be appointed for the remainder of such term. The terms of the members first taking office shall expire, as designated by the President, three at the end of two years, three at the end of four years, and three at the end of six years. (NOT HOLDOVERS)

SALARY:

Fixed by the Secretary of Defense, but not exceeding \$100 per diem and shall be entitled to receive an allowance for necessary travel expenses while serving away from their place of residence.

PURPOSE:

Conduct the business of the University. ✓

ROBERT HIGGINS EBERT

Born: September 10, 1914 - Minneapolis, Minnesota

Degrees:

1936 B. S. University of Chicago
1939 D.Phil. Oxford University
1942 M.D. University of Chicago
1964 A.M. (hon.) Harvard University
1968 D.Sc. (hon.) Northeastern University
1970 D.Sc. (hon.) University of Maryland
1970 LL.D. (hon.) University of Toronto
1974 L.H.D. (hon.) Rush University
1977 D.Sc. (hon.) University of Notre Dame

Professional experience:

1942-44 Intern and Assistant Resident in Medicine, 2d and 4th
Medical Services, Boston City Hospital
1944-46 Lt. (j.g.) and Lt. USNR (on active duty)
1946-47 Assistant, Department of Medicine, University of Chicago
1947-49 Instructor, Department of Medicine, University of Chicago
1949-52 Assistant Professor, Department of Medicine, University
of Chicago
1952-55 Associate Professor, Department of Medicine, University
of Chicago
1955-56 Professor of Medicine, University of Chicago
1956-58 Hanna Payne Professor of Medicine, Western Reserve University
1958-64 John H. Hord Professor of Medicine, Western Reserve
University
1956-64 Director of Medicine, University Hospitals, Cleveland
1964-65 Jackson Professor of Clinical Medicine, Harvard University
1964-65 Chief of Medical Services, Massachusetts General Hospital
1964-71 Consultant in Medicine, Beth Israel Hospital, Boston
1965-77 Dean of the Faculty of Medicine, Harvard University
1965-77 Dean of the Harvard Medical School
1965-77 President of the Harvard Medical Center
1965-73 Professor of Medicine, Harvard University
1973-77 Caroline Shields Walker Professor of Medicine, Harvard
University (Emeritus 1977)
1978- President, Milbank Memorial Fund

Honors and Awards:

1936-39 Rhodes Scholar
1948 Markle Scholar
1962 Distinguished Service Award, University of Chicago
1968 Alumni Medal, University of Chicago
1968 Distinguished Achievement Award, Modern Medicine

ROBERT HIGGINS EBERT

Directorships, Trusteeships, etc.:

Harvard Community Health Plan (President 1968-74; Chairman 1974-)
The Population Council (trustee 1966-; Chairman 1977-)
Dermatology Foundation (trustee 1966-)
The Rockefeller Foundation (trustee 1966-77)
Milbank Memorial Fund (member, Technical Board 1966-; Director 1972-)
Barnard College (trustee 1976-)
Imperial Medical Center of Iran (member, Board of Governors 1977-)
Beth Israel Hospital (trustee 1977-)
President's Biomedical Research Panel (Vice Chairman 1975-76)
National Library of Medicine (member, Board of Regents 1968-71;
Chairman, 1970-71; consultant 1971-75)
National Advisory Commission on Health Manpower (member 1966-67)
Advisory Committee to the Director of the National Institutes
of Health (member 1968-71)
Committee for National Health Insurance (member)
Crotched Mountain Foundation (member, Board of Overseers)
Shimer College (Academic Fellow)

Memberships:

American Society for Clinical Investigation
Association of American Physicians (Recorder 1962-66; Councillor 1966-71;
Vice President 1971-72; President 1972-73)
American College of Physicians (Master)
American Public Health Association (Fellow)
American Academy of Arts and Sciences (Fellow)
American Clinical and Climatological Association (Emeritus 1974)
Institute of Medicine, National Academy of Sciences (member)
Microcirculatory Society (director)
International Epidemiological Association (member)
Medical Directors Division, Group Health Association of America (member)
Interurban Clinical Club
Aesculapian Club
Medical Exchange Club
Cambridge Scientific Club
Harvard Club (Boston and New York City)
Century Association (New York)
Delta Kappa Epsilon
Phi Beta Kappa
Alpha Omega Alpha
Kappa Pi Eta
Sigma Xi
Omicron Kappa Upsilon (hon. member, Gamma Gamma Chapter)

SPEECHES

1. Address by Dr. Ebert, Dedication of General Clinical Research Center, The Children's Hospital Medical Center, Boston, Massachusetts, September 22, 1965.
2. "Horizons in Medical Science," Blue Cross Association, Second President's Forum, Princeton, New Jersey, October 12, 1965.
3. "Trends in Basic Professional Education," The White House Conference on Health, Panel of Health Professions Education, Washington, D.C., November 3, 1965.
4. "Medical Schools, Group Practice and the Provision of Medical Care," 21st Anniversary Celebration of Health Insurance Plan, New York, New York, November 7, 1965.
5. "Partnership in Time of Change," Beth Israel Annual Dinner, Boston, Massachusetts, November 28, 1965.
6. "Medical Education and the University," Fifth in a Series of Public Lectures Offered by the Lowell Institute, Massachusetts General Hospital, Boston, Massachusetts, March 2, 1966.
7. "Inflammation," Pusey Lecture, Chicago Dermatological Society, Chicago, Illinois, March 16, 1966.
8. "The Medical School Responsibility to the Community," New England Hospital Assembly, Boston, Massachusetts, March 28, 1966.
9. "Medical Education and Community Needs," American Pediatric Society, Inc., Atlantic City, New Jersey, April 27, 1966.
10. "The Government and the Private Sector," Shattuck Lecture, Annual Meeting of the Massachusetts Medical Society, Boston, Massachusetts, May 18, 1966.
11. "Future of Dental Education," Dental Society, Gamma Gamma Chapter of Omicron Kappa Upsilon, Boston, Massachusetts, June 1, 1966.
12. "The Pursuit of Excellence," Exeter Commencement, Exeter, New Hampshire, June 11, 1966.

13. "Nursing in the Mid-Sixties," Commencement Exercises, New England Deaconess Hospital School of Nursing, Boston, Massachusetts, September 12, 1966.
14. "The Role of the Medical School in Planning of the Health Care System," 77th Annual Meeting of the Association of American Medical Colleges, San Francisco, California, October 22, 1966.
15. "The Responsibilities of Modern Medical Education," 8th IBM Medical Symposium, Poughkeepsie, New York, April 4, 1967.
16. "The Millis Report--Some Personal Notes and Comments," 22nd Annual Alumni Day of Delta Chapter of Nu Sigma Nu Medical Fraternity, University of Pittsburgh, Pittsburgh, Pennsylvania, April 25, 1967.
17. "Dermatology in a Changing World," Annual Meeting of the American Dermatological Association, Inc., Colorado Springs, Colorado, May 30, 1967.
18. "A Time for Change," The Second Annual Alex M. Burgess Lecture, Miriam Hospital, Providence, Rhode Island, June 12, 1967.
19. "The University and Education for Careers in the Health Field," The Robert A. Moore Lecture, Downstate Medical Center, Brooklyn, New York, October 16, 1967.
20. "Preparation of the Physician for Today's Social Responsibilities," The Kate McMahon Lecture, Simmons College School of Social Work, Boston, Massachusetts, October 19, 1967.
21. "Social Responsibility and the Education of the Physician," The Eastman Memorial Lecture, University of Rochester, Rochester, New York, November 10, 1967.
22. "The Technological Needs of a Modern Medical Care Program," "Annual Conference on Engineering in Medicine and Biology," Boston, Massachusetts, November 14, 1967.
23. "The University and Education for Careers in the Health Field," Staff Associates of The Children's Hospital Medical Center, Boston, Massachusetts, January 2, 1968.
24. "The Future of Dental Education--Some Personal Observations," Annual Meeting of the Harvard Odontological Society, Boston, Massachusetts, February 15, 1968.

25. Remarks concerning Delivery and Cost of Medical Care, Johns Hopkins Medical Alumni, Boston, Massachusetts, April 16, 1968.
26. "The Medical School Period," Northeast Regional Conference on Premedical Education of the Association of American Medical Colleges, Buck Hill Falls, Pennsylvania, April 25, 1968.
27. "Harvard Center for Community Health and Medical Care," Second Annual Conference on "The Changing Spectrum of Medical Care," Menorah Medical Center, Kansas City, Missouri, May 8, 1968.
28. "The University's Responsibility in Rehabilitation," American Academy of Orthopedic Surgeons 1st Rehabilitation Conference, in conjunction with Harvard Medical School, Massachusetts Institute of Technology and Massachusetts General Hospital, Boston, Massachusetts, May 9, 1968 (taped at earlier date).
29. "Medical Education: The Needs of the Future," conference on "Teaching of Laboratory Medicine in the Medical School Curriculum," University of Minnesota, Minneapolis, Minnesota, May 11, 1968.
30. "Leadership in Medical Planning," Senior Alumni Dinner, University of Chicago School of Medicine, Chicago, Illinois, June 6, 1968.
31. "The University and the Community," University of Chicago Alumni Ceremonies, Chicago, Illinois, June 8, 1968.
32. "Influence on Medical Practice of Developments in Medical Science and Medical Technology," Conference on Medical Practice and the Community, Australian National University, Canberra, Australia, August 26-30, 1968.
33. Paper presented by Dr. Ebert, Rockefeller Foundation Conference on Community Medicine, Villa Serbelloni, Lake Como, Bellagio, Italy, September 21, 1968 and Annual Meeting of Markle Scholars, Naples, Florida, October 29, 1968 ("Community Health and the Medical School").
34. "Medical Care Planning and the University," The Fourteenth Louis A. Bloomfield Lecture, Case Western Reserve University, Cleveland, Ohio, March 5, 1969.
35. "Medical Education, Present and Future and Impact on Training and Specialist," Sectional Meeting of the American College of Surgeons (Massachusetts Chapter), March 10, 1969.

36. "Changes in the Health System," American Pharmaceutical Association, Montreal, Canada, May 18, 1969.
37. "The Impact of Technology on the Practice of Medicine and Some Predictions for the Future," Massachusetts Institute of Technology Alumni Seminar, "Technology and Medicine," Cambridge, Massachusetts, September 8, 1969.
38. Presentation of Abraham Flexner Award (John M. Russell), Association of American Medical Colleges Meeting, Cincinnati, Ohio, November 1, 1969.
39. "The Impact on Medical Schools of New Methods of Financing Medical Care," 80th Annual Meeting of Association of American Medical Colleges, Cincinnati, Ohio, November 2, 1969.
40. "A Medical School Dean Looks at Academic Surgery," Association of American Surgeons, Boston, Massachusetts, November 20, 1969.
41. "The Response of Medical Education" (opening remarks), American Association for the Advancement of Science Symposium: Expanding Horizons in Medical Education, Boston, Massachusetts, December 28, 1969.
42. "Medical Education and Community Needs for Medical Care," Dedication Ceremonies of J. Spencer Love Clinics and Ambulatory Patient Care Center of North Carolina Memorial Hospital, University of North Carolina, Chapel Hill, North Carolina, February 9, 1970.
43. "The Community and Its Hospitals, Costs and Use," Blue Cross, Putnam-Rockland-Westchester Counties, Tarrytown, New York, March 5, 1970.
44. "Response and Renewal: The Medical Profession and the Public Interest," Pharmaceutical Manufacturers Association, Boca Raton, Florida, April 9, 1970.
45. "Medicine and Psychiatry in a Time of Change," William C. Menninger Memorial Lecture/III, The Menninger Foundation, Topeka, Kansas, May 1, 1970.
46. "Comprehensive Medical Care and Community Health Problems," Annual Meeting of the National Tuberculosis and Respiratory Disease Association, Cleveland, Ohio, May 24, 1970.

47. "Comments on Student Concerns and Activities," State Street Bank and Trust Company, Boston, Massachusetts, June 1, 1970.
48. Commencement Address, University of Maryland School of Medicine, Baltimore, Maryland, June 5, 1970.
49. "The Medical School and the Community," Special Convocation (opening of Medical Sciences Building), University of Toronto, Toronto, Canada, October 7, 1970.
50. "The Future of Medical Practice," Academy of Medicine in Allen County, Lima, Ohio, November 17, 1970.
51. "Some Implications of the Carnegie Commission Report on Higher Education and the Nation's Health," Seminar in Medicine, Beth Israel Hospital, Boston, Massachusetts, February 25, 1971.
52. "Are Medical Schools Obsolete?" Edwin Munich Memorial Lecture, University of Kentucky, Lexington, Kentucky, April 22, 1971.
53. Presentation by Dr. Ebert, Associates of the Nieman Foundation, Second Annual Assembly, Cambridge, Massachusetts, May 24, 1971.
54. "Are Medical Schools and Community Hospitals Obsolete?" Blodgett Hospital, Grand Rapids, Michigan, June 7, 1971.
55. "The Public Policy Debate on the Federal Support of Medical Research and Training," The Society for Investigative Dermatology, Thirty-Second Annual Meeting, Boston, Massachusetts, June 20, 1971.
56. "The Role of the University in Health Services Research," Fourth University Hospitals Health of the Nation series, University of Minnesota, Minneapolis, Minnesota, September 17, 1971.
57. "Trends in Medical Education," Beaumont Hospital, El Paso, Texas, December, 1971.
58. "The Crisis in Health Services Management," Management Development Seminar Alumni Association, Harvard University, Cambridge, Massachusetts, February 10, 1972.
59. "Some Problems in Health Services Management," Sloan Fellows Program, Arts and Science Seminars, Massachusetts Institute of Technology, Cambridge, Massachusetts, March 3, 1972.

60. "The Impact of National Health Insurance on Academic Medical Centers," Symposium on National Health Insurance, American Federation for Clinical Research, Atlantic City, New Jersey, April 29, 1972.
61. "Nursing in the Early Seventies," Commencement Exercises, Peter Bent Brigham Hospital School of Nursing, Boston, Massachusetts, June 5, 1972.
62. "The Troubled Physician," Annual Meeting of The Century Association, New York, New York, January 11, 1973.
63. "The Future of Medicine in a Troubled Society," The 31st Alvarenga Lecture, The College of Physicians of Philadelphia, Philadelphia, Pennsylvania, February 7, 1973.
64. "Biomedical Research Policy - A Re-evaluation," The President's Address, Eighty-fifth Annual Meeting of the Association of American Physicians, Atlantic City, New Jersey, May 1, 1973.
65. "A National Health Program -- The Key Issues," Annual Meeting of the National Tuberculosis and Respiratory Disease Association, New York, New York, May 23, 1973.
66. "The Use of Volunteers -- A Case Study," Annual Meeting of the Association of American Medical Colleges, Development Officers Symposium, Washington, D. C., November 7, 1973
67. "The Role of the Basic Medical Sciences in the Medical School of the Future," Keynote Address, Sesquicentennial Celebration, Jefferson Medical College of Thomas Jefferson University, Philadelphia, Pennsylvania, May 8, 1974.
68. "Medical Education," Annual Health Forum, Blue Cross of Northeast Ohio, Cleveland, Ohio, May 30, 1974.
69. "Present Challenges: Future Goals," Rush Medical College Centennial Commencement Address, Rush University, Chicago, Illinois, June 6, 1974.
70. "Priorities in Health Care Delivery," Keynote Address, 1974 Group Health Institute, Cleveland, Ohio, June 10, 1974.
71. "The Future of the University Medical Center," Ralph H. Major Lecture, University of Kansas Medical Center, Kansas City, Kansas, June 15, 1974.
72. "The Provision of Medical Care in Hospitals and Its Effect on Education," Oxford International Symposium on the International Aspects of the Provision of Medical Care, Christ Church, Oxford, England, September 26, 1974.

73. Remarks to the Council on Biological Sciences and the Pritzker School of Medicine, University of Chicago, Chicago, Illinois, October 18, 1974.
74. "The Social Era of Medical Education," Symposium on The Future of Medical Education, University of British Columbia, Vancouver, Canada, June 5, 1975
75. "Medicine and Psychiatry," remarks at Staff Conference, Massachusetts Mental Health Center, Sept. 17, 1975
76. "Medicine at the Crossroads," Bicentennial Program, Indiana University School of Medicine, Indianapolis, Nov. 12, 1975
77. "How will Medical Education Change in the Future?", Arthur D. Little, Inc., Executive Forum on "The Economic Impact of Health Care Legislation," March 9, 1976
78. "Blueprint for Medical Care and Medical Research for the Next Decade," Association of University Radiologists, May 5, 1975
79. "The Impending Crisis in the Provision of Health Care," Commencement Address, Massachusetts College of Pharmacy, May 27, 1976
80. "The Problem of Program," Bicentennial Symposium on Problems Facing Medical Education and the Contemporary World, University of Illinois College of Medicine, September 13, 1976
81. "The Present Status and Future of Academic Pathology," Conference on the Future of Academic Pathology, sponsored by Universities Associated for Research and Education in Pathology and Inter-Society Committee for Research Potential in Pathology, University of Maryland, September 24, 1976
82. Remarks before American Surgical Association (based on paper prepared for Daedalus Winter 1977 issue), January 15, 1977
83. "Some Thoughts on Medical Education," Brockton V. A. Hospital, February 1, 1977

PUBLICATIONS

1. Ebert, R.H., Florey, H.W., and Pullinger, B.D.: A modification of Sandison-Clark chamber for observation of transparent tissue in the rabbit's ear. *J. Path. Bact.*, 48:79, 1939.
2. Ebert, R.H. and Florey, H.W.: The extravascular development of the monocyte observed in vivo. *Brit. J. Exp. Path.*, 20:342, 1939.
3. Ebert, R.H., Sanders, A.G. and Florey, H.W.: Observations on lymphocytes in chambers in the rabbit's ear. *Brit. J. Exp. Path.*, 21:212, 1940.
4. Sanders, A.G., Ebert, R.H. and Florey, H.W.: The mechanism of capillary contraction. *Quart. J. Exp. Physiol.*, 30:281, 1940.
5. Ebert, R.H.: Angioid streaks and pseudoxanthoma elasticum. *Arch. Derm. Syph.*, 48:75, 1943.
6. Vennesland, K., Ebert, R.H., and Bloch, R.G.: The demonstration of naturally-occurring streptomycin-resistant variants in the human strain of tubercle bacillus H-37RV. *Science*, 106:476, 1947.
7. Vennesland, K., Ebert, R.H. and Bloch, R.G.: In vitro effect of streptomycin and para-aminosalicylic acid (PAS) on the growth of tubercle bacilli. *Proc. Soc. Exp. Biol. & Med.*, 68:250, 1948.
8. Ebert, R.H., Ahern, J.J. and Bloch, R.G.: Development of tuberculous infection. In vivo observations in the rabbit ear chamber. *Proc. Soc. Exp. Biol. & Med.*, 68: 625, 1948.
9. Bloch, R.G., Vennesland, K., Ebert, R.H. and Gomori, G.: The effect of streptomycin, para-aminosalicylic acid (PAS) and their combination on the tubercle bacillus in vitro and in vivo. *Amer. Rev. Tuberc.*, 59:554, 1949.
10. Ebert, R.H., Ahern, J.J., Barclay, W.R. and Bloch, R.G.: Pathogenesis of the tuberculous lesion and its response to chemotherapy. *Trans. N.T.A. 45th Annual Meeting*, May, 1949.

11. ✓ Ebert, R.H., Barclay, W.R. and Ahern, J.J.: A comparison of tuberculin and arthus types of hypersensitivity. In vivo observation in the rabbit ear chamber. J. Lab. and Clin. Med., 34:1596, 1949.
12. Ahern, J.J., Barclay, W.R. and Ebert, R.H.: Modifications of the rabbit ear chamber technique. Science, 110:665, 1949.
13. Ebert, R.H. and Barclay, W.R.: Effect of chemotherapy on the tissue response to tuberculous infection as observed in vivo. J. Clin. Invest., 29:810, Proc. of 42nd Annual Meeting of American Society for Clinical Investigation.
14. Ebert, R.H. and Wissler, R.W.: Studies on the pathogenesis of serum sickness using the ear chamber technique with preliminary results of cortisone treatment. J. Lab. and Clin. Med., 36:818, 1950.
15. Ebert, R.H.: Changes in connective tissue reaction induced by cortisone--in vivo observations using the rabbit ear chamber technique. Forty-Third Annual Meeting of the American Society for Clinical Investigation.
16. ✓ Ebert, R.H. and Wissler, R.W.: In vivo observations of the vascular reactions to large doses of horse serum using the rabbit ear chamber technique., J. Lab. and Clin. Med., 38:511, 1951.
17. ✓ Ebert, R.H. and Wissler, R.W.: In vivo observations of the effects of cortisone on the vascular reaction to large doses of horse serum using the rabbit ear chamber technique. J. Lab. and Clin. Med., 38:497, 1951.
18. Ebert, R.H.: In vivo observations of the effect of cortisone on experimental tuberculosis using the rabbit ear chamber technique. Trans. of the Forty-Seventh Annual Meeting of the National Tuberculosis Association, 1951 and American Rev. Tuberc., 65:1952.
19. Koch-Weser, D., Barclay, W.R. and Ebert, R.H.: Reduction of tetrazolium by growing tubercle bacilli. J. Clin. Invest., 31:644, 1952.
20. Chappell, J.W., Ebert, R.H. and Barclay, W.R.: The effects of cortisone on the cutaneous histamine response of rabbits using Evans Blue Dye as an indicator. J. Lab. and Clin. Med., 39:896, 1952.

21. Ebert, R.H. and Barclay, W.R.: Changes in the connective tissue reaction induced by cortisone. *Ann. Int. Med.*, 37:506, 1952.
22. Barclay, W.R., Ebert, R.H., LeRoy, C.V., Roth, L.J., and Manthei R.W.: The distribution of Carbon-14 (C¹⁴) labeled isoniazid in tissues and body fluids of tuberculous patients. *J.A.M.A.*, 151:1384, 1953.
23. Barclay, W.R., Ebert, R.H. and Koch-Weser, D.: Mode of action of isoniazid. *Am. Rev. of Tuberc.*, 67:490, 1953.
24. Manthei, R.W., Roth, L.J., Barclay, W.R. and Ebert, R.H.: C¹⁴ isoniazid concentration in normal and tuberculous tissues. (Introduced by EMK Geiling). *Pharm. & Exp. Therapeutics*, 12:537, 1953 and *Fed. Proc.* 12: No. 1, Part II, 1953.
25. Barclay, W.R. and Ebert, R.H.: The effect of cortisone on the vascular reactions to serum sickness and tuberculosis. *Ann. N.Y. Acad. Sci.*, 56: art. 4, 1953.
26. Barclay, W.R., Ebert, R.H., Manthei, R.W. and Roth, L.J.: Isonicotinic acid derivatives in Tbc. Distribution of C¹⁴ labeled isoniazid in sensitive and resistant tubercle bacilli and in infected and uninfected tissues in tuberculous patients. *Trans. 49th Ann. Meeting of NTA*, 1953.
27. Ebert, R.H., Schulman, S. and Richter, R.B.: Clinical pathologic conference. *Neurology*, 3: No. 5, 1953.
28. Ebert, R.H.: In vivo observations on the effect of cortisone on experimental tuberculosis using the rabbit ear chamber technique. *Am. Rev. Tuberc.*, 65:54, 1952.
29. Koch-Weser, D., Ebert, R.H., Barclay, W.R. and Lee, V.X.: Studies on the metabolic significance of acid-fastness of tubercle bacilli. *J. Lab. & Clin. Med.*, 42:828, 1953.
30. Barclay, W.R., Ebert, R.H. and LeRoy, C.V.: Distribution and excretion of radioactive isoniazid in tuberculosis patients. *J. of Am. Med. Association*, 151:1384, 1953.
31. Ebert, R.H.: Chemotherapy of tuberculosis. *Chicago Med. Soc. Bull.*, 56:125, 1953.

32. Manthei, R.W., Roth, L.J., Barclay, W.R. and Ebert, R.H.: The distribution of C¹⁴ labeled isoniazid in normal and infected guinea pigs. Archives Internationales de Pharmacodynamie et de Therapie, 98:183, 1954.
33. Barclay, W.R., Ebert, R.H. and Koch-Weser, D.: The relationship between the metabolic state of tubercle bacilli and the uptake of C¹⁴ isoniazid. J. Lab. & Clin. Med., 42:779, 1953.
34. Williams, C.D., Heiple, K.G. and Ebert, R.H.: The effect of cortisone on vascular reactivity: in vivo observations using the rabbit ear chamber technique. J. Lab. & Clin. Med., 44:210, 1954.
35. Barclay, W.R., Koch-Weser, D. and Ebert, R.H.: Mode of action of isoniazid. Part II Am. Rev. of Tuberc., 70:784, 1954.
36. Koch-Weser, D., Barclay, W.R. and Ebert, R.H.: The influence of isoniazid and streptomycin on acid-fastness, tetrazolium reduction, growth and survival of tubercle bacilli. Am. Rev. of Tuberc., 71:556, 1955.
37. Koch-Weser, D. and Ebert, R.H.: The use of differential C¹⁴ labeling for the investigation of the in vitro antituberculous activity of isonicotinyl hydrazide of glucuronolactone. J. Lab. and Clin. Med., 45:711, 1955.
38. Ebert, R.H.: Present status of the chemotherapy of tuberculosis. Am. J. of Med., 18:738, 1955.
39. Tricou, Betty Jo, Koch-Weser, D., Ebert, R.H. and Barbee, R.: Determination of Carbon¹⁴ labeled acetate utilization by tubercle bacilli. Proceedings of the Central Society for Clinical Research, 28:1955 and J. Lab. & Clin. Med., 46:917, 1955.
40. Koch-Weser, D., Tricou, B.J., Barclay, W.R. and Ebert, R.H.: The use of C¹⁴ labeled compounds in tuberculosis research. Proc. of the Int. Conf. on the Peaceful Uses of Atomic Energy, 10:469, 1955.
41. Koch-Weser, D. and Ebert, R.H.: Tetrazolium reduction by tubercle bacilli. J. Lab. & Clin. Med., 46:608, 1955.

42. Ebert, R.H.: Treatment of tuberculosis. Disease-a-Month, April, 1956.
43. Heller, A., Ebert, R.H., Koch-Weser, D. and Roth, L.J.: Studies with C¹⁴ labeled para-aminosalicylic acid and isoniazid. Am. Rev. of Tuberc. and Pul. Dis., 75:71, 1957.
44. Ebert, R.H. and Koch-Weser, D.: In vivo observations of the Schwartzman Phenomenon. Trans. Am. Clin. & Clim. Assoc., Vol. 70, 1958.
45. Ebert, R.H.: Tomorrow's needs in medical education: What will it take to meet them? NTA Bull., 45:51, 1959.
46. Ebert, R.H.: Respiratory diseases. J.A.M.A., 182:172, 1962.
47. Moses, J.M., Ebert, R.H., Graham, R.C. and Brine, K.L.: Pathogenesis of inflammation: I. The production of an inflammatory substance from rabbit granulocytes in vitro and its relationship to leucocyte pyrogen. J. Exper. Med., 120:57, 1964.
48. Ebert, R.H.: The training of the physician: Teaching within the hospital--the role of full-time and part-time faculty. New Eng. J. Med. 271:660, 1964.
49. Graham, R.D., Jr., Ebert, R.H., Ratnoff, O.D. and Moses, J.M.: Pathogenesis of inflammation. II. In vivo observations of the inflammatory effects of activated Hageman factor and bradykinin. J. Exper. Med., 121:807, 1965.
50. Ebert, R.H.: Major role in inflammatory response assigned to granulocytic substance. Antibiotic News, 2: No. 23, 1965.
51. Ebert, R.H.: The experimental approach to inflammation. The Inflammatory Process, Academic Press, New York, 1965.
52. Ebert, R.H.: Medical education. Am. Rev. Resp. Dis., 92:554, 1965.
53. Ebert, R.H.: The dilemma of medical teaching in an affluent society. (1965 Lowell Lecture) The Teaching Hospital, Harvard University Press, Cambridge, Massachusetts 1966.

54. Ebert, R.H.: A broader definition of public health. NTA Bull., 52: No. 4, 1966.
55. Ebert, R.H. and Sidel, Victor W.: Public Law 89-97: its impact on clinical teaching and clinical research. Clin. Res., 14: 195, 1966.
56. Ebert, R.H. and Graham, R.C.: Observations on the effects of histamine and serotonin in the rabbit ear chamber. Angiology, 17: No. 6, 1966.
57. Ebert, R.H.: Medical education and community needs. J. Ped., 69:876, 1966.
58. Ebert, R.H.: Is the medical profession sickly? Trial Magazine, December-January, 1966-67.
59. Grant, L., Ross, M.H., Moses, J.M., Prose, P., Zweifach, B. and Ebert, R.H.: The extravascular nature of arthus reactions elicited by Ferritin: a combined light and electron microscopic analysis of immune states in rabbit ear chambers and mesenterics, Zeitschrift fur Zellforschung, 77:554, 1967.
60. Ebert, R.H.: The role of the medical school in planning the health care system. J. Med. Ed., 42:481, 1967.
61. Ebert, R.H.: Medical education and the university. Views of Medical Education and Medical Care, Harvard University Press, Cambridge, Massachusetts, 1968.
62. Ebert, R.H.: Preparation of the physician for today's social responsibility. Harvard Med. Alumni Bull., 42:2, 1968.
63. Ebert, R.H.: The future of dental education--some personal observations. Harvard Dent. Alumni Bull., 28:4, 1968.
64. Ebert, R.H.: Dermatology in a changing world. Arch. Derm., 97:365, 1968.
65. Ebert, R.H.: Medical care: reform the system! Harvard Today, pp. 11-16, Spring 1968.
66. Moses, J.M., Geschickter, E.H. and Ebert, R.H.: Pathogenesis of inflammation; the relationship of enhanced permeability to leucocyte mobilization in delayed inflammation. British J. Exper. Path., 49:385, 1968.

7. Ebert, R.H.: Paper on Community Health Plan. Massachusetts Internist, December, 1968.
68. Ebert, R.H.: Medical care planning and the university. The Fourteenth Louis A. Bloomfield Lecture. Case Western Reserve Med. Alumni Bull., 33: no. 1, 1969.
69. Ebert, R.H.: Changes in the health system. J. of the Amer. Phar. Assoc., NS9:402, 1969.
70. Ebert, R.H.: Governance and the administration. Harvard Medical School Alumni Bull., pp. 11-12, July-August, 1970.
71. Ebert, R.H.: Why we are not getting the comprehensive health service we need. Nat. Tub. & Res. Dis. Assoc. Bull., pp. 4-7, September, 1970.
72. Ebert, R.H.: A note on the impact of technology on the practice of medicine. Technology Review, 72:49, 1970.
73. Ebert, R.H.: The medical school and the community. The Canadian Med. Assoc. J., 105:151, 1971.
74. Ebert, R.H.: Doctors' dilemmas. Bostonian, p. 51, April, 1971.
75. Ebert, R.H.: Are medical schools obsolete? The Pharos of Alpha Omega Alpha, 34:140, 1971.
76. Ebert, R.H.: Medical education and community needs for medical care. North Carolina Med. J., pp. 27-33, January, 1972.
77. Ebert, R.H.: General discussion of parts I and II. Adv. Psychosom. Med., 8:156, 1972.
78. Ebert, R.H.: The impact of national health insurance on academic medical centers. Clin. Res., 20:687, 1972.
79. Ebert, R.H. and Grant, L.: The inflammatory process. Second Edition of Volume I. Experimental Approach (in press).
80. Ebert, R.H.: Biomedical Research Policy - A Re-evaluation. New Eng. Journ. of Med., 289:348, 1973
81. Ebert, R.H.: The Medical School. Scientific American, 229:138, 1973
82. Ebert, R.H.: Foreword to Poverty and Health: A Sociological Analysis, 2d Ed., edited by J. Kosa and I. Zola, Harvard University Press, 1975

83. Ebert, R.H.: The new technology -- how far, how fast?
American Medical News, Impact/2, June 28, 1976
84. Ebert, R.H.: Commentary on Therapeutics: Art or Science?
Cartwright Lecture by G. Pickering. Man and
Medicine: The Journal of Values and Ethics
in Health Care (to be published in 1977)
85. Ebert, R.H.: Medical Education in the United States.
Doing Better and Feeling Worse: Health in the United
States. Daedalus, 106:171, Winter 1977

Also published in book: Doing Better and Feeling Worse:
Health in the United States, edited by J. H. Knowles,
pp. 171-184, W. H. Norton & Co., Inc., New York, 1977

CURRICULUM VITAE

APR 29 1989

Lauro F. Cavazos, Ph.D.
Professor of Anatomy and
Dean of Medicine
Tufts University School of Medicine
136 Harrison Avenue
Boston, MA 02111

Office telephone: (617) 956-6565

United States citizen: Born, The King Ranch, Texas, 1927

United States Army 1945-46

Education: Texas Tech University, Lubbock, Texas (B.A., 1949) (Zoology)
Texas Tech University, Lubbock, Texas (M.A., 1951) (Cytology)
Iowa State University, Ames, Iowa (Ph.D., 1954) (Physiology)

Personal Data

Married, Peggy Ann Murdock, born Plainview, Texas; B.S. in Nursing,
1953, Incarnate Word College, San Antonio, Texas

> Residence, 173 Annursnac Hill Road, Concord, MA 01742

Children, Lauro III, Sarita, Ricardo, Alicia, Victoria, Roberto,
Rachel, Veronica, Tomas, Daniel. Age range 13-23 years.

Home telephone: (617) 369-9195

A. Academic Appointments

| | |
|--------------------------------|---|
| Teaching Assistant | Texas Tech University 1952-54 |
| Instructor in Anatomy | Medical College of Virginia 1954-56 |
| Assistant Professor of Anatomy | Medical College of Virginia 1956-60 |
| Associate Professor of Anatomy | Medical College of Virginia 1960-64 |
| Professor of Anatomy | Tufts University School of Medicine 1964- |

B. Administrative Appointments

| | |
|---------------------------------|---|
| Curriculum Coordinator, Phase I | Medical College of Virginia |
| Chairman of Anatomy | Tufts University School of Medicine 1964- |
| Associate Dean | Tufts University School of Medicine 1972- |
| Acting Dean | Tufts University School of Medicine 1973- |
| Dean | Tufts University School of Medicine 1975- |

C. Membership in Societies and Associations (past and present)

American Association of Anatomists
Endocrine Society
Histochemical Society
The Society of the Sigma Xi
American Association for the Advancement of Science

Association of American Medical Colleges
World Health Organization
Pan American Association of Anatomy (Founding Member)

D. Special Field of Interest

Administration, Academic Health Planning, Medical and Graduate Education.

Basic Research Interest - Physiology of Reproductive Tract as studied by electron microscopy and histochemistry.

E. Committee Appointments

Member, Admissions Committee (Dental) 1965-69

Member, Tufts New England Medical Joint Planning Committee, 1968-70

Chairman, Curriculum Committee, 1967-70

Member, Committee for Equal Educational Opportunities (School of Dental Medicine), 1968-70

Member, Faculty By Laws Committee, 1969-70

Member, Faculty Appointments Committee (School of Dental Medicine) 1969-70

Member, Standing Committee on Academic Affairs, American Association of Dental Schools, 1970-73

Chairman, Educational Affairs Committee, 1970-73

Member, Trustees Self-Study Committee, 1970

Member, Administrative Committee, Tufts-New England Medical Center, 1973-

Member, Morphological Sciences Textbook Committee, Pan American Health Organization, 1973-74

Member, Deans' Committee, Boston Veterans Administration Hospital, 1973-

Member, Special and Scientific Staff, New England Medical Center Hospital, 1974-

Council of Deans, Association of American Medical Colleges, 1975-

Chairman, Administrative Committee, Tufts-New England Medical Center, 1977-

Dean's Committee, Veterans Administration Outpatient Clinic, Boston, 1977-

Member, Long Range Planning Committee, New England Medical Center Hospital, Boston, 1976-

Member, Health Planning Council of Greater Boston (Health Systems Agency), 1976-77

Biosciences Interface Committee, 1976-77

Medical Board, New England Medical Center Hospital, 1976-

Member, Tufts Joint Staff and Academic Council, 1977-

Clinical Study Unit, New England Medical Center Hospital, 1977-

Chairman, Publications Committee, Tufts-New England Medical Center, 1977-

Member, Tufts Health Science Task Force (Veterinary School Planning), 1977-

Representative from North America to the Administrative Committee----

Federación Panamericana de Asociaciones de Facultades (Escuelas) de Medicina, 1978-80

Member, ex-officio, Board of Governors, New England Med. Cen. Hospital, 1978-

F. Consultant and Appointments

Pan American Health Organization (for purpose of Evaluation of Anatomy Departments in Mexico and Central America)

Pan American Association of Anatomy. Councillor from United States, representing American Association of Anatomy, 1974-

Advisory Board, Fellows Program, National Fund for Medical Education, 1974-

Fellows Program Advisory Committee, National Board of Medical Examiners
1978-
Project Site Visitor for National Library of Medicine, 1978

G. PUBLICATIONS Scientific papers principally on Reproductive Physiology
and Medical Education. (see attached list)

H. Listings

American Men of Science
Who's Who in America

I. Other

Tufts Medical Alumni Association (Honorary Member) 1976
Elected - Distinguished Graduate by Texas Tech University 1977 &
Education and Teaching Awards - from graduating medical class on 5
occasions.

"Alumni Achievement Award", Iowa State University 1979

J. Editorial Boards

Anatomical Record, 1970-73
Medical College of Virginia Quarterly, 1964-
Tufts Health Science Review, 1972-

LIST OF PUBLICATIONS

- Cavazos, L.F. and R.M. Melampy 1951 Distribution of periodic-reactive carbohydrates in vertebrate testes. *Anat. Rec.*, 111: 468.*
- Cavazos, L.F. 1951 Spermatogenesis of the horned lizard Phrynosoma cornutum. *American Naturalist*, 85: 373-379.
- Melampy, R.M., L.F. Cavazos and J.C. Porter 1952 Cytochemical reactions of bovine spermatozoa and seminal plasma. *J. Dairy Sci.*, 35: 140-148.
- Cavazos, L.F. and R.M. Melampy 1953 Effects of castration and testosterone propionate on histochemical reactions of rat seminal vesicles. *Anat. Rec.*, 115: 422.*
- Melampy, R.M. and L.F. Cavazos 1953 Effects of testosterone propionate on histochemical reactions of rat seminal vesicles. *Endocrinol.*, 52: 173-187.
- Cavazos, L.F. and R.M. Melampy 1954 Cytological effects of testosterone propionate on epithelium of rat seminal vesicles. *Endocrinol.*, 54: 640-648.
- Cavazos, L.F. and R.M. Melampy 1954 Cytometric effects of male sex hormone on rat seminal vesicles. *Anat. Rec.*, 118: 286.*
- Melampy, R.M. and L.F. Cavazos 1954 Effects of pantothenate deficiency on mouse seminal vesicles. *Fed. Proceed.*, 13: 98-99.*
- Cavazos, L.F., J.C. Porter and R.M. Melampy 1954 Composition of rat seminal vesicles and effects of testosterone propionate on lipid distribution. *Proc. Soc. Exper. Biol. and Med.*, 85: 511-515.
- Melampy, R.M. and L.F. Cavazos 1954 A comparative study of lipids in vertebrate testes. *Proc. Soc. Exp. Biol. and Med.*, 87: 297-303.
- Cavazos, L.F. and R.M. Melampy 1954 A comparative study of periodic-acid-reactive carbohydrates in vertebrate testes. *Amer. J. Anat.*, 95: 467-49
- Melampy, R.M. and L.F. Cavazos 1954 Lipid distribution in vertebrate testes. *Amer. J. Physiol.*, 179: 658.*
- Cavazos, L.F. and R.M. Melampy 1955 Response of rat accessory glands to different levels of male hormone. *Anat. Rec.*, 121: 273-274.*
- Melampy, R.M., L.F. Cavazos and G.W. Duncan 1955 Composition and histochemistry of bull, ram, boar, and rooster testes. *Michigan State Univ. Centennial Symposium Report Reproduction and Infertility*. 34-44.
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* ABSTRACT

Cavazos, L.F. 1956 Histochemical studies on the effects of castration and androgen replacement on rat epididymides. *Va. J. Sci.*, 7: 336-337.*

Cavazos, L.F. and R.M. Melampy 1956 Effects of differential testosterone propionate levels on rat accessory gland activity. *Iowa State College J. Sci.*, 31: 19-24.

Cavazos, L.F. 1957 Cytological changes of rat epididymides following castration and androgen replacement. *Anat. Rec.*, 127: 274-275.*

Kocen, B.P. and L.F. Cavazos 1957 The effects of avitaminosis C and inanition on the testis of the guinea pig. *Anat. Rec.*, 127: 426.*

Cavazos, L.F. and B.P. Kocan 1958 Cytologic studies on the effects of avitaminosis-C on the reproductive tract of the male guinea pig. *Anat. Rec.*, 130: 283-284.*

Cavazos, L.F. and B.P. Kocen 1958 Studies on the effects of scurvy and inanition on the male reproductive tract. *Va. J. Sci.*, 9: 433.*

Cavazos, L.F. 1958 Effects of testosterone propionate on histochemical reactions of epithelium of rat ductus epididymidis. *Anat. Rec.*, 132: 209-228.

Kocen, B.P. and L.F. Cavazos 1958 Cytochemistry of male reproductive tract in scurvy and inanition. *Proc. Soc. Exp. Biol. and Med.*, 98: 485-489.

Cavazos, L.F. A Dissector's Guide to Human Gross Anatomy. Ann Arbor, Michigan, Edwards Bro., Inc., 65 pp. 1958.

Cavazos, L.F., W.M. Feagans and S. Solomon 1959 Cytochemistry and composition of the reproductive tract of the horned lizard. *Anat. Rec.*, 133: 257-258.*

Cavazos, L.F. 1959 Cytochemistry of the Leydig cells in scurvy and inanition. *J. Histochem. & Cytochem.*, 7: 319.*

Cavazos, L.F. and W.M. Feagans 1960 Histochemistry and composition of the male reproductive tract of the horned lizard as affected by seasonal variation. *Anat. Rec.*, 137: 33-44.

Cavazos, L.F. and W.M. Feagans 1960 Effects of seasonal variation on histochemistry and composition of the genital system of the horned lizard. *Anat. Rec.*, 136: 175-176.*

Feagans, W.M., L.F. Cavazos and A.T. Ewald 1960 Effects of estrogenic compounds on the cytochemistry and lipid biochemistry of the male hamster reproductive tract. *Anat. Rec.*, 136: 191-192.*

Jeffrey, J.E., L.F. Cavazos and W.M. Feagans 1960 Cytochemistry and composition of testes and seminal vesicles following ethionine. *Anat. Rec.*, 136: 217-218.*

Cavazos, L.F., J.E. Jeffrey, J.P. Manning and W.M. Feagans 1961 Histochemical changes in testes and seminal vesicles of scorbutic guinea pigs. *Anat. Rec.*, 140: 71-76.

*ABSTRACT

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- Cavazos, L.F., J.E. Jeffrey, J.P. Manning and W.M. Feagans 1961 Effects of avitaminosis C and inanition on guinea pig testes and seminal vesicles. *Anat. Rec.*, 139: 296-297.*
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- Jeffrey, J.E. and L.F. Cavazos 1962 Effects of short term administration of estrogen, testosterone and gonadotropin on hamster testes and accessory sex organs. *Anat. Rec.*, 142: 244.*
- El Gohary, M. and L.F. Cavazos 1962 Postnatal, prepubertal and pubertal development and histochemistry of the hamster testis. *Anat. Rec.*, 142: 303.*
- Cavazos, L.F., J.P. Manning, J.E. Jeffrey and W.M. Feagans 1962 A histochemical analysis of coenzyme-linked dehydrogenases in scorbutic seminal vesicles. *J. Histochem. & Cytochem.*, 10: 387-391.
- El Gohary, M., L.F. Cavazos and J.P. Manning 1962 Effects of testosterone on histochemical reactions of epithelium of hamster ductus epididymidis and seminal vesicle. *Anat. Rec.*, 144: 229-238.
- Cavazos, L.F. 1963 Effects of stilbestrol on the fine structure of hamster seminal vesicle. *Anat. Rec.*, 145: 215.*
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- Jeffrey, J.D. and L.F. Cavazos 1963 Effects of estrogen, testosterone and gonadotropin on the testes of hypophysectomized golden hamsters. *Anat. Rec.*, 145: 328-329.*
- Cavazos, L.F. 1963 The Extremities. In Personal Injury Problems. Edited by G. Mann and T. Jordan. Springfield, Ill., Charles C. Thomas, pp. 86-101.

*ABSTRACT

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- Belt, W.D. and L.F. Cavazos 1966 Fine structural alterations of the epithelium of the hamster seminal vesicles following treatment with diethylstibestrol. *Anat. Rec.* 157: 212.*
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- Cavazos, L.F. and J.P. Manning Estrogen-Induced Tumors and β -Glucuronidase Activity of the Hamster Kidney. *Renal Neoplasia*, Little, Brown & Co., Boston, 1967, pp. 345-376.
- Jeffrey, J.E., L.F. Cavazos, W.M. Feagans and F.H. Schmidt 1967 The interaction of estrogen, testosterone, and chorionic gonadotropin (HCG) on the reproductive system of the male hamster. *Acta Anatomica*, 66: 387-415.
- Cavazos, L.F., R.M. Melampy, L.L. Anderson and S.K. Webel 1968 The fine structure of luteal cells of the pig. *Anat. Rec.*, 160: 328-329.*
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*ABSTRACTS

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- Belt, W.D. and L.F. Cavazos 1970 Fine structure of the interstitial cells of Leydig in the squirrel monkey. *Anat. Rec.*, 166: 276.*
- Belt, W.D., L.F. Cavazos, L.L. Anderson and R.R. Kraeling 1970 Fine structure and progesterone levels in the corpus luteum of the pig during pregnancy and after hysterectomy. *Biol. Reproduction* 2: 98-113.
- Belt, W.D. and L.F. Cavazos 1970 Fine structure of the interstitial cells of Leydig in the squirrel monkey during seasonal regression. *Anat. Rec.*, 1969: 115-128.
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- Ofner, P., I. Leav and L.F. Cavazos 1974 C₁₉-steroid metabolism in male accessory sex glands. Correlation of changes in fine structure and radiometabolite patterns in the prostate of the androgen-deprived dog. pp. 268-305. In *Structure and Function of the Sex Accessory Glands*, D. Brandes, editor.
- Leav, I., and L.F. Cavazos 1975 Some morphologic features of normal and pathologic canine prostate in Normal and Abnormal Growth of the Prostate P. 69-101. M. Goland, ed., C.C. Thomas.
- Cavazos, L.F. 1975 Fine structure and functional correlates of male accessory sex glands of rodents. Handbook of Physiology. p. 353-381. Section 7: Endocrinology, Vol. V, Male Reproductive System.

*ABSTRACTS

- Morfin, R., I. Leav, J.F. Charles, L.F. Cavazos, P. Ofner and H. Floch
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of benign and cancerous human prostatic tissue. *Cancer*, 39: 1517-1534.
- Cavazos, L.F. 1977 The mammalian accessory sex glands: a morphological
and functional analysis. *Frontiers in Reproduction and Fertility Control*
p. 402-410; and 549-551. R. Greep and M. Koblinsky, eds. The MIT Press.
- Stearns, N., T. Gergan, E.B. Roberts and L.F. Cavazos 1978 A systems
intervention for improving medical school-hospital interrelations.
J. Med. Ed., 53: 464-472.

CARO E. LUHRS, M.D.
SUITE 850 • 1100 CONNECTICUT AVE., N.W.
WASHINGTON, D.C. 20036 • (202) 296-3661

EDUCATION

Swarthmore College — A.B., 1956
Harvard Medical School — M.D., 1960
University of North Carolina — Internship/residency (Internal Medicine), 1960-62
Georgetown University — Fellowship (Hematology), 1962-64

DIPLOMATE

American Board of Internal Medicine

POSITIONS HELD

1977 - PRESENT

Parttime medical practice
Owner, Caro Luhrs Associates, providing consulting services in the health field.

Vice President and Medical Director, EHE/National Health Services, Inc. (Oct. 1977 - Sept. 1978).

1973 - 1977

Independent health and medical consultant.

Staff Physician, Group Health Association, Inc.

Director, Washington, D.C. Health & Medical Division of Booz, Allen & Hamilton, Inc.

1969 - 1973

Medical Advisor to the U.S. Secretary of Agriculture.

1968 - 1969

White House Fellow. Assigned to Orville Freeman, U.S. Secretary of Agriculture

1962 - 1968

Private Practice — Internal Medicine/Hematology

Director, Hematology Laboratories & Blood Bank, Georgetown University Medical School

Instructor and Assistant Professor of Medicine, Georgetown University Medical School

DIRECTORSHIPS

Director, The Pillsbury Company, 1973 - Present

Trustee, Swarthmore College, 1975 - Present

Director, USDA Graduate School, 1970-74

Director, White House Fellows Foundation, 1979

FACULTY APPOINTMENTS

Clinical Assistant Professor of Medicine, Georgetown University Medical School, 1968 - Present

OUTSIDE ACTIVITIES

Chairman, Committee on Liaison with Foreign Medical Schools and Foreign Medical Organizations,
D.C. Medical Society (1973-1976)

Vice Chairman, Scientific Assembly, D.C. Medical Society (1972)

American Medical Association, Council on Foods and Nutrition (1969-1973)

American Medical Association, Council on Rural Health (1971-1973)

Federal Women's Program Coordinator, USDA (1970)

EPA, Hazardous Materials Advisory Committee (1970-1976)

EPA, Environmental Health Advisory Committee (1976-1977)

National Live Stock and Meat Board, Research Advisory Committee (1974-present)

Consultant, Office of Science & Technology Policy, Executive Office of the President (1977-present)

SOCIETIES

Fellow, the American College of Physicians

Fellow, the Royal Society of Health

Fellow, the Royal Society of Medicine

International Association of Agriculture Medicine

International Society of Hematology

American Society of Hematology

American Medical Association

American Medical Women's Association

D.C. Medical Society

QUALIFICATIONS

The following client assignments are representative of the consultation Caro E. Luhrs, M.D. has provided in health and medical areas.

HUMAN HEALTH IMPLICATIONS OF PRODUCTS

- Study of the U.S. meat and poultry inspection system with the objective of identifying cost effective alternatives which maintain product safety and quality
- Review of the human health implications of nitrites, nitrates and nitrosamines in food and drinking water
- Evaluation of the feasibility of determining the true incidence of blood transfusion-related hepatitis
- Technical assistance in problems related to food additives and animal feed additives
- Study of the U.S. plasma product needs of persons with hemophilia and how the Federal Government can best support programs to meet these needs
- Assessment of whether or not the American National Red Cross should enter the market for plasma fractionation products
- Evaluation of a study of the nutritional effects of a nation-wide feeding program for pregnant women, infants and children
- Technical assistance in the development of an infant feeding program for the Navajo Indian Reservation and for Puerto Rico
- Technical assistance in the nutritional modification of the National School Lunch and School Breakfast Programs
- Review of all nutritional research supported by a food trade association
- Assistance in the development of priorities for all federally supported nutrition research

(Over)

EMPLOYEE SAFETY/ENVIRONMENTAL HEALTH

- Assessment of the U.S. Navy's biomedical research program in relation to stated goals concerning the prevention and treatment of injury and disease
- Evaluation of a methodology for studying polyvinyl chloride toxicity in supermarket employees
- Evaluation of the risk of certain diseases transmitted from animals to man in agricultural employees
- Review of the environmental health activities of the Environmental Protection Agency

PLANNING — LEGISLATIVE AND REGULATORY CONSIDERATIONS

- Evaluation of the probable impact of National Health Insurance legislation on the distribution of physician manpower
- Design of a plan for the conduct for comprehensive health planning (certificate of need review) for Washington, D.C.
- Study of the effectiveness of regional blood banking systems in the United States
- Long-range goal development for a major university medical center
- Assistance in the development of a facilities master plan to meet the long term toxicity testing goals of the National Center for Toxicological Research
- Evaluation of the likely impact of Federal regulatory activity on certain foods and pharmaceutical products
- Long range planning study for a Washington, D.C. nursing home.
- Study of the care provided to hemophiliacs in federally funded hemophilia centers throughout the United States.

MANAGEMENT SERVICES

- Management of occupational health units serving employees of 13 Federal agencies throughout the United States (including NASA, EPA, NIH).

MAY 12 1980

CURRICULUM VITAE

EUGENE M. FARBER, M.D.

EDUCATION:

| | | |
|-----------------|-----------------------------|---------|
| A.B. | Oberlin College, Ohio | 1939 |
| M.D. | University of Buffalo | 1943 |
| M.S. | University of Minnesota | 1946 |
| Internship | Buffalo General Hospital | 1943-44 |
| Fellow | Mayo Clinic (Derm. & Syph.) | 1944-48 |
| First Assistant | Mayo Clinic (Derm. & Syph.) | 1947-48 |

TEACHING POSITIONS:

| | |
|--|-----------|
| Professor of Dermatology and Chairman, Department of Dermatology Stanford University School of Medicine | 1959 - |
| Clinical Professor and Director of the Division of Dermatology, Stanford University School of Medicine | 1950 - 59 |
| Assistant Professor of Pathology, Stanford University School of Medicine | 1949 - 50 |
| Clinical Assistant Professor of Dermatology, Stanford University School of Medicine | 1949 - 50 |
| Clinical Instructor in Dermatology, Stanford University School of Medicine | 1948 - 49 |

OFFICERSHIPS IN PROFESSIONAL SOCIETIES AND ORGANIZATIONS:

| | |
|--|-----------|
| Orinocco Foundation President | 1973 - |
| Foundation for International Dermatologic Education President | 1973 - |
| American Academy of Dermatology Board of Directors | 1957 - 60 |
| American Dermatological Association Board of Directors | 1974 |
| Association of Professors of Dermatology Executive Board | 1963 |
| Secretary | 1967 |
| President | 1968 |
| Pacific Dermatologic Association Board of Directors | 1965-68 |
| President Elect | 1979-80 |
| President | 1980-81 |
| Society for Investigative Dermatology Board of Directors | 1957-62 |
| President | 1966-67 |
| Committee on Honorary Membership | 1979 - |
| Dermatology Foundation Board of Trustees | 1968 - 74 |

OFFICERSHIPS IN PROFESSIONAL SOCIETIES AND ORGANIZATIONS (CONTINUED):

| | |
|---|-------------|
| International Society of Tropical Dermatology Board of Directors | 1971 - |
| California College of Podiatric Medicine Vice Chairperson, Board of Trustees | 1970 - 1976 |
| Chairperson, Academic Affairs Committee | 1973 - 1976 |
| Robert Louis Stevenson School Advisory Board | 1968 - 1971 |
| Linus Pauling Institute of Science and Medicine Board of Trustees | 1974 - |
| International Psoriasis Treatment Center - Dead Sea Member, Advisory Medical Board | 1979 - |

EDITORIAL POSITIONS:

| | |
|--|-------------|
| Editorial Board: | |
| Journal of Investigative Dermatology | 1962 - 1968 |
| World-Wide Abstracts of General Medicine | 1965 - |
| Skin and Allergy News | 1969 - |
| International Psoriasis Bulletin (Editor) | 1973 - |
| Cutis | 1974 - |
| Journal of Continuing Education in Dermatology | 1978 - |

CONSULTANT POSITIONS:

| | |
|---|-------------|
| Council on Pharmacology and Chemistry, AMA | 1956 - 1957 |
| United States Air Force, National Consultant to the Surgeon General | 1957 - 1964 |
| California State Department of Public Health Consultant in Dermatology | 1963 - 1966 |
| California Medical Association Scientific Advisory Board | 1963 - |
| Tel-Aviv University Medical School Overseas Advisory Board | 1967 |
| National Psoriasis Foundation Advisory Board | 1968 - 1971 |
| United States Naval Hospital, San Diego | 1969 - |
| Consultant in Dermatology to the Governor of Samoa | May, 1970 |
| Pan American Health Organization (WHO) Advisory Committee on Leprosy | 1973 - |

OTHER POSITIONS:

| | |
|--|-------------|
| Foundation for International Dermatologic Education President | 1973 - |
| *Orinocco Foundation President and Founder | 1973 - |
| International Psoriasis Research Foundation President and Founder | 1979 - |
| National Research Council Section on Cutaneous System (Chairperson) | 1962 |
| United States Air Force Panel on Military Dermatology | 1963 |
| American Medical Association, Residency Review Committee Council on Medical Education | 1963 - 1970 |
| National Institutes of Health General Clinical Research Center Committee | 1965 - 1970 |
| International Congress of Dermatology, Washington Psoriasis Symposium (Chairperson) | 1962 |
| International Congress of Dermatology, Munich Theme VI (President) | 1967 |
| International Congress of Dermatology, Venice Psoriasis Symposium (Chairperson) | 1972 |
| International Symposium on Psoriasis, Stanford (Chairperson) | 1971 |
| International Symposium on Psoriasis, Stanford (Chairperson) | 1976 |
| Medical Scientist Training Program Committee, Stanford | 1970 - 1980 |
| International Symposium on Retinoids, Berlin Planning Committee | 1980 |
| Centre International De Recherches Dermatologiques Scientific Council | 1980 |

PROFESSIONAL SOCIETIES AND ORGANIZATIONS

| | |
|---|-------------|
| American Academy of Dermatology Chairperson, Section on Immunology | 1963 - 1966 |
| Education Committee | 1964 - 1968 |
| Chairperson, Education Committee | 1968 |
| American Dermatological Association | |
| American Federation for Clinical Research | |
| American Association for the Advancement of Science | |
| Association of Professors of Dermatology | |
| International Society of Tropical Dermatology | |
| National Program for Dermatology Member, Council | |
| Member, Finance Committee | |
| Chairperson, Psoriasis Task Force | |
| Chairperson, Psoriasis Club | |

*To support the interchange of medical students and faculty between North American and Venezuelan universities

PROFESSIONAL SOCIETIES AND ORGANIZATIONS:

New York Academy of Sciences
Pacific Dermatologic Association
San Francisco Dermatological Society
Executive Committee 1975 -
Santa Clara County Medical Society
Sigma XI, Mayo Foundation Chapter
Society for Experimental Biology and Medicine
Society for Investigative Dermatology

HONORARY MEMBERSHIPS:

Society of Investigative Dermatology of Venezuela 1960
Society of Venezuelan Dermatology, Venereology & Leprosy 1960
Dermatological Society of Austria 1961
Dermatological Society of Yugoslavia 1961
Dermatological Society of Norway 1963
Czechoslovakian Medical Society J. E. Purkyne 1963
Dermatological Society of India 1965
Dermatological Society of Denmark 1967
Dermatological Society of France 1968
British Association of Dermatology 1969
Dermatological Society of Mexico 1970
Dermatological Society of Italy 1971
American Academy of Veterinary Dermatology 1972
Argentine Association of Dermatology 1972
Israeli Dermatological Society 1972
Australiasian College of Dermatologists 1973
Dermatological Society of Poland 1974
Dermatological Society of Sweden 1975
Republic of Scientific Dermatologists, Tbilisi, Georgia 1977
Japanese Dermatological Association 1978
German Dermatological Society 1979
Canadian Dermatological Association, Honorary Fellow 1979
La Trinidad Foundation 1979

HONORARY DEGREE:

Honorary Doctor of Science Degree, California
College of Podiatric Medicine 1973

HONORS AND RECOGNITION

| | |
|--|------|
| Charles University Medal, Prague, Czechoslovakia | 1964 |
| Howard Fox Memorial Lecture, New York Academy of Medicine | 1971 |
| Jose Maria Vargas Award of Central University, Caracas, Venezuela | 1972 |
| Mr. & Mrs. J. B. Taub International Memorial Award for Psoriasis Research | 1974 |
| Udo Wile Visiting Professor, Ann Arbor, Michigan | 1980 |

VISITING PROFESSORSHIPS: (Guest Lecturer)

| | |
|---|-------------------|
| Visiting Professor of Cell Biology and Dermatology, Chester Beatty Research Institute, London, England | June - Nov., 1973 |
| Essex Visiting Professor of Dermatology, Australasian Dermatological Association, Australia | April, 1973 |
| Visiting Professor, University Hospital, Copenhagen, Denmark | July - Oct., 1969 |
| Visiting Professor, Tokyo University, Tokyo, Japan | October, 1970 |
| Wershaw Visiting Professor, Israel | 1966 |
| Visiting Professor, Central Research Institute of Dermatology, U.S.S.R. | September, 1977 |
| Czechoslovakian Dermatological Society | 1964 |
| Canadian Dermatological Society | 1969 |
| Mexican Dermatological Society | 1970 |
| Dermatological Society of Japan | 1970 |
| University of Padua, Italy | 1972 |
| Venezuelan Society of Dermatology | 1972 |
| Rothschild Hospital, Paris, France | 1973 |
| Dermatological Society of Poland | 1974 |
| Scandinavian Dermatological Society | 1975 |
| Canadian Dermatological Association - Irish Derma- tological Association - Combined meeting | 1976 |
| Samuel M. Bluefarb Guest Lecturer, Northwestern University, Chicago | 1978 |
| Chinese Academy of Medical Sciences, Peking, People's Republic of China | 1978 |
| Third National Congress of the Indonesian Society of Dermatovenereology, North Sumatra | 1980 |
| Fourth Regional Conference of Dermatology (Asian - Australasian), Malaysia | 1980 |
| Institute of Dermatology, Thailand | 1980 |
| Middle Road Skin Hospital, Singapore | 1980 |

Eugene M. Farber, M.D.
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HOSPITAL APPOINTMENTS:

| | |
|---|--------|
| Physician-in-Chief, Department of Dermatology Stanford University Medical Center | 1959 - |
| Consultant Physician, Palo Alto Veterans Administration Hospital | 1959 - |
| Consultant Physician, Presbyterian Medical Center, S.F. | |

LICENSURE:

| | |
|---------------------|------|
| State of California | 1948 |
|---------------------|------|

BOARD CERTIFICATIONS:

| | |
|---|------|
| American Board of Dermatology and Syphilology | 1949 |
|---|------|

PERSONAL DATA:

| | |
|-----------------|--|
| Date of Birth: | July 24, 1917 |
| Place of Birth: | Buffalo, New York |
| Wife: | Ruth Seiffert |
| Children: | (4) - Charlotte, Nancy, Eugene, Donald |

PUBLICATIONS

MAY 12 1980

EUGENE M. FARBER, M.D.

1. Aaron, A.H. and Farber, E.M.: The Application of Sulfonamides to Gastrointestinal Disease. *Gastroenterology*, 4 (1), January, 1945.
2. O'Leary, P.A. and Farber, E.M.: Benadryl in the Treatment of Urticaria. *Proc. Staff Meet. Mayo Clinic*, 20:429-432, November, 1945. (This is the first published study of antihistamines in the treatment of a skin disease.)
3. O'Leary, P.A. and Farber, E.M.: Evaluation of Beta-Dimethylaminoethyl Benzhydryl Ether Hydrochloride (Benadryl) in the Treatment of Urticaria, Scleroderma and Allied Disturbances. *Proc. Staff Meet. Mayo Clinic*, 21:295-297, August, 1946.
4. Hines, E.A. and Farber, E.M.: Ulcer of the leg due to Arteriosclerosis and Ischemia Occurring in the Presence of Hypertensive Disease. *Proc. of Central Soc. for Clin. Res.*, 15-16, November, 1946. (An original description of a previously unrecognized entity, the hypertensive leg ulcer.)
5. Hines, E.A. and Farber, E.M.: Ulcer of the Leg due to Arteriosclerosis and Ischemia Occurring in the Presence of Hypertensive Disease. *Proc. of Staff Meet., Mayo Clinic*, 21:337-346, 1946.
6. O'Leary, P.A. and Farber, E.M.: Benadryl in the Treatment of Certain Diseases of the Skin. *JAMA*, 134:1010-1013, July, 1947.
7. Farber, E.M., Hines, E.A., Montgomery, H., and Craig, W.McK.: The Arterioles of the Skin in Essential Hypertension. *J.I.D.* 9:285-298, 1947.
8. Estes, J.E., Farber, E.M. and Stickney, J.M.: Ulcers of the Leg in Mediterranean Disease. *J. of Hematology*, III:302-306, March, 1948.
9. Farber, E.M., Schmidt, O.E. and Weber, W.E.: Kaposi's Sarcoma Simulating Stasis Ulcers of the Legs. *Stanford Med. Bulletin* 7, 78-81, May, 1949.
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Schaefer, H., Farber, E.M., Goldberg, L.H. and Schalla, W. Limited Application Period for Anthralin in Psoriasis. Submitted to Brit. J. Dermatol.

Abel, E.A., Cox, A.J., Farber, E.M.: Editorial PUVA Carcinogenesis, Int. Ps. Bulletin Vol G, No. 2, 1979. In Press.

Abel, E.A., Farber, E.M.: Photochemotherapy. In Recent Advances in Dermatology, Rook A. (ed.) Churchill Livingstone, Edinburgh. To be published.

Orenberg, E.K., Deneau, D.G., Farber, E.M.: Response of Chronic psoriatic plaques to localized heating induced by ultrasound. Submitted to Arch. Dermatol.

Morhenn, V.E., Farber, E.M.: The association of HLA and psoriasis in "Auto immunity in Psoriasis". (E.H. Beutner, Sr.), (in press).

Abel, E.A., Goldberg, L.H., Farber, E.M.: Treatment of Palmoplantar Psoriasis with topical 8-methoxypsoralen plus longwave ultraviolet light. Submitted to Archives of Dermatology.

May, 1980

VITAL STATISTICS

- Born - March 9, 1943
Chicago, Illinois
- Marital Status - Single
- Business Address & Phone Number - 10640 St. Clair Avenue, N.E.
Cleveland, Ohio 44108
(216) 761-4800

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EDUCATION

- Undergraduate - Parker High School
Chicago, Illinois - 1960
- Graduate - A.B., The University of Chicago - 1963
- M.D., Case Western Reserve University;
Cleveland, Ohio - 1968
- Post-Graduate - Internship, Pediatrics, Childrens Hospital of
Philadelphia; Philadelphia, Pennsylvania - 1968-69
- Residency, Pediatrics, Cleveland Metropolitan
General Hospital; Cleveland, Ohio - 1969-71
- Fellowship, Pediatric Cardiology, Rainbow Babies
and Childrens Hospital; Cleveland, Ohio - 1971-73
- One week course in Health Care Financial at Ohio
State University - 1976
- Economics 401 at Case Western Reserve University,
Final Grade, A - 1977
- Accounting 401 at Case Western Reserve University,
Final Grade, B - 1977
- Corporate Director's Training Seminar,
California Institute of Technology - 1980

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BOARD CERTIFICATIONS

- Parts I & II of National Board Examination
successfully completed (Part III not taken)-1966-67
- Ohio State Board (FLEX) - 1968
- Diplomate of the American Board of Pediatrics
(By Examination), 1974

CURRENT POSITIONS

- Executive Director
The Glenville Health Association, Cleveland, Ohio -
1977 - Present
- Pediatrician
The Glenville Health Association, Cleveland, Ohio -
1974 - Present

PRIOR PROFESSIONAL
POSITIONS

- Director of Pediatrics
The Glenville Health Association, Cleveland, Ohio -
1974-79
- Interim Director
The Glenville Health Association, Cleveland, Ohio
1976-77
- President and Business Manager
M.I.G.H.T. Medical Group, Inc., Cleveland, Ohio -
1974-78
- Assistant Dean
Case Western Reserve University School of Medicine -
1973-74
- Assistant to the Dean
Case Western Reserve University School of Medicine -
1972-73

ACADEMIC AND FACULTY
APPOINTMENTS

- Fellow, Allergy Foundation of America, Summer, 1965
- Fellow, National Institutes of Health, Cancer
Institute, 1966-67
- Senior Instructor in Pediatrics, Case Western Reserve
University School of Medicine, 1973-74
- Assistant Professor of Pediatrics, Case Western Reserve
University School of Medicine - 1974 - Present
- Assistant Professor of Community Health, Case Western
Reserve University School of Medicine - 1974 - Present

CURRICULUM VITAE

Doris A. Evans, M.D.

Page Three

HOSPITAL APPOINTMENTS

- Visiting Assistant in Pediatrics, Cleveland Metropolitan General Hospital; Cleveland, Ohio - 1971 - Present
- Assistant Pediatrician, University Hospitals of Clebeland, Cleveland, Ohio - 1973 - Present
- Active Staff Member, Forest City Hospital; Cleveland, Ohio - 1974-78
- Provisional Staff Member, Hillcrest Hospital; Cleveland, Ohio - 1975-78
- Staff Member, Mt. Sinai Hospitals of Cleveland; Cleveland, Ohio - 1977 - Present

PROPOSALS WRITTEN
AND FUNDED

- Co-Director, Health Professions Special Project Program; Project: Improving Opportunities for Minorities in Medicine Grant #D08PE0046-01 Bureau of Health Manpower Education - 1972-74
- M.I.G.H.T. (Movement for Improved Glenville Health Today) Startup Funding:
 - The Robert Wood Johnson Foundation - 1974-76
 - The Cleveland Foundation - 1974 - Present
- The National Health Service Corps - Project Director for Glenville Health Association - 1978 - Present
- Mental Health Services at Glenville Health Association United Way Services - 1979 - Present
- The Development of a Parenting Skills Educational Program at Glenville Health Association
 - The Gund Foundation - 1980

MEMBERSHIPS IN ACADEMIES,
ASSOCIATIONS, AND SOCIETIES

- The Middleton H. Lambright Society, Inc., President - 1971-74
- The Cleveland Medical Association - 1973 - Present
- Cleveland Academy of Medicine - 1973 - Present

CURRICULUM VITAE

Doris A. Evans, M.D.

Page Four

MEMBERSHIPS IN ACADEMIES,
ASSOCIATIONS AND
SOCIETIES - continued

- Alumni Cabinet, The University of Chicago - 1973-76
- Northern Ohio Pediatric Society - 1974 - Present
- American Academy of Pediatrics - 1974 - Present
- Secretary-Treasurer, Alumni Association, Case Western Reserve University School of Medicine - 1976-77

PROFIT AND NON-PROFIT
CORPORATION BOARD
MEMBERSHIPS

- Director, AmeriTrust Corporation and AmeriTrust Company (Formerly Cleveland Trust) - 1975 - Present
- Board of Trustees, Medical Alumni Association, Case Western Reserve University - 1973-76
- Ex-Officio Trustee, Glenville Health Association - 1974 - Present
- Trustee, Group Health Plan of Northeast Ohio - 1975 - Present (Secretary 1977-Present)
- Trustee, Dermatology Foundation Board of Trustees - 1976-77
- Trustee, Metropolitan Health Planning Corporation (HSA), Cleveland, Ohio - 1976-77
- Institute for Child Advocacy, Trustee - 1977-78
- Cleveland Urban Area Health Education Center (AHEC), Trustee - 1978 - Present

COMMITTEE MEMBERSHIPS

- National Medical Fellowships, Cleveland Fund Raising Committee - 1972-79
- Member, Sickle Cell Medical Advisory Committee of Cleveland Academy of Medicine - 1973 - January 1977
- Committee on Students (Academic Standing), Case Western Reserve University School of Medicine - 1972-77
- Case Western Reserve University Admissions Advisory Committee - 1976 - Present

COMMITTEE
MEMBERSHIPS continued

- Metropolitan Health Planning Corporation Committee on Maternal and Child Health - 1977-78
- Finance Committee, Group Health Plan of Northeast Ohio - 1977 - Present
- Executive Committee, Group Health Plan of Northeast Ohio - 1977 - Present
- Medical Advisory Committee, Group Health Plan of Northeast Ohio - 1977 - present
- Education Committee, Cleveland Urban Area Health Education Center - 1979 - Present
- Audit Committee, Cleveland Urban Area Health Education Committee - 1979 - Present
- Personnel Committee, Cleveland Urban Area Health Education Center - 1979 - Present
- Audit Committee, AmeriTrust Company of Cleveland - 1975 - Present
- Loan Review Committee, AmeriTrust Company of Cleveland - 1975-80
- Public Policy Committee, AmeriTrust Company of Cleveland - 1980

TASK FORCE
MEMBERSHIPS

- Vice-Chairperson, Task on Problems Related to Minority Medical Student Education of Association of American Colleges (Chairperson June, 1977) - 1976-78
- Task Force to Assess Minority Medical Student Program at Wayne State University - 1977

HONORS, AWARDS
AND CITATIONS

- Deans List Standing, The University of Chicago - 1961
- Fellow, Allergy Foundation of America - 1965
- Fellow, National Institutes of Health, Cancer Institute - 1966, 1967

HONORS, AWARDS
AND CITATIONS continued

- Lubrizol Foundation Award for Excellence in Patient Care, Case Western Reserve University School of Medicine - 1968
- Certificate of Appreciation in recognition of work with minority medical students at Case Western Reserve University School of Medicine, from the City of Cleveland - 1973
- Award as, "Woman of the Year" from the Eta Phi Beta Sorority - 1974
- Woman of the Year award from the Cleveland Club of the National Association of Negro Business and Professional Women's Club, Inc. - 1975
- Award for efforts to assist in establishing the M.I.G.H.T. Community Health Program from the Middleton H. Lambright Society, Inc. - 1975
- Citation for outstanding achievement, City of Cleveland, 1975
- Citation for outstanding achievement, National Council of Negro Women - 1975
- Distinguished Service Award, Cleveland State University, International Women's Year - 1975
- Award for Contributions to the Greater Community, Greater Cleveland Growth Association - 1975
- Outstanding Young Woman of America Award - 1976
- Jaycees 1976 Award for Outstanding Young Citizen - February 1977
- Outstanding Young Woman of America Award - 1978
- Glenville Health Association Trustees' Award for Exemplary Service and Achievements - 1979

CHURCH AND CIVIC
ACTIVITIES

- Member, Congress of Racial Equality - 1963-65
- Member, Citizens League - 1976 - Present
- Member, Urban League - 1976 - Present
- Member, NAACP - 1976 - Present
- Member and Treasurer (1977), Hough Avenue United Church of Christ - 1968 - Present

CHURCH AND CIVIC
ACTIVITIES continued

- Secretary, Cleveland Chapter of CAP (Caring about People), a rehabilitation program for ex-convicts - 1972-76
- Co-Chairperson, Operation Rescue Cleveland Chapter NAACP - 1976-77

PUBLICATIONS

- Evans, D.A.: The Lymphocyte Stimulation Test in Penicillin Hypersensitivity. Clinical Research, 4:267, 1966 (Abst.)
- Evans, D.A.: The Lymphocyte Stimulation Test in Penicillin Hypersensitivity. Jour. Allergy, 39: 340-346, 1967
- Evans, D.A., et. al: The Natural History of Simple Ventricular Septal Defect: Pediatric Research, 7:302, 1973 (Abst.)
- Evans, D.A., et. al: Digoxin Maintenance Therapy Once a Day in Infants and Older Children: Proceedings of Third Annual Rainbow Babies and Childrens SCIENCE DAY, CLEVELAND, OHIO, 1973
- Evans, D.A., et al: Traditional Criteria as Predictors of Minority Student Success in Medical School. Journal Med. Education, 50:934, 1975
- Evans, D.A.: Self Reliance, A Black Woman's View. Black Ascensions, Summer-Fall: 15, 1975 (a publication at Cuyahoga Community College; Cleveland, Ohio)
- Evans, D.A. and Jackson, E.B.: Deans of Minority Student Affairs in Medical Schools. Journal Med. Education, 51:197, 1976
- Evans, D.A.: Human Reclamation and Community Restoration. The Engagement of The Glenville Health Association and St. Aloysius Parish. St. Aloysius Church, Cleveland, Ohio 1976
- Evans, D.A.: Doctor, He's So Bad 24th Ward News, 3, 1980

William R. Roy, MD, J.D.
1501 Lakeside Drive
Topeka, Kansas 60605
Age: 51

Experience

1973 -- Member, Institute of Medicine of Nation Academy of Science.

1971-75 Member of Congress, Second District, Kansas.

1976 Shattuck Lecturer, Massachusetts Medical Society.

1955-75 Private Practice, Obstetric and Gynecology.

Memberships

Member of Board, National Health Council, New York.

Member of Committee on Health Care Needs of American People.

Member of United States Chamber of Commerce, Washington, D.C.

Member of Advisory Committee, American Hospital Association, Chicago, Illinois.

American College of Obstetrics and Gynecology.

Member, Committee on Health Care Review.

Member, Kansas State Medical Society.

Stormont-Vail Hospital Medical Staff

St. Francis Hospital Medical Staff

Member of Board, The Villages (homes for youth)

Member of Board, Carriage House (counseling for youth).

Member of Board, Help Unite Human Relations (homes for handicapped).

Education

1945 B.S. Illinois Wesleyan University, Illinois.

1948 Northwestern University Medical School, receiving Bachelor of Medicine, Doctor of Medicine degree.

1970 J.D. Washburn University Law School, Kansas

Comments

Dr. Roy was one of the earliest and strongest Carter supporters in Kansas.

C
Q

CONGRESSIONAL QUARTERLY
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June 14, 1980



**The
Veterans'
Lobby** (1627)

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THE WHITE HOUSE
WASHINGTON

17 Jun 80

FOR THE RECORD

JODY POWELL RECEIVED A COPY
OF THE ATTACHED.

3464

THE WHITE HOUSE
WASHINGTON

Jody - I read it.
She's one of the best.
I'd like to meet
her

Mr. President,

I don't know whether
this comes "out of the
blue" or whether something
like it is on the agenda.

As presented here
it has a very speaking,
common sense ring to
it. It strikes me as
the sort of thing
that could be used

(2)

THE WHITE HOUSE
WASHINGTON

to convey the impression
of a successful summit
in the political area which
will be the primary focus
of press attention without
requiring either the Europeans
to admit that they
are not doing enough or
us to maintain that
they are. We will
need something to

(3)

THE WHITE HOUSE
WASHINGTON

point to, ~~if~~ even
something as nebulous
as this, if we are to
convince the press that
something worthwhile has
come from the meeting
on the political side.

Jody

cc-Z.B.

THE NEW YORK TIMES
Tuesday, June 17, 1980

FOREIGN AFFAIRS

A Strategy for the West

By Flora Lewis

BONN, June 16 — West Germany's Hans-Dietrich Genscher has a special status in the foreign ministers' set. He is the only one who heads a party — the coalition partner in Chancellor Helmut Schmidt's Government — and is not simply an appointee of his leader. That fact gives his views a little extra weight, a little extra leeway.

Mr. Genscher had no special grounding in international affairs; but he has been in office six years now, traveled the world, met all the major leaders, and learned prodigiously. Though he usually leaves most of the declaiming to Mr. Schmidt, he has developed firm positions which help to focus West German policy through the clouds of daily debate and diplomacy.

The central questions are clear for him. Europeans know they have to take part in the defense of the West, he says. The U.S. is not a night watchman for Europe, guarding its peaceful slumbers. It can only defend those who want to defend themselves.

But he feels the allies do not have a

global strategy to meet Soviet strategy, which he crisply defines as expansionism, provided that the risks are not too high. The North Atlantic alliance assures security in Europe itself, and its partners have found the means to cooperate on maintaining basic economic and social stability.

They have come to realize, however, that it is the world outside the treaty area, the volatile, trouble-prone developing world on which their well-being and safety depend. Oil, raw materials, seaports to transport them and markets in which to earn the cash to pay for them have become the strategic stakes.

There is no regular instrument for consultation, for coordinating Western policy toward these areas as there is within NATO, and the expansion of NATO to worldwide concerns would create more problems than it would solve, as well as dilute the essentially military character of the organization.

Mr. Genscher feels it essential that Japan be involved in developing a Western strategy, and that the pri-

macy of economic and social problems in the critical regions be recognized. NATO, he notes, would never have survived but for the Marshall Plan that created its sturdy foundation.

So Bonn looks to this weekend's summit in Venice to take up the question of how to work out a strategy for the West. The sense of need for some continuing mechanism to meet new problems as they arise, anywhere in the world, is growing in all the major European capitals. It may mean a need for some new organization, or better links among existing ones. Hazard diplomacy from crisis to crisis clearly hasn't been good enough.

In Genscher's view, the principles on which strategic cooperation must be based are clear: the underlying common values and overriding common interests shared by the Western nations. He doesn't like the word "solidarity," which has come into vogue as the panacea for American-European ills, because it implies Europeans are sacrificing or subordinating their own interests to those of the United States.

This is precisely the kind of language Americans need to hear from Europe. Schmidt's planned trip to Moscow, just after the Venice meeting, has led Bonn to address itself more to signaling the Russians that

they cannot expect to pry West Germany loose from the alliance than to telling Americans its ideas on how the allies should proceed. But they are good ideas, worthy of attention, and an encouraging sign that the German Government, at least, is not just reacting to pressures but coming up with some constructive thoughts.

There is still a revulsion in Bonn against participating in any Western military efforts outside its borders, and this is wise for historical reasons as well as useful for the emphasis it gives to the economic aspect of Western security, too often underestimated in the U.S. It isn't just arms that will help Pakistan, for example, resist tremendous Soviet pressures, but aid to meet the risk of destabilization inherent in a very wobbly economy having to accommodate three-quarters of a million Afghan refugees. Bonn is contributing.

The encouragement and support of regional groups in the developing world, such as the West African eco-

nomics association or ASEAN in South-east Asia, Genscher believes, will do more to strengthen the West than an attempt to recruit heavily armed "policemen" to guard key areas. That was the U.S. policy with the Shah's Iran, and it collapsed totally.

It is the political, social and economic fragility of so much of the world that creates the opportunities for Soviet expansion. Weapons alone cannot provide the necessary resistance, though protection is required to give stability a chance to take root.

These are indeed problems that neither the U.S. nor Japan nor Europe — even if it were more united — can handle separately. And they are as strategically important as missiles. If the Venice summit produces the beginning of a method to define and implement a concerted approach to them, it will be a crucial milestone, a sign that European governments are awakening to their responsibilities to help shape Western policy, not just criticize or submit to American views.

THE WHITE HOUSE
WASHINGTON
6/17/80

Hamilton Jordan
Jody Powell

The attached was returned in the
President's outbox today and is
forwarded to you for your information.

Rick Hutcheson



LIBERAL PARTY

OF NEW YORK STATE

June 17, 1980

*cc Han
Jody
info!
J*

STATE CHAIRMAN

Donald S. Harrington

FIRST VICE-CHAIRMAN

David Dubinsky

VICE-CHAIRMAN

- Raymond B. Harding
- Sylvia Bloom
- Gerald R. Coleman
- Fileno De Novellis
- Henry Foner
- Nicholas Gyory
- Allen Kifer
- Eugene P. Klumpp
- Joseph Kozyra
- Victor A. Lord
- Benjamin F. McLaurin
- Allen Miller
- Edward A. Morrison
- Herbert B. Rose
- James J. Sansone

TREASURER

Bernice Benedick

ASSISTANT SECRETARY

Mildred E. Portnoy

SECRETARY and EXECUTIVE DIRECTOR

James F. Notaro

To the Honorable
 The President of the
 United States
 Jimmy Carter
 The White House
 Washington, D. C.

Dear Mr. President:

The Leadership of the Liberal Party of New York State thanks you for your invitation to visit the White House for an exchange of views on the issues confronting our nation. Almost four years ago you met with Alex Rose and myself at the Waldorf Astoria in New York for a similar purpose. Four years have passed since we have met or conferred.

In previous Administrations, the Liberal Party has enjoyed a continuing relationship with the Presidents it helped elect. The communication between the Liberal Party and Presidents Roosevelt, Truman, Kennedy and Johnson was always both ways. The Liberal Party was their staunch ally in the political wars, and these Presidents gave the Liberal Party sustaining recognition as a positive force for progressive politics.

The recognition the Liberal Party is accustomed to goes beyond the personal relationships of its leaders with Presidents. Far more important, the Liberal Party has sought from its successful candidates support for its ideals and priorities. In return it could offer not only votes in a decisive State in national elections, but its good name as a Party of progressive spirit with a special care for the poor and underprivileged of our land.

The Liberal Party understands the kinds of pressures to which Presidents are subjected. It expects no special privileges. It does expect from those it supports the sustaining friendship and regular consultation with its leaders that is inherent in any meaningful political alliance.

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June 17, 1980
Page Two

In this respect, the last three and three quarter years have been disappointing. The Liberal Party Leadership has not been consulted by your Administration. It has not been asked for input or participation in the views or labors of the Federal Government at any level for almost four years.

Mr. President, we are a Party of free and independent spirits. We are proud of our independence. We care about issues. We care about the working people of this country.

We cannot accept deliberate recession accompanied by increasing unemployment as a means of controlling inflation. If you wish our renomination in 1980, you will have to give us convincing reasons in terms of issues, policies and priorities which we believe to be important. The fact that Ronald Reagan is more objectionable is not sufficient reason for our endorsing your candidacy. Our rank and file have given us a clear indication that they would not support us in it!

Frankly, Mr. President, we cannot go along with the drift of your Administration toward conservatism. If the Democrats generally have come to the conclusion that a return to "laissez-faire" economics is the answer to our problems, we believe they will lose the election. Republicans make much better conservatives than do Democrats. If the independents and non voters, who today make up a virtual majority of the electorate, are given a progressive option, we believe they will determine the outcome of the 1980 Presidential election.

Historically speaking, liberalism's best hope in government has been a strong, active Presidency. Progressive liberalism has been peculiarly dependent on aggressive leadership in the Executive Branch of the Federal Government. Consequently, liberalism and dynamic Presidents have enjoyed a symbiotic relationship which has provided mutual political enrichment and fortification. The Liberal Party cannot nominate a Presidential candidate who does not believe in this kind of relationship and in its nourishment.

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As the 1980's confront us with frightening new problems, they will require of us bold initiatives and aggressive leadership. This is no time for warmed-over programs from the past, and far less for a return to the economics of Herbert Hoover. Presidential leadership on the level of great issues is required. The American people will be found willing to sacrifice if their President will explain clearly why it is necessary, and assure them that all Americans are sharing the burden in accordance with their ability to do so. They do not now have any such assurance.

So far in this campaign there has been little discussion of issues. We do not believe this election can be won without a vigorous, national debate. Therefore, the Liberal Party, in determining whom to nominate for President, will look for a candidate who has cultivated a national constituency founded on clearly articulated, liberal principles, and who has propounded in detail a progressive program as a real alternative to the know-nothing, do-nothing, Republican Reagan approach.

I enclose a Memorandum on National Policy, 1980, summarizing what the Policy Committee of the Liberal Party of New York State deems to be some of the important issues upon which we would judge your, and other, candidacies.

On behalf of our Leadership, let me thank you again, Mr. President, for this opportunity to exchange views. We will be making our decision in Convention next September. In the meantime, you have our good wishes.

Yours sincerely,



Donald Stantho Harrington
Chairman
The Liberal Party of New
York State

pap

LIBERAL PARTY

MEMORANDUM ON NATIONAL POLICY 1980

In 1976 Jimmy Carter was the Presidential Candidate of the Liberal Party. In 1980 he is seeking Liberal Party renomination. It has become apparent that most Liberals are disappointed with the Carter Administration's failure to implement its 1976 platform. They are urging the Party to consider an independent candidate unless the President implements a more progressive program in accordance with Liberal Party policy positions:

1. A NEW ECONOMIC INITIATIVE

No issue is of greater importance than the health of the American economy. Not only our own welfare, but our influence around the world depend on it. There are now more than eight million unemployed Americans, and the number is increasing. Yet double-digit inflation continues. President Carter was elected, in part, on his commitment not to fight inflation through contrived recession and high unemployment, yet that is precisely what his policies have produced. A new economic initiative to attack the problem immediately, vigorously and comprehensively is required. Clear articulation of such a policy will, we believe, be determinative of any candidate's success in November.

There is evidence that the steel and automobile industries, the back bone of our industrial economy and basis of our military security, are losing out in competition with foreign companies, undermining the livelihoods of millions of Americans. People are worried. They see Recession drifting into Depression. They see other industries becoming shaky. They see the people's taxes being used to favor multi-national corporations. They see tax shelters and loop holes for the rich and the pamering of corporate America, while the Social Security tax upon all the people is vastly increased.

A key element in a new economic initiative should be some plan for governmental assistance in both long and short range industrial planning on an industry-by-industry basis, guided by careful discussions among senior business, labor, governmental and consumer representatives, along with independent experts.

MEMORANDUM ON NATIONAL POLICY 1980

Many industries suffer from aging technology or outmoded production methods. Some should survive, and some should not. Some industries could sell more abroad if they could expand their capacity to develop new products, while others have no such potential but may have other inherent importance for national security. These varying possibilities need to be identified and evaluated. A new economic planning process must be developed with governmental assistance to aid new capital formation and investment on a selective, targeted basis, either directly, or through a new quasi-governmental corporation created for that purpose.

2. COMMITMENT TO A FULL EMPLOYMENT ECONOMY

With unemployment rapidly rising and forty to sixty percent of minority youth structurally unemployed, there is need for a government-sponsored, crash program to create employment. Nothing less than a domestic "Marshall Plan" designed to employ a whole range of strategies to put America back to work will be required. The recession is here. It could rapidly become a Depression. The programs to cushion its impact should have been in place and ready to go. There is ample time between now and the Liberal Convention for the President to make a meaningful commitment to a full employment economy in which useful and rewarding employment opportunities are made available for all adult Americans willing and able to work, with the Federal Government itself as the employer of last resort. We would ask, at the very least, for announcement before the Convention of:

- A triggered public service jobs program of at least ~~two~~ hundred and fifty thousand new jobs for every million additional jobless since January 1, 1980;
- The one billion dollar counter-cyclical fiscal assistance program which was in the Administration's January budget and was cut out in the March budget;
- At least the extent of extended unemployment benefits that was in place before the Administration changed the formula in January 1980;
- One billion dollars in additional outlays in fiscal 1981 for the pending Youth Jobs Act of 1980; and
- The restoration of funds in the 1980-81 budget to restore basic human service programs, including

MEMORANDUM ON NATIONAL POLICY 1980

the restoration of five hundred million dollars in the budget to save fifty thousand CETA jobs;

- The restoration of four hundred million dollars to support child health assurance programs; and the restoration of two hundred million dollars to restore unemployment benefits for CETA workers; and
- A whole series of targeted programs to build and rehabilitate housing for low income families, to weatherize homes, and public buildings, to rebuild railroad beds, to repair urban streets and other facilities, etc. These programs should be designed to involve immediate job creation, and should employ out-of-work construction workers and other skilled people, as well as those who lack skills. At least ten billion dollars should be invested in this series of programs this year. A serious anti-recession program requires investment of this magnitude. Every percentage point increase of unemployment costs the Federal Government twenty billion dollars in reduced taxes and unemployment insurance. Our program would appear more fiscally prudent.

3. ENERGY POLICY

A critical determinant of our economic health and national security is our energy policy. The public feels peculiarly at the mercy of the big oil companies which, in cooperation with government, encouraged our increasing dependence on foreign oil and highway transportation while the nation's public transit facilities were permitted to run down and all but disappear. The people would be willing to pay a sizeable, across-the-board tax on gasoline if they could see that a large percentage of this would be used for improving and expanding mass transit. Heavily to tax gasoline while not improving mass transit and making it available to areas accessible only to automobiles is once again to put the main burden of the gasoline tax upon the poor.

We remain unduly dependent on imported oil partly because of the tax advantage accorded the big oil companies in buying their oil abroad. This should be corrected. While the era of cheap energy is over, we should be much more careful to see that energy pricing does not exacerbate our economic problems or hurt those least able to afford the extra impact. For the future we should:

- place a higher priority on incentives for conservation and energy efficiency. Comprehensive legislation

MEMORANDUM ON NATIONAL POLICY 1980

rewarding home owners, renters, commercial building owners and industrial users for taking steps to use less energy could save four million barrels of imported oil a day by 1990. A greater percentage of the windfall profits tax should be earmarked for conservation investment. The President's proposal calls for only one percent of the windfall-tax to be used for conservation. This is totally inadequate; it should be ten times that amount. Conservation techniques have proven the most effective energy-saving strategies yet, and more money should be made available for them than for the synfuels, which have not yet proved themselves to be economic, and which hold far less, long-range promise than renewable energy sources. We would probably do far better to look to natural gas and some coal for a transition fuel, pinning our long-range hopes on solar and other renewable energy sources.

- Vastly stepped up research and development of renewable energy sources, especially all forms of solar energy.
- Place a moratorium on the construction of new nuclear power plants, and begin phasing out existing plants as other sources of power are developed. It becomes increasingly clear that nuclear power is neither economic nor safe, nor has any way yet been found safely to dispose of its waste products.
- Intensify the pace of research into the long-range environmental effects of the use of coal in bringing about basic climatic change. Institute measures to accelerate the conversion of oil-fired utility plants to natural gas or to coal where environmentally feasible.
- Increase low and moderate income heating assistance to an annual level of at least five billion dollars, the current level paying only about one dollar for every four dollars in increased heating bills with which poor people have been burdened.

MEMORANDUM ON NATIONAL POLICY 1980

- The federal government should move to aid financially New York and similar subway systems so as to keep subway fares down, recognizing that the energy savings made possible by the subways are a boon to the entire nation. New York City, for example, represents thirty-five percent of the nation's mass transit ridership, yet New York receives a much smaller percent of federal mass transit funds. The President should recognize the New York subway system as a major line of defense in energy utilization. It is time to plan for a major transfer of monies from the Highway Trust Fund to the support of mass transit systems. Having been instrumental in moving the American people from mass transit to the highways, the government must now take initiative in redeveloping the mass transit systems.

4. PROPORTIONAL FEDERAL INVESTMENT IN THE NORTHEAST

Numerous studies have shown that there is a negative outflow of tax dollars from the Northeast and North Central States to California, the Sun Belt, the Deep South and border States. The Report of the Conference of Northeast Governors amply supports this proposition.

Referring to the deployment of existing military personnel, for example, only thirteen percent of the armed forces are stationed in the North, which has approximately forty seven percent of the nation's population. For two years, New York State has tried to get the Army to more effectively utilize the facilities at Fort Drum in Watertown. A strong commitment should be made by President Carter to review existing military deployment.

There should be a review of existing cost of living formulas which have short-changed the northern states by billions of dollars. The same holds true for Federal energy credits for solar systems which, because of the increased efficiency of these systems in Sun Belt states, receive twice the economic value of the tax credits than do those living in the Northeast. (The President has failed to support such a review.)

Because of the decontrol of domestic oil, over the next decade a handful of Southern and Western states will gain one hundred and twenty seven billion dollars of new tax revenues. The Treasury calculates these will average three and four tenth billion dollars in Alaska, three billion dollars in Texas, two billion dollars in California and one and two tenth billion in Louisiana. While northern cities battle huge deficits, Texans debate whether to rebate taxes or offer new services. To escape steep taxes, more and more businesses

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will take their jobs to the Sun Belt, and as citizens flee, the Northeast's Congressional influence will dwindle, leading to an every increasing imbalance and mounting human suffering.

5. HEALTH, EDUCATION AND WELFARE SERVICES

We believe that President Carter's economic policies represent a break with the traditional caring-for-the-poor policies of the Democratic Party over the past forty-five years. This break is not shared by the Liberal Party. The Liberal Party cannot support policies which would balance the national budget at the cost of economic and social misery for thirty million Americans who are barely sustaining a marginal economic existence. To meet the human needs of Americans, especially those who live in our large cities, we believe the next Administration must commit itself to:

- Achieving full federal financing of welfare to relieve states and localities of a burden which they do not share equally at the present time. New York City is spending over four hundred million dollars of local tax dollars on welfare, and the State and local governments of New York are spending in total well over one billion dollars in non-federal dollars to pay for welfare. Federal assumption of this burden is essential to achieving a decent welfare program and helping to restore the fiscal stability of state and local governments.
- Enactment of a comprehensive plan for National Health Insurance, covering all Americans, regardless of income or age. The plan should be flexible enough to permit the insured to choose between coverage provided by commercial companies (Blue Cross-Blue Shield), or joining independent health plans, and should be phased in over a decade. New York City is spending three hundred million dollars of local tax levied dollars annually providing health care in its municipal hospitals to people who have neither health insurance nor Medicaid coverage. Comprehensive Health Insurance is thus extremely important to New York City.
- The adjustment of Federal Welfare Allowances to the ever increasing cost of living. It is estimated that the buying power of the welfare allowance of a family of four in New York State has been eroded by seventy percent since 1972 without any commensurate increase in welfare allowances.

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6. PRESIDENTIAL LEADERSHIP IN EQUAL OPPORTUNITY

The recent events in Miami are a grim reminder of the unfinished agenda of civil rights in this country. Minorities still suffer rampant discrimination in housing, employment, education, medical care and, worse still, elementary justice. The great legislative, judicial and executive strides of the fifties and sixties have become a slow shuffle. Only Presidential leadership can revive the sense of conscience, compassion, and commitment which can erase this ugly stain from our social fabric.

7. FOREIGN POLICY AND NATIONAL SECURITY

American foreign policy must be predictable and certain. Our allies and adversaries alike need to know our expectations and the consequences of any actions they may take.

American foreign policy today lacks credibility. Neither our people, our close allies, or our adversaries seem to understand what we want.

The absence of a consistent and cohesive foreign policy fabric, combining an over-arching vision of American diplomatic goals with the varying tactics of implementation in various parts of the world, represents one of the most profound failures of the Carter Presidency.

In considering foreign policy, in its nomination deliberations, the Liberal Party will be attuned to the way in which the Carter Administration, and the other candidates, articulate a sound and comprehensive foreign policy, particularly in three areas.

First, there is needed an exposition of the overall situation, the real nature of the Soviet threat and the concomitant need for America to counter Soviet aggressive tendencies with practical steps designed to achieve that end, and thus lay the ground work for a resumption of the quest of world peace. The Liberal Party believes in a balanced approach to the Soviet Union, one which recognizes the Soviet's special advantages and liabilities in occupying the heartland of the Eurasian land mass. The advantages are easy access through adjacent borders to Europe, the Middle East and Asia. The liabilities stem from its vulnerability to a two or three front war. The special position of the Soviet Union requires it to emphasize conventional armed forces, in which it has far out-built those of the United States and Western Europe in recent years.

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In a period of strategic nuclear standoff, like the present, in which neither of the great powers dares to use its atomic weapons, conventional arms become definitive. In this respect, the Soviet Union has a built-in advantage stemming from the settlement after World War II, the permanent, semi-disarmament of West Germany and Japan. The Soviets need to know that adventurism on their part, in using their advantage in conventional arms could lead to the inevitable rearming of Japan and West Germany. The United States has the advantage so far as conventional military forces are concerned of relative isolation by the Atlantic and Pacific Oceans, but the disadvantage of difficulty in bringing conventional armed might to bear in case of Soviet aggression anywhere along its Eurasian frontiers.

What is required is a period of calm, continuing negotiation, between the United States and its allies and the Soviet Union and its satellites tying in levels of strategic weapons and conventional arms, and leading to eventual, step by step, disarmament and the development of mechanisms for the maintenance of world peace. This will require calm, tough, consistent negotiation, the shrewd use of both the carrot and the stick rather than the kind of erratic policy shifts which have marred previous American efforts.

Specifically, we believe the next Administration should commit itself to the ratification of SALT II and completing negotiations on a comprehensive nuclear test ban treaty. Simultaneously it should give notice that the negotiations concerning SALT III must include conventional weaponry, and preclude future adventurism such as that of the Soviet Union in Afghanistan. Americans must understand, however, that the Soviet aggression in Afghanistan may well have been unwittingly encouraged by the President's vacillation on Angola, Cuba and Iran.

The Liberal Party believes that the President must articulate forthrightly America's true defense needs. If the military requires greater spending for spare parts and conventional arms, the public needs to know about it before misguided efforts to impose wasteful defense systems overwhelm prudent defense planning. The defense budget must be subject to the most minute examination to end the gold-plating of weapons systems, and the acquisition of unnecessary weapons in the strategic area. New investment is clearly needed in the conventional weapons area, and in the personnel area. Our ships must be able to sail and our planes to fly. Mid-career people must feel that continuing their careers in the military is economically feasible; but we must end the implicit formula which has operated to impel investments in unduly technologized and in some cases unnecessary weaponry whenever we seek to strengthen our investments in sensible and needed areas.

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Above all, the President must begin to help the American people understand that the inherently frustrating dilemma underlying Soviet-American relations is that military force, while it can maintain a status quo, can never resolve the nature of U.S. - USSR tensions. War has become too dangerous, threatening the future of the human race itself.

8. ISRAEL

The Liberal Party believes that the President should launch initiatives to salvage the Camp David process, being careful not to isolate Egypt or Israel any further. Here clarity and certainty are especially needed. The United States should make it clear, that it will not negotiate with the PLO so long as it continues to pursue terrorist aims and refuses to acknowledge Israel's right to exist. Iran should have made clear to us and our allies the futility of trying to deal logically with terrorists. We need to make it clear that the issues in the peace process have to be negotiated among the parties, and not predetermined unilaterally by the United States or any other outsiders.

9. EQUAL RIGHTS AMENDMENT

The Equal Rights Amendment constitutes a ratification of one of the oldest commitments made by the signers of the Declaration of Independence. It is necessary because of the continued discrimination against women in employment; in compensation on the job and in promotions in the public and private sectors of our economy. Indeed, shamefully, even in law.

10. SEPARATION OF CHURCH AND STATE

The separation of Church and State is one of the pillars of our free society. The Liberal Party is concerned that conservative forces are chipping away at that historic wall -- especially in the persistent attempt to extend tax credits to parents who have enrolled their children in private schools. The Supreme Court has been clear on this question for nearly two centuries. Presidential candidates should be equally clear.