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MEETING WITH AMBASSADOR KINGMAN BREWSTER
Thursday, May 19, 1977
3:05 p.m. (10 minutes)
The Oval Office

From: Zbigniew Brzezinski

I. PURPOSE
To meet with him before he takes up his post in London

II. BACKGROUND, PARTICIPANTS & PRESS PLAN
A. Background: Brewster leaves for London next week. Given the recent summits and your contacts with British leaders, it will be useful for Brewster to have met with you before he begins to deal with those leaders. The meeting is basically symbolic, but it will also provide you an opportunity to convey any personal assessments or instructions you desire. You may want to mention your conversations with Prime Minister Callaghan about the civil aviation negotiations.

B. Participants: Kingman Brewster and Zbigniew Brzezinski.


D. A brief biography of Brewster is attached.
Mr. Brewster has been President of Yale University since 1963. Previously he was Provost at Yale from 1961. From 1953 - 1960 he was Professor of Law at Harvard, and previous to that he was a research associate in the Department of Economics at the Massachusetts Institute of Technology. From 1942 through 1946 he was in the US Navy, achieving the rank of Lieutenant.

Mr. Brewster was born June 17, 1919 in Massachusetts. He is married to the former Mary Louise Phillips and they have five children. He received his A.B. in 1941 from Yale and his LL.B in 1948 from Harvard.

His Government experience includes having been Assistant General Counsel, Office of United States Special Representative in Europe, 1949 - 1949; Assistant General Counsel of Policy Commission, 1951, and Consultant, President's Materials Policy Commission, 1951. In 1965 - 1967 he was a member of the President's Commission on Law Enforcement and Administration of Justice. In 1966 - 1968 he was a member of the President's Commission on Selective Service and Chairman of the National Policy Panel of the United Nations.

MEMORANDUM FOR: THE PRESIDENT
FROM: JACK WATSON
SUBJECT: Brief Appearance at Initial Meeting of the Steering Committee of the HIRE Program (2:45 - 2:55 p.m., May 19, 1977, Cabinet Room)

With your approval, Ray Marshall has formed the President's Committee on HIRE which consists of representatives from business, labor, and a number of veterans' organizations. This committee was formed to assist the Department of Labor provide job and training opportunities for Vietnam-era veterans, unemployed disabled veterans, economically disadvantaged youth and chronically unemployed low-income persons.

The meeting will be convened by Ray Marshall beginning at 2 p.m. in the Cabinet Room. Ray's introductory remarks will be followed by a description of the proposed program by Deputy Assistant Secretary for Employment and Training, Robert McDonnell. Secretary Marshall will also announce our intention to sponsor a White House Conference on HIRE during the month of June.

At 2:45 you will make a brief appearance before the group. The suggested talking points for you are attached along with an agenda, a list of attendees and a synopsis of the HIRE (Help Through Industry Retraining and Employment) Program.

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MEMORANDUM TO THE PRESIDENT

FROM: JIM FALLOWS

SUBJECT: HIRE Steering Committee

Achsah Nesmith prepared these comments:

1. Thanks
   -- to John Dixon Harper for getting the Business Roundtable and National Alliance of Businessmen as partners for this effort.
   -- to V. J. Skutt, outgoing chairman of NAB for his work this past year in helping the disadvantaged, veterans, and others unemployed. He now goes back to Mutual of Omaha.
   -- to G. William Miller, chairman of the board of Textron, here from Providence, to attend meeting and accept chairmanship of National Alliance for next year.

One of the privileges of being President is to be able to call upon citizens of the caliber and stature of these business leaders to work with you in solving the nation's problems.

2. You need their help

They will join with you to address one of our most serious problems. Reducing unemployment is essential to balancing the budget and the keystone to several other programs.
Your package of public service jobs to get this started is now law, but most of the needed jobs must come from the private sector -- especially permanent jobs -- and for this you must have their help.

3. **The London Summit leaders were concerned about unemployed youth**

The leaders all agreed that the inability of many of their young people to get jobs is a source of vulnerability for all the industrialized democracies. It challenges the basic values of a people when the young are kept out of the mainstream of their country's life because they can't get work, can't make plans, start a family or begin to take up their responsibilities as citizens. This country can not afford to have a significant percentage of a whole generation in this predicament. Our young veterans of the Vietnam era have a much higher rate of unemployment than those in their age group who did not serve.

4. **We have a special obligation to the disabled veterans**

These young men not only had their lives interrupted, but often the careers they previously had planned and prepared for are no longer possible.

Max Cleland, who is a handicapped veteran, has brought new leadership and concern to the Veterans Administration. As a youngster he planned a career in government and public service, and he did not let his war injuries stop him from pursuing
that goal. He brings the same brains and abilities to his job that he had before his injuries, but with an added dimension of understanding.

It is important that our people, especially employers, be able to see beyond the handicap to the whole person, and allow these handicapped veterans to do the work they are capable of, without arbitrary discrimination and unnecessary barriers.
AGENDA

2:00 - 2:10 p.m. Introductory Remarks by the Secretary of Labor, F. Ray Marshall

2:10 - 2:35 p.m. Discussion of the HIRE Program by the Deputy Assistant Secretary of Labor for Employment and Training, Robert J. McConnon

2:35 - 2:45 p.m. Discussion of the White House Conference on HIRE by Secretary Marshall

2:45 - 3:00 p.m. Remarks by President Carter
HIRE Steering Committee Attendees

Ronald W. Drach
National Director of Employment Disabled American Veterans

John Fales, Jr.
Employment Director
Blinded Veterans Association

Ernest G. Green
Assistant Secretary for
Employment and Training
Department of Labor

John D. Harper
Chairman of the Executive Committee
Aluminum Company of America

Frederico Juarbe, Jr.
Assistant Director
National Veterans Service

Austin E. Kerby
Director of Economics
The American Legion

John H. Lyons
President
International Association of Bridge
and Structural Ironworkers

Secretary F. Ray Marshall

William H. McClennen
President
International Association of Fire
Fighters

Robert J. McConnoy
Deputy Assistant Secretary for
Employment and Training
Department of Labor

Gertrude Michelson
Vice President
R. H. Macy and Company

G. William Miller
Chairman
Textron, Inc.

Joyce Miller
Vice President
Amalgamated Clothing and Textile
Workers Union

Charles H. Pillard
International Brotherhood of Electrical
Workers

Oliver M. Sherman
Vice President of Industrial Relations
Goodyear Tire and Rubber Company

V. J. Skutt
Chairman of the Board
National Alliance of Businessmen

Julius B. Thrower
Director of Veterans Affairs
F. D. Bishop State Junior College

Jo Torres
Executive Director
Veterans Assistance Center
THE WHITE HOUSE
WASHINGTON

PROSPECTIVE MEMBERS:

PRESIDENT'S COMMITTEE ON HIRE

MEMBERS FROM THE BUSINESS COMMUNITY

Mr. G. William Miller*
Chairman
Textron

Mr. C. Peter McCollough
Chairman
Xerox

Mr. J. Paul Austin
Chairman
The Coca Cola Company

Ms. Gertrude Michelson
Vice President
R. H. Macy and Company

Mr. Frank T. Cary
Chairman
IBM

Mr. Charles S. Piliiod, Jr.
Chairman
Goodyear Tire and Rubber Company

*Prospective Chairman of the President's Committee

MEMBERS FROM THE LABOR MOVEMENT

Mr. John H. Lyons
President
International Association of Bridge and Structural Ironworkers

Mr. Glenn E. Watts
President
Communication Workers of America

Mr. Charles H. Pillard
President
International Brotherhood of Electrical Workers

Ms. Joyce Miller
Vice President
Amalgamated Clothing and Textile Workers Union

Mr. William H. McClenman
President
International Association of Fire Fighters

Mr. Marc Stepp
Vice President
UNI
MEMBERS FROM VETERANS ORGANIZATIONS

Mr. Ronald Drach
National Director of Employment
Disabled American Veterans

Mr. John Fales, Jr.
Employment Director
Blinded Veterans Association

Mr. William E. Lawson
Chairman
Association of Minority Veterans
Program Administrators

Mr. Robert L. Ashworth
National Veterans Service Director
Veterans of Foreign Wars

Ms. Jo Torres
Executive Director
Veterans Assistance Center

Mr. Austin E. Kerby
Director for Economics
The American Legion
Introduction

HIRE is a new Comprehensive Employment and Training Act (CETA) program to be undertaken as part of the President’s economic recovery package. Aimed at major employers, HIRE will make private sector job and training opportunities available to five target groups. Heaviest emphasis is being placed on opportunities for members of three of these groups - unemployed disabled veterans, unemployed Vietnam-era veterans, and unemployed non-veterans entitled to veterans preference (e.g., spouses of veterans killed in action) - but opportunities are also being sought for economically disadvantaged young persons and long-term unemployed low-income persons.

Under HIRE, the Department of Labor will seek the involvement of large, multi-regional business firms that are capable of hiring and training at least 100 target group members. President Carter has asked that a steering committee be formed to generate a broad base of support within the business community, the labor movement, and the Nation’s veterans organizations. Responsibilities of the steering committee will include the coordination of a White House conference to launch HIRE, and personal contact with business leaders to obtain commitments for corporate participation in the program.

Program Design

HIRE will consist of two major components - the reimbursable program and the voluntary program. The reimbursable program is available to qualifying firms that wish to be compensated for the extraordinary costs they incur in training target group members on the job. The voluntary program is available to firms that are willing to employ these individuals without reimbursement.
Employers participating in the reimbursable program will be required to provide specific courses of on-the-job training. The training outlines and details of the Federal reimbursement will be set forth in the program funding agreement, along with the standard provisions concerning the employers' administrative and programmatic responsibilities. A key element in the reimbursable program is that the individual must be hired onto the employer's regular payroll before receiving federally support training.

Employers participating in the voluntary program will not be obliged to develop special on-the-job training courses. They will be asked only to sign a pledge affirming their intent to hire individuals from these groups and to abide by general program guidelines.

In recruiting target group members, employers participating in the reimbursable program will rely first on referrals from local Job Service Offices. These offices will be given a 5-day opportunity to fill HIRE job orders submitted by an employer. If the job orders are not filled within five working days, the employer may then resort to additional means of recruitment. During the initial 5-day period, the Job Service will only refer individuals who qualify as unemployed disabled veterans, Vietnam-era veterans, or non-veterans entitled to veterans preference. Following the fifth day, individuals who qualify as economically disadvantaged young persons or long-term unemployed low-income persons may be referred. The Job Service will also be responsible for certifying the eligibility of individuals to be hired by employers participating under the reimbursable program.

Employers participating in the voluntary program will be allowed to use whatever recruitment methods they desire, as well as "self-certification" of the eligibility of participants.

With respect to the actual selection of individuals for employment under both the reimbursable and the voluntary program, the employer will retain its right to hire only those who are deemed capable of becoming competent and productive employees.

Program Administration

The HIRE Program will be administered by the national office of the Labor Department's Employment and Training Administration, and that office will be responsible for the development and execution of funding agreements and voluntary pledges. The U.S. Employment Service will be responsible for alerting State Employment Security Agencies and ETA regional offices of local HIRE activities.
Funding and Enrollment Levels

In Fiscal Year 1977, $120 million will be available for the HIRE Program funding agreements, and it is anticipated that of this amount, $20 million will be unspent and available for carryover into Fiscal Year 1978. An additional $80 million will be available in Fiscal Year 1978, which will be obligated together with the "carryover" funds by the close of Fiscal Year 1978. Since HIRE is intended to be a short-term program that will produce an immediate impact, there are no plans to provide funds beyond the end of Fiscal Year 1978.

It is anticipated that the funds will allow about 70,000 OJT positions in Fiscal Year 1977, and an additional 70,000 in Fiscal Year 1978. No estimate has been developed as to the numbers who will be hired under the voluntary program.
THE WHITE HOUSE
WASHINGTON

May 18, 1977

MEETING WITH THE DEMOCRATIC MEMBERS OF THE CONNECTICUT, MASSACHUSETTS, NEW HAMPSHIRE,
RHODE ISLAND, OHIO, PENNSYLVANIA, INDIANA, AND MICHIGAN CONGRESSIONAL DELEGATIONS

Thursday, May 19, 1977
9:30 a.m. (60 minutes)
The State Dining Room

From: Frank Moore

I. PURPOSE

To meet with the Democratic Members of the Northern States.

II. BACKGROUND, PARTICIPANTS, AND PRESS PLAN

Background: This is the fourth in a series of six regional meetings. This group is made up of Northern liberals. Part of the group is likely to be concerned about the selling of Alaskan oil to foreign countries, because the energy situation is severe in these states.

Participants: The President, Members of Congress (see attached list), Frank Moore, Esther Peterson, members of the senior White House staff, and the Congressional liaison staff.

Press Plan: Brief coverage at the beginning of the meeting.

III. TALKING POINTS

1. The Clean Air Amendments will be on the House floor next Monday. You should urge support for the Committee bill.

2. The Voter Registration bill will be on the House floor sometime in the next few weeks. (The bill was pulled from consideration next week because of lack of votes.) You should urge strong support for the bill.

3. The Agency for Consumer Protection/Public Participation will be on the floor after the Memorial Day recess. You might express support for the bill to clear the Members' doubts about strong Administration support.

4. The Administration's position on the construction of the Clinch River Breeder Reactor is unclear. You might re-state our position. Chairman Teague and Flowers have publically said they don't know what it is.

5. The energy program should be discussed in terms of what will happen to our country if we don't have a program.

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THE PRESIDENT HAS SEEN.
THE WHITE HOUSE
WASHINGTON

May 18, 1977

MEETING WITH THE DEMOCRATIC MEMBERS OF THE CONNECTICUT, MASSACHUSETTS, NEW HAMPSHIRE, RHODE ISLAND, OHIO, PENNSYLVANIA, INDIANA, AND MICHIGAN CONGRESSIONAL DELEGATIONS
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<table>
<thead>
<tr>
<th>MEMBER</th>
<th>DISTRICT DATA</th>
<th>WHEN ELECTED</th>
<th>1976%</th>
<th>COMMITTEE ASSIGNMENTS</th>
</tr>
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<tbody>
<tr>
<td>Bill Cotter *</td>
<td>Hartford and most of suburbs; insurance, defense industry area; 58% white collar; 31% blue collar; 10% black</td>
<td>1970</td>
<td>57.1</td>
<td>#12, Ways and Means</td>
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<tr>
<td>Chris Dodd</td>
<td>eastern half of Conn; New London, Old Lyme; 48% white collar; 39% blue collar; 2% black</td>
<td>1974</td>
<td>65.1</td>
<td>#11, Rules</td>
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<tr>
<td>Bob Gileno</td>
<td>New Haven and suburbs, large Italian-American pop.; 53% white collar; 35% blue collar; 9% black</td>
<td>1958</td>
<td>54.6</td>
<td>Chair, Budget Committee</td>
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<tr>
<td>Adam Benjamin</td>
<td>Gary, Hammond; steel mills, polluted industrial; 37% white collar; 50% blue collar; 24% black; 7% Spanish</td>
<td>1976</td>
<td>71.3</td>
<td>#36, Appropriations</td>
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<td>David Cornwell</td>
<td>southwest corner of Ind; Evansville; 38% white collar; 44% blue collar; 3% black</td>
<td>1976</td>
<td>50.5</td>
<td>#21, Public Works and Transportation</td>
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<td>David Evans</td>
<td>one-third of Indianapolis and some surrounding suburban counties; 45% white collar; 42% blue collar; 4% black</td>
<td>1974</td>
<td>54.9</td>
<td>#21, Banking, Finance &amp; Urban Affairs</td>
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<tr>
<td>Floyd Fithian</td>
<td>northwest Indiana minus area around Gary; fertile farmland; 42% white collar; 41% blue collar; 1% Spanish</td>
<td>1974</td>
<td>54.7</td>
<td>#21, Agriculture</td>
</tr>
<tr>
<td>Lee Hamilton</td>
<td>southeast corner of Ind; Columbus; 37% white collar; 47% blue collar; 2% black</td>
<td>1964</td>
<td>100.0</td>
<td>Chair, Europe &amp; the Middle East Sub. (International Relations) #4, standards of Official Conduct</td>
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<tr>
<td>Philip Sharp</td>
<td>Muncie, Richmond; 37% white collar; 47% blue collar; 3% black</td>
<td>1974</td>
<td>59.8</td>
<td>#22, Interior &amp; Insular Affairs #18, Interstate &amp; For. Commerce #19, Ad Hoc Comm. on Energy</td>
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<tr>
<td>Ed Boland</td>
<td>Central Mass; Springfield, suburbs and small industrial towns; 45% white collar 42% blue collar; 5% black; 31% total foreign stock</td>
<td>1952</td>
<td>72.4</td>
<td>Chair, EED-Independent Agencies Sub. (Appropriations)</td>
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*Congressman Cotter will be unable to attend because of scheduled Committee hearing
<table>
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<tr>
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<tbody>
<tr>
<td>James Burke</td>
<td>southern third of Boston, South Shore and suburbs; Quincy, Brockton;</td>
<td>1958</td>
<td>69.0</td>
<td>Chair, Social Security Sub.</td>
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<td></td>
<td>54% white collar; 33% blue collar; 2% black; 35% foreign stock</td>
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<td>(Ways and Means)</td>
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<td>Father Robert Drinan</td>
<td>Suburbs west of Boston out to mill towns near Fitchburg; Waltham, Lincoln;</td>
<td>1970</td>
<td>52.1</td>
<td>#15, Government Operations</td>
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<tr>
<td>(D-Mass 4)</td>
<td>62% white collar; 27% blue collar; 1% black; 37% foreign stock</td>
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<td></td>
<td>#11, Judiciary</td>
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<td>Joseph Early</td>
<td>Worcester and surrounding suburbs and mill towns;</td>
<td>1974</td>
<td>100.0</td>
<td>#32, Appropriations</td>
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<td>(D-Mass 3)</td>
<td>49% white collar; 38% blue collar; 2% foreign stock</td>
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<tr>
<td>Michael Harrington</td>
<td>North Shore of Boston; Gloucester, Salem, Lynn;</td>
<td>1969</td>
<td>54.8</td>
<td>Chair, International Develop. Sub. (International Rel)</td>
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<td>(D-Mass 6)</td>
<td>52% white collar; 36% blue collar; 31% foreign stock</td>
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<td></td>
<td>#14, Government Operations</td>
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<td>Ed Markey</td>
<td>suburbs north of Boston;</td>
<td>1976</td>
<td>76.9</td>
<td>#25, Interior &amp; Insular Affs.</td>
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<td>(D-Mass 7)</td>
<td>57% white collar; 32% blue collar; 37% foreign stock</td>
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<td>#24, Interstate &amp; For Commerce</td>
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<td>Joe Moakley</td>
<td>major part of Boston, solidly Irish;</td>
<td>1972</td>
<td>69.6</td>
<td>#8, Rules</td>
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<td>(D-Mass 9)</td>
<td>55% white collar; 28% blue collar; 20% black; 34% foreign stock</td>
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<tr>
<td>Gerry Studds</td>
<td>South Shore suburbs of Boston, Cape Cod, Martha's Vineyard, Nantucket;</td>
<td>1972</td>
<td>100.0</td>
<td>Chair, Ad Hoc Sel Sub. on Maritime Education &amp; Training</td>
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<td>(D-Mass 12)</td>
<td>48% white collar; 38% blue collar; 2% black; 31% foreign stock</td>
<td></td>
<td></td>
<td>(Marine &amp; Fish)</td>
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<td></td>
<td>Merrimack River, Lowell, Route 128 around Boston;</td>
<td>1974</td>
<td>67.3</td>
<td>#18, International Relations</td>
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<td>Paul Tsongas</td>
<td>52% white collar; 36% blue collar; 31% foreign stock</td>
<td></td>
<td></td>
<td>#15, Interior &amp; Insular Affs</td>
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<td>(D-Mass 5)</td>
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<td>James Blanchard</td>
<td>Detroit suburbs; 57% white collar; 44% blue collar; 29% foreign stock</td>
<td>1974</td>
<td>66.1</td>
<td>#13, Banking, Fin &amp; Urb Affs</td>
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<td>#16, Science &amp; Technology</td>
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<td>David Bonior</td>
<td>Macomb County, northeast suburbs of Detroit; 46% white collar; 42% blue collar; 2% black; 24% foreign stock</td>
<td>1976</td>
<td>52.4</td>
<td>#27, Merchant Marine &amp; Fish</td>
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<td>#23, Public Works &amp; Transport.</td>
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<td>William Brodhead</td>
<td>Northwest Detroit and suburbs; 58% white collar; 31% blue collar; 2% black; 34% foreign stock</td>
<td>1974</td>
<td>64.3</td>
<td>#21, Ways and Means</td>
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<td>Bob Carr</td>
<td>Lansing, Jackson, Mich State U.; 50% white collar; 34% blue collar; 5% black; 12% foreign stock</td>
<td>1974</td>
<td>52.7</td>
<td>#21, Armed Services</td>
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<td>#17, Interior &amp; Insular Affs</td>
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<td>John Conyers</td>
<td>north, near northwest sides of Detroit; 41% white collar; 42% blue collar; 70% black</td>
<td>1964</td>
<td>92.4</td>
<td>Chair, Crime Sub (Judiciary)</td>
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<tr>
<td></td>
<td></td>
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<td></td>
<td>#9, Government Operations</td>
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<tr>
<td>Charles Diggs</td>
<td>Detroit's inner city; 32% white collar; 48% blue collar; 66% black</td>
<td>1954</td>
<td>89.0</td>
<td>Chair, District of Columbia</td>
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<td>Chair, Africa Sub (International Relations)</td>
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<td>John Dingell*</td>
<td>industrial part of Detroit metropolitan area; Dearborn; 43% white collar; 45% blue collar; 8% black</td>
<td>1955</td>
<td>75.9</td>
<td>Chair, Energy &amp; Power Sub (Interstate &amp; For Commerce)</td>
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<td>#3, Merchant Marine &amp; Fish</td>
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<td>#3, Small Business</td>
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<td>#5, Ad Hoc Comm on Energy</td>
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<td>William Ford</td>
<td>suburbs southwest of Detroit; 42% white collar; 47% blue collar; 5% black</td>
<td>1964</td>
<td>74.0</td>
<td>Chair, Post Secondary Educ. Sub (Education &amp; Labor)</td>
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<td>#6, Post Office &amp; Civ Service</td>
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<tr>
<td>Dale Kildee</td>
<td>Flint, GM company town; 37% white collar; 59% blue collar; 13% black</td>
<td>1976</td>
<td>70.0</td>
<td>#25, Education &amp; Labor</td>
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<td></td>
<td></td>
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<td></td>
<td>#23, Small Business</td>
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*Congressman Dingell will be unable to attend because of last minute schedule changes
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<tbody>
<tr>
<td>Lucien Nedzi</td>
<td>east side of Detroit; heavily Catholic; 50% white collar; 39% blue collar; 3% black; 37% foreign stock</td>
<td>1961</td>
<td>66.5</td>
<td>Chair, Milit. Installations &amp; Facilities Sub (Armed Serv) Chair, Libraries &amp; Memorials Sub (House Administration)</td>
</tr>
<tr>
<td>Bob Traxler</td>
<td>northeast &quot;Thumb&quot; part of lower Peninsula; Saginaw, Bay City; 38% white collar; 45% blue collar; 6% black</td>
<td>1974</td>
<td>59.0</td>
<td>#30, Appropriations</td>
</tr>
<tr>
<td>Norman D'Amours</td>
<td>eastern part of N.H.; Manchester; 45% white collar; 42% blue collar; 23% foreign stock</td>
<td>1974</td>
<td>68.1</td>
<td>#23, Banking, Fin &amp; Urb Affs</td>
</tr>
<tr>
<td>Doug Applegate</td>
<td>eastern part of Ohio along River; rural industrial towns; 34% white collar; 51% blue collar; 28% black; (Wayne Hays' seat)</td>
<td>1976</td>
<td>62.9</td>
<td>#29, Public Works &amp; Transport.</td>
</tr>
<tr>
<td>Tom Ashley</td>
<td>Toledo; 48% white collar; 39% blue collar; 12% black</td>
<td>1954</td>
<td>54.2</td>
<td>Chair, Ad Hoc Comm on Energy Chair, Housing &amp; Community Development Sub (Bank, Fin, Urb) Chair, Economic Policy Sub. (Budget) #2, Merchant Marine &amp; Fish</td>
</tr>
<tr>
<td>Tom Luken</td>
<td>western half of Cincinnati and Hamilton 1976 County; 53% white collar; 34% blue collar; 11% black</td>
<td>1976</td>
<td>51.4</td>
<td>#25, Interstate &amp; For Commerce</td>
</tr>
<tr>
<td>Mary Rose Oakar</td>
<td>west side of Cleveland, suburbs to south; 41% white collar; 47% blue collar; 3% black; 32% foreign stock</td>
<td>1976</td>
<td>81.0</td>
<td>#28, Banking, Finance &amp; Urb Aff</td>
</tr>
<tr>
<td>Don Pease</td>
<td>north central part of Ohio, Lorain, Oberlin; 40% white collar; 46% blue collar; 5% black</td>
<td>1976</td>
<td>66.0</td>
<td>#20, International Relations</td>
</tr>
<tr>
<td>John Seiberling</td>
<td>Akron; 49% white collar; 38% blue collar; 11% black</td>
<td>1970</td>
<td>74.1</td>
<td>Chair, General Oversight &amp; Alaska Lands (Int &amp; Ins Aff)</td>
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<tr>
<td></td>
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<td>#9, Judiciary</td>
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<tr>
<td>MEMBER</td>
<td>DISTRICT DATA</td>
<td>WHEN ELECTED</td>
<td>1976%</td>
<td>COMMITTEE ASSIGNMENT</td>
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<tr>
<td>Louis Stokes (D-Ohio 21)</td>
<td>east side of Cleveland; 37% white collar; 44% blue collar; 66% black</td>
<td>1968</td>
<td>83.8</td>
<td>Chair, Community &amp; Physical Resources Sub. (Budget) #21, Appropriations</td>
</tr>
<tr>
<td>Charles Vanik (D-Ohio 22)</td>
<td>eastern half of suburbs around Cleveland; 63% white collar; 29% blue collar; 2% black; 32% foreign stock</td>
<td>1954</td>
<td>72.7</td>
<td>Chair, Trade Sub. (Ways &amp; Means) #6, Ad Hoc Comm on Energy</td>
</tr>
<tr>
<td>Joseph Ammerman (D-Pa 23)</td>
<td>rural north central part of Pa; 41% white collar; 44% blue collar; 8% black; 21% foreign stock</td>
<td>1976</td>
<td>56.5</td>
<td>#26, Agriculture #17, House Administration</td>
</tr>
<tr>
<td>Bob Edgar (D-Pa 7)</td>
<td>suburbs southwest of Philadelphia; Swarthmore; 57% white collar; 33% blue collar; 9% black; 21% foreign stock</td>
<td>1974</td>
<td>54.1</td>
<td>#16, Public Works &amp; Transport. #15, Veterans' Affairs</td>
</tr>
<tr>
<td>Joshua Ellberg (D-Pa 4)</td>
<td>northeast Philadelphia; 57% white collar; 1966</td>
<td>1976</td>
<td>67.5</td>
<td>Chair, Immigration, Citizenship &amp; International Law Sub (Jud) #16, Merchant Marine &amp; Fish</td>
</tr>
<tr>
<td>Allen Ertel (D-Pa 17)</td>
<td>central Pa; Harrisburg; 44% white collar; 42% blue collar; 6% black</td>
<td>1976</td>
<td>50.7</td>
<td>#24, Public Works &amp; Transport.</td>
</tr>
<tr>
<td>Dan Flood (D-Pa 11)</td>
<td>Wyoming Valley, Wilkes-Barre; 35% white collar; 53% blue collar; 25% foreign stock</td>
<td>1954</td>
<td>70.8</td>
<td>Chair, Labor-Health, Education &amp; Welfare Sub. (Approp)</td>
</tr>
<tr>
<td>Joseph Gaydos (D-Pa 20)</td>
<td>Pittsburgh area along Monongahela; steel country; 50% white collar; 38% blue collar; 7% black; 26% foreign stock</td>
<td>1968</td>
<td>75.0</td>
<td>Chair, Compensation, Health &amp; Safety Sub. (Bluc &amp; Labor) Chair, Contracts Sub. (Hous. Ad)</td>
</tr>
<tr>
<td>Peter Kostmayer (D-Pa 8)</td>
<td>suburban Bucks County Philadelphia; 52% white collar; 38% blue collar; 28% black; 22% foreign stock</td>
<td>1976</td>
<td>49.5</td>
<td>#28, Government Operations #26, Interior &amp; Insular Affs</td>
</tr>
<tr>
<td>Raymond Lederer (D-Pa 3)</td>
<td>lower income area of center Philadelphia; 40% white collar; 45% blue collar; 28% black; 22% foreign stock</td>
<td>1976</td>
<td>73.2</td>
<td>#25, Ways and Means</td>
</tr>
<tr>
<td>Bill Moorhead (D-Pa 14)</td>
<td>Pittsburgh and few suburbs; 53% white collar; 29% blue collar; 21% black</td>
<td>1958</td>
<td>71.7</td>
<td>Chair, Economic Stabilization Sub. (Bank, Fin &amp; Urb Affs) #5, Government Operations</td>
</tr>
<tr>
<td>MEMBER</td>
<td>DISTRICT DATA</td>
<td>WHEN ELECTED</td>
<td>1976%</td>
<td>COMMITTEE ASSIGNMENT</td>
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</tr>
<tr>
<td>Austin Murphy</td>
<td>southwest corner, northern part of Appalachia; 40% white collar; 47% blue collar; 4% black; 20% foreign stock</td>
<td>1976</td>
<td>55.3</td>
<td>#20, Education &amp; Labor</td>
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<td></td>
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<td>#28, Interior &amp; Insular Affs</td>
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<td></td>
<td>#14, Ad Hoc Comm on Energy</td>
</tr>
<tr>
<td>John Murtha</td>
<td>western Pa industrial mountains; coal belt; 35% white collar; 50% blue collar; 1% black</td>
<td>1974</td>
<td>67.7</td>
<td>#29, Appropriations</td>
</tr>
<tr>
<td>Michael Myers</td>
<td>southern end of Philadelphia; 43% white collar; 40% blue collar; 39% black</td>
<td>1976</td>
<td>73.5</td>
<td>#19, Education &amp; Labor</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>#13, Post Office &amp; Civ Service</td>
</tr>
<tr>
<td>Robert Nix</td>
<td>Philadelphia, western, northern. Germantown ports; 49% white collar; 33% blue collar; 6% black</td>
<td>1958</td>
<td>73.5</td>
<td>Chair, Post Office &amp; Civ Service</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>#5, International Relations</td>
</tr>
<tr>
<td>Fred Rooney</td>
<td>industrial Lehigh Valley; Bethlehem; 1963 41% white collar; 47% blue collar; 1% black</td>
<td>1963</td>
<td>65.2</td>
<td>Chair, Transportation &amp; Commerce Sub.(Int &amp; For Comm)</td>
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<td></td>
<td>#12, Merchant Marine &amp; Fish</td>
</tr>
<tr>
<td>Doug Walgren</td>
<td>suburban Pittsburgh; 57% white collar; 32% blue collar; 2% black; 24% foreign stock</td>
<td>1976</td>
<td>59.5</td>
<td>#26, Interstate &amp; For Commerce</td>
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<td>#20, Science &amp; Technology</td>
</tr>
<tr>
<td>Gus Yatron</td>
<td>east central Pa; Reading, Allentown; 35% 1968 white collar; 53% blue collar; 1% black</td>
<td>1974</td>
<td>73.8</td>
<td>Chair, Inter-American Affairs Sub.(International Relations)</td>
</tr>
<tr>
<td>Ed Beard</td>
<td>western R.I.; Cranston, Warwick; 45% 1974 white collar; 42% blue collar; 3% black</td>
<td>1974</td>
<td>76.5</td>
<td>#15, Education &amp; Labor</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>#14, Veterans' Affairs</td>
</tr>
<tr>
<td>Ferdinand St Germain</td>
<td>Providence, Pawtucket, Woonsocket; 1960 Newport; 46% white collar; 42% blue collar; 3% black; 35% foreign stock</td>
<td>1960</td>
<td>62.4</td>
<td>Chair, Financial Institutions Supervision, Regulation &amp; Insurance Sub.(Bank,Fin &amp; UA)</td>
</tr>
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<td></td>
<td>#7, Government Operations</td>
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<td></td>
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<td></td>
<td></td>
<td>#6, Small Business</td>
</tr>
</tbody>
</table>
THE WHITE HOUSE
WASHINGTON
May 19, 1977

Secretary Brown -

The attached was returned in the President's outbox. It is forwarded to you for appropriate handling.

Rick Hutcheson
cc: Z. Brzezinski
Bob Linder

Re: Director - National Security Agency
MEMORANDUM FOR THE PRESIDENT

Forwarded for your approval is a recommendation that the position of Director, National Security Agency, be added to the list of Navy vice admiral commands and other positions of great importance and responsibility, and that Vice Admiral Bobby R. Inman be assigned to fill this position.

This nomination has been staffed by the Secretary of the Navy and approved by the Secretary of Defense.

Recommend you approve the attached.

[Signature]

BILL GOWLEY

Attachment
MEMORANDUM
OFFICE OF THE SECRETARY

Mr. President,

I have discussed this nomination with the DCI. Stan agrees with it and supports the need to make it known now, whatever the outcome of the PRM-11 study or organization of the intelligence agencies.

John Brown
MEMORANDUM FOR THE PRESIDENT

MAY 4 1977

WASHINGTON, D.C.

Subject: Reassignment - Flag Officer of the Navy

I recommend the reassignment of Vice Admiral Bobby R. Inman, U.S. Navy, as Director, National Security Agency.

I further recommend that the position of Director, National Security Agency be added to the President's list of Navy vice admiral commands and other positions of great importance and responsibility within the contemplation of Title 10, United States Code, Section 5231 and deleted from the corresponding Air Force lieutenant general positions.

Vice Admiral Inman, who is 46 years of age, is presently serving as Vice Director, Plans, Operations and Support, Defense Intelligence Agency. He will relieve Lieutenant General Lew Allen, Jr., U.S. Air Force, as Director, National Security Agency in the summer of 1977. The authorized grade for the proposed assignment is vice admiral.

This action is based on the recommendation of the Secretary of the Navy and on the advice of the Joint Chiefs of Staff.

[Signature]

APPROVED:

[Signature]
THE WHITE HOUSE
WASHINGTON

May 19, 1977

Secretary Brown -

The attached was returned in the President's outbox. It is forwarded to you for appropriate handling.

Rick Hutcheson

cc: Z. Brzezinski
Bob Linder
Re: Position of United States Representative to the North Atlantic Treaty Organization
MEMORANDUM FOR THE PRESIDENT

Forwarded for your approval is a recommendation that the position of United States Representative to the North Atlantic Treaty Organization be added to the Army list of positions of importance and responsibility warranting the grade of general, and that General William A. Knowlton be assigned to fill this position.

This action has been staffed by the Secretary of the Army and approved by the Secretary of Defense.

Recommend you approve the attached.

Attachment
MEMORANDUM FOR THE PRESIDENT

SUBJECT: Army General Officer Nomination

MAY 13 1977

I recommend the assignment of General William A. Knowlton, now Commanding General, Allied Land Forces Southeastern Europe as United States Representative to the North Atlantic Treaty Organization Military Committee. General Knowlton is 56 years, 8 months of age. He will succeed Admiral John P. Weinel, United States Navy.

Providing you approve this action, I further recommend that you designate the position of United States Representative to the North Atlantic Treaty Organization Military Committee as one of importance and responsibility warranting the grade of general for the Department of the Army, under the provisions of Section 3066, Title 10, United States Code.

General Knowlton has demonstrated, among other qualities, the capacity for dealing objectively with matters of the broadest significance to our national security.

The above action will not result in the Army exceeding the number of four-star positions authorized under law.

This action is based upon a recommendation of the Secretary of the Army and on the advice of the Joint Chiefs of Staff.

[Signature]

APPROVED:
INFORMATION

MEMORANDUM FOR: THE PRESIDENT
FROM: ZBIGNIEW BRZEZINSKI
SUBJECT: Pan American Day Speech -- Your Idea to Use Satellites for Managing Earth Resources

May 19, 1977

Your idea about using satellites to help countries more effectively manage their earth resources has borne fruit. The IDB has just made a loan to five Central American countries to help train professionals in the use of the technology of remote sensing for developing a systematic plan for surveying the region's natural resources.
FOR IMMEDIATE RELEASE

April 14, 1977

IDB GRANTS $368,000 TO EXPLORE FOR NATURAL RESOURCES IN CENTRAL AMERICA THROUGH USE OF REMOTE SENSORS

The Inter-American Development Bank today approved $368,000 in nonreimbursable technical cooperation to set up a system to explore for natural resources in Central America through remote sensors. Under this system earth satellites are used to survey resources on the earth's surface.

The project will be coordinated and administered by the Bank at the request of the five beneficiary countries: Costa Rica, El Salvador, Guatemala, Honduras and Nicaragua. The following entities will work in conjunction with the Bank: The National Geographic Institute of Costa Rica, The Ministry of Planning of El Salvador, The Planning Department of Guatemala, The Ministry of Natural Resources of Honduras, and the Office of National Planning of Nicaragua.

Two United States centers specializing in remote sensing will help implement the project. They are the Earth Resources Observation System (EROS) Data Center, Sioux Falls, South Dakota, and the Laboratory for Application of Remote Sensing (LARS), Purdue University, West Lafayette, Indiana.

The program, which will take 14 months to execute, includes three subprograms:

. The training of professionals from the Central American countries in the use of the technology of remote sensing for studying and surveying natural resources.

. Specific studies of several aspects of natural resources, either at the regional and national levels or concerning a particular area of a country. This subprogram will cover the production of basic components for the planning and systematic survey of the natural resources of the region and of particular areas, and will include topical maps on a 1:1,000,000 scale covering hydrological and drainage networks, soil use, geological features and urban and rural infrastructure.

. Collaboration in coordinating the five countries' activities related to natural resource study and preparation of a systematic development plan for surveying the region's natural resources. The project also provides for the acquisition of the basic specialized equipment necessary to facilitate each country's work in interpreting data gathered by remote sensing.

The surveying of natural resources is in a relatively early stage in all the Central American countries, which have begun to realize that their secure development depends on the rational use of such resources. It is unlikely that this goal can be met without ascertaining their natural resource potential,
which will make it possible to design an adequate policy for their use, conservation and exploitation. Several United States cost-benefit studies on the use of remote sensing indicate that the system generates substantial savings, and that the results reflect a high degree of accuracy.

The technical cooperation was extended from the Fund for Special Operations. The total cost of the project is estimated at $395,000, of which the beneficiary countries will contribute $27,000.
THE WHITE HOUSE
WASHINGTON
May 18, 1977

CONGRESSIONAL LEADERSHIP BREAKFAST
Thursday, May 19, 1977
8:00 a.m. (one hour)
Family Dining Room

From: Frank Moore

I. PURPOSE

Regularly scheduled meeting.

II. PARTICIPANTS AND PRESS PLAN

A. Participants -- See Attached list

B. Press Plan -- White House Photo only

III. TALKING POINTS

1. Thank the leadership for all of their cooperation to-date. Because of their willingness to support you, you have a very good legislative record (compares favorably to other Democratic administrations).

2. Thank the Speaker for his help Tuesday on the sequential referral of the Department of Energy bill and thank Senator Byrd for scheduling the DOE bill ahead of other legislation.

3. Thank Senator Humphrey for working out the Humphrey-Javits amendment on arms sales and the Humphrey-Case amendment for International Development Banks. The Senate Foreign Relations Committee has reported the International Financial Institutions authorization bill and the House Subcommittee on Foreign Operations will mark-up the foreign assistance appropriations bill this week. You should express your support for the version reported by the Senate Foreign Relations Committee.

4. Officially ask Dan Rostenkowski to be your representative to the Poznan International Technical Fair which will be held in Poland in June. This fair is the premier foreign commercial event in Poland.

5. Discussion of scheduling -- suggest that Frank Moore, Tom Hart (Senator Byrd) and Gary Hymel (Speaker) get together and map out a series of leadership breakfasts between now and the August district work period. Might want to include a Bipartisan breakfast aimed at a specific topic.
6. Discuss with the leadership the scheduling of legislation between now and the Memorial Day break (May 26 for the House; May 27 for the Senate) and the first full week they will both be back in session (week of June 6).

7. Voter registration -- key short-term priority -- vote count being taken this afternoon and I will discuss with you Thursday morning.

8. Consumer Protection Agency -- the House will probably schedule floor action the week of June 6. A real fight is anticipated. Esther Peterson has been working the Hill on this.

9. Clean Air -- stress the importance of maintaining the standards.

10. Strip Mining -- stress your desire for tough strip mining legislation -- will be taken up in the Senate on Thursday.

11. I anticipate that the Speaker will complain about the slowness in appointing regional and state directors. It is a valid concern and one which has caused a great deal of ill will on the Hill. Appointments such as ASCS, Farmers Home, U.S. Attorneys and other functionary type jobs not slated for abolishment.

12. Because the leadership breakfasts have been dominated by you for the past few sessions, you should ask the Speaker and Senator Byrd what they want to discuss.
PARTICIPANTS

The President
Robert Byrd
Alan Cranston
James Eastland
Hubert Humphrey
Speaker O'Neill
Jim Wright
John Brademas
Dan Rostenkowski
Shirley Chisholm
Tom Foley

Frank Moore
Stu Eizenstat
Z. Brzezinski
Dick Moe
Dan Tate
Bill Cable
Bill Smith

* Senator Inouye is ill and will not be able to attend this breakfast.
MEMORANDUM FOR THE PRESIDENT
FROM: FRANK MOORE

Senators Nunn and Stennis called separately to say they supported you in recalling the General from South Korea. They did not feel that he should speak out of turn and that he had to be accountable; but, also, they wanted to caution you to hold it to a command issue and not give the Republicans a chance to demagogue it as far as pulling troops out of the Pacific.

I told Senators Nunn and Stennis that your policy was to maintain the balance in the Pacific and withdraw troops slowly over a 4- to 5-year period while compensating for the troop reduction in other ways.
THE WHITE HOUSE
WASHINGTON

May 19, 1977

Stu Eizenstat
Frank Moore
Jody Powell
Hamilton Jordan

The attached was returned in the President's outbox and is forwarded to you for your information.

Rick Hutcheson

Re: Legislative Checklist for Leadership Meeting
THE WHITE HOUSE
WASHINGTON

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<thead>
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<tr>
<td>AGENCY REPORT</td>
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<td>CAB DECISION</td>
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<td>EXECUTIVE ORDER</td>
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Comments due to Carp/Auron within 48 hours; due to Staff Secretary next day.

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| ARAGON |
| BOURNE |
| BRZEZINSKI |
| BUTLER |
| CARP |
| CARTER |
| COUGH |
| FALLON |
| FIRST LADY |
| GOWILL |
| HARDEN |
| HOY |
| HUTCHESON |
| JAGODA |
| KING |

| KRAFT |
| LANCE |
| LINDER |
| MITCHELL |
| POSTON |
| PRESS |
| B. RAINWATER |
| SCHLESINGER |
| SCHNEIDERS |
| SCHULTZER |
| SIEGEL |
| SNITZ |
| STRAUSS |
| WELLS |
| VOORDE |
MEMO TO: The Speaker
FROM: Irv Sprague
SUBJECT: Legislative Checklist for Leadership Meeting

Carter and Congress in January agreed on four top priorities:

1. Economic stimulation. The package is passed.
2. Reorganization authority. It is now law.
3. Ethics improvement. House and Senate have adopted codes.
4. Energy. Congress concentrating on this issue now.

The Congress now has more legislative proposals than it can digest, particularly the Ways and Means Committee to which most of the outstanding major proposals go.

WAYS AND MEANS

Ways and Means full committee has blocked out every day through July 13 for the energy bill. Backed up after energy are:

- Hospital cost limitation (Message Received)
- Welfare reform
- Social Security changes (Message Received)
- Tax reform
- Health insurance

Obviously, this is a two-year--or more--program and care should be exercised not to raise public expectations.

APPROPRIATIONS

Subcommittees are well into markup. Full committee will consider all bills in sequence between May 23 and June 7.

Bills on House floor between June 8 and June 24.

Some other measures may be threaded into the program, but basically the full time of the House will be taken up by appropriations during this period.

The Appropriations Committee figures to pass all the regular bills before the 4th of July. Senate expects to pass nine. Five or six should be through conference -- Interior, Treasury, Military Construction, Public Works, Transportation and possibly Labor-HEW, HUD, or State-Justice. Legislative?

HOME PERIODS

The Congress will have home district duty May 27-31 (Memorial Day) and July 1-10 (Fourth of July). The August recess is from August 6 to September 6. Adjournment goal is early October.

(This leaves 33 legislative days before September for energy, legislative bills, conference reports and emergencies.)

MAJOR ISSUES

Other major issues to be disposed of:

- Voter Registration
- Clean Air
- Black Lung
- Consumer Agency
- Energy Department
- Legal Services Corp
- Farm Bill
- Food Stamps
- Campaign Financing
- Lobby Disclosure
- Renegotiation Act
- Mass Transit
- Full Employment
- Ethics (Pryor Committee)
- Land Conservation
- Minimum Wage
- Executive Office Reorganization
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MAJOR ISSUES

Other major issues to be disposed of:

- Voter Registration HR 5400 (Next Week)
- Clean Air HR 6161 (Reported)
- Black Lung HR 4544 (Reported)
- Consumer Agency HR 6805 (Reported)
- Energy Department HR 6804 (Reported)
- Legal Services Corp HR 6666 (Reported)
- Farm Bill HR 7171 (Reported)
- Food Stamps
- Campaign Financing HR 5157
- Lobby Disclosure HR 1180
- Renegotiation Act HR 5959 (Reported)
- Mass Transit
- Full Employment
- Ethics (Pryor Committee)
- Land Conservation HR 75 (Reported)
- Minimum Wage
- Executive Office Reorganization

Electrostatic Copy Made for Preservation Purposes
IN CONFERENCE

Kennedy Center Repairs
Biomedical Research
National Science Auth.
Export Administration

OTHER LEGISLATION

All of the following with varying degrees of importance have been reported.

Consumer Co-op Bank
Earthquake Hazards
Fed. Employee Health Benefits
Fed. Employees Survivors
Nuclear Regulatory Com.
Mississippi-Louisiana Compact
Retired Military Survivors
ERDA Authorization
Climate Act
Peace Corps Authorization
Military Construction Auth.
Mine Safety
Wage and Price Council
Federal Crop Insurance
Controlled Substances
Federal Reserve Salaries
Civil Service Grades
Federal Energy Authorization
Civil Rights Commission
Marine Protection
Maritime Authorization
Endangered Species
Public Rail Council
DC Retirement
Marine Mammal
Crime Victims
Safe Drinking Water
FTC Amendments
Oil Spill Damage
Program Information
Privacy Act
Insecticide Act
Grain Standards
Rail Reorganization
Canal Zone Area
Fishermen's Act

The following measures are in hearing or markup, but not yet reported:

Enlistment Bonuses
Trial detention
Indian Education
Diplomatic Immunity
Deep Seabed Mining
Attorney Fees
Indian Claims Commission
State Income Taxes
Space Transportation
Veteran Disability
Pension Increases
Inspector General
Institutionalized Rights
Special Prosecutor
Collisions at Sea
Spouse Annuity Benefits

PRESIDENTIAL MESSAGES

Eighty-three Presidential messages have been received. Major
message on environment expected shortly. Major messages: budget, energy,
consumer, ethics, social security, hospital costs.
THE WHITE HOUSE
WASHINGTON

May 19, 1977

Bert Lance
Stu Eizenstat
Jack Watson

Re: Report on the Reduction of Federal
Advisory Committees

For your information the attached letters were
signed by the President and given to Bob Linder
for appropriate distribution.

Rick Hutcheson

cc: Bob Linder
MEMORANDUM FOR THE PRESIDENT
FROM: Bert Lance
Subject: Report on the Reduction of Federal Advisory Committees

As a result of their initial review of advisory committees, the sixty departments and agencies involved have recommended terminating 304 committees, or 25% of the total.

The results of the first phase vary from the Department of Agriculture, which will end 80% of its committees, to other agencies (Small Business Administration, the Department of Commerce) who recommend keeping virtually all. A "scorecard" of agencies efforts is attached.

We are now carefully reviewing the agency recommendations for both terminations and continuations of committees, and our senior staff will be meeting with agencies to examine the issues closely. We have prepared two different memoranda for your signature. One (tab A) would be sent to the eight departments and agencies where initial efforts have resulted in substantial reductions. It commends their efforts and states that their recommendations are being reviewed. The other (tab B) would go to those thirteen agencies whose initial recommendations would result in the termination of less than 16% of their committees. The memorandum urges closer attention and further effort.

Certain departments and agencies, like Interior, made major reductions in the number of their committees last year. The relatively small number of committees terminated by them in this first phase is not a fair indication of their progress. No memorandum is recommended to be sent to them. They will, of course, be carefully reviewed on an individual basis.

Attachments
I. Scorecard of agency recommendations
II. List of committees recommended for termination
III. Memorandum for the agencies who made good progress
IV. Memorandum for those agencies which did not do enough

(See next page - Eizenstat/Watson memo)
MEMORANDUM FOR THE PRESIDENT

FROM: STU EISENSTAT, JACK WATSON, MARY SCHUDAM

SUBJECT: Bert Lance Memo 5-11-77, Re: Report on the Reduction of Federal Advisory Committees

May 14, 1977

The 25% reduction achieved thus far is significant, but really not enough to impress skeptics (in and out of the government) of your commitment to reorganization. Because this is the first, and probably the easiest, step in the effort to reduce government's size, its success will signal your determination to fulfill campaign promises to streamline the bureaucracy.

The 25% figure overstates the actual reductions because it includes committees created by statute, which the agencies can only urge Congress to abolish. Since Congress probably will not agree to all the terminations, the actual reductions will be less.

The OMB recommends sending two memos, one commending 8 agencies which have done well (over 50% reductions); one urging 13 agencies to abolish more; and none to the 41 other agencies. In other words, only 13 agencies -- out of 60 -- are asked to make more reductions.

We recommend that you send the OMB memo intended for just 13 agencies to all agencies (other than the 4 agencies which have achieved a 100% reduction); they can be sent the attached memo of commendation. We also recommend that you raise this subject at the next Cabinet meeting, so that personal commitment to further cuts is made as clear as possible.

ATTACHMENTS: TAB A - OMB's proposed letter to 8 agencies which have made substantial reductions
TAB B - OMB's proposed letter to 13 agencies which have terminated less than 13% of committees
TAB C - Eizenstat/Watson proposed letter to 4 agencies which have terminated all committees
TAB D - Eizenstat/Watson proposed letter to all agencies (other than the 4 which achieved a 100% reduction)
MEMORANDUM FOR:

Director, Office of Management and Budget
Chairman, Council on Environmental Quality
Chairman, Council on International Economic Policy
President, Export-Import Bank of the United States

SUBJECT: Advisory Committee Review

Your recommendations for the continuation or termination of advisory committees, in response to my directive of February 25, 1977, have been received and are being reviewed by the Office of Management and Budget.

I am pleased that you have recommended the termination of all committees advising your Departments and agencies. You have made an important contribution to our effort to improve the organization and effectiveness of government. Efforts such as yours, and our continued attention to the establishment and continuation of committees, will make it a success.

[Signature]
MEMORANDUM FOR THE HEADS OF
EXECUTIVE DEPARTMENTS AND AGENCIES

SUBJECT: Advisory Committee Review

Your recommendations for the continuation or termination of advisory committees, in response to my directive of February 15, 1977, have been received and are being reviewed by the Office of Management and Budget.

I believe more can be done, and I have asked OMB staff to carefully review your recommendations. When that review is complete later in May, senior OMB staff will meet with your Departments and agencies for a critical zero-based analysis of committees you wish to continue. However, I urge you not to wait for those sessions to rethink the need for your committees. OMB would be happy to receive further recommendations for committee terminations during their review.

X. Jimmy Carter

THE WHITE HOUSE
WASHINGTON
MEMORANDUM FOR THE PRESIDENT

FROM: Bert Lance

Subject: Report on the Reduction of Federal Advisory Committees

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(See next page - Elzenstat/Watson memo)
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[Signature]

Jimmy Carter
MEMORANDUM FOR THE HEADS OF
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I believe more can be done, and I have asked OMB staff to carefully review your recommendations. When that review is complete later in May, senior OMB staff will meet with your Departments and agencies for a critical zero-based analysis of committees you wish to continue. However, I urge you not to wait for those sessions to rethink the need for your committees. OMB would be happy to receive further recommendations for committee terminations during their review.

[Signature]

Jimmy Carter
THE WHITE HOUSE
WASHINGTON

Date: May 11, 1977

FOR ACTION:
The Vice President
Midge Costanza
Bob Lipshutz
Stu Eizenstat
Hamilton Jordan
Jack Watson

FOR INFORMATION:
Frank Moore
Jody Powell
Hugh Carter
Richard Harden
Bob Linder

FROM: Rick Hutcheson, Staff Secretary


YOUR RESPONSE MUST BE DELIVERED TO THE STAFF SECRETARY BY:
TIME: 1:00 P.M.
DAY: FRIDAY
DATE: MAY 13, 1977

ACTION REQUESTED:

Other:

STAFF RESPONSE:

I concur.

No comment.

Please note other comments below:

PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately. (Telephone, 7052)
FOR ACTION:
The Vice President
Midge Costanza  Bob Lipshutz
Stu Eizenstat
Hamilton Jordan
Jack Watson

FOR INFORMATION: Frank Moore
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ACTION REQUESTED:
X Your comments
Other:

STAFF RESPONSE:
X concur.
No comment.

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ACTION REQUESTED:
X Your comments
Other:

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ACTION REQUESTED:
____ Your comments
Other: _X_ Your comments

STAFF RESPONSE:
_____ I concur.
_____ No comment.

Please note other comments below:

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MEMORANDUM FOR THE PRESIDENT

FROM: Bert Lance

SUBJECT: Report on the Reduction of Federal Advisory Committees

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III. Memorandum for the agencies who made good progress
IV. Memorandum for those agencies which did not do enough
<table>
<thead>
<tr>
<th>NAME</th>
<th>NO. OF COMMITTEES</th>
<th>REVIEWED</th>
<th>TERMINATED</th>
<th>CONTINUED</th>
<th>REVIEWED</th>
<th>TERMINATED</th>
<th>CONTINUED</th>
<th>PERCENT TERMINATED</th>
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<td>21%</td>
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<td>Health, Education, and Welfare</td>
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<td>261</td>
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<td>Labor</td>
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<tr>
<td>NAME</td>
<td>NO. OF COMMITTEES</td>
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<tr>
<td>National Aeronautics &amp; Space Administration</td>
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<td>4</td>
<td>25</td>
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<tr>
<td>National Science Foundation</td>
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<tr>
<td>Railroad Retirement Board</td>
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<tr>
<td>Securities and Exchange Commission</td>
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<td>U. S. Arms Control &amp; Disarmament Agency</td>
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<td>Veterans Administration</td>
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<td>1</td>
<td>27</td>
<td>4</td>
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Subtotal, Agencies ...... 370 31 339 8%
### SCORECARD OF AGENCY RECOMMENDATIONS

#### No. of Committees Reviewed Terminated Continued Terminated

<table>
<thead>
<tr>
<th>Committee, Commissions and Councils</th>
<th>1</th>
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<th>1*</th>
<th>0%</th>
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<tr>
<td>Acqueduct &amp; Transportation Barriers</td>
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<td>Board of Publick Charities</td>
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<td>Local Employee Pay Council</td>
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<td>Board for the Enrollment of Actuaries</td>
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<td>Social Security and Medicare Commission</td>
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<td>National Commission on Electronic Fund Transfers</td>
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<td>National Commission on New Technological Uses of Copyrighted Works</td>
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<td>National Study Commission on Records &amp; Documents for Federal Officials</td>
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<td>Privacy Protection Study Commission</td>
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<td>Water Resources Council</td>
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<td>Subtotal, Selected Committees</td>
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<td>100</td>
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<td>TOTAL, ALL COMMITTEES</td>
<td>1,189</td>
<td>384</td>
<td>876</td>
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</table>

No recommendation on 6 committees which are pending transfer to Labor or the new energy agency. Last year the Interior Department ended 68 committees on their own initiative. Three committees still under review.

Each of these is, itself, the advisory committee under consideration.
ADVISORY COMMITTEES RECOMMENDED FOR TERMINATION

Executive Office of the President:
Council on Environmental Quality:
Citizen's Advisory Committee on Environmental Quality

Office of Management and Budget:
American Statistical Association Advisory Committee
on Statistical Policy
Business Advisory Council on Federal Reports
Labor Advisory Committee on Statistics

Council on International Economic Policy:
President's Advisory Board on International Investment

Cabinet Departments:

Agriculture:
Advisory Committee for the U.S. Meat Animal Research Center
Advisory Committee on Grains--Wheat, Feed Grains and Soybeans
Advisory Committee on Hog Cholera Eradication
Advisory Committee on Meat and Poultry Inspection
Advisory Committee on Nutrition Evaluation
Advisory Committee on Poultry Health
Advisory Committee on Regulatory Programs
Advisory Committee on Salmonella
Advisory Committee to the Forest Service, California Region
(Formerly California Advisory Committee to the U.S. Forest Service)
Agricultural Research Policy Advisory Committee (ARPAC)
National Agricultural Research Planning Committee
Apache National Forest Grazing Advisory Board
Bighorn National Forest Grazing Advisory Board
Boise National Forest Grazing Advisory Board
Caddo National Grasslands Grazing Advisory Board
Caribou National Forest Grazing Advisory Board
Carrizo Grazing Advisory Board
Cattle Industry Advisory Committee
Challis National Forest Livestock Advisory Board
Cibola National Forest Grazing Advisory Board
Citizens' Advisory Committee on Civil Rights
Coconino National Forest Grazing Advisory Board
Combined Forest Pest R&D (Research and Development) Program Board
Commodity Credit Corporation Advisory Board
Condor Advisory Committee
Cooperative Forestry Research Advisory Committee
Deschutes National Forest Multiple Use Advisory Committee
Deschutes National Forest Cattlemen's and Woolgrowers' Advisory Board
Agriculture (Continued)
   Distributor Advisory Committee
   Forest Research Advisory Committee (Brodo, Maine)
   Fremont National Forest Grazing Advisory Board
   General Conference Committee of the National Poultry
   Improvement Plan
   Gila National Forest Grazing Advisory Board
   Gunnison Valley Forest Grazing Advisory Board
   Humboldt National Forest Grazing Advisory Board
   Joint American Statistical Association - American
   Agricultural Economics Association Advisory Committee on
   Agricultural Statistics
   Klamath National Forest Grazing Advisory Board
   Malheur National Forest Grazing Advisory Board
   Manti-LaSal National Forest - Manti Division Grazing
   Advisory Board
   Medicine Bow National Forest Grazing Advisory Board
   Miguel District Grazing Advisory Board
   Modoc National Forest Grazing Advisory Board
   Montezuma Section, San Juan Grazing Advisory Board
   National Advisory Committee on Safety in Agriculture
   National Arboretum Advisory Council
   National Consumer Advisory Committee
   National Cotton Advisory Committee
   National Peanut Advisory Committee
   National Plant Genetics Resources Board
   National Rice Advisory Committee
   National Tobacco Advisory Committee
   Nebraska National Forest Grazing Advisory Board
   North Kaibab Grazing Advisory Board
   Northeastern Forest Research Advisory Committee
   Ochoco National Forest Grazing Advisory Board
   Oregon Dunes National Recreation Area Advisory Council
   Ottawa National Forest Multiple Use Advisory Committee
   Ouray District Grazing Advisory Board
   Pacific Crest National Scenic Trail Advisory Council
   Perishable Agricultural Commodities Act - Industry
   Advisory Committee
   Prescott National Forest Grazing Advisory Board
   Public Advisory Committee on Soil and Water Conservation
   Quetico-Superior Committee
   Rio Grande National Forest Grazing Advisory Board
   Rivelin National Forest Grazing Advisory Board
   Samuel R. McKelvie National Forest Grazing Advisory Board
   San Isabel National Forest Grazing Advisory Board
   San Juan Section, San Juan Grazing Advisory Board
   Santa Fe National Forest Grazing Livestock Advisory Board
   Sawtooth National Forest Multiple Use Advisory Committee
   Shippers' Advisory Committee
   Shoshone National Forest Livestock Advisory Board
Agriculture (continued)
- Sitgreaves National Forest Grazing Advisory Board
- South Kaibab Grazing Advisory Board
- Spearfish District Grazing Advisory Board
- Stanislaus Forestwide Livestock Advisory Board
- Superior National Forest Advisory Committee
- Taos-Penasco-Cuesta Division Grazing Advisory Board
- Tierra Amarilla Division Grazing Advisory Board
- Timpanogos Unit Grazing Advisory Board
- Tonto National Forest Grazing Advisory Board
- Uinta National Forest Grazing Advisory Board
- Umatilla National Forest Grazing Advisory Board
- Union County Grazing Advisory Board
- Wallowa-Whitman National Forest Grazing Advisory Board
- White Mountain National Forest Advisory Committee
- Winema National Forest Grazing Advisory Board
- APHIS Consumer Advisory Committee

Commerce:
- Advisory Council for Minority Enterprise
- Advisory Committee for Social and Local Area Statistics
- Commerce Technical Advisory Board, Panel on Energy Policy
- Industry Advisory Committee on Metal Scrap Problems
- Secretary's Advisory Council

Department of Defense:
- Advisory Group on the Utilization of Gravimetric Data
- Advisory Panel on DOD Educational Programs
- Ballistic Missile Defense (BMD) Technology Advisory Panel
- Commandant's Advisory Committee on Marine Corps History
- Defense Industry Advisory Group Europe
- Junior Science and Humanities Symposium (JSHS) Advisory Committee
- Naval Weapons Center Advisory Committee
- Scientific Advisory Committee of the Ballistic Research Laboratories
- Scientific Advisory Group of the U.S. Army Missile Command
  (Formerly U.S. Army Missile Command Scientific Advisory Group)
- Special Commission on the United States Military Academy
- Underwater Sound Advisory Committee (II)
- U.S. Army Military History Research Collection Advisory "C" Committee
- U.S. Army Tank Automotive Command Scientific Advisory Group
Health, Education and Welfare:
Ad Hoc Committee on Research and Breast Cancer
Advisory Council on Developing Institutions
Advisory Council on Financial Aid to Students
Anesthesiology Advisory Committee (Formerly Respiratory and Anesthetic Drugs Advisory Committee)
Anesthesiology Device Classification Panel (Formerly Panel on Review of Anesthesiology Devices)
Animal Resources Advisory Committee
Biological Sciences Training Review Committee
Board of Tea Experts
Breast Cancer Diagnosis Committee
Breast Cancer Epidemiology Committee
Breast Cancer Experimental Biology Committee
Breast Cancer Treatment Committee
Cancer and Nutrition Scientific Review Committee
Cancer Center Support Grant Review Committee
Carcinogenesis Program Scientific Review Committee A
Carcinogenesis Program Scientific Review Committee B
Carcinogenesis Scientific Advisory Committee
Cardiovascular and Renal Advisory Committee
Cardiovascular Device Classification Panel (Formerly Panel on Review of Cardiovascular Devices)
Clinical Cancer Program Project Review Committee
Clinical Chemistry Device Classification Panel
Clinical Program-Projects Research Review Committee
Clinical Psychopharmacology Research Review Committee
Clinical Toxicology Device Classification Panel
Commission for the Control of Epilepsy and Its Consequences
Commission for the Control of Huntington's Disease and Its Consequences
Committee on Mental Health and Illness of the Elderly
Community Education Advisory Council
Comprehensive Sickle Cell Centers (CSCC) Ad Hoc Review Committee
Computer and Biomathematical Sciences Study Section
Consumer Advisory Council
Continuing Education Review Committee (Formerly Continuing Education Training Review Committee)
Controlled Substances Advisory Committee
Cooperative Health Statistics Advisory Committee
Dental Device Classification Panel (Formerly Panel on Review of Dental Devices)
Dental Drug Products Advisory Committee
Developmental Therapeutics Committee
Diagnostic Products Advisory Committee
Diagnostic Radiology Committee
Health, Education and Welfare (continued)
Diagnostic Research Advisory Group
Diet and Cancer Scientific Review Committee
Diet, Nutrition and Cancer Program Advisory Committee
Drug Abuse Demonstration Review Committee
Drug Abuse Prevention Review Committee
Ear, Nose, and Throat Device Classification Panel
(Earlier Panel on Review of Ear, Nose, and Throat Devices)
Epidemiologic Studies Review Committee
Experimental and Special Training Review Committee
Experimental Psychology Study Section
Federal Drug Administration/National Institute of Drug Abuse) Drug Abuse Research Advisory Committee
Federal Hospital Council
Gastroenterological and Urological Device Classification Panel
Gastrointestinal Drugs Advisory Committee
General and Plastic Surgery Device Classification Panel
(Formerly Panel on Review of General and Plastic Surgery Devices)
Juvenile Problems Research Review Committee
Medical Laboratory Sciences Review Committee (Formerly Automation in the Medical Laboratory Sciences Review Committee)
Medical Radiation Advisory Committee
National Advisory Committee on the Handicapped
National Advisory Council on Adult Education
National Advisory Council on the Education of Disadvantaged Children
National Advisory Council on Equality of Educational Opportunity
National Advisory Council on Ethnic Heritage Studies
National Advisory Council on Extension and Continuing Education
National Advisory Council on Health Manpower Shortage Areas
National Advisory Council on Nurse Training
National Advisory Council on Services and Facilities for the Developmentally Disabled
National Advisory Council on Vocational Education
National Advisory Food and Drug Committee
National Advisory Health Council
National Advisory Public Health Training Council
National Bladder Cancer Project Working Cadre
National Large Bowel Cancer Project Working Cadre
National Pancreatic Cancer Project Working Cadre
National Prostatic Cancer Project Working Cadre
Neurologic Drugs Advisory Committee
Health, Education and Welfare (continued)

Neurological Device Classification Panel (Formerly Panel on Review of Neurological Devices)
Neuropsychology Research Review Committee
Nursing Research and Education Advisory Committee
Obstetrical and Gynecological Device Classification Panel (Formerly Panel on Review of Obstetrical and Gynecological Devices)
Obstetrics and Gynecology Advisory Committee
Ophthalmic Device Classification Panel
Ophthalmic Drugs Advisory Committee
Panel on Review of Cold, Cough, Allergy, Bronchodilator, and Antiasthmatic Drugs
Panel on Review of Laxative, Antidiarrheal, Antiemetic, and Emetic Drugs
Panel on Review of Sedative, Tranquilizer, and Sleep Aid Drugs
Paraprofessional Manpower Development Review Committee
Pathology Device Classification Panel
Personality and Cognition Research Review Committee
Preclinical Psychopharmacology Research Review Committee
President's Committee on Mental Retardation
Primate Research Centers Advisory Committee
Program Review Team for the State of Arkansas
Program Review Team for the State of California
Program Review Team for the State of Florida
Program Review Team for the State of Kansas
Program Review Team for the State of Massachusetts
Program Review Team for the State of Michigan
Program Review Team for the State of New York
Program Review Team for the State of Pennsylvania
Program Review Team for the State of Utah
Program Review Team for the State of Washington
Psychiatric Nursing Education Review Committee
Psychiatry Education Review Committee
Psychological Sciences Fellowship Review Committee
Psychology Education Review Committee
Psychopharmacological Agents Advisory Committee
Radiological Device Classification Panel (Formerly Panel on Review of Radiological Devices)
Rape Prevention and Control Advisory Committee
Rehabilitation Services National Advisory Committee
Review Panel on New Drug Regulation
Science Advisory Board to the National Center for Toxicological Research
Social Problems Research Review Committee
Social Sciences Research Review Committee
Social Sciences Training Review Committee
Social Work Education Review Committee
Health, Education and Welfare (continued)
Surgical Cancer Advisory Committee
Temporary Cancer Institutional Fellowship Review Committee
Temporary Review Committee for Frederick Cancer Research Center
Tobacco Working Group
Toxicology Advisory Committee
Tuberculosis Control Advisory Committee
Virus Cancer Program Advisory Committees
Virus Cancer Program Scientific Review Committee A
Virus Cancer Program Scientific Review Committee B
National Advisory Committee on Black Higher Education and Black Colleges and Universities

Housing and Urban Development:
  National Insurance Development Program Advisory Board

Interior:
  Advisory Board on the San Jose Mission National Historic Site
  Committee for the Recovery of Archeological Remains
  Historic American Buildings Survey Advisory Board
  Historic American Engineering Record Advisory Committee
  Hot Springs National Park Examining Board for Technicians
  Hot Springs National Park Registration Board
  National Advisory Board for Wild Free-Roaming Horses and Burros

Justice:
  National Advisory Committee on Criminal Justice Standards and Goals
  National Crime Information Center Advisory Policy Board
  Security and Confidentiality Committee
  Private Security Advisory Council

Labor:
  Advisory Committee on Longshoring Safety and Health
  Citizens' Advisory Council on the Status of Women
  Federal Advisory Committee on Affirmative Action in Employment at Institutions of Higher Education
State:
- Advisory Panel on Academic Music
- Advisory Panel on Folk Music and Jazz
- Advisory Panel on International Law
- Government Advisory Committee on International Book
  and Library Programs
- Northwest Atlantic Fisheries Advisory Committee
- U.S. CCIR Study Group 1
- U.S. CCIR Study Group 2
- U.S. CCIR Study Group 3
- U.S. CCIR Study Group 4
- U.S. CCIR Study Group 5
- U.S. CCIR Study Group 6
- U.S. CCIR Study Group 7
- U.S. CCIR Study Group 8
- U.S. CCIR Study Group 9
- U.S. CCIR Study Group 10
- U.S. CCIR Study Group 11
- U.S. CCIR Study Group CNTT
- U.S. CCITT Study Group 1
- U.S. CCITT Study Group 2
- U.S. CCITT Study Group 3
- U.S. CCITT Study Group 4
- U.S. CCITT Study Group 5

Transportation:
- Advisory Committee on Transportation Related Signs
  and Symbols
- Citizens' Advisory Committee on Aviation
- Citizens' Advisory Committee on Transportation Quality
- Civil Reserve Air Fleet Advisory Committee
- Flight Information Advisory Committee
- National Motor Vehicle Safety Advisory Council
- National Offshore Operations Industry Advisory Committee
- Obstacle Clearance Requirements Advisory Committee for
  the United States
- Saint Lawrence Seaway Development Corporation Advisory
  Board
- Southern Region Air Traffic Control Advisory Committee
- Technical Pipeline Safety Standards Committee
- Towing Industry Advisory Committee
- United States Advisory Committee on Visual Aids to
  Approach and Landing
Transportation (continuation)

United States Terminal Instrument Procedures Advisory Committee
Youth Highway Safety Advisory Committee

Treasury:
Advisory Committee on Distilled Spirits Plant Supervision
Regional Advisory Committee on Banking Policies and Practices for the First National Bank Region
Regional Advisory Committee on Banking Policies and Practices for the Second National Bank Region
Regional Advisory Committee on Banking Policies and Practices for the Third National Bank Region
Regional Advisory Committee on Banking Policies and Practices for the Fourth National Bank Region
Regional Advisory Committee on Banking Policies and Practices for the Fifth National Bank Region
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Regional Advisory Committee on Banking Policies and Practices for the Eleventh National Bank Region
Regional Advisory Committee on Banking Policies and Practices for the Twelfth National Bank Region
Regional Advisory Committee on Banking Policies and Practices for the Thirteenth National Bank Region
Regional Advisory Committee on Banking Policies and Practices for the Fourteenth National Bank Region
Small Business Advisory Committee to the Commissioner of Internal Revenue

Energy Research and Development Administration:

Advisory Panel for Review of the Laser Isotope Separation Program
Lignite Advisory Committee
Study Group on Global Environmental Effects of Carbon Dioxide
Task Force on Demonstration Projects as a Commercialization Incentive
Liquid Metal Fast Breeder Reactor (LMFBR) Steering Committee
EnvironDental

Ecology Advisory Committee
Environmental Health Advisory Committee
Environmental Measurements Advisory Committee
Environmental Pollutant Movement and Transformation Advisory Committee
Environmental Radiation Exposure Advisory Committee
Technology Assessment and Pollution Control Advisory Committee

Export-Import Bank of the United States:
Advisory Committee to the Export-Import Bank of the United States

Federal Communications Commission:
Radio Technical Commission for Marine Services Special Committee #69/World Administrative Radio Conference Advisory Committee for Maritime Mobile Service
World Administrative Radio Conference Advisory Committee for High Frequency Fixed

Federal Energy Administration:
Transportation Advisory Committee

Federal Home Loan Bank Board:
Advisory Committee on the Alternative Mortgage Instruments Research Study

General Services Administration:
Regional Archives Advisory Council, Region 2
Regional Archives Advisory Council, Region 3
Regional Archives Advisory Council, Region 4
Regional Archives Advisory Council, Region 7
Regional Archives Advisory Council, Region 9

National Aeronautics and Space Administration:
Ad Hoc Advisory Subcommittee for Evaluation of Applications Explorer Mission-B/Stratospheric Aerosol and Gas Experiment Proposals
Earth Dynamics Advisory Subcommittee
Ocean Dynamics Advisory Subcommittee
Space Systems Committee
National Science Foundation:
Ad Hoc Advisory Panel for the Very Large Array
Advisory Committee for Research
Advisory Panel for Atmospheric Sciences
Science Information Activities Task Force
Special Advisory Committee on the Sacramento Peak Observatory
Utility Advisory Panel

Small Business Administration:
Marshall District Advisory Council
Task Force on Equity and Venture Capital for Small Business

Veterans Administration:
Chief Medical Director's Ad Hoc Advisory Committee on Spinal Cord Injury

Agency for International Development
Engineering, Architectural and Construction Industry Advisory Committee
Agriculture and Rural Sector Planning Advisory Committee
MEMORANDUM FOR: Department of Agriculture
Department of State
Department of Transportation
Department of Housing and Urban Development
Department of the Treasury
Council on Environmental Quality
Office of Management and Budget
Export-Import Bank of the United States

SUBJECT: Advisory Committee Review

Your recommendations for the continuation or termination of advisory committees, in response to my directive of February 25, 1977, have been received and are being reviewed by the Office of Management and Budget.

I am pleased to note that you have recommended a substantial reduction in the number of committees advising your Departments and agencies. As I indicated before, this is an important part of our effort to improve the organization and effectiveness of government. Efforts such as yours, and our continued attention to the establishment and continuation of committees, will make it a success.

Jimmy Carter
MEMORANDUM FOR: Department of Commerce
                Department of Defense
                Department of Health, Education and Welfare
                Department of Justice
                Department of Labor
                Consumer Product Safety Commission
                Federal Communications Commission
                Federal Energy Administration
                National Aeronautics and Space Administration
                National Science Foundation
                Small Business Administration
                Commission on Civil Rights
                Veterans Administration

SUBJECT: Advisory Committee Review

Your recommendations for the continuation or termination of advisory committees, in response to my directive of February 25, 1977, have been received and are being reviewed by the Office of Management and Budget.

I believe more can be done, and I have asked OMB staff to carefully review your recommendations. When that review is complete later in May, senior OMB staff will meet with your Departments and agencies for a critical zero-based analysis of committees you wish to continue. However, I urge you not to wait for those sessions to rethink the need for your committees. OMB would be happy to receive further recommendations for committee terminations during their review.

Jimmy Carter
THE WHITE HOUSE
WASHINGTON

May 19, 1977

Hamilton Jordan

The attached was returned in the President's outbox and is forwarded to you for your information.

Rick Hutcheson

Re: The Emory Alumnus
Article about Dean James Laney
Dean James Laney Named As New President

Dean Laney, dean of Emory's Candler School of Theology, has been named President of Emory University.

Dean Laney's appointment was announced on March 17 following a meeting of Emory's Board of Trustees on campus. His selection came at the end of a year-long search for a successor to Dr. Orford S. Atwood, who said last year that he would retire at the end of August, 1977.

"Dr. Laney possesses all of the qualifications we sought. I'm confident that under his leadership Emory University will continue the great progress that has been made during the presidency of Dr. Atwood," said Henry L. Bowden '32-'34-'59, chairman of Emory's Board of Trustees.

Dean Laney has demonstrated his leadership abilities in building the Candler School of theology and we have every confidence he will continue the same kind of distinguished leadership the University as a whole," said Dr. Atwood.

"I am deeply honored by the invitation to be President of Emory University and especially privileged to be chosen by the institution for which we have developed such a sense of loyalty and appreciation over the past eight years," said Dean Laney.

Dean Laney chats with Board Chairman Henry Bowden at luncheon following Dr. Laney's election by the Board of Trustees as Emory's 17th President. Interested listener at left is Trustee D. W. Brooks '64H.

Dean Laney holds a bachelor of arts (in economics), bachelor of divinity and doctor of philosophy. He was associate professor of Christian ethics and director of Methodist studies at Vanderbilt Divinity School for four years. He was a member of the Christian Council and on the faculty at Yonsei University. Earlier, he was chaplain and English master at...
THE WHITE HOUSE
WASHINGTON

May 19, 1977

Z. Brzezinski
Frank Press

The attached was returned in the President's outbox and is forwarded to you for your information.

Rick Hutcheson

Re: Pan American Day Speech
Use of Satellites for Managing Earth Resources