

11/3/77

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THE PRESIDENT'S SCHEDULE

Thursday - November 3, 1977

- 8:15 Dr. Zbigniew Brzezinski - The Oval Office.
- 8:45 Mr. Frank Moore - The Oval Office.
- 9:00 Meeting with Georgia Congressional Delegation.
(20 min.) (Mr. Frank Moore) - The Cabinet Room.
- 10:30 Mr. Jody Powell - The Oval Office.
- 11:00 Mr. Charles Schultze - The Oval Office.
(20 min.)

THE PRESIDENT'S SCHEDULE

Thursday - November 3, 1977

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(20 min.) (Mr. Frank Moore) - The Cabinet Room.
- 10:30 Mr. Jody Powell - The Oval Office.
- 11:00 Mr. Charles Schultze - The Oval Office.
(20 min.)

THE WHITE HOUSE
WASHINGTON

November 3, 1977

Hamilton Jordan

The attached letter to Arnold Saltzman was returned in the President's outbox today and is forwarded to you for your information. The signed original has been given to Stripping for delivery.

Rick Hutcheson

cc: Stripping

THE WHITE HOUSE
WASHINGTON
NOV 3 1977
FOR MR. JORDAN
ATTACHED LETTER
IN THE PRESIDENT'S
OUTBOX TODAY
FOR YOU
TO STRIPPING

THE WHITE HOUSE
WASHINGTON

	FOR STAFFING
	FOR INFORMATION
✓	FROM PRESIDENT'S OUTBOX
	LOG IN/TO PRESIDENT TODAY
	IMMEDIATE TURNAROUND

ACTION
FYI

to skip

	MONDALE
	COSTANZA
	EIZENSTAT
X	JORDAN
	LIPSHUTZ
	MOORE
	POWELL
	WATSON
	McINTYRE
	SCHULTZE

	ENROLLED BILL
	AGENCY REPORT
	CAB DECISION
	EXECUTIVE ORDER

Comments due to
Carp/Huron within
48 hours; due to
Staff Secretary
next day

	ARAGON
	BOURNE
	BRZEZINSKI
	BUTLER
	CARP
	H. CARTER
	CLOUGH
	FALLOWS
	FIRST LADY
	HARDEN
	HUTCHESON
	JAGODA
	GAMMILL

	KRAFT
	LINDER
	MITCHELL
	MOE
	PETERSON
	PETTIGREW
	POSTON
	PRESS
	SCHLESINGER
	SCHNEIDERS
	STRAUSS
	VOORDE
	WARREN

THE WHITE HOUSE

WASHINGTON

November 3, 1977

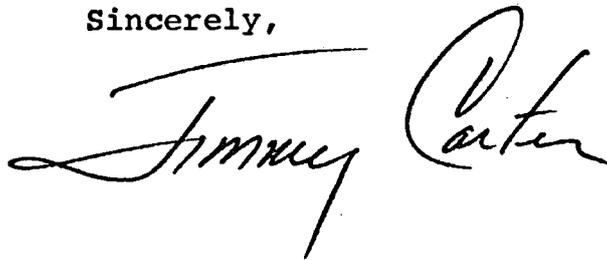
To Arnold Saltzman

I appreciate your thoughtful letter and your continuing advice and support.

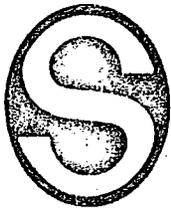
I am taking the liberty of sending a copy of your letter to Charles Schultze, Chairman of my Council of Economic Advisers, so he will be aware of your interest in national economic planning. We would both like to have your continuing advice and criticisms on the economic policies we are developing and pursuing. There is much that can be contributed by friends like you from the private sector.

In the meanwhile, my thanks for your continuing friendship and support.

Sincerely,

A handwritten signature in cursive script that reads "Jimmy Carter". The signature is written in dark ink and is positioned to the right of the word "Sincerely,".

Mr. Arnold A. Saltzman
Chairman
The Seagrave Corporation
350 Fifth Avenue
New York, New York 10001



FOUNDED 1881

THE SEAGRAVE CORPORATION

350 FIFTH AVENUE • NEW YORK, N. Y. 10001 • (212) 594-1870

*Ham
Prepare
reply*

J

Office of the Chairman

October 21, 1977

The Honorable Jimmy Carter
President of the United States
The White House
Washington, D.C.

Dear Mr. President:

Last Friday, at the reception of the National Finance Council, you suggested that I write directly to you on the matter we began to discuss. We concurred that some of our national economic "game plans" are not working and that the problem of getting your energy program into place has been more difficult than it should be. To encourage you to read further, I am enclosing a letter which Mike Mansfield had Fritz Mondale hand carry directly to you.

- 1 - Over the last several years -- and for much of that period at the specific behest of the Congress -- I had been searching for ways to improve national economic policy-making to provide greater foresight and greater integration (instead of policy in bits and pieces). Aside from the structural changes that need to be made within the Executive branch itself, we must also find a way to persuade the Congress and the American people of the need for specific action before legislation has to be jammed through. This can be done.
- 2 - More immediately, we are faced with the need to get an energy program legislated different from what the Senate has envisaged. We also have an unfavorable balance of trade which is much more serious than has been understood both within the Administration and outside of it, and steadily saps our economic well-being. I, therefore, propose that you switch your strategy of pounding primarily at shortages of energy, and concentrate much more strongly on the necessity of cutting back our imports of petroleum to stop the erosion of the American dollar, -- and what it means directly to a businessman, to a worker.

The Honorable Jimmy Carter
October 21, 1977
Page Two

You inherited a terrible mess because of previous inaction. The American people are not sufficiently frightened about energy shortages and it takes more time to educate them than you presently have. This is particularly true when the oil companies counter with propaganda that still higher prices would provide much greater supply. In my view, this is a great opportunity to try to tackle two major problems at the same time, energy and foreign trade imbalance. That connection is obvious, demonstrable, and could sell. Many in your Administration have avoided expressing concern about the unfavorable trade balance. They are mistaken --and there is no place to hide in any case.

3 - As an aside, trying to patch up pressure points piece by piece - such as textiles, shoes, leather, electronics, steel - and tomorrow what? -- urgently suggests the need for a review of our foreign trade policy on a coordinated structural basis.

4 - The differences between the Fed and the Administration are largely a product of relying too much on fiscal and monetary policies as economic solutions instead of sectoral and regional pinpointing. In a larger sense, our governmental institutions and strategy have not responded promptly or adequately to the economic changes in our nation and in the world since 1960. We are backing into the future, stumbling as we go.

I have supported your candidacy and your Administration financially and with whatever time was asked. I believe your Administration may be our last best hope to get our country back on the track. I respect your courage and your intelligence. I would like to consult with you in greater specificity. I do not know where else to find the openness of mind, the authority, and the freedom from ties to the past.

Sincerely yours,



Arnold A. Saltzman

Enclosure

United States Senate
Office of the Majority Leader
Washington, D.C. 20510

November 10, 1976

Honorable Jimmy Carter
President-Elect
Plains, Georgia

Dear Governor:

I am writing to put before you the name of Arnold A. Saltzman, Chairman and Director of the Seagrave Corporation of New York City. Mr. Saltzman has headed the firm for many years and has also served the United States Government in a number of capacities. Presently, for example, he is Chairman of the Advisory Committee of the Commission on Supplies and Shortages.

Mr. Saltzman is well-known among members of Congress, particularly on the Democratic side. He first came to my personal attention several years ago when I read an analysis which he had written on the wider implications of the petroleum shortage which was precipitated by the Arab boycott. The analysis demonstrated a rare depth of understanding of the nation's need for a rational system of foresight in dealing with basic problems, rather than the wasteful hit or miss, crisis-action and forget syndromes which have long been characteristic of so much of the federal approach.

Over the years, I have come to know Arnold Saltzman, his capabilities and his character, finding the former exceptional and varied and the latter unimpeachable. His ability to project a concept of the national interest in a long range and interrelated pattern, I have found to be particularly impressive.

Mr. Saltzman has indicated to me his desire to leave business and serve the nation in a Democratic Administration. In my judgment, he is fully qualified to assume federal responsibilities of the most exacting nature and on the highest levels of trust. I believe that he would be eminently suitable to serve in executive posts in the Department of State, as for example, that of Under-Secretary for Economic Affairs. I am confident that, in such a capacity, he would reflect great credit on the incoming administration and on the nation.

Honorable Jimmy Carter

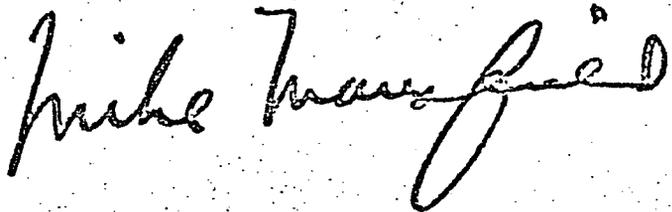
2

November 10, 1976

Enclosed herewith is a biographical sketch of Mr. Saltzman and a copy of a preliminary report which he recently prepared at my request in connection with his work as chairman of the Advisory Committee of the Commission on Supplies and Shortages. It affords some indication of his competence.

I commend Arnold Saltzman to your attention without reservation.

Sincerely,

A handwritten signature in cursive script, reading "Mike Mansfield". The signature is written in dark ink and is positioned to the right of the typed word "Sincerely,".

Enclosures

THE WHITE HOUSE
WASHINGTON

November 3, 1977

Jody Powell
Jack Watson

The attached was returned in the President's outbox today and is forwarded to you for your information. The signed original has been forwarded to Stripping for mailing.

Rick Hutcheson

cc: Stripping

RE: LETTER TO HENRY MAIER ON
NEWSWEEK

THE WHITE HOUSE
WASHINGTON

11-3-77

To Henry Maier

Thanks!

Newsweek is perhaps
the worst violator of
the self-initiated story,
quoting "sources" which may
or may not exist.

Your support & con-
fidence is very valuable
to me. We've learned to
accept press criticism - in
general, they've been fair.

Your friend,
Jimmy

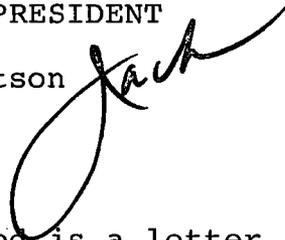
THE WHITE HOUSE
WASHINGTON

November 2, 1977

MEMORANDUM FOR THE PRESIDENT

FROM:

Jack Watson

A handwritten signature in black ink, appearing to read "Jack", written over the printed name "Jack Watson". The signature is stylized with a large loop at the end.

Attached is a letter from Mayor
Henry Maier of Milwaukee, which
I thought you might like to see.

Attachment



HENRY W. MAYER
MAYOR



OFFICE OF THE MAYOR
MILWAUKEE

October 20, 1977

President Jimmy Carter
The White House
Washington, D. C. 20500

Dear Mr. President:

I have just finished reading the October 24th Newsweek article, "Can Jimmy Carter Cope?" At first I saw red. Then I took the time to go back over the article carefully to determine how many sources of information--real, named sources--Newsweek was able to quote to substantiate its claims. I didn't find many!

What I did find was a minimum of twenty-two instances where the reporter resorted to the time-worn practice of giving credence to "one high-level adviser", a "topside staffer", "one Carter man", "one aide" (mentioned several times without indicating that it might have been the same "aide"), a "senior operative", "some counselors", and a host of others. The writer forgot to include the usual "unimpeachable source" which I thought was an absolute must in the vocabulary of any reported assigned to do a hatchet job.

I thought you might like to know, Mr. President, that there is at least one source who will allow his name to be used with his statements and who is convinced that you are doing a superb job. I know you are enough of a "pro" in this business of national leadership to understand that the cheering of the crowds dies quickly. That's natural and to be expected. To fill the voids, enterprising reporters seem compelled to resort to boos and catcalls which, while lacking in reality, can be readily adapted to suit their purpose and blithely attributed to "outer-tier offices" or "currently fashionable gossip".

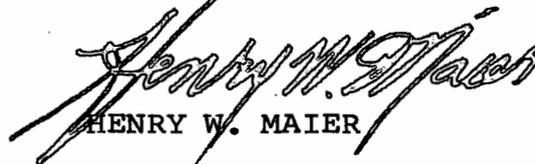
President Jimmy Carter
Page 2
October 20, 1977

For the record, Mr. President, I want you to know that I and a great many more (and I can name at least twenty-two "sources") feel that you are doing far more than "coping". With very little prompting, we even stand ready to cite specific examples of your leadership!

I recall that a few years ago Howard K. Smith made a very significant assessment of the inability of reporters to provide perceptive reporting and judicious interpretation of events. "In the realm of government," he said, "the reporters' term 'credibility gap' is one of the most distorting over-simplifications of the time. The President is dealing with unutterably complex situations in which the very facts on which to base judgment may not be in for weeks; yet we tend to call it calculated deception if he does not instantly provide conclusive facts and admit failure." Newsweek may not provide an exact parallel, but I have a feeling that the similarity should not be overlooked.

You have my continued support and my very best wishes.

Sincerely,



HENRY W. MAIER

Mayor

I hope the proposal that I sent Jody P. will be helpful. The technology is simple! I know it is workable. It may help.



9:00 AM

Q

THE PRESIDENT HAS SEEN.

THE WHITE HOUSE

WASHINGTON

November 2, 1977

MEETING WITH THE GEORGIA DELEGATION

Thursday, November 3, 1977

9:00 a.m. (20 Minutes)

The Cabinet Room

From: Frank Moore *J.M.*

I. BACKGROUND, PARTICIPANTS AND PRESS PLAN

A. Background: The Georgia delegation, rightly or wrongly, gets the blame or the credit for your actions. They are also frequently approached and asked if you are really serious about various issues and for their interpretation of your statements and actions. As you know, the legislation we are taking credit for this year has had little appeal for the delegation or for their constituents. They have been generally very supportive of you and have taken some politically risky stands.

I believe this meeting will engender good will among the members of the delegation which spreads on the Hill and back in Georgia out of proportion to the number of individuals involved.

B. Participants

- | | |
|-----------------|-----------------|
| The President | Billy Lee Evans |
| | Edgar Jenkins |
| Herman Talmadge | Doug Barnard |
| Sam Nunn | |
| Bo Ginn | Frank Moore |
| Dawson Mathis | Bill Cable |
| Jack Brinkley | Dan Tate |
| Elliott Levitas | Herky Harris |
| Wyche Fowler | |
| John Flynt | |

C. Press Plan

White House photo only

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II. TALKING POINTS

1. I recommend that you open the meeting on a high note, talking of the interaction of national and international affairs, your feelings about the first 10 months in office, your feelings about the Hill, the press. You should then ask the delegation to discuss whatever is on their minds.
2. Specifically, you should thank Senator Talmadge for his help on the major issues, i.e. the farm bill. He has never refused to help when you have asked. He has taken tough political stands and helped us on the less-public issues as well.
2. You also need to thank San Nunn for his support. He has helped because you are President, because you are from Georgia even when he did not agree.
3. You should thank the House members of the delegation for their support on the B-1 vote, particularly Dawson Mathis. You should stress that we need them to stand firm when the supplemental appropriations is before the House, probably Friday. The following members of the delegation voted with you on the B-1 (October 20), those starred switched from an earlier B-1 vote: Fowler, Ginn*, Mathis*, Brinkley*, and Barnard*.
4. You should mention the DNC fundraiser you will be doing in Atlanta on January 20, 1978.
5. The entire delegation needs to hear that you are aware of the special burden they bear and that you are willing to help in any way you can. Let them know that myself and my staff are here and ready to help with their special problems. and that you hope they will continue to give you their advice and guidance.

THE WHITE HOUSE
WASHINGTON
November 3, 1977

Stu Eizenstat
Bob Lipshutz

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

cc: The Vice President

RE: TITLE VI AND BAKKE

THE WHITE HOUSE
WASHINGTON

	FOR STAFFING
	FOR INFORMATION
/	FROM PRESIDENT'S OUTBOX
	LOG IN/TO PRESIDENT TODAY
	IMMEDIATE TURNAROUND

ACTION	FYI	
	/	MONDALE
		COSTANZA
/		EIZENSTAT
		JORDAN
/		LIPSHUTZ
		MOORE
		POWELL
		WATSON
		McINTYRE
		SCHULTZE

	ENROLLED BILL
	AGENCY REPORT
	CAB DECISION
	EXECUTIVE ORDER
	Comments due to Carp/Huron within 48 hours; due to Staff Secretary next day

	ARAGON
	BOURNE
	BRZEZINSKI
	BUTLER
	CARP
	H. CARTER
	CLOUGH
	FALLOWS
	FIRST LADY
	HARDEN
	HUTCHESON
	JAGODA
	GAMMILL

	KRAFT
	LINDER
	MITCHELL
	MOE
	PETERSON
	PETTIGREW
	POSTON
	PRESS
	SCHLESINGER
	SCHNEIDERS
	STRAUSS
	VOORDE
	WARREN

THE PRESIDENT HAS SEEN.

THE WHITE HOUSE
WASHINGTON

October 28, 1977

Stu
Bob
J

MEMORANDUM FOR THE PRESIDENT

FROM: STU EIZENSTAT *Stu*
BOB LIPSHUTZ *Bob*

RE: Title VI and Bakke

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Following oral argument in the Supreme Court in Bakke, the Court directed the parties to file by November 16 supplemental briefs discussing the effect of Title VI of the Civil Rights Act of 1964 on the case. The Justice Department--which is not a party but rather an amicus curiae-- is considering whether it should also file such a brief.

Title VI prohibits racial discrimination in program implementation by recipients of Federal funds. Since the University of California at Davis Medical School, like most other schools, receives Federal money, it is covered by Title VI.

We do not believe that Title VI precludes flexible affirmative action programs, but it is possible that the Court could rule otherwise. If it does, an immediate threat would be posed to such Federal programs as:

- 10 percent set-aside for minority contractors in the 1977 Public Works Act;
- your directive that Federal agencies attempt to double their business with minority contractors;
- the Office of Minority Business Enterprise in Commerce;
- several HEW programs, including grants for training minorities in the areas of mental health, biomedical research and other health-related fields;
- SBA's services to minority-owned businesses.

It is important to urge the Supreme Court to avoid an interpretation of Title VI which would trigger these types of consequences. As it happens, the Justice Department is responsible for coordinating all Federal enforcement of Title VI, so its views on the statute should be particularly heeded by the Court.

We believe that Justice should file a brief arguing that Title VI does not prohibit reasonable programs designed to increase minority representation in medical schools. Since the Court's ultimate ruling will affect other agencies, the brief should be circulated to them prior to filing.

In particular, in order to avoid the types of problems which surrounded the filing of the initial brief in this case, we recommend that you give us authority to discuss with Justice the filing and content of the supplemental brief.

Approve

Disapprove

*Discuss only = don't urge
either way*
JC

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THE WHITE HOUSE
WASHINGTON

November 3, 1977

Frank Moore

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
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Rick Hutcheson

RE: PERCY CALL - BYRD

THE WHITE HOUSE
WASHINGTON

	FOR STAFFING
	FOR INFORMATION
/	FROM PRESIDENT'S OUTBOX
	LOG IN/TO PRESIDENT TODAY
	IMMEDIATE TURNAROUND

ACTION
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	EIZENSTAT
	JORDAN
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/	MOORE
	POWELL
	WATSON
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	STRAUSS
	VOORDE
	WARREN

THE PRESIDENT HAS SEEN.

Frank J

THE WHITE HOUSE
WASHINGTON

THURSDAY - NOVEMBER 3, 1977
2:25 P.M.

MR. PRESIDENT:

SENATOR PERCY CALLED. Frank recommends you return his call.

Frank Moore believes Percy is going to ask you to call Senator Byrd and urge him to bring up the Nuclear Non-proliferation Bill.

Frank suggests you tell Percy that you have already mentioned to Byrd on at least two occasions that you would like to see the bill brought up before the end of the session. However, you should be careful not to make a commitment to call Byrd at this time because he is already very preoccupied with the energy bill.

*Gleason & I -
time agreement - non-political
bill on calendar - time limit
agreement - 5 hours T.K. 5897*

*Frank - Tell Percy I called.
Byrd said there is no time
agreement & the only way
to get me from McClure
& Baker is to wait
until next year -
I'm sorry
J.C.*

THE WHITE HOUSE
WASHINGTON
November 3, 1977

Charles Schultze

The attached was returned in
the President's outbox. It is
forwarded to you for your
information.

Rick Hutcheson

RE: LETTER FROM A. BURNS

cc Schultz
C
/

THE PRESIDENT HAS SEEN.



CHAIRMAN OF THE BOARD OF GOVERNORS
FEDERAL RESERVE SYSTEM
WASHINGTON, D. C. 20551

November 2, 1977

The President
The White House
Washington, D. C.

Dear Mr. President:

The Washington press and one or two other papers used my Spokane speech to construct one of their favorite scenarios -- the scenario of confrontation with the President. That certainly was not my purpose.

I therefore particularly welcomed the comments you made in your press conference of October 28. Against the news backdrop of the week, business confidence and the Nation's economy could only be strengthened by your statement.

I should have written you this note of appreciation in any event. My immediate reason for writing you is the mistaken thrust of a front-page article in this morning's New York Times.

Sincerely yours,

A handwritten signature in cursive script, appearing to read "Arthur F. Burns".

Arthur F. Burns

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~~THE PRESIDENT'S OFFICE~~

THE WHITE HOUSE

WASHINGTON

November 3, 1977

MEMORANDUM FOR THE PRESIDENT

FROM: FRANK MOORE *J.M.*

9

At 4:00 today the Senate voted to table the motion to recommit the social security bill until February 1 by 54 yeas to 36 nays.

Senator Robert Byrd offered the motion to table. Action on the bill will continue the rest of the afternoon and probably tomorrow.

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THE PRESIDENT HAS SEEN.

THE WHITE HOUSE

WASHINGTON

November 3, 1977

Walt Duka has been Associate Press Secretary since we took office. Before signing on here, he was the number two person in the public information office at the Postal Service. The top job there opened up, he accepted, and Monday he will become the Assistant Postmaster General for Communications.

You may wish to refer to your recent statement that there hasn't been enough public accountability in the Postal Service, and tell him that that all changes when he assumes his new job Monday.

Walt is a very quiet, steady person with good common sense who has served us well, and those of us in the Press Office are sincerely sorry that he is leaving.

His wife's name is Susan. Children: Donna, 16; Tom, 14; Pete, 13; Taff, 9.

THE PRESIDENT HAS SEEN.

THE WHITE HOUSE

WASHINGTON

November 3, 1977

C

Mr. President:

Much like the arrangement on Jody's session with you this morning, we are planning to have John Hart's NBC crew film the very first portion of Dr. Brzezinski's briefing with you tomorrow morning.

Dr. Brzezinski will have a non-controversial subject to bring up with you and elicit a response from you, much like Jody did this morning. Dr. Brzezinski will be the one to indicate to the cameras that they should cease filming and leave.

If this presents a problem to you, please let us know.

Rex

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THE PRESIDENT HAS SEEN.

THE WHITE HOUSE

WASHINGTON

November 3, 1977

e
1

MEMORANDUM FOR THE PRESIDENT

FROM:

FRANK MOORE

FM.

The Senate earlier this morning voted not to table the Curtis Amendment (equal taxes on employers and employees) by 44 yeas - 45 nays. However, we were able to switch some votes and at 12:25 p.m., the Senate defeated the Curtis amendment, 41 yeas - 49 nays.

You may be interested to know that Senator Byrd voted against our position on both votes.

Curtis will probably modify his amendment in the hope of picking up necessary votes.

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for Preservation Purposes

THE PRESIDENT HAS SEEN.

THE WHITE HOUSE
WASHINGTON

November 3, 1977

C
/

MEMORANDUM TO THE PRESIDENT

FROM: JIM FALLOWS *Ji*

I thought you did a very good job at the World Jewish Congress. I think, too, that it was a help to have a text to release.

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THE WHITE HOUSE
WASHINGTON

November 3, 1977

Peter Bourne

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

COORDINATION OF FOREIGN POLICY
SPEECHES

THE WHITE HOUSE
WASHINGTON

11-3-77

To Peter Lawrence

If the Post story
was accurate, your
remarks re drug
sales to Cuba was
inappropriate. Observe
my memo of today.

J.C.

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for Preservation Purposes

THE WHITE HOUSE
WASHINGTON
November 3, 1977

Zbig Brzezinski

The attached was returned in the President's outbox today and is forwarded to you for your information. The signed original has been given to Bob Linder for appropriate handling.

Rick Hutcheson

cc: Bob Linder

RE: COORDINATION OF FOREIGN
POLICY SPEECHES

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

November 2, 1977

MEMORANDUM FOR THE PRESIDENT

FROM: ZBIGNIEW BRZEZINSKI



SUBJECT: Coordination of Foreign Policy Speeches

Cy has complained to me about the Washington Post story of this morning, reporting remarks by Peter Bourne on our policy towards Cuba. As reported, Peter indicated that the United States will soon permit Cuba to buy currently embargoed drugs and medicines and that your Administration wants to use cooperation in health "as a leading edge" toward broader relations with Cuba.

Cy is concerned that the speech was not cleared by anybody. We certainly had no knowledge of it here.

It has been established practice that all major foreign policy pronouncements by senior Administration officials are to be cleared with the NSC. A directive (or reminder) by you to that effect is needed. I attach it.

THE WHITE HOUSE

WASHINGTON

November 3, 1977

MEMORANDUM FOR CABINET MEMBERS, WHITE HOUSE ASSISTANTS
AND SPECIAL ASSISTANTS

All foreign policy statements destined for public consumption should be cleared with the NSC prior to delivery or release. The NSC should coordinate with the Secretary of State such clearance procedures.

Jimmy Carter

THE WHITE HOUSE
WASHINGTON

November 3, 1977

Hamilton Jordan

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the President's outbox. It is
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Rick Hutcheson

RE: TRIP OPTIONS

THE WHITE HOUSE
WASHINGTON

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	FOR INFORMATION
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ACTION	FYI	
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	SCHNEIDERS
	STRAUSS
	VOORDE
	WARREN

THE PRESIDENT HAS SEEN.
THE WHITE HOUSE
WASHINGTON

November 2, 1977

MEMORANDUM FOR THE PRESIDENT

FROM: ZBIGNIEW BRZEZINSKI
SUBJECT: TRIP OPTIONS

As I see it, they are the following:

1. Cancel indefinitely;
2. Postpone: to later December?
to early January?
later still?
3. Carry through: leadership would have to agree to suspend debate for approximately one week;
4. Amputate: go just to Europe and to India, thereby combining our traditional allies with a visit to a key developing country (as a practical matter, however, the timing of that section of the trip would still require Congressional leadership's cooperation as per #3 above).

Comment: I have tried to abstract myself from my own clear preference that the trip go forward as scheduled. Somehow, I cannot suppress the anxiety that a decision to postpone will not be good for you either domestically or internationally. The press will paint a picture of a President unable to assert himself in regard to Congressional leadership and not free to conduct his foreign policy. While I do not know in detail the intricacies of the energy bill, I suspect that you will not get all that you want, and hence the end result might be the impression that you forewent the trip at relatively little benefit to your domestic program.

Moreover, there is always the possibility that the matter will be resolved prior to your scheduled departure and thus the trip will have been given up unnecessarily.

Quite frankly, what I would like to see done is for you to state quite assertively -- presidentially! -- to Byrd, O'Neill, and others that you feel that the trip is in the national interest, that it will enhance American prestige, that it will be helpful to you personally, and that you expect them either to conclude the necessary business prior to your departure, or to suspend deliberation of the energy bill for one week so that you can be home in time to play the necessary role in determining the outcome. This will put the burden on them.

My guess is that they will not want to assume the responsibility for the cancellation and that they will respond; if not pressed, naturally they will find it more comfortable to have the trip simply cancelled and to let matters take their course.

I am writing this not in the expectation of swaying you but to have you consider these arguments before you make your final decision, preferably after a further discussion with Cy and me, in addition to your domestic advisers.

C

EYES ONLY FOR THE PRESIDENT

from Charlie Schultze

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for Preservation Purposes

THE PRESIDENT HAS SEEN.

THE CHAIRMAN OF THE
COUNCIL OF ECONOMIC ADVISERS
WASHINGTON

①

EYES ONLY

November 2, 1977

MEMORANDUM FOR THE PRESIDENT

From: Charlie Schultze ^{CLS}

Subject: October Data on the Wholesale Price Index (to be released 9 a.m., Thursday) and Unemployment (to be released 9 a.m., Friday)

Wholesale Price Index

Wholesale prices in October rose 0.8 percent compared to much smaller increases, averaging less than 0.1 percent a month, over the prior five months.

Farm products ended a five month decline and rose by 2.4 percent in October. Industrial commodities prices rose 0.6 percent, approximately the same rate they had been rising for the prior three months.

Within industrial commodities major increases came in two areas: the price increases for new model automobiles showed up in the index for the first time; and prices of machinery and equipment, which had been rising earlier in the year at a rather moderate pace, rose in October by 1.5 percent. The latter increase may reflect a pass-through of earlier steel price increases.

The numbers are still consistent with what we have been saying all along -- when you abstract from large fluctuations in farm prices the underlying rate of inflation is still running in the neighborhood of 6-1/2 percent a year.

Unemployment

The rate of unemployment rose slightly in October from 6.9 percent to 7.0 percent. For all practical purposes, there has been no significant change in the unemployment rate since April.

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The following table gives a capsule of what happened in October.

(thousands)

Civilian labor force	+234
Employment	+135
Unemployment	+99

The growth in employment was relatively small. These employment and unemployment numbers come from a survey of individual households. A simultaneous survey of business firms gives about the same results -- total employment grew modestly, less than needed to offset the normal growth in the labor force.

There is some good news -- average hours of work increased slightly and total man-hours worked in the private economy have risen in the past two months after a dip in August.

Insofar as these employment and hours numbers give us a glimpse of what is happening to production it seems that the economy continues to grow, but we are not yet experiencing the kind of gains which would confirm our earlier forecast of a significant pickup in the rate of growth in the final quarter of the year. There are still two months to go, of course, and this is a very tentative assessment.

The black unemployment rate rose 0.8 percent to 13.9 percent, the highest level in 1977 except for August's aberrantly high 14.5 percent. The main source of the October rise was an increase in unemployment among adult black males. Adult white male unemployment is now significantly lower than a year ago; black male unemployment is well above a year ago. While the data gyrate from month to month, the unemployment picture for blacks -- especially adult males -- is getting worse.

~~THE PRESIDENT HAS SEEN~~

THE WHITE HOUSE

WASHINGTON

November 3, 1977

Q
/

MEMORANDUM TO THE PRESIDENT

FROM: PETER BOURNE **P.B.**

SUBJECT: CUBA

I was very concerned to receive your note about drugs and Cuba. The article was completely misleading and had led both Zbig and Cy Vance to believe I had made a speech which addressed the issue of Cuba, which I had not. My speech to the American Public Health Association dealt only with health and mentioned no foreign country. There was a Cuban delegation in the audience and a reporter who was already aware of their request for drugs subsequently raised the issue with me. The resulting story was inaccurate and grossly misrepresented what I said. I spoke early yesterday morning with Rex Granum about my unhappiness with the article and he sent the attached memo to Jerry Schecter.

Anytime I have made any prepared statement that touched in any way on foreign policy I have cleared it with Zbig and the State Department. I apologize for any problem this event may have caused, but feel I was treated very unfairly by the Post.

PGB:ss

Attachment

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for Preservation Purposes

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

November 2, 1977

MEMORANDUM FOR JERRY SCHECTER

FROM: Rex Granum *Rex*

SUBJECT: Cuba - Peter Bourne article, p. A-8, Washington Post, November 2

Peter Bourne came by to point out several inaccuracies in the "US Expanding Health Ties With Cuba" article in today's Post.

He says that the lead is wrong in emphasis. Bourne said that the background on the possibility of an exception in the embargo is this:

He was approached by the Cuban Minister of Health, who showed him a list of 22 drugs and medicines which are manufactured solely in the United States, and the Minister asked if they could be exempted from the embargo on humanitarian grounds. Bourne then recommended to an interagency group chaired by the State Department that in fact the exemption be granted. But he said that he stressed to the reporter, Victor Cohn, that it was not his decision to make -- that it is the Interagency's decision, and said that a decision would probably come in a few weeks. Bourne acknowledges that the decision could well be negative, depending on the judgement of the group.

The other major point: The article states that Bourne and Julius Richmond "will visit Cuba soon;" Bourne says in fact that all he told Cohn was that they had received invitations to go. We can quote Bourne that he has "no expectations of going in the foreseeable future."

The article could easily come to nothing, but presumably it also could be taken, if someone decides they want to do it, as some sort of shift towards Cuba, etc. I thought it would be helpful for you to have this, and you very well may want to pass it on to your State Department people.

THE WHITE HOUSE
WASHINGTON
November 3, 1977

Jim Gammill

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

RE: AFFIRMATIVE ACTION IN NON-
CAREER HIRING

mtg on 9/22

THE WHITE HOUSE
WASHINGTON

*Patthi -
Bob Havelly (SE) may hand
out extra copies*

<input type="checkbox"/>	FOR STAFFING
<input checked="" type="checkbox"/>	FOR INFORMATION
<input type="checkbox"/>	FROM PRESIDENT'S OUTBOX
<input checked="" type="checkbox"/>	LOG IN/TO PRESIDENT TODAY <i>non</i>
<input type="checkbox"/>	IMMEDIATE TURNAROUND

*Note: This is a briefing paper for
The Pres's Nov 9 mtg. will go to Pres
Monday*

ACTION	FYI	
<input checked="" type="checkbox"/>		MONDALE
<input type="checkbox"/>		COSTANZA
<input checked="" type="checkbox"/>		EIZENSTAT <i>(has copies already)</i>
<input checked="" type="checkbox"/>		JORDAN
<input type="checkbox"/>		LIPSHUTZ
<input checked="" type="checkbox"/>		MOORE
<input checked="" type="checkbox"/>		POWELL
<input checked="" type="checkbox"/>		WATSON
<input checked="" type="checkbox"/>		MCINTYRE <i>(prob already has check)</i>
<input checked="" type="checkbox"/>		SCHULTZE

<input type="checkbox"/>	ENROLLED BILL
<input type="checkbox"/>	AGENCY REPORT
<input type="checkbox"/>	CAB DECISION
<input type="checkbox"/>	EXECUTIVE ORDER
	Comments due to Carp/Huron within 48 hours; due to Staff Secretary next day

<input type="checkbox"/>	ARAGON
<input checked="" type="checkbox"/>	BOURNE
<input type="checkbox"/>	BRZEZINSKI
<input type="checkbox"/>	BUTLER
<input type="checkbox"/>	CARP
<input type="checkbox"/>	H. CARTER
<input type="checkbox"/>	CLOUGH
<input type="checkbox"/>	FALLOWS
<input type="checkbox"/>	FIRST LADY
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<input type="checkbox"/>	HUTCHESON
<input type="checkbox"/>	JAGODA
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<input type="checkbox"/>	SCHNEIDERS
<input type="checkbox"/>	STRAUSS
<input type="checkbox"/>	VOORDE
<input type="checkbox"/>	WARREN

THE WHITE HOUSE
WASHINGTON

	FOR STAFFING
	FOR INFORMATION
/	FROM PRESIDENT'S OUTBOX
/	LOG IN/TO PRESIDENT TODAY
	IMMEDIATE TURNAROUND

ACTION	FYI	
		MONDALE
		COSTANZA
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		JORDAN
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		MOORE
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	JAGODA
/	GAMMILL

	KRAFT
	LINDER
	MITCHELL
	MOE
	PETERSON
	PETTIGREW
	POSTON
	PRESS
	SCHLESINGER
	SCHNEIDERS
	STRAUSS
	VOORDE
	WARREN

THE WHITE HOUSE
WASHINGTON

11/3/77

Mr. President:

Hamilton recommends the more limited release of information (Summary I).

Jody recommends no release of the information. The figures don't look all that great on their own, without a basis for comparison with previous Administrations.

Rick

THE WHITE HOUSE
WASHINGTON

*I can't
understand either
I or II -
The %'s don't
add up
JC*

MEMORANDUM FOR THE PRESIDENT

FROM: JAMES B. KING
JAMES F. GAMMILL, JR. *JFJ*

SUBJECT: Affirmative Action in Non-Career
Hiring

At your direction, the Presidential Personnel Office has been monitoring affirmative action hiring for non-career positions in the Executive Branch. This memorandum presents a status report on affirmative action hiring by the cabinet departments.

We have obtained affirmative action statistics on hiring for full time Presidential appointments and appointments by the departments to Non-Career Executive Assignments (NEA) and Schedule C positions. The statistics reflect the status of appointments as of October 1 of this year. The statistics are based on information voluntarily supplied by the incumbents holding these positions. This data is tabulated and entered into a computer, and the statistics are then retrievable by any desired combination of characteristics. Because some incumbents chose, as is their right, not to disclose certain personal data, the statistics do not reflect the total number of appointments. In addition, the State Department has said that it is unable to furnish you with this information. Because the statistics for the State Department are substantially incomplete, they are not included in the report.

This report presents information concerning appointment of minorities, ethnic groups and women by department and grade. Statistics are also available concerning vacancies, age, domicile, background, handicaps, and veterans status. Reports are updated monthly and are available in any degree of detail desired.

I. Summary

- Of those incumbents reporting information on Sex:

36.4% are women

- Of those incumbents reporting information on ethnicity:

12.6% are Black

2.8% are Hispanic

II. Analysis

A. By Salary range. Summary 1, Table 1 lists percentages of women, Blacks and Hispanics by salary ranges. Women appointees are disproportionately clustered at the lowest salary range. Many of these appointments are confidential/secretarial positions. Blacks and Hispanics are more evenly represented across all salary ranges.

B. By Department. Summary 1, Table 2, lists, within ranges, the percentages of women, Black and Hispanic appointees by department. The three departments reporting the highest percentages of Blacks are HUD (23%), Labor (21%) and Treasury (17%). The two departments reporting the lowest percentage of Blacks are Commerce (4%) and Agriculture (6%). Justice reports the highest percentage of Hispanics (6%). Transportation, Treasury, and Energy report no Hispanics.

III. Future Reports

We are requesting direction on the time and content of future reports.

A. Send reports:

_____ every _____ months

_____ on request only

B. Include statistics on:

_____ Minorities

_____ Ethnic Groups

_____ Women

_____ Vacancies

_____ Domicile

_____ Background

_____ Handicapped

_____ Veterans

IV. Release to Press

A number of members of the national and local press, as well as various interest groups, have expressed interest in the statistics. We can expect that the press will request the information in as much detail as we choose to provide. Interest groups and other organizations would also like to identify the individuals who hold these positions. We feel strongly that those who participated in this effort expect us to protect them from being identified as being a representative of any particular group, and that this implies a commitment on our part not to release their names.

We have to judge when a further breakdown of the statistics does not add to the overall picture but instead contributes primarily to the identification of the individuals.

We have prepared two summaries for possible release. Summary I lists percentages of appointments by salary range and department. Summary II is more detailed, and lists actual numbers of appointments by department and salary range.

For the reasons stated above, we recommend release of Summary I.

_____ Release Summary I

_____ Release Summary II

To avoid any possible embarrassment, it is important that we coordinate the release of information with the Press Office.

Attachments

SUMMARY I, TABLE I: PERCENTAGE OF APPOINTMENTS BY SALARY RANGE

TABLE I-A
Percentage of Women Within
Particular Salary Ranges

	% Women
Total of all Reporting Information on Sex	36.4
More than \$47,500	14.5
\$39,600-\$47,500	12.4
\$24,000-\$39,600	25.6
Less than \$24,000	77.8

TABLE I-B
Percentages of Blacks and of Hispanics
Within Particular Salary Ranges

	% Black	% Hispanic
Total of all Reporting Information on Ethnics	12.6	2.8
More than \$47,500	8.7	5.3
\$39,600-\$47,500	8.2	2.2
\$24,000-\$39,600	14.4	3.5
Less than \$24,000	16.3	1.2

TABLE I-C
Distribution of Women Appointees
By Salary Ranges

	More than \$47,500	\$39,600- \$47,500	\$24,000 \$39,600	Less than \$24,000
Total of all Reporting Information on Sex	14.6	25.0	29.6	30.2
Women	5.8	8.5	20.8	64.4

TABLE I-D
Distribution of Black and Hispanic
Appointees by Salary Ranges

	More than \$47,500	\$39,600- \$47,500	\$24,000 \$39,600	Less than \$24,000
Total of all Reporting Information on Ethnics	16.3	25.1	30.8	27.9
Blacks	11.2	16.4	35.3	36.2
Hispanics	30.8	19.2	38.5	11.5

Women : FULL TIME NON-CAREER POSITIONS

BY ANNUAL SALARY RANGE (\$1,000's)

DEPARTMENT	NUMBER INCUMBENTS	INCUMBENTS REPORTING	TOTAL WOMEN		GREATER THAN 47.5		39.6-47.5		24.0-39.6		LESS THAN 24.0	
			NO.	%	NO.	%	NO.	%	NO.	%	NO.	%
AGRICULTURE	112	112	43	38.3	2		1		7		33	
COMMERCE	121	121	43	35.6	4		3		11		25	
DEFENSE	169	165	77	46.7	3		4		5		65	
ENERGY	16	16	1	6.3	1		0		0		0	
INTERIOR	91	90	28	31.1	1		2		7		18	
JUSTICE	213	212	42	19.8	3		3		6		30	
LABOR	74	74	35	47.3	2		3		9		21	
STATE	UNABLE TO SUPPLY INFORMATION											
TRANSPORTATION	81	80	29	36.3	2		5		4		18	
TREASURY	57	57	20	35.1	1		4		5		10	
HEW	111	111	46*	41.4	2		6		16		21	
HUD	95	95	49*	51.6	3		4		16		25	
TOTAL:	1140	1133	413	36.4	24		35		86		266	

*No salary information for one position.

Blacks : FULL TIME NON-CAREER POSITIONS

BY ANNUAL SALARY RANGE (\$1,000's)

DEPARTMENT	NUMBER INCUMBENTS	INCUMBENTS REPORTING	TOTAL BLACKS		GREATER THAN 47.5		39.6-47.5		24.0-39.6		LESS THAN 24.0	
			NO.	%	NO.	%	NO.	%	NO.	%	NO.	%
AGRICULTURE	112	90	5	5.6	0		0		2		3	
COMMERCE	121	107	4	3.7	1		1		2		0	
DEFENSE	169	126	11	8.7	2		1		1		7	
ENERGY	16	15	1	6.7	1		0		0		0	
INTERIOR	91	82	7	8.5	1		2		0		4	
JUSTICE	213	159	23	14.5	2		2		16		3	
LABOR	74	70	15	21.4	1		3		4		7	
STATE	UNABLE TO SUPPLY INFORMATION											
TRANSPORTATION	81	47	7*	14.9	1		1		0		4	
TREASURY	57	53	9	17.0	1		3		3		2	
HEW	111	80	12	15.0	1		4		3		4	
HUD	95	93	22	23.4	2		2		10		8	
TOTAL:	1140	922	116	12.6	13		19		41		42	

*Grade for one position not available.

Hispanics : FULL TIME NON-CAREER POSITIONS

BY ANNUAL SALARY RANGE (\$1,000's)

DEPARTMENT	NUMBER INCUMBENTS	INCUMBENTS REPORTING	HISPANICS TOTAL		GREATER THAN 47.5		39.6-47.5		24.0-39.6		LESS THAN 24.0	
			NO.	%	NO.	%	NO.	%	NO.	%	NO.	%
AGRICULTURE	112	90	2	2.2	1		0		0		1	
COMMERCE	121	107	2	1.7	1		0		0		1	
DEFENSE	169	126	1	0.8	1		0		0		0	
ENERGY	16	15	0	0	0		0		0		0	
INTERIOR	91	82	2	2.4	0		0		2		0	
JUSTICE	213	159	9	5.7	2		3		4		0	
LABOR	74	70	3	4.3	1		0		2		0	
STATE	UNABLE TO SUPPLY INFORMATION											
TRANSPORTATION	81	47*	0	0	0		0		0		0	
TREASURY	57	53	0	0	0		0		0		0	
HEW	111	80	3	3.8	1		1		1		0	
HUD	95	93	4	4.3	1		1		1		1	
TOTAL:	1140	922	26	2.8	8		5		10		3	

*Grade for one position not available.

THE WHITE HOUSE

WASHINGTON

Date: October 31, 1977

MEMORANDUM

FOR ACTION:

Hamilton Jordan
Jody Powell ac

limited distrib

FOR INFORMATION:

The Vice President

FROM: Rick Hutcheson, Staff Secretary

SUBJECT: Gammill/King memo re Affirmative Action in Non-Career Hiring

YOUR RESPONSE MUST BE DELIVERED TO THE STAFF SECRETARY BY:

TIME: 12:00 Noon

DAY: Wednesday

DATE: November 2, 1977

ACTION REQUESTED:

Your comments

Other:

Administratively Confidential

STAFF RESPONSE:

I concur.

No comment.

Please note other comments below:

*145
limited distrib
3 no report*

*1
Call Walt -
we gave him a
2nd copy of this
card might*

PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately. (Telephone, 7052)

THE WHITE HOUSE
WASHINGTON

✓	FOR STAFFING
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ACTION
FYI

ADM CONF

	MONDALE
	COSTANZA
	EIZENSTAT
✓	JORDAN
	LIPSHUTZ
	MOORE
✓	POWELL
	WATSON
	LANCE
	SCHULTZE

	ENROLLED BILL
	AGENCY REPORT
	CAB DECISION
	EXECUTIVE ORDER

Comments due to
Carp/Huron within
48 hours; due to
Staff Secretary
next day

	ARAGON
	BOURNE
	BRZEZINSKI
	BUTLER
	CARP
	H. CARTER
	CLOUGH
	FALLOWS
	FIRST LADY
	HARDEN
	HUTCHESON
	JAGODA
	KING

	KRAFT
	LINDER
	MITCHELL
	MOE
	PETERSON
	PETTIGREW
	POSTON
	PRESS
	SCHLESINGER
	SCHNEIDERS
	STRAUSS
	VOORDE
	WARREN

PRESIDENTIAL PAPERFLOW CONTROL LOG

OFFICE OF THE STAFF SECRETARY

1 18-1-77

DAY DATE

ORIGINATOR/SUBJECT	OTHER	PAGES	STAFFING		TO PRES.	FROM PRES.	DISPOSITION
			STAFF	DUE			
<p><i>Fellows - speech draft</i> <i>Greg/Tash - Crisis Management</i></p>					<p><i>11-7</i></p> <p><i>11-1</i></p>		
<p><i>ZB - Nuclear Fuel for Brazil</i></p>						<p><i>11-2</i></p>	<p><i>to ZB</i></p>

THE WHITE HOUSE
WASHINGTON
November 3, 1977

Jody Powell

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

RE: A.G. AND RICHARD HELMS
(Press Conference Report)

THE WHITE HOUSE
WASHINGTON

	FOR STAFFING
	FOR INFORMATION
✓	FROM PRESIDENT'S OUTBOX
	LOG IN/TO PRESIDENT TODAY
	IMMEDIATE TURNAROUND

ACTION	FYI	
		MONDALE
		COSTANZA
		EIZENSTAT
		JORDAN
		LIPSHUTZ
		MOORE
✓		POWELL <i>only</i>
		WATSON
		McINTYRE
		SCHULTZE

copy for over files

	ENROLLED BILL
	AGENCY REPORT
	CAB DECISION
	EXECUTIVE ORDER
	Comments due to Carp/Huron within 48 hours; due to Staff Secretary next day

	ARAGON
	BOURNE
	BRZEZINSKI
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	LINDER
	MITCHELL
	MOE
	PETERSON
	PETTIGREW
	POSTON
	PRESS
	SCHLESINGER
	SCHNEIDERS
	STRAUSS
	VOORDE
	WARREN

Jody
J

QUESTION: Mr. President, Admiral Turner of the CIA did a speech this week at Annapolis in which he said that the Attorney General would have to make a decision as to whether it would further the national interests to prosecute the case of Mr. Richard Helms, or whether it would be better to waive the case in order to save the secrets.

This decision not even made.

But the Attorney General said that he was going to consult you on this. I wonder if you can tell us your views on how you are reaching this decision as to whether certain material should be declassified for a possible trial in this case?

THE PRESIDENT: He has not consulted with me, nor given me any advice on the Helms question. I am familiar with it through reading in the press. I have no way to know yet the strength of the possible indictment or charges. I have no way to know yet the seriousness of the offense which which he will be charged (instead of "he will be charged", the President meant "may be charged".) And I have no way to know yet the seriousness of possible damage to our own national security if massive revelations of intelligence techniques and documents are made either to ourselves or to our friends and allies.

When I get all of this information, then I would certainly consult with the Attorney General as to what action should be taken. I think it is a very serious thing for anyone to commit perjury (instead of "commit perjury" the President meant "commit alleged perjury") before a Congressional committee or anywhere else, and the matter would not in any case be treated lightly.

My understanding is that the Attorney General is now going over the data that has been presented to him. I think he will make a report to me and possibly a recommendation fairly soon, but until this moment he has not yet done so.

I promised Marty.

QUESTION: Mr. President, pardon me, I would like to go back to the subject of last week's press conference. You told us twice that you had learned on December 1st, which was just two days before you appointed Mr. Lance, nominated him --

THE PRESIDENT: Yes.

QUESTION: -- that aspect of the Lance case had been referred to the Justice Department. Jody Powell has told us that you didn't know at that time, you didn't learn until much later. Who is right, is Jody right, or are you?

THE PRESIDENT: I don't recall -- I did say it in the last press conference and when Jody asked me about

11/3/77

THE WHITE HOUSE
WASHINGTON

Cy. French - Morocco
WJC speech
PNE

Talk to Jackson. Munn - Byrd -
Stennis re SALT

Contact Fr. Pol. India re
alternate (later) visiting dates

Patton

Bush - Stop production

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11/3/77

THE WHITE HOUSE
WASHINGTON

Weaver - Seagland
SAA - FIA

Bo Ginn
1/2 row 1/2 planting

Com. Lab. HEW - Ag

HEW reduce ESAT funds
for SE Doug

CPW - obstacles
Jack Hunt

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